



# City of Fontana, California

## Adopted Operating Budget

### Fiscal Year 2019-2020

City of Fontana

# ***List of Principal Officials***

## **Elected Officials**

Acquanetta Warren ..... Mayor  
Jesse Armendarez ..... Mayor Pro Tempore  
John Roberts ..... Council Member  
Jesus Sandoval ..... Council Member  
Phillip Cothran ..... Council Member  
Janet Koehler-Brooks ..... City Treasurer  
Tonia Lewis ..... City Clerk

## **Administrative Staff**

Kenneth R. Hunt ..... City Manager  
*Vacant* ..... Deputy City Manager – Administrative Services  
Debbie M. Brazill ..... Deputy City Manager – Development Services  
Zai AbuBakar ..... Director of Community Development  
Jeffrey Birchfield ..... Fire Chief  
Ramon Ebert ..... Director of Information Technology  
Charles E. Hays ..... Director of Public Works  
Rakesha Thomas ..... Director of Human Resources  
Garth W. Nelson ..... Director of Community Services  
Karen Porlas ..... Deputy City Clerk  
William P. Green ..... Police Chief  
Ricardo Sandoval ..... Director of Engineering  
Lisa A. Strong ..... Director of Management Services

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FONTANA  
CALIFORNIA

# *Introduction*

*Transmittal Letter*

*Budget Awards*

*City Council Priorities*

*City Council Goals and Objectives*

# *Introduction*

*Transmittal Letter*

*Budget Awards*

*City Council Priorities*

*City Council Goals and Objectives*

## ***Transmittal Letter***

**TO:** HONORABLE MAYOR AND CITY COUNCIL

**FROM:** Kenneth R. Hunt, City Manager

**SUBJECT:** Transmittal of the Proposed Operating Budget  
Fiscal Year 2019/2020

**DATE:** June 19, 2019



It is with pleasure that I present for your review and consideration the Fiscal Year 2019/2020 Proposed Operating Budget for the City of Fontana, the Fontana Fire Protection District, the Fontana Housing Authority, and the Fontana Community Foundation. The budget implements the policy direction provided by the Mayor and City Council through their adopted goals and objectives and serves as a financial plan to provide our residents and business community with the highest standard of service while enhancing the overall quality of life.

Fontana recently celebrated several milestones such as the 10-year anniversaries of the Lewis Library and Technology Center, the Jessie Turner Community Center, Center Stage Theater and Fontana Park. In addition, the City welcomed the completion of the highly anticipated Miller Park Amphitheater, and the return of the Summer Concerts in the Park series to this venue bringing thousands of event-goers from Fontana and neighboring communities into the heart of the City.

In 2018, Fontana was named the Most Prosperous City in California and the Fourth Most Prosperous City in the U.S. out of cities with a population of over 100,000. The Press-Enterprise recognized the City as a Top Workplace in the Inland Empire for two consecutive years based on the results of an employee feedback survey administered by an independent research firm.

Fontana's commitment to public safety, affordable housing and diversity has made the City one of the fastest growing in California and a trendsetter in San Bernardino County. Fontana has flourished into the thriving, financially strong and prosperous city it is today based on a solid foundation that was built by effective leadership, both past and present. We are proud of our accomplishments and are looking forward to the coming fiscal year and beyond.

# Introduction

# Fiscal Year 2019/2020

The Proposed Budget for Fiscal Year 2019-20 is balanced without the use of one-time sources to fund recurring operational needs.

The overall budget is \$236 million, an increase of \$9 million over the current year adopted budget, a decrease of \$52 million from the current year adjusted budget. This includes new capital improvement plan investments of \$14 million.

Overall revenues are projected at \$253 million, an increase of \$9 million over the current year adopted budget, a decrease of \$18 million from the current year adjusted budget.

	Total Revenues <sup>(1)</sup>				Total Expenditures <sup>(2)</sup>			
	FY 2018-19		FY 2019-20	Change from FY 2018-19 Current	FY 2018-19		FY 2019-20	Change from FY 2018-19 Current
	Adopted	Current			Adopted	Current		
General Fund	\$ 111,309,220	\$ 109,506,825	\$ 115,314,710	\$ 5,807,885	\$ 97,800,310	\$ 100,200,288	\$ 101,977,600	\$ 1,777,312
Other General Funds	6,511,690	6,532,600	6,562,210	29,610	20,422,510	22,460,048	21,702,620	(757,428)
Special Revenue Funds	42,711,930	48,568,007	44,671,770	(3,896,237)	33,984,940	43,532,900	36,474,920	(7,057,980)
Debt Service Funds	196,600	196,600	193,770	(2,830)	3,125,710	3,125,710	3,127,770	2,060
Capital Project Funds	17,314,050	40,513,720	18,295,270	(22,218,450)	8,572,990	49,619,194	7,023,950	(42,595,244)
Internal Service Fund	5,933,170	6,059,961	6,298,700	238,739	5,943,400	7,178,028	6,317,540	(860,488)
Enterprise Funds	23,924,910	23,924,910	24,344,510	419,600	21,942,380	21,777,416	22,072,900	295,484
Fire Protection District	34,854,900	34,889,990	36,329,420	1,439,430	34,636,460	37,229,589	35,966,400	(1,263,189)
Housing Authority	1,477,290	1,532,290	1,477,190	(55,100)	1,175,570	2,914,387	1,577,910	(1,336,477)
Community Foundation	750	750	1,850	1,100	500	500	500	-
Totals	\$ 244,234,510	\$ 271,725,653	\$ 253,489,400	\$ (18,236,253)	\$ 227,604,770	\$ 288,038,060	\$ 236,242,110	\$ (51,795,950)

<sup>(1)</sup> Excludes operating transfers in and carryover project revenue of \$27 million

<sup>(2)</sup> Excludes operating transfers out and carryover project funding of \$101 million

# Introduction

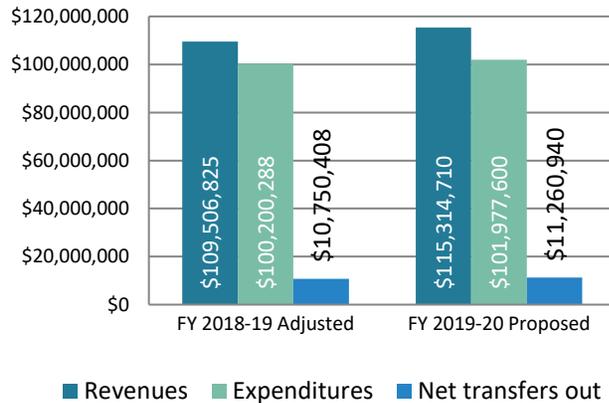
# Fiscal Year 2019/2020

## General Fund

The proposed budget of the City’s General Fund is balanced. There are sufficient recurring revenues to cover recurring expenditures. **General Fund revenues** are projected at **\$115.3 million** (includes \$1.5 million of non-recurring revenue), an increase of \$4.0 million or 3.6% over the current year *adopted* budget, and an increase of \$5.8 million or 5.3% over the current year *adjusted* budget. Major changes in the revenues include the following:

- an increase in sales tax revenue of \$1.2 million reflecting the positive economic trends seen statewide
- an increase in property tax revenue of \$1.3 million reflecting a 5% projected increase in city-wide assessed valuation
- an increase in development-related revenues of \$1.3 million reflecting slowly improving economic conditions
- an increase in other revenues of \$1.7 million (\$1.5 million of other revenues are non-recurring)
- an increase in contributions from other agencies of \$0.4 million
- an increase in business-related and recreation revenues of \$0.2 million
- offset by small reductions in interest and rentals and reimbursables of \$0.3 million

**General Fund Budget**  
*At a Glance*



**General Fund expenditures** of **\$102.0 million** reflect an increase of \$4.2 million or 4.3% more than the current year *adopted* budget, and an increase of \$1.8 million or 1.8% more than the current year *adjusted* budget. This increase is primarily attributable to an increase in expenditures as follows:

Contractual obligations related to City staff	\$2.3 million
Five new positions added	0.7 million
Fleet maintenance cost increases	0.2 million
Recurring departmental requests	0.5 million
One-time departmental requests	0.2 million
<b>Total</b>	<b>\$3.9 million total</b>

These increases are partially offset by the following expenditure reductions:

FY 2018-19 one-time expenditures	\$2.1 million
<b>Total</b>	<b>\$2.1 million total</b>

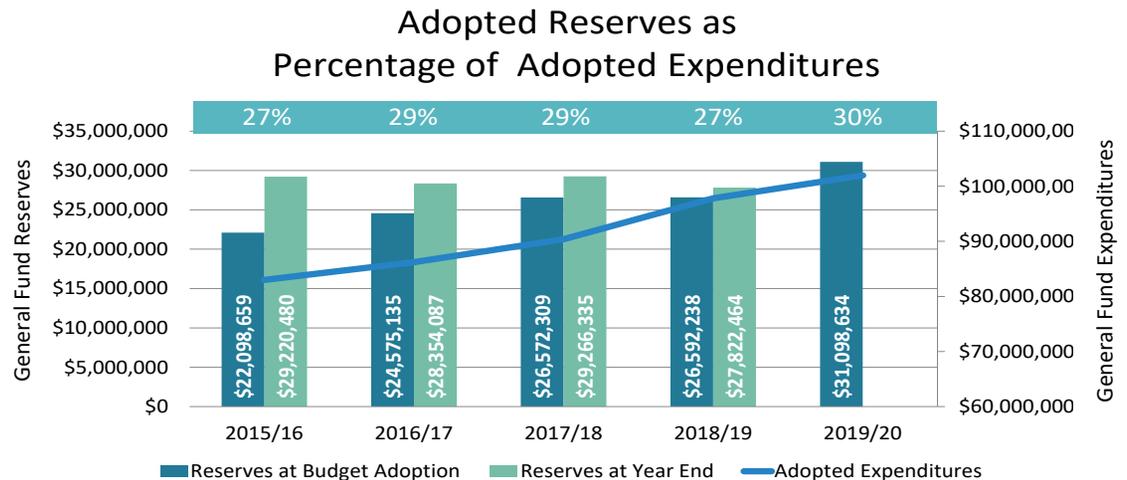
# Introduction

# Fiscal Year 2019/2020

**General Fund net transfers out of \$11.3 million** reflect a decrease of approximately \$1.3 million or 10.6% from the current year *adopted* budget, and an increase of approximately \$0.5 million or 4.8% over the current year *adjusted* budget. Major differences include:

Increase to transfers in from various funds for cost allocation	\$-0.8 million
Decrease to transfers in from Library Capital Improvement Fund	1.4 million
Increase to transfers out to Technology Fund for additional funding for Hardware Replacement Program	0.6 million
Increase to transfers out to Facility Maintenance Fund for additional maintenance areas	0.4 million
Decrease to transfers out to Self Insurance Fund	-1.2 million
Increase to transfers out for one-time requests (net)	0.9 million
FY 2018-19 year adjustments	-0.8 million
	<b>\$0.5 million total</b>

**Reserves.** The City continues to maintain strong General Fund reserves. The Contingency Reserve of \$15.3 million is calculated at 15% of annual appropriations at budget adoption and is intended to be used for specific and defined emergency events such as earthquakes to address immediate needs without impacting City services. All reserves, including the 15% Contingency, Economic Uncertainty, PERS Rate Stability and Expenditure Control Budgeting (ECB), total **\$31.1 million** for FY 2019-20, \$3.3 million more than the current fiscal year.



The City’s Issuer Credit Rating as provided by Standard and Poor’s Ratings Services is AA- with a stable outlook. The City’s overall creditworthiness, including its capacity and willingness to meet its financial commitments as they come due, was cited as the primary reason. Standard and Poor’s indicated that the stable outlook reflects their view of the City’s ability to adjust its budget to sustain very strong reserve levels during the past five fiscal years.

# Introduction

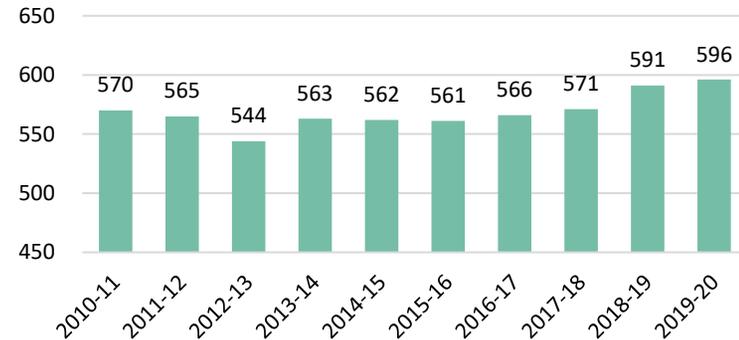
# Fiscal Year 2019/2020

## Organizational Changes

Six new positions have been added:

- One **Business Analyst II** in the Information Technology Department – General Fund
- One **Planning Technician** in the Community Development Department – General Fund
- One **Chief Equipment Mechanic** in the Public Works Department – Fleet Operations Fund
- Two **Police Officers** in the Police Department – General Fund
- One **Police Sergeant** in the Police Department – General Fund

**Budgeted Full-Time Positions at Budget Adoption**



*(Note: five new positions were added during the current fiscal year after budget adoption)*

There are five vacant Police Officer positions that were added at the adoption of the Fiscal Year 2018-19 budget. The positions will only be filled if the City is successful in recovering the Vehicle License Fee revenue related to annexations (approx. \$900,000).

## Other Funds

**Other General Funds** include City Technology, Facilities Maintenance, Self Insurance and Retiree Medical Benefits and are funded primarily through operating transfers from the General Fund. They are maintained separately for accounting purposes only and are reported as part of the General Fund in the Comprehensive Annual Financial Report (CAFR). When compared to the current year adjusted budget, proposed revenues have remained about the same and proposed expenditures have decreased by \$0.8 million primarily due to reductions in projections for hardware costs, settlement claims and retiree medical benefits, and an increase for repairs to the Senior Center floor.

**Special Revenue Funds** account for specific revenues legally restricted to expenditures for particular purposes such as Gas Tax, Measure I, Asset Seizure funds, Grants, Landscape and Lighting Maintenance Districts and Maintenance Community Facilities Districts. Proposed revenues have decreased by \$3.9 million while proposed expenditures have decreased by \$7.1 million primarily due to one-time projects and funding in the current year adjusted budget.

# Introduction

# Fiscal Year 2019/2020

**Debt Service Funds** are used to accumulate resources for the payment of principal and interest on the 2010 Lease Revenue Bonds (Fire Station No. 71) and the 2014 Lease Revenue Refunding Bonds (Ventana Land Purchase). This represents all debt obligations of the City with principal outstanding of \$39.7 million at June 30, 2018. Annual debt service payments are approximately \$3.1 million. Revenues and expenditures have remained basically the same.



**Capital Project Funds** are used to account for the acquisition and construction of major capital facilities and are funded by various sources including development impact fees and community facilities district special assessment bond proceeds. The Capital Reinvestment Fund is funded by transfers from the General Fund. Activity in these funds varies significantly from year to year as resources are accumulated and then used to fund large capital projects. The current year budgeted revenues exceed the proposed revenues by \$22.2 million and current year budgeted expenditures exceed the proposed expenditures by \$42.6 million. Any amounts unspent at year end will be carried forward into the next year at the First Quarter Budget Review.

The City's only **Internal Service Fund** is used to accumulate costs related to fleet services which are allocated to the benefiting funds and departments through an internal service charge. The fund balance reflects amounts available for future fleet replacements. Revenues have increased by approximately \$0.2 million while expenditures decreased by \$0.9 million reflecting adjustments to the comprehensive fleet maintenance system.

**Enterprise Funds** account for the City's business-type activities, operating and capital funds for sewer and water. In recent years, the Water Fund has been used to account for expenses related to the water rate case study. The sewer funds account for the billing and collection of sewer charges, and for the operations, maintenance and construction of the City's sewer system. Revenues and expenditures increased due to increasing costs for wastewater treatment by outside agencies passed through to customer rate.



# Introduction

# Fiscal Year 2019/2020



The **Fontana Fire Protection District** was created effective July 1, 2008, to provide fire suppression, emergency medical, fire prevention and education services within the City limits and unincorporated area within the City's sphere of influence. Revenues to the District include property taxes, fees and special assessments from a Community Facilities District and have been increased from the current year adjusted amount to reflect some recovery in assessed valuations city-wide as well as distributions of excess tax increment resulting from the dissolution of redevelopment.

District expenditures reflect a contractual agreement with the County of San Bernardino and City overhead costs, as well as current year capital costs.

Revenues are expected to increase by \$1.4 million primarily due to increases in assessed valuations. Operating expenditures are proposed to increase by \$0.9 million due to the County contract increase and capital expenditures are proposed to decrease by \$2.2 million, for a net decrease of \$1.3 million.

The **Housing Authority** utilizes funding from the Federal Department of Housing and Urban Development (HUD) grants to improve and develop quality neighborhoods and housing opportunities throughout the City. With the elimination of redevelopment agencies, the Housing Authority became the Successor Agency to the former Low/Moderate Income Housing Fund (LMIHF). Current year expenditures exceed the proposed expenditures by \$1.3 million due to current year project costs.

The **Fontana Community Foundation** was established for the purpose of aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health, welfare and education of local citizens. Current activity in this fund reflects grant application efforts. Both estimated revenues and expenditures have decreased due to lack of activity.

## Capital Improvement Program

The seven-year Capital Improvement Program (CIP) is a companion volume to this document. A planning tool, the CIP identifies the capital improvement needs in a manner that assures the most responsible and efficient use of resources. The proposed capital budget for Fiscal Year 2019-20 through 2025-26 is \$551.1 million and contains 126 projects. Of that amount, the proposed operating budget includes \$14.01 million of funding for new and ongoing projects.

- **Pavement rehabilitation** – funds \$8.41 million from various funds, including \$3.51 from the Road Maintenance and Rehabilitation Act of 2017, for street overlay and rehabilitation, and construction of new and replacement sidewalks, curbs and gutters.
- **Permitting System Replacement** – funds \$900,000 from the Capital Reinvestment Fund to replace an outdated version that is placing an undue burden on staff as well as processing delays for the public.
- **Foothill: Hemlock-Almeria** – funds \$800,000 from the Future Capital Projects Fund to complete the design of the Malaga Bridge which serves as a pedestrian and bike trail along the Pacific Electric Trail.
- **Fire Station 78 Flashing Beacon and Traffic Signal** – funds \$600,000 from various funds for the installation of a decorative traffic signal and a flashing beacon in front of Fire Station 78 at the intersection of Citrus Avenue and Chase Avenue to assist with increased traffic volume from the ongoing development east of the intersection.
- **Fire Station 81 Design and Environmental** – funds \$500,000 from the Fire Capital Project Fund for the design and environmental for this fire station in the northern part of the City pursuant to the Fire Master Plan.
- **Street and Sidewalk Installation/Rehabilitation** – funds \$400,000 from the Capital Reinvestment Fund to install missing curb, gutter and sidewalks in the City to increase mobility and improve foot traffic.
- **Alder, Locust and Ramona Sidewalks and Traffic Signs** – funds \$348,000 from the Future Capital Projects Fund to begin project to install additional sidewalk and bicycle infrastructure for multiple schools in the area.
- **South Fontana Sports Park** – funds an additional \$300,000 from the Capital Improvement Fund toward the construction of this 17-acre park with four lighted artificial turf fields for football and soccer use.
- **Hardware replacement program** – funds \$1.40 million from the City Technology Fund and \$0.35 million from the Federal Asset Seizure Fund to replace computers, servers, network equipment, etc. throughout the City as needed on an ongoing basis.



# Introduction

# Fiscal Year 2019/2020

The City of Fontana continued to see a number of significant events during the past year despite the slowly recovering economy and resulting budget constraints.

## Significant Events of FY 2018-19

- **Highland Village:** Welcomed this high-quality commercial center to the north end of Fontana. Located at the corner of Sierra and South Highland Avenue, center includes Sprouts Farmers Market, Oggi's Pizza & Brewing Company, Raising Cane's, Jersey Mike's, Arrowhead Credit Union, a dental office and multiple retail outlets.
- **Central City Park:** Groundbreaking was held in October 2018 and bidding closed in January 2019 for this 13-acre park with three lighted artificial turf fields for football and soccer use. New restroom, snack bar, playground and storage facilities will be included and the community garden and horseshoe facilities will be relocated on-site.



- **South Fontana Sports Park:** Groundbreaking was held in October 2018 for this new 17-acre sports park with four lighted artificial turf fields for football and soccer use. The project will include parking, restroom, snack bar, playground and storage facilities. Drafting of the construction plans and documents will begin once the conceptual design has been finalized.
- **Veterans Memorial Wall:** Design and construction documents have been finalized and approved for this memorial wall that will honor veterans from all military branches. It will include eight granite walls which will describe the conflicts in which our veterans have served.

# Introduction

# Fiscal Year 2019/2020

- **General Plan:** The new General Plan (Fontana Forward 2015-2035) provides policy direction on various aspects of growth and development, infrastructure, parks and amenities to ensure a high quality of life for residents, businesses and visitors.
- **Dodgers Dream Field Agreement:** Approved an agreement with the Los Angeles Dodgers Foundation and the Cal Ripken, Sr. Foundation to build Universally Accessible Baseball Field improvements on Field 5 at Jack Bulik Park with the Grand Opening scheduled for summer 2019.



- **Microgrid Project:** Through a grant from the California Energy Commission (CEC), the City installed a Microgrid at the City Hall and Police Department buildings consisting of both a solar photovoltaic system and a battery storage.
- **Pavement Rehabilitation Program:** The program targeted various areas of the City and completed 22 lane miles of street segments with various treatments from minor overlays to complete reconstruction for a total expenditure of \$4,945,995 since July 1, 2018. In addition, 107 sidewalks were removed and replaced and 464 locations were horizontally cut for a total expenditure of \$144,156 mitigating 571 trip hazards.

## Challenges Ahead

While positioned to take advantage of the continuing economic recovery, the following is a summary of a number of challenges that remain on the horizon. Additional information is available in the Budget Summary section beginning on page 47.

- **DOF Denial of OPA Agreement as Enforceable Obligation on ROPS.** The City's General Fund faces a revenue loss of approximately \$2 million annually which began in Fiscal Year 2015-16. The City was successful at trial, but the Department of Finance has filed an appeal. No trial date has been set.
- **State Budget.** The May revision recognizes the inextricable linkage between fiscal prudence and the state's ability to promote affordability and economic opportunity. Accordingly, it simultaneously expands the Governor's commitment to budget resiliency and increases support for California's most vulnerable populations and working families. The Fiscal Year 2019-20 Operating Budget makes no provision for potential State takeaways which could result from an economic downturn.
- **California Public Employees Retirement System (CalPERS).** PERS rates continue to rise each year. The recent reduction of the discount rate assumption from 7.5% to 7.0% has resulted in sharper rate increases that began with Fiscal Year 2018-19. The City's PERS Rate Stability Reserve is currently funded at \$6.0 million to help smooth out rate spikes.
- **Unfunded Liability.** The annual required contribution to fund the City's retiree health program for both current and future retirees has been calculated to be \$2.5 million (excludes implicit subsidy amount) for the next year. The program has been closed to new hires since 1990.
- **Property Value Reassessments.** The annual Consumer Price Index (CPI) adjustment which provides the basis for changes in assessed valuations state-wide continues at the 2% level, although properties that have enjoyed Prop 8 valuation reductions are not subject to this limit.
- **Capital Reinvestment Program.** Since 1996/1997, the City Council has been investing a portion of the annual General Fund Budget back into the community in the form of capital projects (streets, parks and facilities), with a goal 10%. A total of \$8.41 million from various funds has been allocated in the FY 2019-20 Operating Budget to this critical area.
- **Proposition 218.** On November 5, 1996, the California electorate approved Proposition 218 affecting a change to the California State Constitution by making numerous changes to local government finance law. This measure impacts the generation and use of many fundamental revenue sources including fees, charges, assessments, and taxes. This proposition also changes the methods by which certain assessments and taxes are challenged by the electorate. The FY 2019-20 Operating Budget fully complies with the provisions of Proposition 218.

# ***Introduction***

# ***Fiscal Year 2019/2020***

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- ***Services and Growth.*** The City of Fontana has experienced significant growth over the past several years. With this growth comes the need to service a growing community. The funding sources for these additional services are revenue growth and the Municipal Services Fiscal Impact Fee Program (MSFIF).
- ***The Economy.*** A tightening labor market accompanied by rising inflation and higher interest rates will cause growth to slow through 2020. Although housing prices have more than recovered from their previous peaks over a decade ago, housing activity has not. With the current economic recovery going into its tenth year, a downturn in the next few years seems likely.

## ***Conclusion***

The Fiscal Year 2019/2020 Budget as proposed is fiscally balanced and continues to support services, maintenance, facilities and infrastructure in line with the priorities of the City Council. I am confident that the commitment from staff and the involvement of our residents will continue to make Fontana an ideal place to live, work and play. I am proud to be City Manager of such an innovative and excellent organization.

The budget is comprised of three separate volumes: Operating Budget Summary which provides a high-level overview of activities and programs; Operating Budget Detail which provides detail information at the object code level; and Seven-Year Capital Improvement Program (CIP) which presents the City's comprehensive capital spending plan.

I am pleased to report that the City of Fontana has received distinguished budget awards from the Government Finance Officers Association (GFOA) and the California Society of Municipal Finance Officers (CSMFO) for its Fiscal Year 2018-19 Operating Budget for the twenty-sixth consecutive year. These awards are presented to cities whose budget documents meet program criteria as a policy document, operations guide, financial plan and communications device.

I would like to take this opportunity to thank the Mayor and City Council for their outstanding leadership and clear direction in building this budget document, as well as the staff members and community partners who have taken the time to participate in this very important process.

Respectfully submitted,



Kenneth R. Hunt  
City Manager

## ***Budget Awards***

### ***Governmental Finance Officers Association (GFOA)***

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The Government Finance Officers Association (GFOA) awarded a Distinguished Budget Presentation Award to the City of Fontana for its annual budget for the fiscal year beginning July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device.

The award is valid for a period of one year. The City of Fontana believes that the current budget continues to meet program requirements and will be submitted to GFOA to determine its eligibility for another award.

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**California Society of Municipal Finance Officers (CSMFO) Award**



## ***City Council Priorities***

Maintaining the City's 15% Fund Balance Reserve is critical to the ongoing financial stability of the City of Fontana. The following prioritized list will be used to evaluate all future funding alternatives generated from new revenue and savings achieved:

- 1. Economic Development Strategy.** Focus on continuing the City Council's Economic Development Strategy.
- 2. Public Safety.** Maintain 40% proactive patrol time and absorb as many previously grant-funded sworn and non-sworn positions into the General Fund when the grant ends as recurring revenues will allow.
- 3. Neglected Infrastructure.** Apply a minimum of 10% of annual General Fund adopted recurring appropriations to discretionary infrastructure projects as defined in the Seven-Year Capital Improvement Program. These funds are to be used whenever possible to leverage outside funding alternatives.
- 4. Community Based Recreational and Cultural Services.** Expand and enhance recreational and cultural services which are key factors to the ongoing health, welfare and quality of life within the community.
- 5. Public Services and Public Works Projects.** Maintain sufficient funding to adequately maintain parks, streets, open space, storm drains and buildings.
- 6. Long-Term Financial Stability.** Live within our means and maintain adequate reserves for emergencies.
- 7. Investment in Newly Annexed Areas.** Invest tax dollars generated from newly annexed areas in those same areas.
- 8. Legislative Advocacy.** Return and reinvest as many tax dollars paid by the City's residents at the State and Federal levels back into this Community as possible.
- 9. Investment in Productivity Enhancing Equipment.** Strive to achieve and excel in efficiency enhancements.

## City Council Goals and Objectives

The following guidelines were structured to reflect the City Council goals and objectives and provide the framework in which the Operating Budget for Fiscal Year 2019/2020 was prepared:

### GOAL #1 TO CREATE A TEAM

- **Work together to provide stability and consistent policy direction**
- **Communicate goals and objectives to all sectors of the community**
- **Support the decisions of the majority once made**
- **Ensure commissions work within clear guidelines to achieve Council goals**

Guideline: Reflect the City's Vision Statement, City Council Goals and Objectives and City Council priorities in the proposed budget.

Guideline: Communicate policies established with the adoption of the annual budget to the community using brochures, monthly Financial Performance Reports and Quarterly Budget Reports.

### GOAL #2 TO OPERATE IN A BUSINESS-LIKE MANNER

- **Become more service oriented**
- **Improve services through the effective use of technology**
- **Ensure that the public debate is based on accurate information**
- **Emphasize staff training and development**
- **Correct problems immediately**

Guideline: Consider privatization and contracting out programs and services that demonstrate measurable cost effectiveness.

Guideline: Use community responsiveness as a top priority for all contracting decisions.

Guideline: Invest in the utilization of new technologies and staff training to enhance efficiency.

## City Council Goals and Objectives - continued

### GOAL #3 TO PRACTICE SOUND FISCAL MANAGEMENT

- ***Produce timely and accurate financial information***
- ***Emphasize capital formation***
- ***Live within our means while investing in the future***
- ***Fully fund liabilities and reserves***
- ***Developing long-term funding and debt management plans***

Guideline: Update and present budgetary information to the City Council through the issuance of monthly Financial Performance Reports and Quarterly Budget Reviews.

Guideline: Strive to reinvest in infrastructure in an amount equal to 10% of recurring appropriations.

Guideline: Set proposed General Fund departmental budgets at a spending level that will be free from reliance upon non-recurring revenue sources or deficit spending.

Guideline: Maintain an Undesignated General Fund Balance equal to 15% of adopted recurring appropriations.

Guideline: Continue to maintain an "Expenditure Control Budget (ECB)" approach to reward departments for not spending their entire budget by providing saving incentives.

Guideline: Prepare a balanced budget that fully funds the City's retiree health benefit costs, the Self Insurance Fund, fleet and equipment replacement costs and debt service obligations.

## City Council Goals and Objectives - continued

### GOAL #4 TO PROMOTE ECONOMIC DEVELOPMENT

- **Concentrate on job creation**
- **Pursue business retention, expansion and attraction**
- **Establish a quick, consistent development process**
- **Be business friendly at all levels of operations**
- **Strive to constantly improve the City's competitiveness**
- **Aggressively pursue annexations**

Guideline: Provide for sufficient operational and capital expenditures to adequately service the business and development communities.

Guideline: Provide specific funding for economic development activities such as annexations, business attraction, marketing, expansion and retention.

### GOAL #5 TO IMPROVE PUBLIC SAFETY

- **Increase operational efficiency, visibility and availability**
- **Emphasize community-oriented policing and community involvement**
- **Utilizing other City programs to help reduce crime**
- **Combat gang and drug activity**
- **Maximizing fire and emergency medical service resources**
- **Minimize community impact from disaster events with emergency disaster preparedness and community awareness**

Guideline: Maintain as a top priority a sworn officer ratio sufficient to achieve a 40% proactive patrol time.

Guideline: Absorb sworn and non-sworn police positions back into the General Fund as grants end and recurring revenues permit.

## ***City Council Goals and Objectives - continued***

### **GOAL #6 TO INVEST IN THE CITY'S INFRASTRUCTURE (STREETS, SEWERS, PARKS, ETC.)**

- ***Maintain and improve the City's existing infrastructure***
- ***Provide for the development of new infrastructure***
- ***Improve the aesthetics of the community***
- ***Focus on relief of traffic congestion***
- ***Create and promote community through people, parks and programs***

Guideline: Prepare the City's Seven-Year Capital Improvement Program (CIP) as part of the Operating Budget process.

Guideline: Provide specific funding to maintain aggressive graffiti removal and proactive Code Compliance functions.

Guideline: Continue to elevate building standards within the community.

Guideline: Retain the historic and natural elements of the community as Fontana continues to develop.

Guideline: Continue to set aside funding for freeway interchange and corridor projects.

Guideline: Provide Measure I outreach to address transportation issues and to bring awareness to residents and businesses of how the City utilizes Measure I funds.

## City Council Goals and Objectives - continued

### GOAL #7 TO CONCENTRATE ON INTER-GOVERNMENTAL RELATIONS

- **Working cooperatively with neighboring jurisdictions**
- **Establish partnerships with other public agencies providing services to residents**
- **Pursue financial participation from county, state and federal governments**
- **Advocate Fontana's position in regional, state and federal organizations**

Guideline: Continue to work with the League of California Cities to keep local revenues "local" in order to provide the services our residents and businesses expect and deserve.

Guideline: Seek financial assistance such as grants and relief from unfunded mandates.

### GOAL #8 TO INCREASE CITIZEN INVOLVEMENT

- **Seek community input**
- **Inform the public about issues, programs and accomplishments**
- **Develop future leaders**
- **Utilize technology to promote communication and linkages in the community**
- **Promote healthy lifestyle opportunities to Fontana residents of all ages**

Guideline: Provide an opportunity for public review and comment of the proposed budget.

Guideline: Provide easy access to the budget and other financial documents through the City's website.

Guideline: Expand community awareness through Fontana's Government Access Channel "KFON."

Guideline: Hold community meetings throughout the City and meet regularly with faith-based organizations.

Guideline: Enhance the Intra-City Marketing Program.

## City Council Goals and Objectives - continued

### GOAL #9 TO PROMOTE AFFORDABLE HOUSING

- **Facilitate construction of high-quality multi-family housing which also serves to address the affordability needs of this community**
- **Acquisition, substantial rehabilitation and professional management of selected multi-family properties as a vehicle to reduce crime and code enforcement activity.**

Guideline: Facilitate the acquisition, substantial rehabilitation and professional management of selected apartment buildings and/or neighborhoods located throughout the City.

### GOAL #10 TO PRESERVE THE LOCAL ENVIRONMENT FOR GENERATIONS TO COME AND TO CREATE A HEALTHY ECONOMIC AND ENVIRONMENTAL FUTURE

- **Commit to conservation and efficiency in city buildings and equipment**
- **Reduce water use in city operations and in the community**
- **Outreach to businesses and residents to promote energy efficiency in the community**
- **Enhance existing waste reduction and recycling activities**
- **Commit to purchasing specific products and goods that are climate friendly**
- **Create communities and neighborhoods that are attractive, safe and convenient for walkers & bicyclists**
- **Implement sustainable landscaping and the use of recycled water**
- **Adopt policies that promote compact and efficient development in new and existing communities**
- **Promote an environment that encourages healthy eating, regular physical activity and responsible individual choices**
- **Promote programs that encourage reducing greenhouse gas emissions**
- **Adopt policies that will attract new green business technologies to Fontana**

Guideline: Continue efforts to ensure projects incorporate Federal guidelines for "Green policies and environmental friendliness."

Guideline: Utilize drought-tolerant landscaping where possible to comply with approved Water Conservation ordinances.

# *Lewis Library and Technology Center*

## *Lewis Library and Technology Center*



The Lewis Library and Technology Center is a place for all generations; from the youngest child coming with his mother to a story-telling program, to the young student researching a school paper on the Internet, to an adult coming to explore new career opportunities, to a senior enjoying a newspaper in her native language.

# *City Information*

*City-Wide Organization Chart*

*City Council's Vision Statement*

*Elected Officials and City Manager Profiles*

*Community Profile*

# *City Information*

*City-Wide Organization Chart*

*City Council's Vision Statement*

*Elected Officials and City Manager Profiles*

*Community Profile*

# Citizens of Fontana

## Elected Officials

Mayor  
City Council  
City Treasurer  
City Clerk

City Attorney

## City Manager

Kenneth R. Hunt

2019/2020 Organizational Chart

# City-wide

Effective 7/1/2019  
Budgeted 596 FTE City  
Budgeted 519 Part-Time  
Budgeted 5 Intern Positions  
129 FTE Fire

## Administrative Services

Vacant  
Deputy City Manager

Office of the City Clerk  
Karen Porlas

Community Services  
Garth W. Nelson

Information Technology  
Ramon Ebert

Management Services  
Lisa A. Strong

Human Resources  
Rakesha Thomas

## Police Department

William P. Green  
Police Chief

## Fire Protection District

Jeffrey Birchfield  
Fire Chief

## Development Services

Debbie Brazill  
Deputy City Manager

Community Development  
Zai AbuBakar

Engineering  
Ricardo Sandoval

Public Works  
Charles E. Hayes

## **City Council's "Vision Statement"**



"Fontana is a dynamic, thriving community that supports education, growth, safety and a positive community fabric. Our community is creating the opportunities that encourage social and economic investment."

Adopted February 7, 2006

## Elected Officials Profiles

### Acquanetta Warren, Mayor

Acquanetta Warren was elected as Fontana's first female and first African American Mayor in December 2010 and was re-elected in 2014 and 2018. Mayor Warren has focused her administrations on improving public safety, bringing business, generating jobs, creating educational opportunities and advocating for a healthier community. Her current term will expire in 2022.

Mayor Warren is a member of the U.S. Conference of Mayors (USCM) leadership team and Educational Task Force. In 2016, the USCM named the City of Fontana the number one mid-sized city in the Nation for eliminating Childhood Obesity.

Mayor Warren is the founder of the Healthy Fontana Program, which is now a model program across the nation. Ms. Warren has received numerous recognitions and several awards for her efforts to increase healthy lifestyles for all citizens throughout the Inland Empire as founder of Healthy Fontana Program.



In 2015, Mayor Warren was awarded the prestigious Health Champion Award for Southern California Elected Officials from the California Center for Public Health. Through her efforts, the San Bernardino County Department of Public Health announced a 47% reduction in Fontana's hospitalization rates for obesity related illnesses in both children and adults through the years of 2008-2012.

Ms. Warren is striving to improve public safety and in 2013, Fontana was named as one of the top 20 safest communities in the entire country. Mayor Warren, broken hearted over some of the recent violence in the nation, recently held an event to have an open conversation connecting police, church and community. This event brought the public out to share concerns, gain a deeper understanding of issues impacting law enforcement and the community working towards "One Fontana."

Fiscal responsibility has also been one of Mayor Warren's top priorities. In a 2017 article from the "Fiscal Times" which rated the financial strength of cities over 200,000 in population, the City of Fontana was rated as the second strongest city in the entire country.

Mayor Warren is an advocate for new business and jobs, always promoting the city as "Open for Business" and increasing jobs and sales tax. In 2011, Mayor Warren started a television show entitled "Fontana is Open for Business" which showcases local businesses and the services they offer. Recently these efforts were recognized with the City being ranked 4<sup>th</sup> in the State of California in five-year annual growth of retail sales.

During Mayor Warren's time on the City Council, three interchanges were completed, opening up the roads to business and jobs in Fontana. These interchanges accommodate over 200,000 residents and the growth of the goods movement throughout the Inland Empire.

Mayor Warren has been an active community advocate for education. While in office, Mayor Warren has held education summits with local schools, the community college district, and business leaders to begin outlining plans to prepare our youth for future job markets. She makes annual efforts to raise money for the Fontana Boys and Girls Club exceeding \$525,000 since 2011 by hosting the Mayor's Gala because she knows encouraging education starts early.

Ms. Warren was appointed to the Fontana City Council as a City Council Member on December 17, 2002, and was elected in 2004 and 2008. Prior to her appointment, she served as Co-Chairperson of the City of Fontana General Plan Advisory Committee and Chairperson of the Village of Heritage Development Landscape Committee.

Mayor Warren currently serves with the League of California Cities as Vice Chair of the Administration Committee and Vice Chair of the Governance, Transparency and Employee Relations Policy Committee. She is a member of the Aging/Senior Task Force and member of the Latino Leadership Alliance chaired by Los Angeles Mayor Eric Garcetti. Mayor Warren's past service includes various council subcommittees and boards and commissions such as Water/Recycled Water Projects and Development Processing for New Communities, the State Park Commission, Casa Colina Rehabilitation Hospital Board of Directors, and the Upland YMCA Board of Directors.

She earned a Bachelor of Arts Degree in Political Science/Urban Studies from Occidental College and an Honorary Doctorate Degree in Theology from Next Dimension Bible College. Warren is a member of Water of Life Community Church and has three children and one grandchild.

## Elected Officials Profiles - continued

### Jesse Armendarez, Mayor Pro Tem



Jesse Armendarez, a lifetime resident of the City of Fontana, was elected to the Fontana City Council in November, 2016. His current term will expire in 2020.

Mr. Armendarez is committed to protecting the City's quality of life and keeping neighborhoods safe and well maintained. He supports the expansion of local companies and is actively pursuing new businesses to bring in needed jobs and tax revenues. He strives to keep Fontana as one of the best cities to raise a family by fostering community and working in partnership with schools and civic organizations.

He has served the City of Fontana as a Planning Commissioner and as a Fontana Unified School District Board Member. He currently serves as Chair on the Inland Empire Utilities Agency Policy Committee where he represents Fontana on policy issues about sewer, wastewater and recycling programs and is also the Vice Chair of the Housing Authority and Industrial Development Authority.

Mr. Armendarez has extensive community service throughout the City. He is Past President and on the Board of Directors for the Fontana Rotary Club, and is a Community Emergency Response Team (CERT) member. He is a member of the Fontana Chamber of Commerce and the Water of Life Church is now his church home.

He has been recognized by the National Association of Hispanic Realtors as one of the "Top 250" Hispanic Realtors in the United States and is a Board Member for the Inland Valley Association of Realtors.

As of January 2018, Mr. Armendarez serves as a Director for the California Association of Realtors and on the Board of Directors for Inland Valley Association of Realtors.

Mr. Armendarez was born in Fontana and graduated with the very first class of A.B. Miller High School. He is a husband, father, and Fontana Real Estate Agent.

### Phillip Cothran, Council Member

Phillip Cothran was elected in 2018 as the newest City Council member of Fontana. His term will expire in 2022. He started volunteering in Fontana at the age of 14 when he was accepted into the Fontana Police Explorers Post 531. After spending six years and rising to the rank of captain, Mr. Cothran was awarded the Fontana Community Youth Hero award for his work with the program.

Mr. Cothran achieved his Bachelor's Degree in Business Administration from California Baptist University. While in school, he worked for his local family business gaining more knowledge of the community while investing in an organization that helps the City prosper. He is a proud supporter of the Fontana Boys and Girls Club and Relay for Life.

He sits as an active board member of the Miss Fontana pageant, an organization that helps local youth build confidence in their education and work life abilities. He is also a board member of The Rotary Club of Fontana, a member of the Fontana Chamber of Commerce, and a California Baptist University Robert K. Jabbs School of Business Alumni board member.

Mr. Cothran earned his Masters of Business Administration. He understands the importance of career readiness. Whether it's guiding a child to a path of higher education, or one of vocational training, every child deserves to be able to pick a path that is right for them and be given the opportunity for success at every corner. He plans to help build Fontana's future from within.

In 2015, he opened his own business in Fontana. He pledges himself to be a voice for his fellow business owners and will continue to strive to make the City of Fontana the best place to do business.

Fontana is a growing community that should partner with its fellow agencies. He plans on working with the local utility agencies to keep Fontana moving forward. From working on the continued development of our local sewer and waste systems to determining ways to keep our local cost down by implementing a recycled water program throughout the City, Mr. Cothran is aiming to keep Fontana in the future.



## Elected Officials Profiles - continued

### John Roberts, Council Member

John Roberts was elected to the Fontana City Council for a two-year term in 1992, and re-elected to four-year terms in 1994, 1998, 2002, 2006, 2010, 2014 and 2018. His current term will expire in 2022.

Prior to joining the City Council, Mr. Roberts served on the Planning Commission from 1988 to 1992. He graduated from Chaffey College Fire Academy in 1972 and is retired from the San Bernardino County Fire Department with 32 years of service. He served 19 years as a Division Chief, including 15 years as the County Fire Marshal.



In his last four years of service, he served as the Valley Division Chief (Fontana, Bloomington, Muscoy, Grand Terrace, Devore, and San Antonio Heights) and Chief of Support Services.

Mr. Roberts has four grown children, Christine, Jennifer, Evan and John III, and seven grandchildren.

He represents the City of Fontana on the following committees:

- Omnitrans Board of Directors and past Chairman
- San Bernardino County Transportation Authority (SBCTA) formerly SANBAG (alternate)
- Member and past President of the Fontana Rotary Club
- County of San Bernardino Oversight Board, Vice Chairman representing Special Districts
- City of Fontana Oversight Board, Special District Representative
- Board Member Foothill Freeway Corridor Design Authority
- Fontana Fire Protection District, President
- North Etiwanda Preserve, Board Member

### Jesus "Jesse" Sandoval, Council Member

Jesse Sandoval, a resident of the City of Fontana since 1967, was elected to the Fontana City Council in November 2012 and re-elected in 2016. His current term will expire in 2020.

In the years that Mr. Sandoval has lived in Fontana, he has seen the city grow from a steel mill town into a thriving community.

Mr. Sandoval has a long history of community involvement. Prior to being elected, he worked for the Fontana Unified School District for 20 years and is currently retired from the City of San Bernardino after 17 years of service.

During his years at the City of San Bernardino, he maintained the San Bernardino Baseball Stadium and was honored with the 2002 award for "Best Field in the State of California."

While working at the Fontana USD, Mr. Sandoval developed a reputation for being an active parent and was involved in the School Site Council and various Parent Teacher Associations (PTAs). He helped establish a PTSA at Sequoia Middle School upon learning that none existed previously.

Mr. Sandoval's community service activities included being a Commissioner of the Park and Recreation Commission, sponsorship of the annual Veteran's Day Essay Contest, and coaching of youth athletics. He has been active with such organizations as Southwest Little League, Fontana Pop Warner Football, Junior All-American Football, and Fontana Girls Softball.

As a City Council Member, Mr. Sandoval is committed to keeping Fontana moving forward in a positive way, focusing his efforts on public safety, city programs and senior services. He promises in all things to (1) have an open door policy; (2) keep an open mind; and (3) lend a listening ear to all community concerns.

Mr. Sandoval served as a police volunteer for twenty-plus years and a Parks and Community Services Commissioner for two years. He currently serves on the Community Foundation, Housing Authority, Fire Protection District, Industrial Development Authority, Public Financing Authority, Successor Agency and Public Facilities Financing Authority.



## Elected Officials Profiles - continued

Jesse has been married for 35 years to his wife Mary and they are proud to have raised their 3 children; Jesus Jr., Maria Teresa, and Maria Cecelia, in the City of Fontana. Mr. Sandoval has five grandkids that are his pride and joy.

### Tonia (Toni) Lewis, City Clerk



Tonia Lewis was elected City Clerk in November 2006 and was re-elected in 2010, 2014 and 2018. Her current term will expire in November 2022. She is a lifetime resident of Fontana. She has been married to Don Lewis for 46 years. They are the parents of three children and grandparents of six.

Tonia retired after 20 years as an operations administrator with Bank of America and subsequently became the owner of Toni Lewis Business Solutions, offering management assistance to the Fontana Chamber of Commerce and small businesses within the local area.

She is a graduate of Fontana High School and attended Chaffey College, Cal State San Jose, and the American Institute of Banking, majoring in business management and bank operations.

Her business and social affiliations include:

- Fontana Area Chamber of Commerce (Board of Directors)
- Honorary lifetime member of the Exchange Club of Fontana (two terms as president and three terms as treasurer)
- 40-year member of the Order of the Eastern Star (two terms as Worthy Matron)
- International Order of the Rainbow for Girls (14 years on adult advisory committee)
- Fontana Days Festival (15 year committee chairman/co-chairman)
- Served one term on (former) Fontana Cultural Arts Commission
- Lifetime member of Fontana Community Church
- Treasurer of the Fontana Historical Society
- Administrator for the Fontana Historical Research Library
- Membership chairman of the Fontana Woman's Club
- Member of "CERT" Citizen Emergency Response Team

### Janet Koehler-Brooks, City Treasurer

Janet Koehler-Brooks was appointed as City Treasurer by the City Council in January 2003 to fill the position left vacant by her father, the late Dr. Charles A. Koehler. Mrs. Koehler-Brooks was elected in 2006 and was re-elected in 2010, 2014 and 2018.

Her current term will expire in 2022.

Mrs. Koehler-Brooks has resided in the City of Fontana since 1959. She attended Fontana schools and returned to the school district as a teacher and recently retired as a school counselor. She has a Master's Degree in Education from Cal State San Bernardino and a Bachelor's Degree from Pepperdine University. She was married to the late Richard Brooks and has two sons.

Her involvement with civic, community and professional organizations includes:

- California Municipal Treasurers Association – Member
- The Kiwanis Club of Fontana – Board Member
- Fontana Art Association – Board Member, Life Member
- Troop 502 Boy Scouts of America – Committee Chairperson
- Fontana Woman's Club – Trustee
- Friends of the Library – Member
- Fontana Historical Society – Board Member
- C.E.R.T. – Community Emergency Response Team – Trained
- California Association of School Counselors – Member
- Fontana Days Festival – Served on 100<sup>th</sup> Anniversary Committee
- Special Olympics – Volunteer
- Sons of Italy (Joanne Coccia Lodge) – Member
- F.U.S.D. Jr. FLIP – Board Member

She is a recipient of the Kiwanis Family of the Year Award 1995, Kiwanis Sponsored Youth Award 1996-97, Kiwanis Distinguished Service Award 2006, 63<sup>rd</sup> District Women of Distinction Award 2007, and Los Angeles County Fair – Community Hero 2011.



## City Manager Profile

### Ken Hunt, City Manager

Ken Hunt has been employed by the City of Fontana since 1990. He has worked in the capacity of City Auditor, Budget Officer, Purchasing Officer, Finance Director, Human Resources Director and City Manager (1999).

Prior to his employment in Fontana, Mr. Hunt worked with the Los Angeles County Auditor Controllers Office and in the banking and aerospace industries. He holds a Bachelor of Science Degree and a Master's Degree in Business Administration.



Since the mid-1990s, the City of Fontana has been one of the fastest growing cities in the County of San Bernardino. During Mr. Hunt's employment at the City of Fontana, he has been credited with working with the Mayor and City Council to engineer a financial turn-around.

During the recession of the 1990s, the City of Fontana literally moved from the brink of bankruptcy to having a vibrant and growing financial base. In recognition of the policies and programs established by the City Council, the City has received critical acclaim and awards at the state, federal, and international levels.

Mr. Hunt's accomplishments include:

- Creation of an aggressive economic development strategy for the community
- Creation of a city-wide Capital Investment Program
- Development of Economic Zones in both north and south Fontana
- Construction of a new regional library, the largest in San Bernardino County, serving more than one million visitors annually
- Creation of a city-wide paramedic program
- Expansion of several community-oriented policing programs that have led to dramatic decreases in crime and to Fontana being named as a top 20 safest community in America
- Creation of the Fontana Fire District
- Construction of multiple passive parks, water parks and active sports facilities, with a value of over \$110 million

- Construction of three new community centers with a value of \$50 million
- Successfully funded and provided oversight for five interchange construction projects with a value of \$300 million
- Creation of city-wide cultural arts and historical programs

Mr. Hunt has published several articles related to government finance and restructuring, has periodically been asked to write columns for the local newspapers, and been a guest speaker at several conferences throughout the State covering topics of debt, government finance, and Manager/Council relationships.

## Community Profile

The City of Fontana is located about 50 miles east of Los Angeles. The City spans approximately 42.4 square miles and has a population estimated at January 1, 2019, to be 212,078. The City was incorporated on June 25, 1952, under the laws of the State of California and enjoys all the rights and privileges applicable to a general law city.

The City is governed by a five member City Council under the Council-Manager form of government. Policy-making and legislative authority are vested in a governing council consisting of the mayor who is elected at large and four council members elected by district.

Council members serve four-year staggered terms, with two council members elected every two years. The mayor is elected to serve a four-year term. The governing council's responsibilities include passing ordinances, adopting the budget, appointing committees, and hiring both the City Manager and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the governing council, overseeing the day-to-day operations of the government, and appointing the department heads.

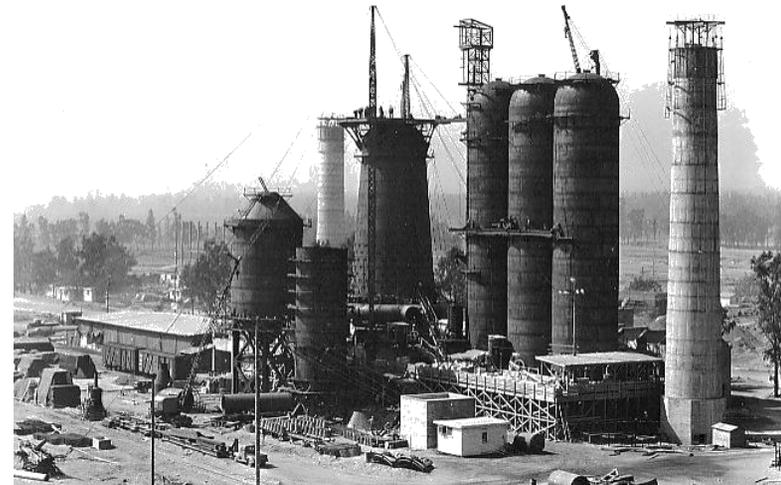
The City of Fontana employs approximately 596 full-time employees. Services provided include police protection; contracts for fire services; the construction and maintenance of highways, streets, and other infrastructure; waste water and sanitation services; and recreational activities and cultural events.

In addition to general government activities, the City Council also serves as the Board of Directors of the Fontana Industrial Development Authority, the Fontana Public

Financing Authority, the Fontana Housing Authority, Fontana Community Foundation and the Fontana Fire Protection District.

## History

The City was first developed as an organized rural community through the vision of Mr. A. B. Miller. Although self-sufficient, the farming community was abruptly reshaped to accommodate the industrial revolution in 1942 with the transformation of Mr. Miller's farm into a steel mill by Henry J. Kaiser. The area became Southern California's leading producer of steel and steel-related products. The steel industry dominated the City's economy until 1984 when the steel mill closed.



# City Information

# Fiscal Year 2019/2020

## Location

One of the many reasons Fontana has a thriving economy is due to the high traffic volumes and great exposure from Interstate 10, Interstate 15 and the 210 freeway. These factors have created a lucrative and attractive atmosphere that has and will continue to attract and support new commercial and retail development.

## Population and Income

The population has increased by 8% over the last ten years to a projected 214,332 for FY 2019-20. Much of this growth is due to recent annexation of unincorporated areas of San Bernardino County, as well as the results of the 2010 Census which indicated growth of 52% for 2010 over 2000.

The estimated average household income is \$79,416.

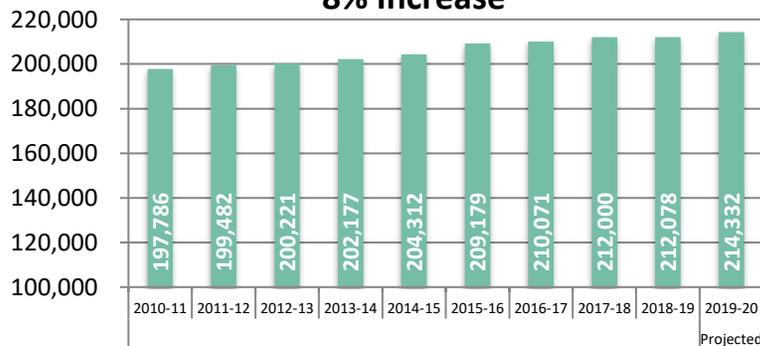


## Education

Fontana currently has within its boundaries five school districts: Fontana Unified, Chaffey Joint Union, Colton Joint Unified, Etiwanda Elementary and Cucamonga Elementary.

Chaffey College’s Fontana Campus serves the eastern portion of the community college district. Phase I of their three-phase plan expansion opened in 1996; Phase II, a 10,000 square foot facility, opened in 2007 doubling the size of the campus. Phase III added another 30,000 square foot facility including additional classrooms, two science laboratories, a library, a bookstore, a dance studio, student lounge and additional administrative offices increasing the number of continuing education students that will be served in the Fontana area. An educated workforce is an employable workforce.

**Fontana Population  
Ten-Year History  
8% Increase**



## Parks and Recreation

With 46 parks and community recreation centers throughout the City, Fontana prides itself on providing residents with opportunities to enjoy the outdoors.



Fontana Park, located at Summit Avenue and Lytle Creek Road, opened in October 2008, offers a wide range of amenities including Fontana’s largest Community Center, a year round Aquatic Center, fully managed Skate and BMX Park, sports pavilion, dog park, and passive play area.

Fernandez Park, located at the northwest corner of Miller and Locust Avenues, includes playground structures, a picnic shelter, a meandering sidewalk, open space for recreational play, a 27 stall parking lot, and a small pre-cast concrete restroom facility for men and women.

The Mary Vagle Science and Nature Center, located near Jurupa Hills Regional Park, offers an opportunity for a wide range of environmental education activities.



Coyote Canyon Park is one of Fontana’s newer recreational areas. The home of adult and youth softball, the neighborhood park is located in the Coyote Canyon area.

The 41,000 square foot Senior Community Center is a welcome addition to the Downtown. Completed in May 2010, the community center is highly amenitized to include kitchen and banquet facilities, an exercise facility and a place for seniors to gather and recreate.



Many other recreational opportunities are available in and around Fontana. Sierra Lakes Golf Course is an 18-hole, championship golf course designed by Ted Robinson, internationally acclaimed golf course architect. The par 72, 6,805-yard layout is a premiere, daily fee, public golf facility offering golfers affordability in a country club setting.

Also, local mountain communities such as Big Bear, Lake Arrowhead, and Mt. Baldy offer some of the finest skiing resorts in Southern California and are easily accessible within one hour.



## Arts and Culture

Recognized as one of the *100 Best Communities for Young People* and as one of the best places to raise a family, Fontana is a home where artistic ideas, creative talents and cultural diversity are celebrated. Affordable opportunities to study and appreciate fine arts are available to artists and citizens alike.

The city has worked with established organizations such as the San Bernardino County Library, the Fontana Art Association, Fontana Historical Society, Center Stage Theater and the Fontana Community Players to build upon a strong cultural past and define the future of the arts in Fontana. The cultural and architectural renaissance in the downtown civic center campus has led to a thriving art district that offers quality art, literature, theater and outdoor entertainment.

With the openings of the Art Depot Gallery, Center Stage Theater, Koehler Gallery, and Lewis Library; and the Miller Park Amphitheater, Fontana has taken a decisive step as a future leader in cultural arts programming.



## Medical Facilities

Kaiser Permanente Medical Center is an expanding facility serving the Fontana community and beyond. The Center is one of the largest hospitals in the Inland Empire.

Residents in North Fontana now have an additional urgent care facility. Conveniently located in the CHW Medical Plaza at the northeast corner of Sierra Avenue and the 210 Freeway, St. Bernardine Urgent Care Center opened in May 2009. Services available at the facility range from diagnosis to treatment, including x-ray and lab service.

## Transportation and Infrastructure

The City is a major transportation hub with convenient access to Interstates 10, 15 and the 210 freeway. Rail service available from Union Pacific Railroad and MetroLink to the greater Los Angeles area runs through the center of town. Fontana is only 10 minutes away from LA/Ontario International Airport. In addition, Fontana's location allows for access to the Santa Ana Regional Interceptor (SARI) Industrial Sewer line.

## Utilities

The only City utility is the sanitary sewer service. Wastewater treatment service provided by the Inland Empire Utilities Agency is included on the City bill. Customers are billed on a bi-monthly basis with approximately 85% collected with the property tax.

## Local Economy

The Inland Empire has been recognized as being the fastest growing metropolitan statistical area in Southern California due to affordable housing and industrial development. The development of the Inland Empire is occurring because it is the last region of the Southern California area to have large amounts of undeveloped land along transportation corridors. Demographers predict that the region's population will rise from 3.2 million in 2000 to 5.5 million in 2020, exceeding the growth of 47 of the 50 states.

The center of San Bernardino County's growth is moving west into Fontana. Fontana has competitive advantages related to its neighbors in the Inland Empire as it is now the westernmost city with available space to accommodate both residential and industrial development. It offers new residents housing cost advantages and companies locating here can benefit from lower labor costs.

The City of Fontana was greatly affected by the economic slowdown, most drastically by the housing crisis. After dropping to their 2004 levels, the median prices for new and existing homes in the Inland Empire continue to rise and with existing homes exceeding 2007 highs.

Fontana experienced many foreclosures and a significant decline in new housing development. Change in assessed valuation for the City has gone from double digit growth in fiscal years 2001-02 through 2007-08, to negative growth in fiscal years 2009-10 through 2011-12. Foreclosure activity has dropped significantly, as well as underwater mortgages. Development continues to increase, with a 5.4% increase in assessed valuation in Fiscal Year 2017-18 and 11.0% in 2018-19.

The City of Fontana has used the accelerated growth of the past to build healthy monetary reserves. The City intends to continue to make investments in the community that will bring value to the residents, businesses and property owners and improve the quality of life for the residents of the City of Fontana. As part of its long-term financial planning, Fontana intends to take the opportunity during the current slow economic recovery to enhance the City through investment in infrastructure.

<b>Top Ten Property Taxpayers</b>	<b>Primary Use</b>
San Gabriel Valley Water Company	Miscellaneous
Vintage Park East LLC	Industrial
Target Corporation	Industrial
Duke Realty LP	Industrial
Prologis USLV NEWCA 1 LLC	Industrial
Francisco Street LP	Industrial
Intex Properties Inland Empire Corp	Industrial
Lennar Homes of California Inc	Vacant
DCT Jurupa Ranch LLC	Industrial
Teachers Insurance and Annuity Assn	Industrial

<b>Top Ten Employers</b>	<b>Number of Employees</b>
Kaiser Hospital & Medical Group	5,525
Fontana Unified School District	4,056
City of Fontana (includes part-time)	1,175
Target (Dayton/Hudson)	760
Black & Decker US	400
Costco Wholesale #627	389
Estes Express Lines	352
Estes West	347
Sierra Aluminum Company	303
Saia Motor Freight Line LLC	288

Source: City of Fontana Business License

<b>Comparison to Surrounding Cities</b>						
	<b>Fontana</b>	<b>Rancho Cucamonga</b>	<b>Ontario</b>	<b>San Bernardino City</b>	<b>San Bernardino County</b>	<b>Inland Empire</b>
<b>Population January 1, 2019 Department of Finance</b>	212,078	179,412	178,268	219,233	2,192,203	4,632,327
<b>2017 Taxable Retail Sales (in millions)</b>	\$3,363	\$2,595	\$7,735	\$3,022	\$38,047	\$74,268
<b>July 1, 2018 Assessed Valuation (in billions)</b>	\$19.7	\$26.4	\$25.6	\$14.2	\$221.7	\$498.7
<b>2016 Median Income</b>	\$66,073	\$81,286	\$55,982	\$39,472	\$60,420	\$62,303
<b>2018 Q2 Median Price Existing Homes</b>	\$409,928	\$599,028	\$430,661	\$419,386	\$315,000	\$352,500
<b>2018 Q2 Median Price New Homes</b>	\$474,510	\$894,250	\$532,379	\$294,135	\$490,500	\$456,800

Source: John Husing Inland Empire Quarterly Economic Report - Inland Empire City Profile 2018, Oct 2018

## Facts at a Glance

**Date of incorporation:**

June 25, 1952

**Type of city:**

General Law

**Form of government:**

Council/Manager

**Number of employees:**

596 full-time

**Area:**

42.4 square miles

**Elevation:**

1,232 feet

**Assessed valuation:**

\$19.7 billion

**Taxable retail sales<sup>(1):</sup>**

\$3.36 billion

**Population<sup>(2):</sup>**

212,078

**Number of registered voters<sup>(3):</sup>**

85,956

**Average household income<sup>(4):</sup>**

\$79,416

**Median household income<sup>(4):</sup>**

\$68,304

**Housing<sup>(4):</sup>**

Total households:	51,946
Average household size:	3.98
Percent owner occupied:	64.4%
Percent renter occupied:	35.6%

**Median price single family home<sup>(1):</sup>**

Existing:	\$409,928
New:	\$474,510

**Ethnicity<sup>(4):</sup>**

Hispanic origin of any race	68.3%
White	14.2%
Black	8.9%
Asian	6.3%
Two or more races	4.3%
Pacific Islander	0.5%
American Indian	0.7%

**Libraries:**

Lewis Library & Technology Center  
8437 Sierra Avenue, Fontana, CA

**Fire protection:**

Number of stations:	7
Number of firefighters:	108

**Police protection:**

Number of stations:	1
Number of sub-stations:	2
Number of sworn officers:	202

**School districts:**

Fontana Unified  
Chaffey Joint Union High School  
Colton Joint Unified  
Etiwanda Elementary  
Cucamonga Elementary

**LMD/LLMD/CFDs (City):**

LMDs (landscape maint):	4
LLMDs (lighting maint):	1
CFDs - Infrastructure bonds:	18
CFDs - Service/maintenance:	86

**Important websites:**

[www.fontana.org](http://www.fontana.org)  
[www.fontanabusiness.org](http://www.fontanabusiness.org)  
[www.fontanahousingauthority.org](http://www.fontanahousingauthority.org)  
[www.fontanalibrary.org](http://www.fontanalibrary.org)

Sources:

(1) John Husing Quarterly Economic Report, October 2018  
(2) Calif Department of Finance, January 1, 2019 estimate  
(3) San Bernardino County Registrar of Voters  
(4) US Census Bureau

# *Budget Guide*

*The Budget Documents*  
*Budget Development Process*  
*Budget Calendar*

# *Budget Guide*

*The Budget Documents*  
*Budget Development Process*  
*Budget Calendar*

## The Budget Documents

Each year, the Management Services Department coordinates the preparation of four key budget documents:

1. Operating Budget - Summary
2. Operating Budget - Detail
3. Seven-Year Capital Improvement Program
4. City-Wide Cost Allocation Plan

The information contained in these documents is the end product of a thorough financial review performed through the combined efforts of City staff. Subsequent pages include a description of the budget documents and a summary of their intended use:

If You Are Looking For:

Budget Overview and Policies  
Budget Trends and Graphs  
Revenue Detail/Departmental Expenditure Summaries  
Department Goals and Objectives  
Contractual Services/Capital Outlay Detail  
Personnel Information by Division  
Organizational Charts  
Performance Measures

Document to Look Under:

**Operating  
Budget**

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If You Are Looking For:

Five-Year Line Item Expenditure Detail  
Line Item Justification for all Funds  
Fund Summary  
General Fund Departmental Summary  
Division Summary by Fund  
Program Detail by Fund  
Project Summary by Fund

Document to Look Under:

**Operating  
Budget  
Detail**

If You Are Looking For:

Status of Prior-Year Capital Projects  
Seven-Year Capital Projects  
Current Year Capital Projects  
Future Capital Projects and Anticipated Funding  
Capital Project Impacts on Fund Balances

Document to Look Under:

## Capital Improvement Program

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If You Are Looking For:

Total Cost by Function  
City Staff Billing Rates  
Overhead Rates

Document to Look Under:

## Cost Allocation Plan

### **Operating Budget - Summary**

This document provides information summarized at the division level. Divisional budgets consolidate program activities into similar service categories within a fund with the intent of reducing the cumbersome nature of a program based budget document. Every effort has been made to present the budget document in a "User Friendly" format. Increased emphasis has been placed on text, trends and written explanations. The summary document is divided into the following sections:

- Introduction
- City Information
- Budget Guide
- Budget Summary
- Fund Balance
- Revenues
- Expenditures
- Transfers
- CIP Overview
- Departmental Summaries
- Fire Protection District
- Housing Authority
- Community Foundation
- Appendices

## ***Introduction***

Includes the City Manager's Transmittal Letter, budget awards, the City Council's top priorities, goals and objectives and the budget guidelines by which these budget documents were developed.

## ***City Information***

Provides information relative to Fontana including the City-wide organization chart, City Council's Vision Statement, profiles of the elected officials and the City Manager, and community profile.

## ***Budget Guide***

Contains an explanation of the organization of the budget documents, the budget development process and the budget calendar.

## ***Budget Summary***

Provides an overview of the operating budget for all entities, an overview of the General Fund budget, discusses budget assumptions and financial issues the City faces in the future, and provides a five-year financial forecast for the General Fund.

## ***Fund Balance***

Provides a five-year summary of the General Fund's Fund Balance, a summary of beginning and projected year-end fund balances for each fund including all entities, and a summary of changes in fund balance of greater than 10%.

## ***Revenues***

Provides a chart and summary of General Fund revenues by category as well as an explanation of each category. It also includes charts identifying revenue for all entities by entity and by category, and revenue summaries and details for all funds.

## ***Expenditures***

Provides a chart and summary of General Fund expenditures by department and by category, as well as an explanation of each category. It also includes charts identifying expenditures for all entities by entity and by category, an expenditure summary for all entities, and expenditure summaries for all funds.

## ***Transfers***

Provides the schedule of operating transfers between funds for all entities.

## ***CIP Overview***

Provides an overview of the Capital Improvement Program (CIP) including proposed new year funding by category and funding source, as well as a summary of all projects included in the program.

## **Departmental Summaries**

Contain budget information by department including an organization chart, overview, goals and performance measures and accomplishments. It also provides a departmental summary of expenditures and division summaries by fund.

### **Fire Protection District**

Provides summary budget information for the Fontana Fire Protection District.

### **Housing Authority**

Provides summary budget information for the Fontana Housing Authority.

### **Community Foundation**

Provides summary budget information for the Fontana Community Foundation.

## **Appendices**

Includes the following:

- Financial Structure
- Financial Policies
- Constitutional Spending Limit
- Long-Term Debt
- Employee Compensation and Benefits
- Ten-Year History of Authorized Positions by Department
- Guide to Funds
- Legislative Summary
- Acronyms
- Glossary
- Resolutions

## **Operating Budget - Detail**

The Operating Budget Detail provides a separate line item, object code detail for the operating budget. The Operating Budget Detail is the City's "Book of Numbers." Expenditures within each divisional category are detailed with descriptions. Budgets are broken down to the program level and are listed in account number order. Historical information is prepared at a detailed object code level for comparison purposes. Cost data within this document is presented by fund, by department and by division if there are multiple divisions.

## Seven-Year Capital Improvement Program

The Seven-Year Capital Improvement Program (CIP) Budget is a separate document that is annually brought to the City Council for consideration. This document matches funding sources with capital expenditures over a seven-year schedule. The relationship between the CIP and the operating budget is described in detail on subsequent pages of this document.

Within the CIP document, projects have been separated into the following project priorities:

**Priority 1:** The project is **essential** and should be started within the year.

**Priority 2:** The project is **necessary** and should be started within 1 to 3 years.

**Priority 3:** The project is **desirable** and should be started within 3 to 5 years.

**Priority 4:** The project is **deferrable** due to lack of funding or other reasons and is scheduled to start within 5 to 10 years.

All **Priority 1 projects** have a "**Project Description Form**" included in the CIP by category. These forms include detail information on the description, purpose, status and breakdown of these projects.

Each project in the CIP has been assigned a unique identification number that will remain with the project throughout its life. The project identification number allows the City Council to track and monitor project status over multi-year periods and a cross-reference index has been included in the appendix of the CIP document to simplify identification of the status of projects included in prior CIP documents. Prior to City Council's consideration of the CIP, the document has been provided to both the Planning Commission and Parks and Recreation Commission for comments.

## City-Wide Cost Allocation Plan

The City-Wide Cost Allocation Plan (CAP) is prepared approximately 90 days following the issuance of the City's Comprehensive Annual Financial Report (CAFR). A Cost Allocation Plan is a widely recognized and well-used method of distributing administrative overhead "support" costs to the benefiting programs within the City. The City Council adopted its first CAP on March 17, 1992. That plan established the method of allocating indirect or support costs. The CAP is updated each year based upon the actual financial and statistical data for the prior year and conforms to the Federal Government's Office of Management and Budget Circular A-87.

## ***Budget Development Process***

In preparing the annual budget, several key meetings were held and documents produced that significantly affected its development. The following is a description of each of these along with a calendar of key dates in the preparation process.

### ***Budget "Kick Off"***

The Management Services department is responsible for preparing the budget documents. The process begins in January with the budget "kick-off" meeting and opening of the on-line budget system to departments.

### ***Goal Setting Workshop***

The City's budget process is driven by the City Council's goal setting. The goal-setting workshop was held on February 9, 2019, where the City Manager reviewed major issues and the current budget outlook. A number of goals were identified and prioritized by the City Council.

Following the goal-setting workshop, staff prepared detailed work plans to achieve the goals which addressed the following:

- **Title.** Title for the project.
- **Description.** What do we want to achieve?
- **Justification.** Why is this important to do?
- **Outcome.** What will be the end result?
- **Lead Sponsor Department.** Which department will take the lead?
- **Project Budget and Funding Sources.** What is the cost and source of funding?
- **Project Manager.** Who is responsible for assuring that the objective is achieved?
- **Target Completion Date.** When will project be completed?
- **Council Priority.** Rating from goal-setting workshop.
- **Goals and Objectives.** Which of City Council's Goals and Objectives will be met?

### ***Mid-Year Budget Review***

On February 26, 2019, the City Council was provided with a detailed update and review of the City's financial condition at the mid-point of 2018-19 along with year-end fund balance projections. Additionally, the City Council adopted budget development guidelines for use in preparing the 2019-20 budget. Those guidelines are included in the Introduction section.

## **Budget Projections and Requests**

Departments enter revenue projections and expenditure requests, with the exception of personnel, directly into the budget system in the "Requested Base" column. The Management Services Department calculates and provides to each department personnel costs and General Fund operating target numbers. Departments identify which Budget Units should be charged for the personnel costs by position number. Departments are required to enter operating expenditures equal to or less than their target numbers. Requests for new funding are entered into the budget system in the "Requested New" column with specific documentation provided to Management Services.

Before requests are submitted to the City Manager, the Management Services Department reviews and analyzes all supporting documentation. The City Manager and Management Services staff then holds meetings with each department and/or organization to discuss the budget requests and obtain additional information if necessary. Following these meetings, line item requests are adjusted in accordance with the City Manager's funding decisions. The Proposed Budget is then presented to the City Council for consideration and approval. Changes made by the City Council during the budget deliberation process will be incorporated into the adopted budget.

## **Budget Policies**

Budgetary control is set at the department level by fund to ensure compliance with the budget as approved by the City Council. The City's budget policy requires the following:

- All appropriations lapse at fiscal year end. Outstanding encumbrance balances at fiscal year end require re-approval by the City Council, typically as part of the First Quarter Budget Review.
- City Council approval for all new appropriations and increases to estimated revenues.
- City Council approval for budgetary changes between funds.
- City Manager approval for project changes within the same fund.
- Departments may transfer budget between divisions in the same department and fund.
- Budget Reviews to be prepared on a quarterly basis and submitted to City Council for approval.

## **CIP Review by Planning and Parks & Community Services Commissions**

The Parks and Community Services Commission reviewed the Open Space and Recreation elements of the proposed CIP on April 25, 2019.

The Planning Commission reviewed the proposed CIP on May 21, 2019, for consistency with the General Plan.

## Budget Calendar

### Key Budget Dates – FY 2018-19

- |                   |   |
|-------------------|---|
| September 1, 2018 | ■ CIP module open – departments begin project updates   |
| October 23, 2018  | ■ <b>City Council Meeting – First Quarter Budget Review</b> to report on the results of the prior year; comment on significant economic trends; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and recommend the reappropriation of prior year project budgets that were not completed as of June 30  |
| January, 2019     | ■ Budget / CIP Kick-off Meeting – on-line budget system open to departments   |
| February, 2019    | ■ Personnel costs and internal service charges available to departments<br>■ Revenue projections due for all funds – entered into budget system<br>■ Departmental target budgets available to departments<br>■ Major goals, performance measures and accomplishments due from departments   |
| February 9, 2019  | ■ <b>City Council Goal-Setting Workshop</b> – discuss and prioritize major issues and receive update on current budget outlook  |
| February 26, 2019 | ■ <b>City Council Meeting – Mid-Year Budget Status Review</b> to provide an overview of all funds; comment on significant economic trends; provide update of current projects; report on departmental activities for the prior year; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and propose budget development guidelines for the next year |
| March, 2019       | ■ Departmental requests due for new or additional funding   |
| April 1, 2019     | ■ Close on-line budget system to changes by departments   |
| April, 2019       | ■ Pre-meetings between budget staff and departments on new/additional funding requests<br>■ Meetings with City Manager and departments on new/additional funding requests<br>■ Final updates to CIP document by departments<br>■ City Manager finalizes preliminary budget recommendations  |

- April 25, 2019 ■ **Parks and Community Services Commission Meeting** – to review the Open Space and Recreation elements of the proposed CIP
- May 14, 2019 ■ **City Council Meeting – Third Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which will materially impact fund balance
- May 21, 2019 ■ **Planning Commission Meeting** – to review the proposed CIP for consistency with General Plan
- June 19, 2019 ■ **City Council Meeting – Budget/CIP Presentation to City Council for adoption**
- June 25, 2019 ■ **City Council Meeting – Fourth Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which materially impact fund balance
- 60 days after adoption ■ **Publish adopted Budget and Capital Improvement Program documents**

## Key Budget Dates – FY 2019-20

- September 1, 2019 ■ CIP module open – departments begin project updates
- October 22, 2019 ■ **City Council Meeting – First Quarter Budget Review** to report on the results of the prior year; comment on significant economic trends; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and recommend the reappropriation of prior year project budgets that were not completed as of June 30
- January, 2020 ■ Budget / CIP Kick-off Meeting – on-line budget system open to departments
- February, 2020 ■ **City Council Goal-Setting Workshop** – discuss and prioritize major issues and receive update on current budget outlook
- February, 2020 ■ Personnel costs and internal service charges available to departments

# Budget Guide

# Fiscal Year 2019/2020

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- February, 2020
  - Revenue projections due for all funds – entered into budget system
  - Departmental target budgets available to departments
  - Major goals, performance measures and accomplishments due from departments
  - Internal service charges available to departments
  
- February 25, 2020
  - **City Council Meeting – Mid-Year Budget Status Review** to provide an overview of all funds; comment on significant economic trends; provide update of current projects; report on departmental activities for the prior year; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and propose budget development guidelines for the next year
  
- March, 2020
  - Departmental requests due for new or additional funding
  
- April 1, 2020
  - Close on-line budget system to changes by departments
  
- April, 2020
  - Pre-meetings between budget staff and departments on new/additional funding requests
  - Meetings with City Manager and departments on new/additional funding requests
  - Final updates to CIP document by departments
  - City Manager finalizes preliminary budget recommendations
  
- April 23, 2020
  - **Parks and Community Services Commission Meeting** – to review the Open Space and Recreation elements of the proposed CIP
  
- May 12, 2020
  - **City Council Meeting – Third Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which materially impact fund balance
  
- May 19, 2020
  - **Planning Commission Meeting** – to review the proposed CIP for consistency with General Plan
  
- June 15, 2020
  - **City Council Meeting – Budget/CIP Presentation to City Council for adoption**
  
- June 23, 2020
  - **City Council Meeting – Fourth Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which will materially impact fund balance
  
- 60 days after adoption
  - **Publish adopted Budget and Capital Improvement Program documents**

# *Budget Summary*

*Overview of the Operating Budget*

*Overview of the General Fund Budget*

*Budget Assumptions*

*Financial Challenges Ahead*

*Five-Year Financial Forecast – General Fund*

# *Budget Summary*

*Overview of the Operating Budget*

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*Five-Year Financial Forecast – General Fund*

# Budget Summary

# Fiscal Year 2019/2020

## Overview of the Operating Budget

The City's Operating Budget is a flexible spending plan that is the legal authority for departments to commit financial resources to provide services within the City of Fontana. The total combined Operating Budget for Fiscal Year 2019-20 for all entities is **\$236.2 million** excluding transfers. This amount includes **\$102.0 million** in the General Fund which provides most of the services commonly associated with government including public safety, recreation, parks, planning and development. The remainder includes **\$96.7 million** in other City funds, **\$35.9 million** in the Fire Protection District, **\$1.6 million** in the Housing Authority, and **\$500** in the Community Foundation. Capital project expenditures, listed in the Seven-Year Capital Improvement Program, have been included and are distributed within the appropriate funds.

Total projected revenues for Fiscal Year 2019-20 for all entities are **\$253.5 million** excluding transfers. This amount includes **\$115.3 million** in the General Fund, **\$100.4 million** in other City funds, **\$36.3 million** in the Fire Protection District, **\$1.5 million** in the Housing Authority, and **\$1,850** in the Community Foundation.

Operating transfers represent the movement of cash between funds within each entity. The Fiscal Year 2019-20 Operating Budget includes **\$37.7 million** of operating transfers for all entities. This amount includes **\$35.4 million** transfers between City funds, **\$2.3 million** transfers between Fire District funds, and no transfers between Housing Authority funds.

Results from Operations that are negative are offset by the use of Fund Balance.

	Revenue	Expenditures	Transfers In	Transfers Out	Results from Operations
General Fund	\$ 115,314,710	\$ (101,977,600)	\$ 11,087,460	\$ (22,348,400)	\$ 2,076,170
Other General Funds	6,562,210	(21,702,620)	15,650,410	-	510,000
Other City Funds	93,804,020	(75,017,080)	8,644,330	(13,033,800)	14,397,470
Fire Protection District	36,329,420	(35,966,400)	2,282,100	(2,282,100)	363,020
Housing Authority	1,477,190	(1,577,910)	-	-	(100,720)
Community Foundation	1,850	(500)	-	-	1,350
Totals	\$ 253,489,400	\$ (236,242,110)	\$ 37,664,300	\$ (37,664,300)	\$ 17,247,290

# Budget Summary

# Fiscal Year 2019/2020

## Revenue History by Category

	Actual	Actual	Budgeted	Projected	Change	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Amount	%
Sales Tax	\$37,844,293	\$38,663,576	\$41,000,000	\$42,230,000	\$1,230,000	3.0%
Property Tax	68,407,218	71,432,448	75,572,709	78,322,060	2,749,351	3.6%
Interest & Rentals	5,737,988	5,269,702	6,609,013	8,369,720	1,760,707	26.6%
Franchise Fees	6,680,065	7,190,939	7,215,000	7,352,700	137,700	1.9%
Business Related	6,724,272	6,957,913	6,853,100	6,998,500	145,400	2.1%
Development Related	27,730,052	22,744,154	29,100,500	30,095,100	994,600	3.4%
Recreation	3,147,208	3,233,007	3,554,240	3,601,000	46,760	1.3%
Motor Vehicle In-Lieu	94,030	112,007	1,000,000	1,000,000	-	-
Reimbursables & Other Revenues	66,950,921	67,471,220	101,719,473	69,024,450	(32,695,023)	-32.1%
From Other Agencies	6,045,046	6,222,639	6,067,100	6,495,870	428,770	7.1%
Debt proceeds	5,675,146	17,911,903	19,942,958	-	(19,942,958)	-100.0%
<b>Total Revenues</b>	\$235,036,239	\$247,209,508	\$298,634,093	\$253,489,400	(\$45,144,693)	-15.1%
Operating Transfers In	39,839,131	41,431,337	37,600,798	37,664,300	63,502	0.2%
	<u>\$274,875,370</u>	<u>\$288,640,845</u>	<u>\$336,234,891</u>	<u>\$291,153,700</u>	<u>(\$45,081,191)</u>	<u>-13.4%</u>

## Revenue History by Entity

	Actual	Actual	Budgeted	Projected	Change	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Amount	%
City of Fontana	\$201,529,502	\$213,057,222	\$262,210,911	\$215,680,940	(\$46,529,971)	-17.7%
Fontana Fire Protection District	32,216,792	32,904,461	34,890,142	36,329,420	1,439,278	4.1%
Fontana Housing Authority	1,289,269	1,247,317	1,532,290	1,477,190	(55,100)	-3.6%
Fontana Community Foundation	676	508	750	1,850	1,100	146.7%
<b>Total Revenues</b>	\$235,036,239	\$247,209,508	\$298,634,093	\$253,489,400	(\$45,144,693)	-15.1%

# Budget Summary

# Fiscal Year 2019/2020

## Expenditure History by Category

	Actual	Actual	Budgeted	Projected	Change	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Amount	%
Personnel Services	\$83,954,820	\$89,921,594	\$97,677,031	\$100,974,650	\$3,297,619	3.4%
Operating Costs	22,873,860	28,114,441	28,436,866	25,427,200	(3,009,666)	-10.6%
Contractual Services	66,241,164	67,173,981	111,589,052	73,008,180	(38,580,872)	-34.6%
Internal Service Charges	8,659,478	9,124,210	9,934,961	10,117,100	182,139	1.8%
Capital Expenditures	23,257,252	28,636,145	111,048,451	17,244,690	(93,803,761)	-84.5%
Debt Service	3,308,587	3,282,441	5,028,061	3,344,090	(1,683,971)	-33.5%
To Other Agencies	4,595,240	4,907,879	4,882,600	5,464,200	581,600	11.9%
Other	4,624,835	4,946,906	20,319,175	662,000	(19,657,175)	-96.7%
<b>Total Expenditures</b>	<b>\$217,515,236</b>	<b>\$236,107,597</b>	<b>\$388,916,197</b>	<b>\$236,242,110</b>	<b>(\$152,674,087)</b>	<b>-39.3%</b>
Operating Transfers Out	39,839,012	41,431,337	37,600,798	37,664,300	63,502	0.2%
	<u>\$257,354,248</u>	<u>\$277,538,934</u>	<u>\$426,516,995</u>	<u>\$273,906,410</u>	<u>(\$152,610,585)</u>	<u>-35.8%</u>

## Expenditure History by Entity

	Actual	Actual	Budgeted	Projected	Change	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Amount	%
City of Fontana	\$184,480,502	\$201,547,232	\$350,464,537	\$198,697,300	(\$151,767,237)	-43.3%
Fontana Fire Protection District	32,531,598	33,756,656	37,268,310	35,966,400	(1,301,910)	-3.5%
Fontana Housing Authority	503,052	803,639	1,182,850	1,577,910	395,060	33.4%
Fontana Community Foundation	84	70	500	500	-	-
<b>Total Expenditures</b>	<b>\$217,515,236</b>	<b>\$236,107,597</b>	<b>\$388,916,197</b>	<b>\$236,242,110</b>	<b>(\$152,674,087)</b>	<b>-39.3%</b>

# Budget Summary

# Fiscal Year 2019/2020

## Revenue by Category and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2019-20 Total
Sales Tax	\$42,230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$42,230,000
Property Tax	27,430,000	-	50,862,060	-	-	30,000	-	78,322,060
Interest & Rentals	4,083,400	335,400	1,778,990	-	1,855,120	235,210	81,600	8,369,720
Franchise Fees	6,800,000	227,700	325,000	-	-	-	-	7,352,700
Business Related	6,998,500	-	-	-	-	-	-	6,998,500
Development Related	9,174,600	115,500	3,805,000	-	17,000,000	-	-	30,095,100
Recreation	3,591,000	-	10,000	-	-	-	-	3,601,000
Motor Vehicle In-Lieu	1,000,000	-	-	-	-	-	-	1,000,000
Reimbursables & Other Revenues	8,553,440	5,847,610	23,823,180	193,770	310,050	24,079,300	6,217,100	69,024,450
From Other Agencies	5,453,770	36,000	1,006,100	-	-	-	-	6,495,870
<b>Total Revenues</b>	\$115,314,710	\$6,562,210	\$81,610,330	\$193,770	\$19,165,170	\$24,344,510	\$6,298,700	\$253,489,400
Operating Transfers In	11,087,460	15,650,410	1,271,270	2,934,010	6,082,100	502,240	136,810	37,664,300
	\$126,402,170	\$22,212,620	\$82,881,600	\$3,127,780	\$25,247,270	\$24,846,750	\$6,435,510	\$291,153,700

## Revenue by Entity and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2019-20 Total
City of Fontana	\$115,314,710	\$6,562,210	\$44,671,770	\$193,770	\$18,295,270	\$24,344,510	\$6,298,700	\$215,680,940
Fontana Fire Protection District	-	-	36,261,910	-	67,510	-	-	36,329,420
Fontana Housing Authority	-	-	674,800	-	802,390	-	-	1,477,190
Fontana Community Foundation	-	-	1,850	-	-	-	-	1,850
<b>Total Revenues</b>	\$115,314,710	\$6,565,210	\$81,610,330	\$193,770	\$19,165,170	\$24,344,510	\$6,298,700	\$253,489,400

# Budget Summary

# Fiscal Year 2019/2020

## Expenditure by Category and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2019-20 Total
Personnel Services	\$79,681,000	\$5,075,540	\$11,323,960	\$ -	\$583,490	\$3,262,340	\$1,048,320	\$100,974,650
Operating Costs	4,829,890	9,648,850	8,362,710	20,000	136,550	375,150	2,053,050	25,427,200
Contractual Services	8,969,000	5,145,750	38,063,320	-	3,076,700	16,859,910	893,500	73,008,180
Internal Service Charges	7,577,420	493,180	1,247,810	-	43,850	704,180	50,660	10,117,100
Capital Expenditures	258,290	1,338,300	7,468,680	-	5,272,410	635,000	2,272,010	17,244,690
Debt Service	-	-	-	3,107,770	-	236,320	-	3,344,090
To Other Agencies	-	-	5,099,300	-	364,900	-	-	5,464,200
Other	662,000	-	-	-	-	-	-	662,000
<b>Total Expenditures</b>	<b>\$101,977,600</b>	<b>\$21,702,620</b>	<b>\$71,565,780</b>	<b>\$3,127,770</b>	<b>\$9,477,900</b>	<b>\$22,072,900</b>	<b>\$6,317,540</b>	<b>\$236,242,110</b>
Operating Transfers Out	22,348,400	-	10,110,690	-	1,868,770	3,336,440	-	37,664,300
	<b>\$124,326,000</b>	<b>\$21,702,620</b>	<b>\$81,676,470</b>	<b>\$3,127,770</b>	<b>\$11,346,670</b>	<b>\$25,409,340</b>	<b>\$6,317,540</b>	<b>\$273,906,410</b>

## Expenditure by Entity and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2019-20 Total
City of Fontana	\$101,977,600	\$21,702,620	\$36,474,920	\$3,127,770	\$7,023,950	\$22,072,900	\$6,317,540	\$198,697,300
Fontana Fire Protection District	-	-	34,180,500	-	1,785,900	-	-	35,966,400
Fontana Housing Authority	-	-	909,860	-	668,050	-	-	1,577,910
Fontana Community Foundation	-	-	500	-	-	-	-	500
<b>Total Expenditures</b>	<b>\$101,977,600</b>	<b>\$21,702,620</b>	<b>\$71,565,780</b>	<b>\$3,127,770</b>	<b>\$9,477,900</b>	<b>\$22,072,900</b>	<b>\$6,317,540</b>	<b>\$236,242,110</b>

# Budget Summary

# Fiscal Year 2019/2020

## Overview of the General Fund Budget

The Budget Development Guidelines adopted by the City Council on February 26, 2019, affirmed the goal for a Contingency Reserve of 15% of annual recurring appropriations, and the Fiscal Year 2019-20 General Fund Operating Budget continues to maintain this goal. General Fund revenues, appropriations and transfers are summarized below:

**July 1, 2019 contingency reserve** **\$14,670,000**

### Sources of funds:

Estimated revenues	\$115,314,710	
Transfers in	11,087,460	
Projected expenditure savings from current year	1,200,000	
Reduction to Expenditure Control Budgeting (ECB) Reserve	381,020	
Total sources of funds		127,983,190

### Uses of funds:

Appropriations	(101,977,600)	
Transfers out	(22,348,400)	
Increase to Economic Uncertainty Reserve	(1,580,190)	
Increase to PERS Rate Stability Reserve	(1,450,000)	
Total uses of funds		(127,356,190)

**June 30, 2020 contingency reserve** **\$15,297,000**

## Budget Assumptions

Several key budget assumptions were used in preparing the annual budget. These assumptions will be carefully monitored throughout the fiscal year while evaluating budget performance. In-house projections based on current economic data, historical revenue performance, industry experts and consultants were used to project these revenues.

The proposed budget makes no provision for **potential State takeaways**. In the event of a State takeaway, staff will be recommending the use of the Economic Uncertainty Reserve or some other reserve at that time.

The proposed budget assumes no further deterioration in the economy, with continuing slow improvement in some areas.

## Revenue Assumptions

### General Fund Revenues

General Fund revenues, with the exception of Interest & Rentals and Reimbursables, have been projected to be the same or have small to moderate increases over the current year adjusted budget. FY 2019-20 revenues, excluding transfers, have been projected at \$115.3 million, approximately \$5.8 million higher than the current year adjusted budget of \$109.5 million.

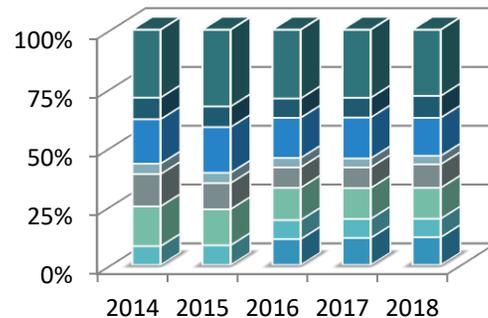


**Sales Tax - \$42.2 million –  
36.6% of total General Fund revenue**

Projected at \$1.2 million higher than the current year adjusted budget, sales tax continues to steadily increase as the economy improves.

**City of Fontana  
Sales Tax by Category**

- Autos/Transportation
- Building/Construction
- Business/Industry
- Food/Drugs
- Fuel/Service Stations
- General Consumer Goods
- Restaurants/Hotels
- State & County Pools



**Tax Consultant Forecast  
Statewide Trends  
By Sales Tax Category**

Auto/Transportation	-0.6%
Building/Construction	+3.3%
Business/Industry	+1.9%
Food/Drugs	+2.5%
Fuel/Service Stations	-2.2%
General Consumer Goods	+0.0%
Restaurants/Hotels	+2.0%
State and County Pools	+5.0%
<b>Total</b>	<b>+1.2%</b>

# Budget Summary

# Fiscal Year 2019/2020



**Property Tax - \$27.4 million – 23.8% of total General Fund revenue**

Represents an increase from the current year adjusted budget to reflect an estimated 5% increase in City-wide assessed valuation due to the large number of Prop 8 reductions that have previously occurred. The CPI cap for FY 2019-20 is at the 2.0% maximum. The actual assessed valuation will be available from the County in late July and adjustments will be made through the First Quarter Budget Review as necessary.



**Interest and Rentals - \$4.1 million – 3.5% of total General Fund revenue**

Projected to be slightly lower than the current year as investment interest rates continue to be very low.



**Franchise Fees - \$6.8 million – 5.9% of total General Fund revenue**

Projected to be the same as the current year adjusted budget.



**Business Related - \$7.0 million – 6.1% of total General Fund revenue**

Projected to increase slightly over the current year adjusted budget reflecting a slowly recovering economy.



**Development Related - \$9.2 million – 8.0% of total General Fund revenue**

Represents a moderate increase over the current year adjusted budget as development continues to surge with the improving economy. These revenues had declined over the past several years due to the slowdown in the economy, especially the meltdown in the real estate market.



**Recreation – \$3.6 million – 3.1% of total General Fund revenue**

Projected to increase slightly over the current year adjusted budget reflecting a slowly recovering economy.



**Motor Vehicle In-Lieu – \$1.0 million – 0.9% of total General Fund revenue**

Several unsuccessful attempts have been made over the past few years to restore the allocation for newly incorporated annexations which was eliminated during Fiscal Year 2011/12. Once again, legislation has been introduced to reinstate the special allocation estimated at \$900,000, which is included in the FY 2019-20 budget to offset five new police positions that will be eliminated if the revenue is not received. Penalties of approximately \$100,000 will continue to be received regardless.

# Budget Summary

# Fiscal Year 2019/2020



**Other Revenues – \$6.8 million – 5.9% of total General Fund revenue**

Includes the excess tax increment from the Jurupa Hills agreement, property sale proceeds, code enforcement fines, and animal licenses. Includes \$1.5 million of one-time revenue.



**Reimbursables - \$1.7 million – 1.5% of total General Fund revenue**

Projected moderately lower than the current year adjusted budget, this category reflects amounts received to reimburse expenditures such as weed abatement charges and Bond CFD administrative charges.



**From Other Agencies - \$5.5 million – 4.7% of total General Fund revenue**

These revenues are received from other City entities such as the Successor to RDA, the Housing Authority and the Fire Protection District for cost allocation and staff reimbursements, and are slightly more than the current year adjusted budget.

From Other Agencies For Cost Allocation and Staff Reimbursements	
Successor to RDA	\$1.02 million
Housing Authority	0.60 million
Fire District	3.83 million
Total	\$5.45 million

## Other Fund Revenues

Major changes in other fund revenues from the current adjusted budget include:

- Changes in one-time revenues for various special revenue and capital project funds.
- Decrease in revenue from FY 2018-19 year bond issuance.
- Increase in revenue to Fontana Fire District related to increasing assessed valuations.

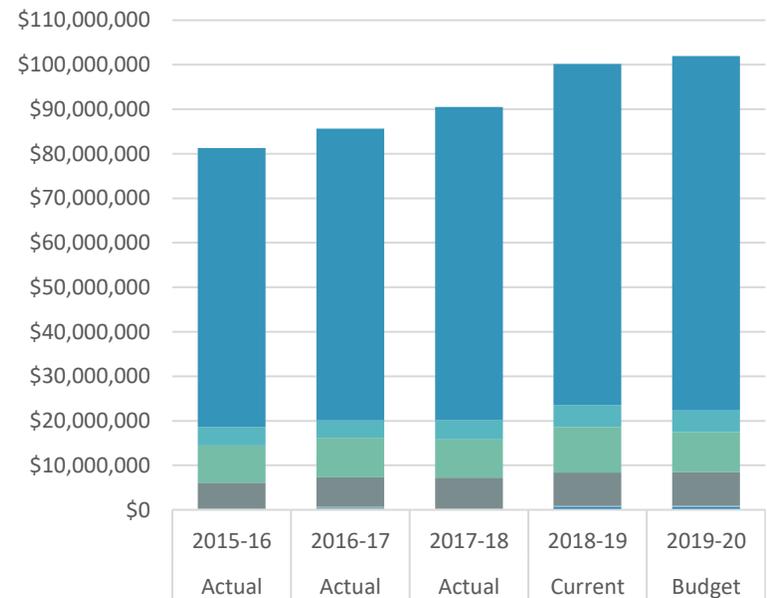
# Budget Summary

# Fiscal Year 2019/2020

## Expenditure Assumptions

### General Fund Expenditures

- **Personnel services: net increase of \$3.0 million**  
 Increase in contractual obligations, addition of five new positions and absorption of grant positions.
- **Operating costs: decrease of \$96,000**  
 Reflects continued cost-saving measures implemented by departments across the board.
- **Contractual services: reduction of \$1.2 million**  
 Primarily due to reductions in as-needed contracts in Development Services departments.
- **Internal service charges: increase of \$64,000**  
 Reflects an increase in vehicle maintenance and fuel costs.
- **Capital expenditures: increase of \$70,000**  
 Represents equipment/furniture replacements at various community centers.
- **Other financing uses: decrease of \$14,000**  
 Based on estimates of annual OCA obligations.



### Other Fund Expenditures

Major changes in other fund expenditures from the current adjusted budget include:

- Reduction for projected risk liability claims.
- Changes in one-time expenditures for various special revenue and capital project funds.
- Reduction in one-time expenditures for infrastructure CFD bonds issued in FY 2018-19.
- Increase in contract with County for Fontana Fire District.

## ***Financial Challenges Ahead***

The City of Fontana continues to enjoy a measure of financial stability afforded by prudent financial decisions and policies that have been implemented by the Mayor and City Council. However, several challenges remain on the horizon.

### ***DOF Denial of OPA Agreement as Enforceable Obligation on ROPS***

On April 10, 2015, the City received a determination letter from the Department of Finance related to the City of Fontana Successor Agency Recognized Obligation Payment Schedule (ROPS) 15-16A. In that letter, the DOF disallowed the Ten-Ninety Owner Participation Agreement related to the Jurupa Hills Redevelopment Project Area of the former Fontana Redevelopment Agency. The OPA was originally entered into in 1982 and created an obligation to reimburse Ten-Ninety for infrastructure costs related to the development of Southridge Village with residual tax increment from the Jurupa Hills Project Area. Because of a Participating Owner's Payment Obligation contained within the OPA, the denial of this item on the ROPS represents a loss in revenue to the General Fund of approximately \$2 million in the proposed budget, and continuing each year until FY 2032/33. In August 2016, the Court entered judgment in the City's favor against the DOF affirming the validity of the OPA Debt on the ROPS. The issue is currently being appealed by the DOF. No trial date has been set.

### ***State Budget***

The May revision recognizes the inextricable linkage between fiscal prudence and the state's ability to promote affordability and economic opportunity. Accordingly it simultaneously expands the Governor's commitment to budget resiliency and increases support for California's most vulnerable populations and working families. Although additional short-term revenues are projected higher than the January forecast, most are constitutionally obligated to reserves, debt repayment and schools. And slower economic growth leads to a lower forecast in out-year revenues. The state has built a strong fiscal foundation by paying down debts and liabilities and building up reserves that should help manage the effects of an economic downturn. **The Fiscal Year 2019-20 Operating Budget makes no provision for potential State takeaways which could result for an economic downturn.**

### ***Property Value Reassessments***

Proposition 8 allows a temporary reduction in assessed valuation when a property suffers a decline in value. These reassessments continue to be a factor in the annual assessed valuations. The annual Consumer Price Index (CPI) adjustment which provides the basis for changes in assessed valuations state-wide has returned to the 2% level (cap), although properties that have enjoyed Prop 8 valuation reductions are not subject to this limit. Properties have begun to return to their pre Prop 8 values and are anticipated to continue that trend in FY 2019-20. Assessed valuations will be available from the County in July. True economic recovery for the City of Fontana rests on strong and continuing growth of base values.

## ***Minimum Wage Increases***

Senate Bill No. 3, signed by the Governor in April 2016, increases the minimum wage on or after January 1, 2017, to not less than \$10.50 per hour; on or after January 1, 2018, to not less than \$11 per hour; on or after January 1, 2019, to not less than \$12 per hour; on or after January 1, 2020, to not less than \$13 per hour; on or after January 1, 2021, to not less than \$14 per hour; and on or after January 1, 2022, to not less than \$15 per hour. This will not only add cost to bring wages to the minimum, it will also cause wage compaction issues among positions. This also causes a number of contract increases throughout the City.

## ***Capital Reinvestment Program***

Since 1996/1997, the City Council has been investing a portion of the annual General Fund Budget back into the community in the form of capital projects (streets, parks and facilities). While the actual annual investment has varied, the goal has been to reinvest 10% of the total General Fund Budget back into the community. The significance of the Capital Reinvestment Program was underscored by the pavement management report for 2015 which identified a 7.4% backlog of repairs worth \$33 million of necessary road repairs, and the need to invest \$7.25 million annually to maintain the roads in their current condition. A total of \$8.4 million from various funds has been allocated to this critical area in the FY 2019-20 Operating Budget.

## ***California Public Employees Retirement System (CalPERS)***

The City is a member of the California Public Employees Retirement Systems. At the December 21, 2016, meeting, the CalPERS Board of Administration approved lowering the CalPERS discount rate assumption, the long-term rate of return, from 7.50 percent to 7.00 percent over the next three years. Lowering the discount rate means plans will see increases in both the normal costs (the cost of pension benefits accruing in one year for active members) and the accrued liabilities. Higher contribution costs were required beginning in Fiscal Year 2018-19.

The benefits of reducing the discount rate include:

- Strengthening long-term sustainability of the fund
- Reducing negative cash flows; additional contributions will help to offset the cost to pay pensions
- Reducing the long-term probability of funded ratios falling below undesirable levels
- Improving the likelihood of CalPERS investments earning our assumed rate of return
- Reducing the risk of contribution increases in the future from volatile investment markets

# Budget Summary

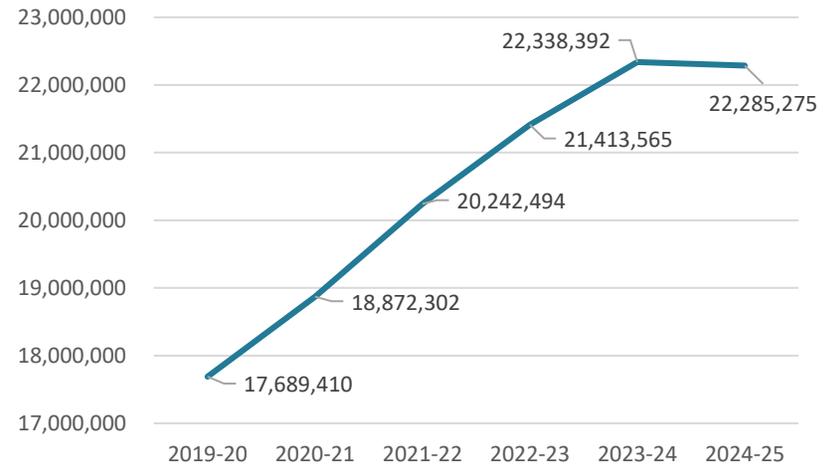
# Fiscal Year 2019/2020

Included in the Annual Valuation Report as of June 30, 2017 (received July 2018), were projected employer contributions for the next six fiscal years reflecting the adopted changes to the discount rate, and assuming that all actuarial assumptions will be realized with no further changes to assumptions, contributions, benefits, or funding occurring during the next projection period.

Plan	Fiscal Year	Required Contribution	Projected Future Employer Contributions (Assumes 7.25% Return for Fiscal Year 2017-18)				
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Miscellaneous	Normal Cost %	9.032%	9.7%	9.7%	9.7%	9.7%	9.7%
	UAL Payment	\$4,006,330	\$4,466,000	\$5,036,000	\$5,539,000	\$5,841,000	\$6,148,000
	Total as a % of Payroll	22.0%	23.8%	25.2%	26.3%	26.7%	27.1%
	Projected Payroll	\$30,945,243	\$31,719,015	\$32,591,288	\$33,487,549	\$34,408,456	\$35,354,689
Safety	Normal Cost %	19.221%	20.5%	20.5%	20.5%	20.5%	20.5%
	UAL Payment	\$6,677,291	\$7,477,000	\$8,299,000	\$8,922,000	\$9,443,000	\$8,724,000
	Total as a % of Payroll	48.2%	52.1%	54.6%	56.2%	57.3%	53.6%
	Projected Payroll	\$23,081,293	\$23,658,431	\$24,309,038	\$24,977,536	\$25,664,419	\$26,370,190

Using these projections, the City of Fontana’s annual contributions for the General Fund could increase as shown in the chart to the right.

Several years ago, the City Council approved a PERS Rate Stability Reserve to help smooth out rate spikes. The balance of that reserve is currently budgeted at \$6.0 million. This reserve will be available to offset some PERS rate increases in future years.



## ***Unfunded Liability***

Governmental Accounting Standards Board (GASB) Statement No. 45 requires public-sector employers to *recognize* the cost of post-employment benefits over the active service life of their employees rather than on a pay-as-you-go basis. GASB 45 does not require the City to *fund* this benefit, only to report the liability and the funding progress. The annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB 45, represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The ARC for the City of Fontana was last calculated to be \$2.5 million per year (excluding the implied rate subsidy) and is included in the FY 2019-20 Operating Budget. As required by GASB 45, a new ARC will be calculated for June 30, 2020.

## ***Proposition 218***

On November 5, 1996, the California electorate approved Proposition 218 affecting a change to the California State Constitution by making numerous changes to local government finance law. This measure impacts the generation and use of many fundamental revenue sources including fees, charges, assessments, and taxes. This proposition also changes the methods by which certain assessments and taxes are challenged by the electorate. The FY 2019-20 Operating Budget fully complies with the provisions of Proposition 218.

## ***Services and Growth***

The City of Fontana has experienced significant growth over the past several years. With this growth comes the need to service a growing community. The funding sources for these additional services are revenue growth and the Municipal Services Fiscal Impact Fee Program (MSFIF).

## ***The Economy***

The current economic recovery is much slower than those experienced in the past, with the average post-war expansion period of five years. We are already exceeded that average by five years and are just short of the longest recovery on record which means another economic downturn could come at any time.

## ***Five-Year Financial Forecast – General Fund***

The five-year financial forecast was developed to assist in medium-range planning and policy development. The five-year forecast provides a tool to evaluate the ability of the City to fund proposed programs, operating costs and capital improvement projects in the future. The forecast was developed using many assumptions, and thus is not intended to be an exact indicator of revenues and expenditures over the next five years and should be used as a planning guide only.

As the City grows, it is important to ensure that it can meet increasing demands and be in a position to respond to possible changes in economic conditions. The five-year forecast is a dynamic tool that requires continual update and review of its underlying assumptions to keep the City in a position of strong fiscal condition.

**Revenues** were projected using a “realistic conservatism” approach, and were based on historical trends with separate assumptions used for major revenue types such as sales tax, property tax, investment income and development related fees. Revenue projections do not reflect the effect of any future economic downturn.

Departmental **expenditures** were projected using 2% annual increases. PERS rate increases have been projected based on information provided relating to the 5-year ramp up for the reduction in the discount rate from 7.5% to 7.0%, and adjusted downward to account for the effects of PEPRA employees that were not included in the estimates. The Fiscal Year 2017-18 valuation report, which will provide the rates for Fiscal Year 2020-21 and estimate future rates more accurately, will be available in late July or early August.

The forecast anticipates maintaining the current **reserve balances** with the exception of the PERS Rate Stability Reserve which will be used as needed until exhausted to cover any deficit created by the PERS rate increases, and the 15% contingency reserve which will be increased as expenditures increase.

The five-year financial forecast presented on the following page indicates that projected revenue growth will support anticipated expenditures for current levels of service and projected PERS rate increases until Fiscal Year 2024-25. **Consistent with the City’s policy of living within our means, appropriate cost saving measures will be implemented at any time that projected expenditures exceed revenues.**

# Budget Summary

# Fiscal Year 2019/2020

## General Fund Five-Year Financial Forecast

	Proposed	Projected				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	2024-25
<b>Sources:</b>						
Revenues	\$115,314,710	\$115,294,706	\$117,263,302	\$119,271,269	\$121,319,396	\$123,408,486
Operating Transfers In	11,087,460	11,257,803	11,431,552	11,608,777	11,789,546	11,973,931
<b>Total Sources</b>	<b>\$126,402,170</b>	<b>\$126,552,509</b>	<b>\$128,694,854</b>	<b>\$130,880,046</b>	<b>\$133,108,942</b>	<b>\$135,382,416</b>
<b>Uses:</b>						
Departmental Budgets	\$101,977,600	\$105,200,044	\$107,467,687	\$109,390,516	\$111,308,661	\$112,538,394
Operating Transfers Out	22,348,400	21,052,956	21,212,678	21,375,642	21,541,915	21,711,565
<b>Total Uses</b>	<b>\$124,326,000</b>	<b>\$126,253,000</b>	<b>\$128,680,365</b>	<b>\$130,766,158</b>	<b>\$132,850,576</b>	<b>\$134,249,959</b>
<b>Results of Operations</b>	<b>\$2,076,170</b>	<b>\$299,508</b>	<b>\$14,489</b>	<b>\$113,888</b>	<b>\$258,366</b>	<b>\$1,132,458</b>
<b>Beginning Fund Balance</b>	<b>\$31,872,265</b>	<b>\$33,948,435</b>	<b>\$34,247,943</b>	<b>\$34,262,432</b>	<b>\$34,376,320</b>	<b>\$34,634,687</b>
<b>Ending Funding Balance</b>	<b>\$33,948,435</b>	<b>\$34,247,943</b>	<b>\$34,262,432</b>	<b>\$34,376,320</b>	<b>\$34,634,687</b>	<b>\$35,767,144</b>
15% Contingency Reserve	\$15,297,000	\$15,780,000	\$16,120,000	\$16,409,000	\$16,696,000	\$16,881,000
Economic Uncertainty Reserve	8,500,057	8,500,057	8,500,057	8,500,057	8,500,057	8,500,057
Designated for ECB	1,267,965	1,267,965	1,267,965	1,267,965	1,267,965	1,267,965
PERS Rate Stability Reserve	6,033,612	5,850,120	5,524,609	5,349,497	5,320,864	6,268,321
Legal Reserves	2,849,801	2,849,801	2,849,801	2,849,801	2,849,801	2,849,801
<b>Unreserved/Undesignated</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# *Fund Balance*

*General Fund – Fund Balance Report*

*Other Funds – Unreserved Fund Balances*

*Fontana Fire Protection District Funds – Unreserved Fund Balances*

*Fontana Housing Authority Funds – Unreserved Fund Balances*

*Fontana Community Foundation Fund – Unreserved Fund Balance*

*Summary of Changes in Fund Balance Greater than 10%*

# *Fund Balance*

*General Fund – Fund Balance Report*

*Other Funds – Unreserved Fund Balances*

*Fontana Fire Protection District Funds – Unreserved Fund Balances*

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*Summary of Changes in Fund Balance Greater than 10%*

City of Fontana  
**General Fund - Fund Balance Report**  
 Five-Year Summary

	2015/16	2016/17	2017/18	2018/19		2019/20
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Current Budget	New Budget
Revenues	\$100,507,918	\$96,205,867	\$101,939,175	\$111,309,220	\$109,506,825	\$115,314,710
Expenditures	81,279,056	85,613,569	90,494,219	97,800,310	100,200,288	101,977,600
Revenues over (under) expenditures	19,228,862	10,592,298	11,444,956	13,508,910	9,306,537	13,337,110
Other sources & uses:						
Operating transfers in	8,981,718	9,586,057	9,492,586	11,614,520	11,614,520	11,087,460
Operating transfers out	(23,931,717)	(21,379,715)	(20,998,217)	(24,215,300)	(22,364,928)	(22,348,400)
Total other sources & uses	(14,949,999)	(11,793,658)	(11,505,631)	(12,600,780)	(10,750,408)	(11,260,940)
Revenues & other sources over (under) expenditures and other uses	4,278,863	(1,201,360)	(60,675)	908,130	(1,443,871)	2,076,170
Fund balance, beginning of year	28,066,366	32,077,661	31,175,668	28,505,689	32,116,136	30,672,265
Projected expenditure savings from current year GASB 31 adjustment	(267,568)	299,367	554,942			1,200,000
Prior period adjustment			446,201			
Fund balance, end of year	\$32,077,661	\$31,175,668	\$32,116,136	\$29,413,819	\$30,672,265	\$33,948,435
<b>FUND BALANCE</b>						
Reserved						
Inventories	\$357,181	\$321,581	\$321,581	\$321,581	\$349,801	\$349,801
Jr. Lien Bonds	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Total reserved	2,857,181	2,821,581	2,821,581	2,821,581	2,849,801	2,849,801
Designated						
Economic Uncertainty	6,122,887	6,795,437	6,919,867	6,919,867	6,919,867	8,500,057
Designated for ECB	1,967,740	1,968,353	1,760,877	1,556,007	1,648,985	1,267,965
PERS Rate Stability	2,759,258	3,446,363	3,446,364	3,446,364	4,583,612	6,033,612
Future Projects and Commitments		1,000,000				
15% Contingency	12,448,000	12,931,000	13,557,000	14,670,000	14,670,000	15,297,000
Unappropriated	5,922,595	2,212,934	3,610,447	-	-	-
	\$32,077,661	\$31,175,668	\$32,116,136	\$29,413,819	\$30,672,265	\$33,948,435
<b>Total available for contingencies as of July 1</b>	<b>\$12,448,000</b>	<b>\$12,931,000</b>	<b>\$13,557,000</b>	<b>\$14,670,000</b>	<b>\$14,670,000</b>	<b>\$15,297,000</b>

# Fund Balance

# Fiscal Year 2019/2020

Fund balance is an important measure that represents the difference between a fund's assets and liabilities. The overall objective of fund balance reporting is to isolate that portion of fund balance that is unavailable to support the following period's budget.

The Governmental Accounting Standards Board issued Statement No. 54 to address issues related to how fund balance was being reported. GASB Statement No. 54 requires fund balance to be displayed in the following classifications depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

- **Nonspendable fund balance** – amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund)
  - **Restricted fund balance** – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation
  - **Committed fund balance** – amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint
- Essentially what was reserved**
- 
- **Assigned fund balance** – amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates authority
  - **Unassigned fund balance** – amounts that are available for any purpose; these amounts are reported only in the general fund
- Essentially what was unreserved**
- Essentially what was designated**

For Comprehensive Annual Financial Report (CAFR) purposes, these GASB Statement No. 54 classifications will be used. For purposes of budget presentation and discussion, fund balances will continue to be identified as reserved, unreserved and designated.

Other Funds  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Other General Funds:</b>						
102 CITY TECHNOLOGY	\$272,999	\$0	\$4,718,900	(\$4,671,520)	\$0	\$320,379
103 FACILITY MAINTENANCE	252,811	18,000	7,418,350	(7,434,270)	0	254,891
104 OFFICE OF EMERGENCY SVCS	13,817	36,000	0	(49,170)	0	647
105 KFON	1,137,002	227,700	0	(242,470)	0	1,122,232
106 SELF-INSURANCE	2,286,401	5,596,610	107,350	(5,862,230)	0	2,128,131
107 RETIREES MEDICAL BENEFITS	24,158,029	568,360	2,500,000	(2,400,000)	0	24,826,389
108 SUPPLEMENTAL RETIREMENT	2,491	40	30,000	(30,210)	0	2,321
110 GF OPERATING PROJECTS	6	0	875,810	(875,810)	0	6
125 STORM WATER COMPLIANCE	147,842	115,500	0	(136,940)	0	126,402
<b>Total Other General Funds</b>	<b>\$28,271,398</b>	<b>\$6,562,210</b>	<b>\$15,650,410</b>	<b>(\$21,702,620)</b>	<b>\$0</b>	<b>\$28,781,398</b>
<b>Special Revenue Funds:</b>						
201 MUNI SVCS FISCAL IMPACT	\$19,026,237	\$1,441,570	\$0	\$0	(\$855,000)	\$19,612,807
221 STATE TCR - AB 2928	0	0	0	0	0	0
222 CRIME PREV ASSET SEIZURE	38,019	16,790	0	(31,500)	0	23,309
223 FEDERAL ASSET SEIZURES	2,808,636	1,194,980	0	(2,167,940)	0	1,835,676
224 STATE ASSET SEIZURES	230,624	104,820	0	(44,470)	0	290,974
225 PD TRAFFIC SAFETY	993,203	337,900	0	(199,500)	0	1,131,603
241 AIR QUALITY MGMT DISTRICT	601,003	289,290	0	(16,000)	(13,600)	860,693
242 MEASURE I - TCR	0	0	0	0	0	0
243 TRAFFIC SAFETY	176,305	83,260	0	(156,540)	0	103,025
244 PROP 1B	133,811	1,860	0	0	0	135,671
245 MEASURE I REIMB 2010-2040	2,728	0	0	0	0	2,728
246 MEASURE I LOCAL 2010-2040	6,297,066	3,701,350	0	(1,988,580)	(99,900)	7,909,936
281 GAS TAX (STATE)	489,541	5,517,680	0	(4,933,020)	(773,500)	300,701
282 SOLID WASTE MITIGATION	1,442,899	3,034,960	0	(2,775,860)	(409,000)	1,292,999
283 ROAD MAINTENACE & REHAB	1,148	3,514,250	0	(3,508,950)	0	6,448
301 GRANTS	0	790,220	0	(790,220)	0	0
302 ECONOMIC STIMULUS	0	0	0	0	0	0
321 FED LAW ENF BLOCK GRANT	0	0	0	0	0	0
322 STATE COPS AB3229	442,402	350,000	0	(450,000)	0	342,402
362 CDBG	678,765	2,885,000	0	(2,135,290)	(91,800)	1,336,675
363 HOME PROGRAM	764,079	795,000	0	(720,000)	0	839,079

Other Funds  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds (continued):</b>						
385 AFTER SCHOOL PROGRAM	\$0	\$3,620,790	\$0	(\$3,215,690)	(\$405,100)	\$0
401 LMD #1 CITY WIDE	2,849,785	938,660	0	(857,730)	(119,000)	2,811,715
402 LMD #2 VLG OF HERITAGE	673,179	2,241,060	510,300	(2,635,900)	(309,100)	479,539
403 LMD #3 EMPIRE CENTER	198,832	64,820	0	(57,400)	(4,900)	201,352
404 LMD #3 HUNTER'S RIDGE	2,681,828	831,520	121,690	(722,620)	(105,500)	2,806,918
406 LLMD #3 HUNTER'S RIDGE	30,869	34,370	0	(32,000)	(4,100)	29,139
407 CFD #1 SOUTHRIDGE VILLAGE	6,750,403	5,599,770	0	(4,061,330)	(2,038,200)	6,250,643
408 CFD #6 THE LANDINGS	2,988,038	362,760	131,450	(394,030)	(57,600)	3,030,618
409 CFD #6-1 STRATHAM	575,523	192,160	0	(98,140)	(105,100)	564,443
410 CFD #6-2 N MORNINGSIDE	226,506	92,780	0	(54,940)	(6,600)	257,746
411 CFD #6-3A BELLGROVE II	208,224	229,710	0	(119,050)	(39,300)	279,584
412 CFD #7 COUNTRY CLUB EST	388,006	117,680	16,400	(140,230)	(13,500)	368,356
413 CFD #8 PRESLEY	1,067,940	85,840	99,930	(182,930)	(24,300)	1,046,480
414 CFD #9M MORNINGSIDE	402,221	168,040	0	(108,960)	(101,900)	359,401
415 CFD #10M JURUPA IND	238,775	40,830	0	(36,620)	(3,100)	239,885
416 CFD #12 SIERRA LAKES	1,280,136	913,850	264,880	(937,690)	(115,600)	1,405,576
417 CFD #13M SUMMIT HEIGHTS	1,615,200	450,650	91,580	(588,380)	(81,900)	1,487,150
418 CFD #14M SYCAMORE HILLS	520,449	375,270	0	(260,700)	(214,300)	420,719
419 CFD #15M SILVER RIDGE	311,966	252,910	0	(115,130)	(194,500)	255,246
420 CFD #16M VENTANA POINTE	165,503	45,330	0	(26,670)	(27,300)	156,863
421 CFD #18M BADIOLA HOMES	34,280	7,280	0	(2,730)	(3,900)	34,930
422 CFD #20M	157,989	34,200	0	(18,220)	(18,500)	155,469
423 CFD #21M	195,978	41,660	0	(14,420)	(19,600)	203,618
424 CFD #23M	54,270	8,170	0	(3,430)	(10,000)	49,010
425 CFD #24M	158,338	46,590	0	(12,120)	(26,000)	166,808
426 CFD #25M	318,581	85,490	0	(27,650)	(48,100)	328,321
427 CFD #27M	37,242	50,600	0	(36,530)	(27,500)	23,812
428 CFD #28M	560,997	153,660	0	(43,960)	(98,850)	571,847
429 CFD #29M	62,812	24,060	0	(15,550)	(19,100)	52,222
430 CFD #30M	716,569	243,110	0	(90,270)	(118,340)	751,069
431 CFD #34 EMPIRE DET BASIN	207,751	23,800	0	(10,080)	(1,000)	220,471
432 CFD #33M EMPIRE LIGHTING	122,120	42,480	0	(34,830)	(2,500)	127,270
433 CFD #31 CITRUS HEIGHTS N	459,597	300,730	0	(131,180)	(166,700)	462,447

Other Funds  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

		Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds (continued):</b>							
434	CFD #32M	\$82,200	\$18,930	\$0	(\$2,930)	(\$13,700)	\$84,500
435	CFD #35M	1,564,330	518,620	35,040	(489,970)	(71,400)	1,556,620
436	CFD #36M	59,334	22,810	0	(5,250)	(17,400)	59,494
437	CFD #38M	822,797	184,570	0	(48,760)	(105,900)	852,707
438	CFD #37 MONTELAGO	294,001	90,810	0	(65,310)	(43,700)	275,801
439	CFD #39M	62,738	22,200	0	(13,420)	(14,600)	56,918
440	CFD #40M	49,650	11,170	0	(1,050)	(7,400)	52,370
441	CFD #41M	104,883	16,470	0	(7,740)	(7,200)	106,413
442	CFD #42M	239,900	47,000	0	(70,100)	(3,600)	213,200
443	CFD #44M	31,093	9,350	0	(5,050)	(5,300)	30,093
444	CFD #45M	377,343	104,170	0	(46,100)	(49,700)	385,713
445	CFD #46M	257,731	51,820	0	(27,010)	(21,700)	260,841
446	CFD #47M	19,884	11,670	0	(7,100)	(5,400)	19,054
447	CFD #48M	380,526	78,100	0	(38,110)	(28,200)	392,316
448	CFD #49M	35,143	13,200	0	(9,090)	(5,300)	33,953
449	CFD #50M	90,224	36,260	0	(13,520)	(27,300)	85,664
450	CFD #51M	175,178	67,460	0	(39,020)	(33,600)	170,018
453	CFD #53M	53,583	9,540	0	(3,700)	(4,400)	55,023
454	CFD #54M	77,281	25,060	0	(9,320)	(11,600)	81,421
455	CFD #55M	41,679	7,590	0	(4,700)	(2,700)	41,869
456	CFD #56M	103,994	27,450	0	(400)	(23,600)	107,444
457	CFD #57M	62,696	14,830	0	(8,900)	(5,400)	63,226
458	CFD #58M	11,211	4,560	0	(400)	(3,800)	11,571
459	CFD #59M	6,955	2,470	0	(1,500)	0	7,925
460	CFD #60M	73,874	13,530	0	(8,450)	(5,000)	73,954
461	CFD #61M	326,950	57,460	0	(16,610)	(26,100)	341,700
462	CFD #62M	23,693	5,950	0	0	0	29,643
463	CFD #63M	358,625	58,520	0	(7,000)	(400)	409,745
464	CFD #64M	49,390	5,520	0	0	0	54,910
465	CFD #65M	164,285	22,040	0	(6,880)	(9,600)	169,845
467	CFD #67M	177,182	44,380	0	(15,380)	(21,900)	184,282
468	CFD #68M	116,269	25,490	0	(12,240)	(11,000)	118,519
469	CFD #69M	580,114	171,690	0	(53,080)	(93,200)	605,524

Other Funds  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020	
		Revenues	Transfers In	Expenditures	Transfers Out		
<b>Special Revenue Funds (continued):</b>							
470	CFD #70M AVELLINO	\$205,492	\$79,630	\$0	(\$30,800)	(\$26,150)	\$228,172
471	CFD #71M SIERRA CREST	347,038	121,270	0	(78,610)	(35,650)	354,048
472	CFD #72M	31,825	11,130	0	(4,660)	(5,700)	32,595
473	CFD #73M	221,768	68,020	0	(22,500)	(34,200)	233,088
474	CFD #74M	145,931	85,070	0	(27,000)	(1,000)	203,001
475	CFD #75M	45,615	14,710	0	(6,190)	(8,000)	46,135
476	CFD #76M	112,296	34,430	0	(26,000)	(15,900)	104,826
477	CFD #77M	40,970	12,540	0	(5,730)	(6,200)	41,580
478	CFD #78M	122,574	70,650	0	(9,220)	(53,300)	130,704
479	CFD #79M	67,214	21,650	0	(300)	(100)	88,464
480	CFD #80M	438,075	216,400	0	(68,600)	(104,700)	481,175
481	CFD #81M	121,207	110,660	0	(37,040)	(48,200)	146,627
482	CFD #82M	0	27,000	0	0	0	27,000
483	CFD #83M	73,485	61,760	0	(20,200)	(27,100)	87,945
484	CFD #84M	23,385	19,240	0	(5,600)	(8,500)	28,525
485	CFD #85 THE MEADOWS	0	74,360	0	(73,800)	0	560
486	CFD #86 ETIWANDA RIDGE	0	63,000	0	(15,600)	0	47,400
<b>Total Special Revenue Funds</b>		<b>\$69,257,984</b>	<b>\$44,671,770</b>	<b>\$1,271,270</b>	<b>(\$36,474,920)</b>	<b>(\$7,828,590)</b>	<b>\$70,897,514</b>
<b>Debt Service Funds:</b>							
580	GENERAL DEBT SERVICE	\$1,188	\$193,770	\$2,934,010	(\$3,127,770)	\$0	\$1,198
<b>Total Debt Service Funds</b>		<b>\$1,188</b>	<b>\$193,770</b>	<b>\$2,934,010</b>	<b>(\$3,127,770)</b>	<b>\$0</b>	<b>\$1,198</b>
<b>Capital Project Funds:</b>							
601	CAPITAL REINVESTMENT	\$100,000	\$88,540	\$3,800,000	(\$3,800,000)	(\$188,540)	\$0
602	CAPITAL IMPROVEMENT	205,209	427,980	0	(300,000)	(90,500)	242,689
603	FUTURE CAPITAL PROJECTS	16,103,567	341,240	0	(800,000)	0	15,644,807
620	SAN SEVAINE FLOOD CONTROL	572,773	332,160	0	(100,960)	(14,000)	789,973
621	UPPER ETIWANDA FLOOD CNTL	45,041	630	0	0	0	45,671
622	STORM DRAIN	6,089,176	2,780,280	0	(125,000)	(489,900)	8,254,556
623	SEWER EXPANSION	4,041,553	2,414,200	0	(1,575,000)	(114,200)	4,766,553
630	CIRCULATION MITIGATION	(7,442,000)	7,528,600	0	(11,600)	(75,000)	0
631	FIRE ASSESSMENT	47,110	259,720	0	0	(306,830)	0

Other Funds  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Capital Project Funds (continued):</b>						
632 GENERAL GOVERNMENT	\$6,914,667	\$858,090	\$0	\$0	\$0	\$7,772,757
633 LANDSCAPE MEDIANS	2,570,324	913,860	0	(30,080)	(4,700)	3,449,404
634 LIBRARY CAPITAL IMPRMT	32	132,000	0	0	(111,000)	21,032
635 PARKS DEVELOPMENT	190,754	1,832,660	0	(281,310)	(428,700)	1,313,404
636 POLICE CAPITAL FACILITIES	1,786,757	348,930	0	0	(45,400)	2,090,287
637 UNDERGROUND UTILITIES	138,968	20,620	0	0	0	159,588
657 CFD #31 CITRUS HEIGHTS N	12,207	170	0	0	0	12,377
658 CFD #37 MONTELAGO	5,888	80	0	0	0	5,968
659 CFD #70 AVELLINO	813	10	0	0	0	823
660 CFD #71 SIERRA CREST	1,167	500	0	0	0	1,667
661 CFD #80 BELLA STRADA	180	5,000	0	0	0	5,180
662 CFD #81 GABRIELLA	8,176	10,000	0	0	0	18,176
<b>Total Capital Project Funds</b>	<b>\$31,392,362</b>	<b>\$18,295,270</b>	<b>\$3,800,000</b>	<b>(\$7,023,950)</b>	<b>(\$1,868,770)</b>	<b>\$44,594,912</b>
<b>Enterprise Funds:</b>						
701 SEWER MAINT & OPERATIONS	\$986,070	\$22,842,240	\$0	(\$20,056,840)	(\$2,661,200)	\$1,110,270
702 SEWER CAPITAL PROJECTS	457,353	321,920	502,240	(292,310)	(25,900)	963,303
703 SEWER REPLACEMENT	3,986,723	1,174,040	0	(1,723,750)	(649,340)	2,787,673
710 WATER UTILITY	371,921	6,310	0	0	0	378,231
<b>Total Enterprise Funds</b>	<b>\$5,802,067</b>	<b>\$24,344,510</b>	<b>\$502,240</b>	<b>(\$22,072,900)</b>	<b>(\$3,336,440)</b>	<b>\$5,239,477</b>
<b>Internal Service Funds:</b>						
751 FLEET OPERATIONS	\$426,476	\$6,298,700	\$136,810	(\$6,317,540)	\$0	\$544,446
<b>Total Internal Service Funds</b>	<b>\$426,476</b>	<b>\$6,298,700</b>	<b>\$136,810</b>	<b>(\$6,317,540)</b>	<b>\$0</b>	<b>\$544,446</b>
<b>TOTAL ALL FUNDS</b>	<b>\$135,151,475</b>	<b>\$100,366,230</b>	<b>\$24,294,740</b>	<b>(\$96,719,700)</b>	<b>(\$13,033,800)</b>	<b>\$150,058,945</b>

Fontana Fire Protection District  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

		Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>							
396	FONTANA FIRE DISTRICT GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
497	FONTANA FIRE DISTRICT	8,619,534	35,925,530	0	(33,955,500)	(2,282,100)	8,307,464
498	FFD - CFD 2002-2	3,462,315	336,380	0	(225,000)	0	3,573,695
<b>Total Special Revenue Funds</b>		<b>\$12,081,849</b>	<b>\$36,261,910</b>	<b>\$0</b>	<b>(\$34,180,500)</b>	<b>(\$2,282,100)</b>	<b>\$11,881,159</b>
<b>Capital Project Fund:</b>							
696	FIRE CAPITAL PROJECTS	\$3,996,625	\$67,510	\$2,282,100	(\$1,785,900)	\$0	\$4,560,335
<b>TOTAL FIRE DISTRICT FUNDS</b>		<b>\$16,078,474</b>	<b>\$36,329,420</b>	<b>\$2,282,100</b>	<b>(\$35,966,400)</b>	<b>(\$2,282,100)</b>	<b>\$16,441,494</b>

Fontana Housing Authority  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

		Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>							
290	SUCCESSOR TO LOW/MOD INCOME HOUSING	\$193,021	\$2,700	\$0	\$0	\$0	\$195,721
297	HOUSING AUTHORITY - LMIHF	12,975,944	672,100	0	(909,860)	0	12,738,184
<b>Total Special Revenue Funds</b>		<b>\$13,168,965</b>	<b>\$674,800</b>	<b>\$0</b>	<b>(\$909,860)</b>	<b>\$0</b>	<b>\$12,933,905</b>
<b>Capital Project Fund:</b>							
638	AFFORDABLE HOUSING TRUST	\$3,054,750	\$577,020	\$0	(\$500)	\$0	\$3,631,270
697	FONTANA HOUSING AUTHORITY	2,059,999	225,370	0	(667,550)	0	1,617,819
<b>Total Capital Project Funds</b>		<b>\$5,114,749</b>	<b>\$802,390</b>	<b>\$0</b>	<b>(\$668,050)</b>	<b>\$0</b>	<b>\$5,249,089</b>
<b>TOTAL HOUSING AUTHORITY FUNDS</b>		<b>\$18,283,714</b>	<b>\$1,477,190</b>	<b>\$0</b>	<b>(\$1,577,910)</b>	<b>\$0</b>	<b>\$18,182,994</b>

Fontana Community Foundation  
 Unreserved Fund Balance  
 Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Fund:</b>						
499 COMMUNITY FOUNDATION	\$131,877	\$1,850	\$0	(\$500)	\$0	\$133,227

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2019/2020

		Estimated	Projected			
		Fund Balance	Fund Balance	Change	% Change	Reasons for Changes Greater than 10%
		June 30, 2019	June 30, 2020			
<b>Other General Funds:</b>						
102	CITY TECHNOLOGY	\$272,999	\$320,379	\$47,380	17.36%	Funds to be accumulated for cashflow and/or projects
103	FACILITY MAINTENANCE	252,811	254,891	2,080	0.82%	
104	OFFICE OF EMERGENCY SVCS	13,817	647	(13,170)	-95.32%	Planned use of funds accumulated over period of time
105	KFON	1,137,002	1,122,232	(14,770)	-1.30%	
106	SELF-INSURANCE	2,286,401	2,128,131	(158,270)	-6.92%	
107	RETIREEES MEDICAL BENEFITS	24,158,029	24,826,389	668,360	2.77%	
108	SUPPLEMENTAL RETIREMENT	2,491	2,321	(170)	-6.82%	
110	GF OPERATING PROJECTS	6	6	-	-	
125	STORM WATER COMPLIANCE	147,842	126,402	(21,440)	-14.50%	Planned use of funds accumulated over period of time
<b>Special Revenue Funds:</b>						
201	MUNI SVCS FISCAL IMPACT	19,026,237	19,612,807	586,570	3.08%	
221	STATE TCR - AB 2928	-	-	-	-	
222	CRIME PREV ASSET SEIZURE	38,019	23,309	(14,710)	-38.69%	Planned use of funds accumulated over period of time
223	FEDERAL ASSET SEIZURES	2,808,636	1,835,676	(972,960)	-34.64%	Planned use of funds accumulated over period of time
224	STATE ASSET SEIZURES	230,624	290,974	60,350	26.17%	Funds to be accumulated for projects
225	PD TRAFFIC SAFETY	993,203	1,131,603	138,400	13.93%	Funds to be accumulated for projects
241	AIR QUALITY MGMT DISTRICT	601,003	860,693	259,690	43.21%	Funds to be accumulated for projects
242	MEASURE I - TCR	-	-	-	-	
243	TRAFFIC SAFETY	176,305	103,025	(73,280)	-41.56%	Planned use of funds accumulated over period of time
244	PROP 1B	133,811	135,671	1,860	1.39%	
245	MEASURE I REIMB 2010-2040	2,728	2,728	-	-	
246	MEASURE I LOCAL 2010-2040	6,297,066	7,909,936	1,612,870	25.61%	Funds to be accumulated for projects
281	GAS TAX (STATE)	489,541	300,701	(188,840)	-38.57%	Planned use of funds accumulated over period of time
282	SOLID WASTE MITIGATION	1,442,899	1,292,999	(149,900)	-10.39%	Planned use of funds accumulated over period of time
283	ROAD MAINTENANCE & REHAB	1,148	6,448	5,300	461.67%	Funds to be accumulated for projects
290	SUCCESSOR TO LOW/MOD INCOME HSG	193,021	195,721	2,700	1.40%	
297	HOUSING AUTHORITY - LMIHF	12,975,944	12,738,184	(237,760)	-1.83%	
301	GRANTS	-	-	-	-	
302	ECONOMIC STIMULUS	-	-	-	-	
321	FED LAW ENF BLOCK GRANT	-	-	-	-	
322	STATE COPS AB3229	442,402	342,402	(100,000)	-22.60%	Planned use of funds accumulated over period of time
362	CDBG	678,765	1,336,675	657,910	96.93%	Funds to be accumulated for projects

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2019/2020

		Estimated	Projected			
		Fund Balance	Fund Balance	Change	% Change	Reasons for Changes Greater than 10%
		June 30, 2019	June 30, 2020			
<b>Special Revenue Funds (continued):</b>						
363	HOME PROGRAM	\$764,079	\$839,079	\$75,000	9.82%	
385	AFTER SCHOOL PROGRAM	-	-	-	-	
401	LMD #1 CITY WIDE	2,849,785	2,811,715	(38,070)	-1.34%	
402	LMD #2 VLG OF HERITAGE	673,179	479,539	(193,640)	-28.77%	Planned use of funds accumulated over period of time
403	LMD #3 EMPIRE CENTER	198,832	201,352	2,520	1.27%	
404	LMD #3 HUNTER'S RIDGE	2,681,828	2,806,918	125,090	4.66%	
406	LLMD #3 HUNTER'S RIDGE	30,869	29,139	(1,730)	-5.60%	
407	CFD #1 SOUTHRIDGE VILLAGE	6,750,403	6,250,643	(499,760)	-7.40%	
408	CFD #6 THE LANDINGS	2,988,038	3,030,618	42,580	1.43%	
409	CFD #6-1 STRATHAM	575,523	564,443	(11,080)	-1.93%	
410	CFD #6-2 N MORNINGSIDE	226,506	257,746	31,240	13.79%	Funds to be accumulated for cashflow and/or projects
411	CFD #6-3A BELLGROVE II	208,224	279,584	71,360	34.27%	Funds to be accumulated for cashflow and/or projects
412	CFD #7 COUNTRY CLUB EST	388,006	368,356	(19,650)	-5.06%	
413	CFD #8 PRESLEY	1,067,940	1,046,480	(21,460)	-2.01%	
414	CFD #9M MORNINGSIDE	402,221	359,401	(42,820)	-10.65%	Planned use of funds accumulated over period of time
415	CFD #10M JURUPA IND	238,775	239,885	1,110	0.46%	
416	CFD #12 SIERRA LAKES	1,280,136	1,405,576	125,440	9.80%	
417	CFD #13M SUMMIT HEIGHTS	1,615,200	1,487,150	(128,050)	-7.93%	
418	CFD #14M SYCAMORE HILLS	520,449	420,719	(99,730)	-19.16%	Planned use of funds accumulated over period of time
419	CFD #15M SILVER RIDGE	311,966	255,246	(56,720)	-18.18%	Planned use of funds accumulated over period of time
420	CFD #16M VENTANA POINTE	165,503	156,863	(8,640)	-5.22%	
421	CFD #18M BADIOLA HOMES	34,280	34,930	650	1.90%	
422	CFD #20M	157,989	155,469	(2,520)	-1.60%	
423	CFD #21M	195,978	203,618	7,640	3.90%	
424	CFD #23M	54,270	49,010	(5,260)	-9.69%	
425	CFD#24M	158,338	166,808	8,470	5.35%	
426	CFD #25M	318,581	328,321	9,740	3.06%	
427	CFD #27M	37,242	23,812	(13,430)	-36.06%	Planned use of funds accumulated over period of time
428	CFD #28M	560,997	571,847	10,850	1.93%	
429	CFD #29M	62,812	52,222	(10,590)	-16.86%	Planned use of funds accumulated over period of time
430	CFD #30M	716,569	751,069	34,500	4.81%	
431	CFD #34 EMPIRE DET BASIN	207,751	220,471	12,720	6.12%	
432	CFD #33M EMPIRE LIGHTING	122,120	127,270	5,150	4.22%	

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2019/2020

		Estimated	Projected			
		Fund Balance	Fund Balance	Change	% Change	Reasons for Changes Greater than 10%
		June 30, 2019	June 30, 2020			
<b>Special Revenue Funds (continued):</b>						
433	CFD #31 CITRUS HEIGHTS N	\$459,597	\$462,447	\$2,850	0.62%	
434	CFD #32M	82,200	84,500	2,300	2.80%	
435	CFD #35M	1,564,330	1,556,620	(7,710)	-0.49%	
436	CFD #36M	59,334	59,494	160	0.27%	
437	CFD #38M	822,797	852,707	29,910	3.64%	
438	CFD #37 MONTELAGO	294,001	275,801	(18,200)	-6.19%	
439	CFD #39M	62,738	56,918	(5,820)	-9.28%	
440	CFD #40M	49,650	52,370	2,720	5.48%	
441	CFD #41M	104,883	106,413	1,530	1.46%	
442	CFD #42M	239,900	213,200	(26,700)	-11.13%	Planned use of funds accumulated over period of time
443	CFD #44M	31,093	30,093	(1,000)	-3.22%	
444	CFD #45M	377,343	385,713	8,370	2.22%	
445	CFD #46M	257,731	260,841	3,110	1.21%	
446	CFD #47M	19,884	19,054	(830)	-4.17%	
447	CFD #48M	380,526	392,316	11,790	3.10%	
448	CFD #49M	35,143	33,953	(1,190)	-3.39%	
449	CFD #50M	90,224	85,664	(4,560)	-5.05%	
450	CFD #51M	175,178	170,018	(5,160)	-2.95%	
453	CFD #53M	53,583	55,023	1,440	2.69%	
454	CFD #54M	77,281	81,421	4,140	5.36%	
455	CFD #55M	41,679	41,869	190	0.46%	
456	CFD #56M	103,994	107,444	3,450	3.32%	
457	CFD #57M	62,696	63,226	530	0.85%	
458	CFD #58M	11,211	11,571	360	3.21%	
459	CFD #59M	6,955	7,925	970	13.95%	Funds to be accumulated for cashflow and/or projects
460	CFD #60M	73,874	73,954	80	0.11%	
461	CFD #61M	326,950	341,700	14,750	4.51%	
462	CFD #62M	23,693	29,643	5,950	25.11%	Funds to be accumulated for cashflow and/or projects
463	CFD #63M	358,625	409,745	51,120	14.25%	Funds to be accumulated for cashflow and/or projects
464	CFD #64M	49,390	54,910	5,520	11.18%	Funds to be accumulated for cashflow and/or projects
465	CFD #65M	164,285	169,845	5,560	3.38%	
467	CFD #67M	177,182	184,282	7,100	4.01%	
468	CFD #68M	116,269	118,519	2,250	1.94%	

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Projected Fund Balance June 30, 2020	Change	% Change	Reasons for Changes Greater than 10%
<b>Special Revenue Funds (continued):</b>					
469 CFD #69M	\$580,114	\$605,524	\$25,410	4.38%	
470 CFD #70M AVELLINO	205,492	228,172	22,680	11.04%	Funds to be accumulated for cashflow and/or projects
471 CFD #71M SIERRA CREST	347,038	354,048	7,010	2.02%	
472 CFD #72M	31,825	32,595	770	2.42%	
473 CFD #73M	221,768	233,088	11,320	5.10%	
474 CFD #74M	145,931	203,001	57,070	39.11%	Funds to be accumulated for cashflow and/or projects
475 CFD #75M	45,615	46,135	520	1.14%	
476 CFD #76M	112,296	104,826	(7,470)	-6.65%	
477 CFD #77M	40,970	41,580	610	1.49%	
478 CFD #78M	122,574	130,704	8,130	6.63%	
479 CFD #79M	67,214	88,464	21,250	31.62%	Funds to be accumulated for cashflow and/or projects
480 CFD #80M	438,075	481,175	43,100	9.84%	
481 CFD #81M	121,207	146,627	25,420	20.97%	Funds to be accumulated for cashflow and/or projects
482 CFD #82M	-	27,000	27,000	-	
483 CFD #83M	73,485	87,945	14,460	19.68%	Funds to be accumulated for cashflow and/or projects
484 CFD #84M	23,385	28,525	5,140	21.98%	Funds to be accumulated for cashflow and/or projects
485 CFD #85 THE MEADOWS	-	560	560	-	
486 CFD #86 ETIWANDA RIDGE	-	47,400	47,400	-	
497 FONTANA FIRE DISTRICT	8,523,545	8,211,475	(312,070)	-3.66%	
498 FFD - CFD 2002-2	3,809,961	3,921,341	111,380	2.92%	
499 COMMUNITY FOUNDATION	131,877	133,227	1,350	1.02%	
<b>Debt Service Funds:</b>					
580 GENERAL DEBT SERVICE	1,188	1,198	10	0.84%	
<b>Capital Project Funds:</b>					
601 CAPITAL REINVESTMENT	100,000	-	(100,000)	-100.00%	Planned use of funds accumulated over period of time
602 CAPITAL IMPROVEMENT	205,209	242,689	37,480	18.26%	Funds to be accumulated for cashflow and/or projects
603 FUTURE CAPITAL PROJECTS	16,103,567	15,644,807	(458,760)	-2.85%	
620 SAN SEVAINE FLOOD CONTROL	572,773	789,973	217,200	37.92%	Funds to be accumulated for projects
621 UPPER ETIWANDA FLOOD CNTL	45,041	45,671	630	1.40%	
622 STORM DRAIN	6,089,176	8,254,556	2,165,380	35.56%	Funds to be accumulated for projects
623 SEWER EXPANSION	4,041,553	4,766,553	725,000	17.94%	Funds to be accumulated for projects

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Projected Fund Balance June 30, 2020	Change	% Change	Reasons for Changes Greater than 10%
<b>Capital Project Funds (continued):</b>					
630 CIRCULATION MITIGATION	(\$7,442,000)	\$0	\$7,442,000	-100.00%	Planned use of funds accumulated over period of time
631 FIRE ASSESSMENT	47,110	-	(47,110)	-100.00%	Planned use of funds accumulated over period of time
632 GENERAL GOVERNMENT	6,914,667	7,772,757	858,090	12.41%	Funds to be accumulated for projects
633 LANDSCAPE MEDIANS	2,570,324	3,449,404	879,080	34.20%	Funds to be accumulated for projects
634 LIBRARY CAPITAL IMPRMT	32	21,032	21,000	65625.00%	Funds to be accumulated for projects
635 PARKS DEVELOPMENT	190,754	1,313,404	1,122,650	588.53%	Funds to be accumulated for projects
636 POLICE CAPITAL FACILITIES	1,786,757	2,090,287	303,530	16.99%	Funds to be accumulated for projects
637 UNDERGROUND UTILITIES	138,968	159,588	20,620	14.84%	Funds to be accumulated for projects
638 AFFORDABLE HOUSING TRUST	3,054,750	3,631,270	576,520	18.87%	Funds to be accumulated for projects
657 CFD #31 CITRUS HEIGHTS N	12,207	12,377	170	1.39%	
658 CFD #37 MONTELAGO	5,888	5,968	80	1.36%	
659 CFD #70 AVELLINO	813	823	10	1.23%	
660 CFD #71 SIERRA CREST	1,167	1,667	500	42.84%	Funds to be accumulated for projects
661 CFD #80 BELLA STRADA	180	5,180	5,000	2777.78%	Funds to be accumulated for projects
662 CFD #81 GABRIELLA	8,176	18,176	10,000	122.31%	Funds to be accumulated for projects
696 FIRE CAPITAL PROJECT	3,084,783	3,648,493	563,710	18.27%	Funds to be accumulated for projects
697 FONTANA HOUSING AUTHORITY	2,059,999	1,617,819	(442,180)	-21.47%	Planned use of funds accumulated over period of time
<b>Enterprise Funds:</b>					
701 SEWER MAINT & OPERATIONS	986,070	1,110,270	124,200	12.60%	Funds to be accumulated for cash flow
702 SEWER CAPITAL PROJECTS	457,353	963,303	505,950	-110.63%	Planned use of funds accumulated over time
703 SEWER REPLACEMENT	3,986,723	2,787,673	(1,199,050)	-30.08%	Planned use of funds accumulated over time
710 WATER UTILITY	371,921	378,231	6,310	1.70%	
<b>Internal Service Funds:</b>					
751 FLEET OPERATIONS	426,476	544,446	117,970	27.66%	Funds to be accumulated for cash flow

# Family Fun Nights

## Family Fun Nights



Family Fun Nights include themed activities and entertainment celebrating different styles of music.

# *Revenues*

*General Fund Revenues by Category – Chart*

*General Fund Revenue Summary*

*Explanation of General Fund Revenue Categories*

*Revenues by Entity – All Entities – Chart*

*Revenues by Category – All Entities – Chart*

*Fund Revenue Summary – All Entities*

*General Fund Revenue Detail*

*Other Funds Revenue Detail – All Entities*

# *Revenues*

*General Fund Revenues by Category – Chart*

*General Fund Revenue Summary*

*Explanation of General Fund Revenue Categories*

*Revenues by Entity – All Entities – Chart*

*Revenues by Category – All Entities – Chart*

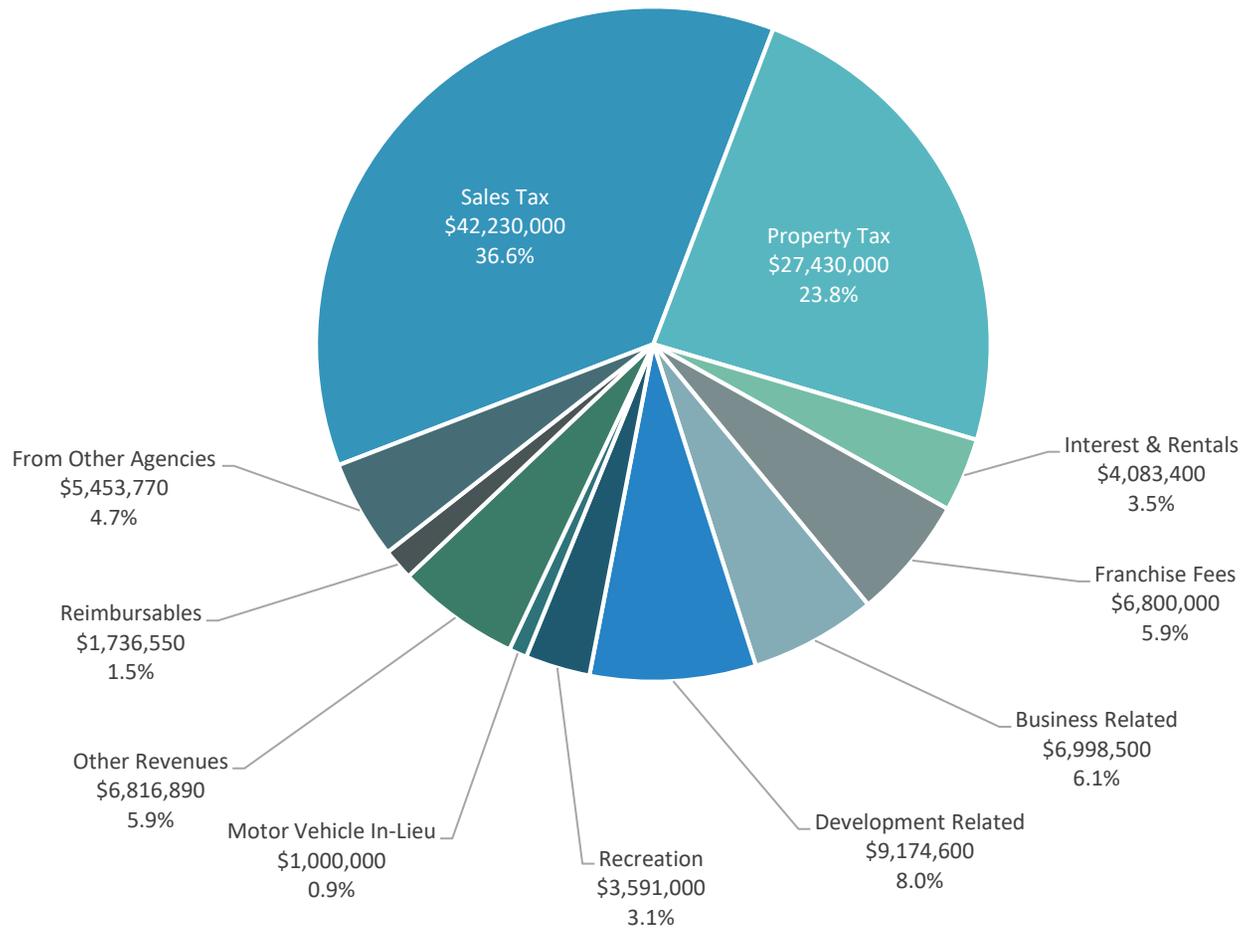
*Fund Revenue Summary – All Entities*

*General Fund Revenue Detail*

*Other Funds Revenue Detail – All Entities*

**General Fund Revenues**

**By Category**  
**\$115,314,710**



## General Fund Revenues

### Five-Year Summary

	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
	Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>General Fund Revenue Summary</i></b>					
SALES TAX	38,442,281	37,844,293	38,663,576	41,000,000	42,230,000
PROPERTY TAX	21,195,700	21,853,824	23,802,629	26,081,569	27,430,000
INTEREST & RENTALS	4,577,195	4,020,984	3,805,156	4,156,500	4,083,400
FRANCHISE FEES	6,482,377	6,135,368	6,486,835	6,800,000	6,800,000
BUSINESS RELATED	6,231,719	6,724,272	6,957,913	6,853,100	6,998,500
DEVELOPMENT RELATED	7,125,837	7,104,375	6,986,683	7,900,000	9,174,600
RECREATION	3,249,813	3,243,474	3,205,442	3,544,240	3,591,000
MOTOR VEHICLE IN-LIEU	82,436	94,030	112,007	1,000,000	1,000,000
OTHER REVENUES	6,922,426	2,560,816	3,549,351	5,135,060	6,816,890
REIMBURSABLES	1,786,685	1,910,325	3,640,323	2,004,356	1,736,550
FROM OTHER AGENCIES	4,411,448	4,714,106	4,729,260	5,032,000	5,453,770
<b>TOTAL GENERAL FUND REVENUES</b>	<b>100,507,918</b>	<b>96,205,867</b>	<b>101,939,176</b>	<b>109,506,825</b>	<b>115,314,710</b>

## Explanation of General Fund Revenue Categories

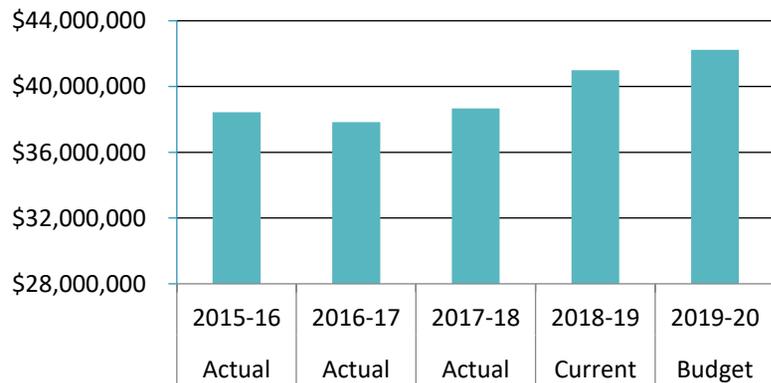
### Sales Tax - \$42.2 million

In accordance with the California revenue and Taxation Code, the State of California imposes a 7.75% sales and use tax on all taxable sales. The City receives an “effective” rate of 1% from all taxable retail sales occurring within its limits.

Also included is the Proposition 172 half-cent sales tax approved by the voters in 1993 to cushion the impact of the “educational revenue augmentation fund” (ERAF) property tax shifts implemented in 1992. These funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of statewide taxable sales. Each county is then required to allocate this revenue to the cities for public safety services only.

The final reimbursement for lost sales tax revenue due to the 0.25-percent reduced rate in effect from July 1, 2004 to December 31, 2015 (the State’s “triple flip”) was received in Fiscal Year 2015-16.

Sales Tax Rate effective 1/1/17	7.75%
<b>State of California:</b>	
General fund	5.00%
<b>County of San Bernardino:</b>	
Health & social services	0.50%
Transportation	0.25%
Measure I transportation	0.50%
Prop 172 Public Safety Fund	0.50%
<b>City of Fontana:</b>	
General Fund	1.00%



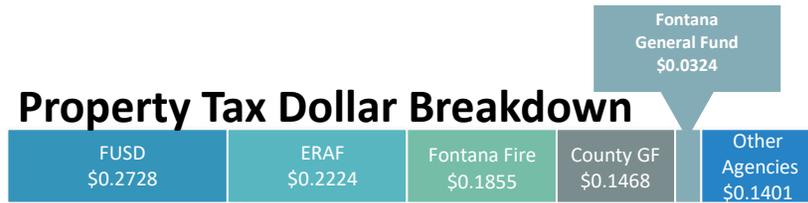
### Top Twenty-Five Sales Tax Producers (In Alphabetical Order)

American Hotel Registry	Home Depot	Shell
Brown Strauss Steel	HSN	Stater Bros
Cab West/Volvo Leasing	Landsberg Orora	Sunrise Ford
Chevron	Mac Trailer Leasing	Target
Costco	Pacific Auto Center	Thompson Bldg Materials
Costway Com	Rock Honda	Trans West Truck
Fontana Nissan	Ross	Valley Kia
Fontana Truck Stop Ctr	Rotolo Chevrolet	Walmart
	Rush Truck Center	

Sales tax is the City’s largest revenue source representing 36.6% of total General Fund revenues. Estimated sales tax revenue of \$42.2 million for FY 2019-20 is \$1.2 million (3.0%) more than the current year adjusted budget.

## Property Tax - \$27.4 million

### Property Tax Dollar Breakdown

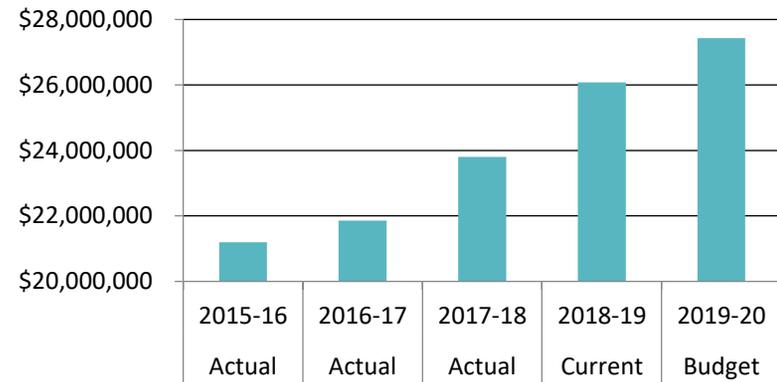


The assessed valuation of property in the City is determined by the San Bernardino County Tax Assessor. Under Proposition 13 adopted in June 1978, property taxes for general purposes may not exceed 1% of assessed value. The City receives approximately 3.24% of the base 1% levy within the City.

Assessment increases to reflect current market value are allowed when property ownership changes or when improvements are made; otherwise, increases in assessed value are based upon the Consumer Price Index (CPI) with a cap of 2% per year. The CPI cap for FY 2019-20 is 2%. Under this formula, property taxes would increase about \$20 per \$100,000 of taxable value; about \$0.65 per \$100,000 AV in revenue to the City or \$127,000. Base value increases for properties already reduced due to Proposition 8 are not limited to this amount.

This category also includes Property Tax in Lieu of VLF. Prior to the 2004 budget act, the VLF tax rate was 2% of the value of motor vehicles. The State General Fund "offset" 67.5% of this tax resulting in an effective tax rate of 0.65%. Revenues were supplemented with a backfill from the State General Fund to provide cities and counties with revenues equivalent to a full 2% VLF tax rate. The 2004 budget included a permanent reduction of the VLF rate from 2% to 0.65%, eliminated the VLF backfill and replaced it with a like amount of property taxes. After FY 2004-05, each city's Property Tax in Lieu of VLF increases (or decreases) annually in proportion to the change in assessed valuation in that jurisdiction.

Property transfer tax of \$1.10 per \$1,000 is collected on real property sold and allocated evenly between the County and the City in which the sale occurs.



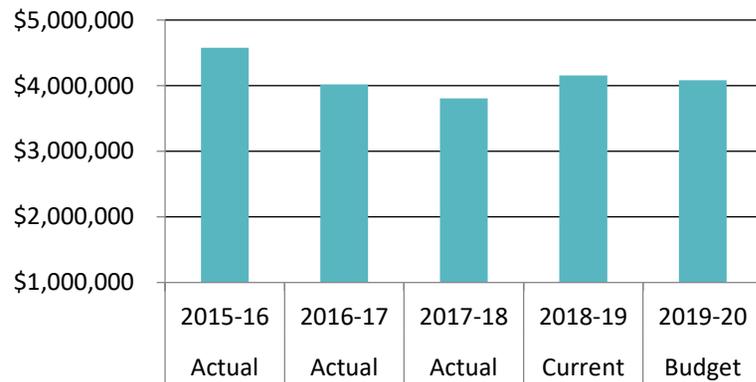
Estimated property tax revenue of \$27.4 million for FY 2019-20 represents 23.8% of total General Fund revenues and is about \$1.3 million (5.2%) more than the current year adjusted budget. This increase is primarily due to increases in Property Tax in Lieu of VLF and excess tax increment.

# Revenues

# Fiscal Year 2019/2020

## Interest and Rentals - \$4.1 million

Interest and rentals projected at \$4.1 million represent 3.5% of total General Fund revenues. One component of this category is interest earned on City investments. The City pools its available cash from various funds and invests in instruments allowed by the City's investment policy adopted annually by the City Council. Earnings are allocated to various funds on the basis of proportionate cash balances. The actual revenue realized is a function of current cash balances and market interest rates. The FY 2019-20 projection of \$132,000 reflects historically low interest rates.



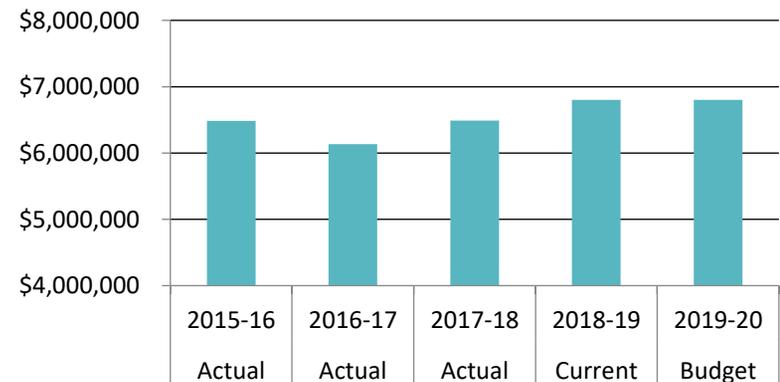
The largest component of this category is interfund interest with a FY 2019-20 projection of \$3.3 million. This represents interest due to the General Fund from the North Fontana Jr. Lien Bonds of the former Redevelopment Agency and is approximately \$105,000 (3.0%) less than the current year adjusted budget, and will continue to decrease through the maturity of the bonds in 2032.

The remaining component of this category is rental income primarily from cell tower leases projected to bring in approximately \$650,000 in FY 2019-20, the same as the current year adjusted budget.

## Franchise Fees - \$6.8 million

Franchise fees are imposed by the City on a variety of utilities at various rates for the use of city streets and rights-of-way. The State sets franchise fees for utilities regulated by them (gas and electricity) at 2% of gross revenues. The City sets rates on a gross receipts basis for the following utilities: water (2%), solid waste collection (12%), and cable television (5%).

Projections for FY 2019-20 are expected to be the same as the current year adjusted budget and at \$6.8 million represents 5.9% of total General Fund revenues.



# Revenues

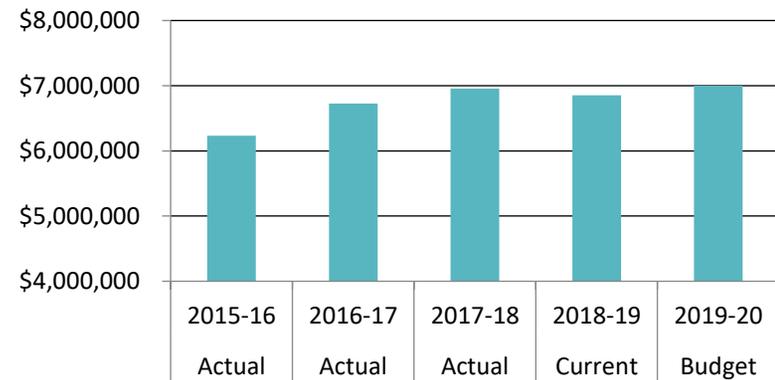
# Fiscal Year 2019/2020

## Business Related - \$7.0 million

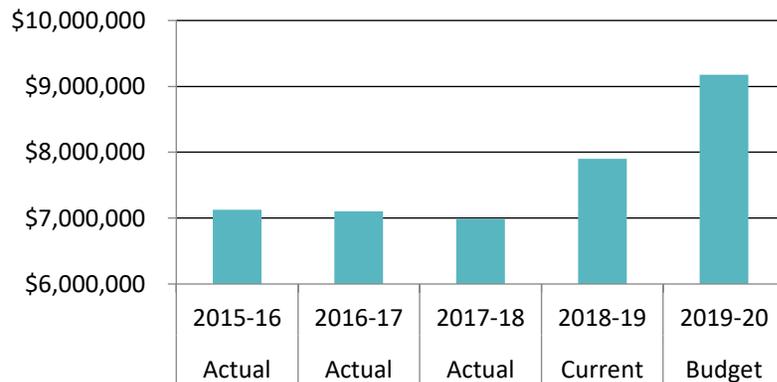
Businesses in the City are subject to a municipal business tax which is generally based upon gross receipts. The tax is not regulatory, and is only imposed for the purpose of raising general purpose revenues.

This category also includes Transient Occupancy Tax (TOT) which is levied on room rentals at motels and hotels. The TOT rate for the City of Fontana is 8%.

This revenue source is projected at \$7.0 million for FY 2019-20, about \$145,000 (2.1%) higher than the current year adjusted budget, and represents 6.1% of total General Fund revenues.



## Development Related - \$9.2 million



SFDs (detached)	2015-16	2016-17	2017-18	2018-19	2019-20
	543	559	337	473	450

Development related revenues include planning, engineering and building permits, and fees paid by developers to cover the cost of reviewing and monitoring development activities such as plan checks and inspections. These revenues are difficult to predict as many of the planning and engineering activities occur months or years before any structures are actually built.

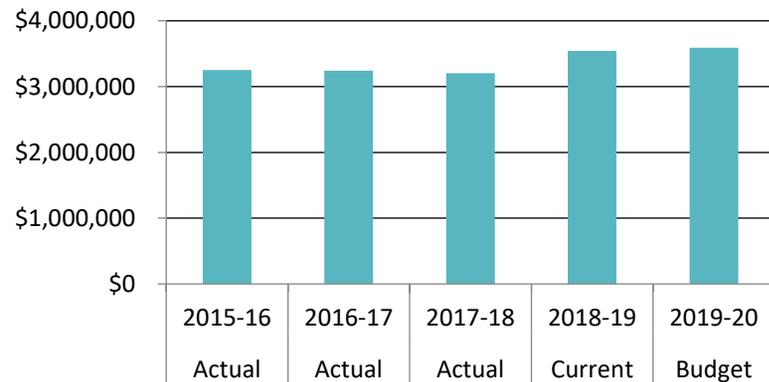
Although these revenues had been declining over the past few years due to the slowdown in the economy, especially the meltdown in the real estate market, they are continuing a slow recovery.

The number of single family dwelling permits is estimated to be approximately 450 for FY 2019-20. Revenues have been projected at \$9.2 million, approximately \$1.3 million (16.1%) more than the current year adjusted budget. This revenue represents 8.0% of General Fund revenues.

# Revenues

# Fiscal Year 2019/2020

## Recreation - \$3.6 million



Fees are charged for a variety of recreation activities including adult and youth athletics, classes, special events, facility rentals, aquatics, youth and senior services, and after school programs. Fees are set for each activity based on the general policy that cost recovery should be relatively high for adult-oriented programs and relatively low for youth and senior programs.

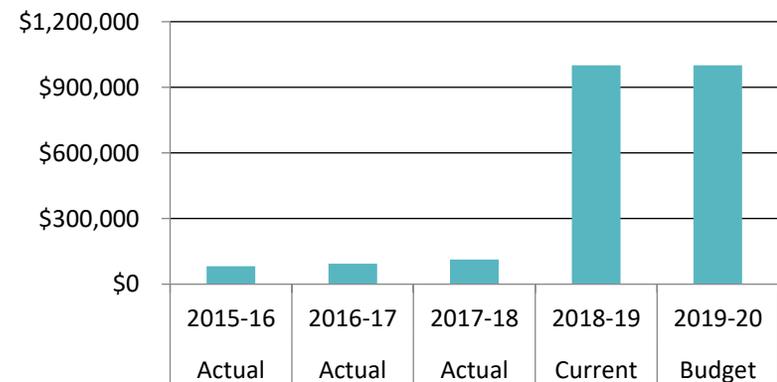
FY 2019-20 projection of \$3.6 million is about the same as the current year adjusted budget and represents 3.1% of total General Fund revenues.

## Motor Vehicle In-Lieu Tax - \$1.0 million

The Vehicle License Fee changed pursuant to State legislation in 2004. Most of the funds previously received by municipalities were swapped for additional property tax referred to as "Property Tax in Lieu of VLF." The remaining annual license fee was equivalent to 0.65% of the value of motor vehicles. Until FY 2010-11, approximately 75% of that revenue went to counties with the remaining 25% first going to various State agencies for administrative costs and then to cities based on population.

In late June 2011, SB89 was passed terminating the allocation to cities and counties, diverting these moneys to fund state law enforcement grants previously funded by an expired state tax. Additionally, special allocations of VLF for newly incorporated cities and newly incorporated annexations were also eliminated.

Several unsuccessful attempts have been made to restore this revenue. Once again, legislation has been introduced to reinstate the special allocation estimated at \$900,000, which is included in the FY 2019-20 budget to offset five new police positions that will be eliminated if the revenue is not received. Penalties of approximately \$100,000 will continue to be received regardless.



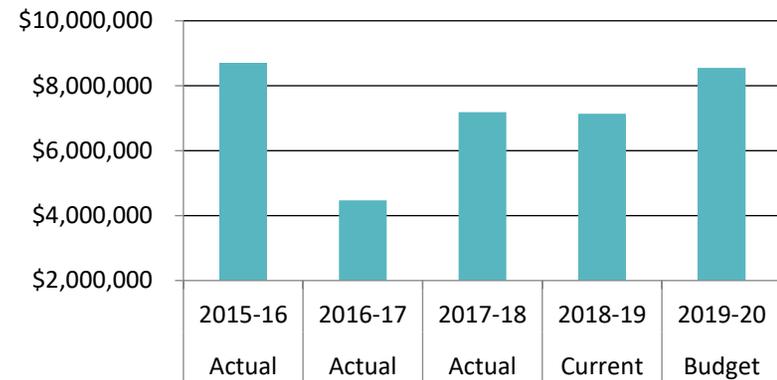
# Revenues

# Fiscal Year 2019/2020

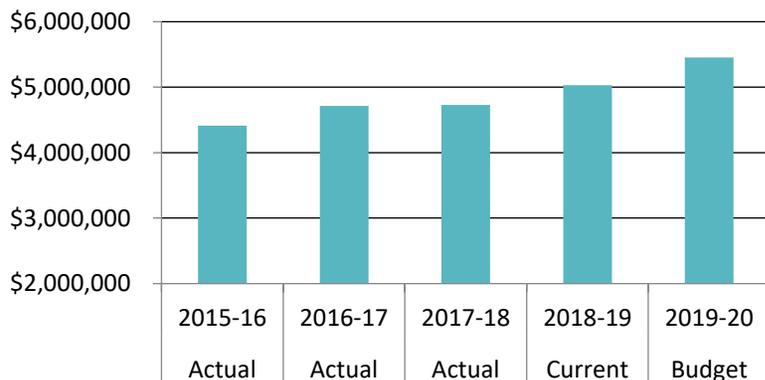
## Reimbursables and Other - \$8.6 million

Reimbursable revenues reflect amounts received to reimburse expenditures such as weed abatement charges and Bond CFD administrative charges. At \$1.7 million, they represent 1.5% of total General Fund revenues and are approximately \$268,000 (13.4%) less than the current year adjusted budget.

Other revenues include the excess increment received through the Jurupa Hills agreement, code enforcement fines, and animal licenses. These revenues are often one-time in nature. At \$6.8 million, they represent 5.9% of total General Fund revenues.



## From Other Agencies - \$5.5 million



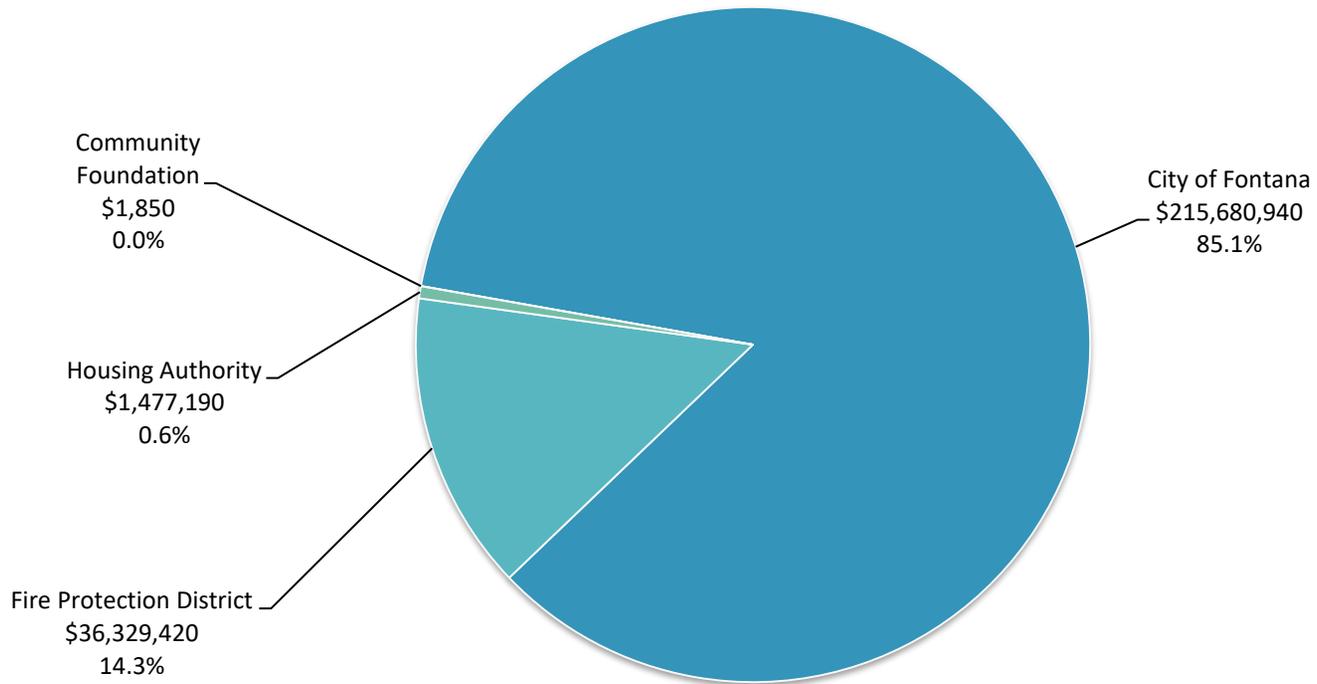
These revenues are received from other City entities such as the Fire Protection District and the Housing Authority for cost allocation and staff reimbursements. With the elimination of the Redevelopment Agency as of February 1, 2012, this amount now includes the estimated staffing and administrative costs the City expects to receive as Successor Agency.

- \$3,825,600 from the Fire Protect District
- 604,900 from the Housing Authority
- 1,023,270 from Successor Agency to the RDA  
(ROPS admin allocation limited to 3% of approved obligations)

\$5,453,770 total, 4.7% of total General Fund revenues, approximately \$422,000 (8.4%) higher than the current year adjusted budget.

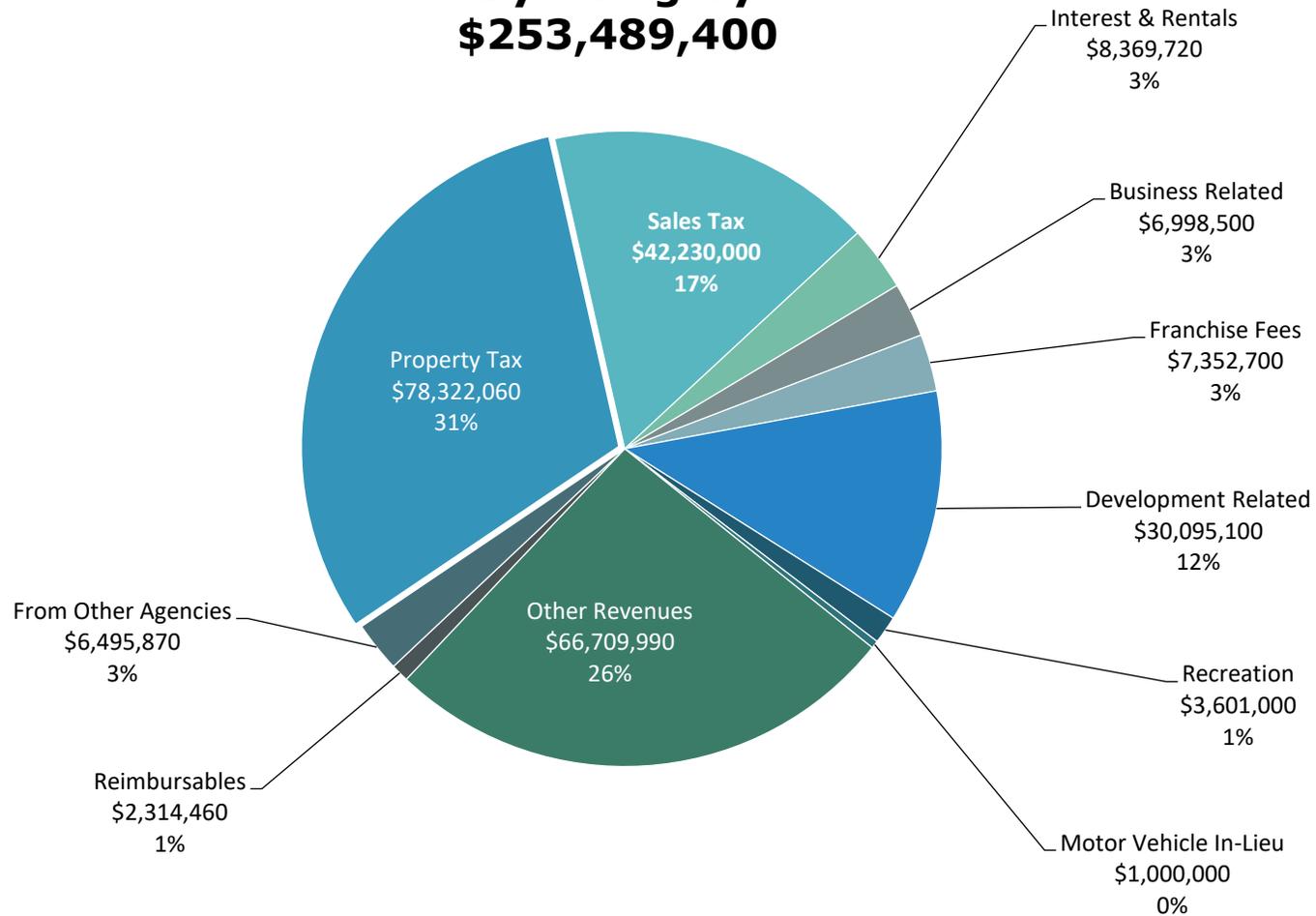
**Revenues – All Entities**

**By Entity**  
**\$253,489,400**



**Revenues – All Entities**

**By Category**  
**\$253,489,400**



## Fund Revenue Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<b>City Of Fontana</b>	207,247,681	201,512,941	213,057,222	262,210,911	215,680,940	-17.75 %
General Fund	100,507,918	96,205,867	101,939,176	109,506,825	115,314,710	5.30 %
101 GENERAL FUND	100,507,918	96,205,867	101,939,176	109,506,825	115,314,710	5.30 %
Other General Funds	5,910,426	5,945,718	10,793,307	6,532,600	6,562,210	0.45 %
103 FACILITY MAINTENANCE	2,105	0	1,534	0	18,000	N/A
104 OFFICE OF EMERGENCY SVCS	0	78,920	29,000	29,000	36,000	24.14 %
105 KFON	260,639	215,050	227,772	215,000	227,700	5.91 %
106 SELF-INSURANCE	4,955,424	5,032,690	9,850,326	5,603,900	5,596,610	-0.13 %
107 RETIREE MEDICAL BENEFITS	378,888	465,747	574,037	570,000	568,360	-0.29 %
108 SUPPLEMENTAL RETIREMENT	152	367	157	200	40	-80.00 %
110 GF OPERATING PROJECTS	193,252	55,812	0	0	0	0.00 %
125 STORM WATER COMPLIANCE	119,967	97,131	110,483	114,500	115,500	0.87 %
Special Revenue Funds	42,707,348	42,711,029	43,301,135	75,354,843	44,671,770	-40.72 %
201 MUNI SVCS FISCAL IMPACT	1,649,263	1,013,054	652,964	1,363,990	1,441,570	5.69 %
222 CRIME PREV ASSET SEIZURE	19,230	13,703	15,403	20,600	16,790	-18.50 %
223 FEDERAL ASSET SEIZURE	3,335,790	3,011,800	2,745,240	1,182,000	1,194,980	1.10 %
224 STATE ASSET SEIZURE	107,800	76,129	86,790	127,700	104,820	-17.92 %
225 PD TRAFFIC SAFETY	560,834	572,049	820,118	338,408	337,900	-0.15 %
241 AIR QUALITY MGMT DISTRICT	273,837	272,248	277,024	257,000	289,290	12.56 %
242 MEASURE I - TCR	39,183	0	0	0	0	0.00 %
243 TRAFFIC SAFETY	493,023	340,934	185,351	195,000	83,260	-57.30 %
244 PROP 1B	650,690	1,022	509	1,000	1,860	86.00 %
245 MEASURE I 2010-2040 REIMB	446,650	160,904	1,255,069	8,741,826	0	-100.00 %
246 MEASURE I 2010-2040 LOCAL	3,527,666	3,642,223	3,760,376	3,550,980	3,701,350	4.23 %
281 GAS TAX (STATE)	4,232,198	4,021,960	4,446,529	4,488,682	5,517,680	22.92 %
282 SOLID WASTE MITIGATION	3,412,589	3,104,795	4,246,573	3,018,500	3,034,960	0.55 %
283 ROAD MAINTENANCE & REHAB	0	0	1,247,979	3,361,687	3,514,250	4.54 %
301 GRANTS	1,053,203	2,115,093	1,241,672	21,980,513	790,220	-96.40 %
321 FED LAW ENF BLOCK GRANT	223,203	140,459	0	56,440	0	-100.00 %
322 STATE COPS AB3229	294,730	329,658	518,336	325,000	350,000	7.69 %
362 CDBG	2,152,072	4,022,498	2,589,904	4,432,471	2,885,000	-34.91 %
363 HOME PROGRAM	244,560	326,458	94,135	1,638,761	795,000	-51.49 %
385 AFTER SCHOOL PROGRAM	3,704,780	3,361,511	2,524,590	3,620,795	3,620,790	0.00 %
401 LMD #1 CITY WIDE	952,012	930,994	927,683	929,700	938,660	0.96 %
402 LMD #2 VLG OF HERITAGE	2,203,919	2,242,847	2,294,711	2,227,000	2,241,060	0.63 %

## Fund Revenue Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year	
403	LMD #3 EMPIRE CENTER	64,483	62,941	62,611	63,300	64,820	2.40 %
404	LMD #3 HUNTER'S RIDGE	839,310	808,334	811,174	815,500	831,520	1.96 %
406	LLMD #3 HUNTER'S RIDGE	32,698	35,189	35,345	32,100	34,370	7.07 %
407	CFD #1 SOUTHRIDGE VILLAGE	5,704,794	5,661,382	5,604,748	5,614,640	5,599,770	-0.26 %
408	CFD #6 THE LANDINGS	372,413	343,283	344,529	340,300	362,760	6.60 %
409	CFD #6-1 STRATHAM	193,819	186,573	186,173	188,900	192,160	1.73 %
410	CFD #6-2 N MORNINGSIDE	90,659	87,107	91,665	87,300	92,780	6.28 %
411	CFD #6-3A BELLGROVE II	189,854	188,491	228,841	225,700	229,710	1.78 %
412	CFD #7 COUNTRY CLUB EST	118,824	114,348	112,849	114,600	117,680	2.69 %
413	CFD #8 PRESLEY	88,394	79,792	76,599	79,200	85,840	8.38 %
414	CFD #9M MORNINGSIDE	170,476	165,418	164,598	165,550	168,040	1.50 %
415	CFD #10M JURUPA IND	40,712	38,700	38,372	39,100	40,830	4.42 %
416	CFD #12 SIERRA LAKES	822,848	807,585	930,302	905,300	913,850	0.94 %
417	CFD #13M SUMMIT HEIGHTS	450,996	431,354	441,028	441,900	450,650	1.98 %
418	CFD #14M SYCAMORE HILLS	375,895	369,642	369,812	370,400	375,270	1.31 %
419	CFD #15M SILVER RIDGE	252,925	253,330	280,322	276,750	252,910	-8.61 %
420	CFD #16M VENTANA POINTE	45,689	43,835	43,623	44,300	45,330	2.33 %
421	CFD #18M BADIOLA HOMES	7,234	6,961	6,906	7,000	7,280	4.00 %
422	CFD #20M	34,730	32,917	32,662	33,000	34,200	3.64 %
423	CFD #21M	42,628	40,619	40,381	41,200	41,660	1.12 %
424	CFD #23M	7,502	7,925	40,196	11,000	8,170	-25.73 %
425	CFD #24M	46,801	44,912	48,394	45,500	46,590	2.40 %
426	CFD #25M	85,672	83,760	82,505	82,900	85,490	3.12 %
427	CFD #27M	47,677	46,988	50,731	50,500	50,600	0.20 %
428	CFD #28M	152,187	146,724	148,783	148,100	153,660	3.75 %
429	CFD #29M	25,334	24,417	24,284	24,500	24,060	-1.80 %
430	CFD #30M	244,135	237,233	236,401	237,900	243,110	2.19 %
431	CFD #34 EMPIRE DET BASIN	23,568	22,049	21,800	22,300	23,800	6.73 %
432	CFD #33M EMPIRE LIGHTING	42,927	41,687	41,563	41,800	42,480	1.63 %
433	CFD #31 CITRUS HEIGHTS N	256,004	249,456	246,806	249,200	300,730	20.68 %
434	CFD #32M	18,896	18,188	17,718	18,300	18,930	3.44 %
435	CFD #35M	527,798	506,065	507,659	507,500	518,620	2.19 %
436	CFD #36M	22,927	22,299	22,200	22,400	22,810	1.83 %
437	CFD #38M	185,817	179,248	177,817	218,000	184,570	-15.33 %
438	CFD #37 MONTELAGO	91,256	88,258	87,866	88,750	90,810	2.32 %
439	CFD #39M	22,475	21,677	21,572	21,700	22,200	2.30 %
440	CFD #40M	11,020	10,716	10,625	10,750	11,170	3.91 %

## Fund Revenue Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year	
441	CFD #41M	17,213	15,582	15,426	15,600	16,470	5.58 %
442	CFD #42M	47,180	44,756	44,388	44,900	47,000	4.68 %
443	CFD #44M	9,404	9,071	9,005	9,100	9,350	2.75 %
444	CFD #45M	106,056	101,419	100,594	101,900	104,170	2.23 %
445	CFD #46M	51,758	49,625	49,276	49,800	51,820	4.06 %
446	CFD #47M	11,767	11,545	11,478	11,550	11,670	1.04 %
447	CFD #48M	81,243	75,534	74,588	76,600	78,100	1.96 %
448	CFD #49M	13,227	12,911	12,815	12,950	13,200	1.93 %
449	CFD #50M	33,153	35,966	35,791	35,500	36,260	2.14 %
450	CFD #51M	70,171	65,460	65,639	66,200	67,460	1.90 %
453	CFD #53M	9,461	9,050	8,966	9,100	9,540	4.84 %
454	CFD #54M	21,578	20,905	25,155	20,800	25,060	20.48 %
455	CFD #55M	7,643	7,302	7,299	7,450	7,590	1.88 %
456	CFD #56M	13,496	26,425	26,244	26,500	27,450	3.58 %
457	CFD #57M	15,780	15,245	15,141	15,250	14,830	-2.75 %
458	CFD #58M	4,518	4,448	4,410	4,450	4,560	2.47 %
459	CFD #59M	(2,320)	2,431	(2,385)	2,450	2,470	0.82 %
460	CFD #60M	13,515	12,888	12,765	12,900	13,530	4.88 %
461	CFD #61M	57,649	55,747	55,240	55,850	57,460	2.88 %
462	CFD #62M	255	71	29	5,600	5,950	6.25 %
463	CFD #63M	46,739	44,452	55,294	44,500	58,520	31.51 %
464	CFD #64M	5,430	5,117	5,056	5,200	5,520	6.15 %
465	CFD #65M	21,699	22,543	20,345	20,800	22,040	5.96 %
467	CFD #67M	44,721	43,072	42,735	43,200	44,380	2.73 %
468	CFD #68M	25,778	25,032	25,012	25,300	25,490	0.75 %
469	CFD #69M	166,945	166,027	165,031	166,900	171,690	2.87 %
470	CFD #70M AVELLINO	80,120	78,778	78,523	79,080	79,630	0.70 %
471	CFD #71M SIERRA CREST	119,575	118,442	117,640	119,000	121,270	1.91 %
472	CFD #72M	10,987	10,863	10,828	10,900	11,130	2.11 %
473	CFD #73M	67,048	65,795	66,970	67,300	68,020	1.07 %
474	CFD #74M	86,628	627	(36,847)	85,600	85,070	-0.62 %
475	CFD #75M	14,651	14,489	14,436	14,550	14,710	1.10 %
476	CFD #76M	34,173	33,819	33,846	34,000	34,430	1.26 %
477	CFD #77M	13,204	13,063	13,024	13,150	12,540	-4.64 %
478	CFD #78M	36,796	69,814	70,729	70,100	70,650	0.78 %
479	CFD #79M	21,500	0	24,741	21,500	21,650	0.70 %
480	CFD #80M BELLA STRADA	0	212,981	212,045	213,700	216,400	1.26 %

## Fund Revenue Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
481 CFD #81M	0	0	108,403	109,000	110,660	1.52 %
482 CFD #82M	0	0	0	0	27,000	N/A
483 CFD #83M	0	0	61,601	61,920	61,760	-0.26 %
484 CFD #84M	0	0	19,445	19,500	19,240	-1.33 %
485 CFD #85 THE MEADOWS	0	0	0	0	74,360	N/A
486 CFD #86 ETIWANDA RIDGE	0	0	0	0	63,000	N/A
<b>Debt Service Funds</b>	<b>206,154</b>	<b>184,604</b>	<b>184,651</b>	<b>196,600</b>	<b>193,770</b>	<b>-1.44 %</b>
580 GENERAL DEBT SERVICE	206,154	184,604	184,651	196,600	193,770	-1.44 %
<b>Capital Project Funds</b>	<b>34,772,978</b>	<b>31,556,232</b>	<b>29,521,393</b>	<b>40,635,171</b>	<b>18,295,270</b>	<b>-54.98 %</b>
601 CAPITAL REINVESTMENT	5,973,365	30,717	8,860	902,621	88,540	-90.19 %
602 CAPITAL IMPROVEMENT	24,977	9,053,589	787,217	2,268,696	427,980	-81.14 %
603 FUTURE CAPITAL PROJECTS	62,452	47,011	(45,093)	75,000	341,240	354.99 %
620 SAN SEVAINE FLOOD CONTROL	96,490	118,567	(111,975)	306,000	332,160	8.55 %
621 UPPER ETIWANDA FLOOD CONT	674	227	172	300	630	110.00 %
622 STORM DRAIN	6,836,510	2,802,673	2,696,021	2,535,000	2,780,280	9.68 %
623 SEWER EXPANSION	1,645,372	1,612,114	9,580	2,345,000	2,414,200	2.95 %
630 CIRCULATION MITIGATION	11,154,311	7,064,348	6,061,837	7,860,000	7,528,600	-4.22 %
631 FIRE ASSESSMENT	619,076	237,724	315,503	255,000	259,720	1.85 %
632 GENERAL GOVERNMENT	2,272,968	940,915	1,176,490	535,000	858,090	60.39 %
633 LANDSCAPE MEDIANS	1,682,507	760,168	1,058,404	1,020,000	913,860	-10.41 %
634 LIBRARY CAP IMPROVEMENT	490,153	200,878	78,286	110,000	132,000	20.00 %
635 PARKS DEVELOPMENT	2,917,669	2,584,281	(865,761)	1,795,000	1,832,660	2.10 %
636 POLICE CAPITAL FACILITIES	969,387	407,711	411,277	312,000	348,930	11.84 %
637 UNDERGROUND UTILITIES	24,997	18,231	18,155	15,300	20,620	34.77 %
650 CFD #2 VLG OF HERITAGE	0	0	0	160,954	0	-100.00 %
651 CFD #3 HUNTER'S RIDGE	0	0	0	188,769	0	-100.00 %
657 CFD #31 CITRUS HEIGHTS N	1,516	621	46	19,943,471	170	-100.00 %
658 CFD #37 MONTELAGO	383	153	22	100	80	-20.00 %
659 CFD #70 AVELLINO	172	23	3	50	10	-80.00 %
660 CFD #71 SIERRA CREST	0	5,676,280	1,068	100	500	400.00 %
661 CFD # 80 BELLA STRADA	0	0	11,160,610	6,810	5,000	-26.58 %
662 CFD #81 GABRIELLA	0	0	6,760,671	0	10,000	N/A
<b>Enterprise Funds</b>	<b>18,558,361</b>	<b>19,631,422</b>	<b>21,502,460</b>	<b>23,924,910</b>	<b>24,344,510</b>	<b>1.75 %</b>
701 SEWER MAINT & OPERATIONS	17,631,723	18,848,085	20,135,808	22,517,410	22,842,240	1.44 %
702 SEWER CAPITAL PROJECTS	118,612	127,290	117,577	325,000	321,920	-0.95 %

## Fund Revenue Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
703 SEWER REPLACEMENT	804,316	654,194	1,247,841	1,080,000	1,174,040	8.71 %
710 WATER UTILITY	3,710	1,852	1,234	2,500	6,310	152.40 %
<b>Internal Service Funds</b>	<b>4,584,497</b>	<b>5,278,071</b>	<b>5,815,100</b>	<b>6,059,961</b>	<b>6,298,700</b>	<b>3.94 %</b>
751 FLEET OPERATIONS	4,584,497	5,278,071	5,815,100	6,059,961	6,298,700	3.94 %
<b>Fontana Fire District</b>	<b>29,544,049</b>	<b>32,216,792</b>	<b>32,904,461</b>	<b>34,890,142</b>	<b>36,329,420</b>	<b>4.13 %</b>
<b>Special Revenue Funds</b>	<b>29,457,596</b>	<b>32,201,035</b>	<b>32,875,572</b>	<b>34,853,142</b>	<b>36,261,910</b>	<b>4.04 %</b>
396 FONTANA FIRE DIST GRANTS	0	0	66,904	35,242	0	-100.00 %
497 FONTANA FIRE DISTRICT	29,142,582	31,916,997	32,501,669	34,512,900	35,925,530	4.09 %
498 FFD - CFD 2002-2	315,014	284,038	306,999	305,000	336,380	10.29 %
<b>Capital Project Funds</b>	<b>86,453</b>	<b>15,757</b>	<b>28,889</b>	<b>37,000</b>	<b>67,510</b>	<b>82.46 %</b>
696 FIRE CAPITAL PROJECT	86,453	15,757	28,889	37,000	67,510	82.46 %
<b>Housing Authority</b>	<b>1,852,692</b>	<b>1,289,269</b>	<b>1,247,317</b>	<b>1,532,290</b>	<b>1,477,190</b>	<b>-3.60 %</b>
<b>Special Revenue Funds</b>	<b>639,241</b>	<b>416,830</b>	<b>440,002</b>	<b>487,200</b>	<b>674,800</b>	<b>38.51 %</b>
290 HOUSING SUCCESSOR-LOW/MOD	2,890	975	738	1,200	2,700	125.00 %
297 HOUSING AUTHORITY - LMIHF	636,351	415,855	439,264	486,000	672,100	38.29 %
<b>Capital Project Funds</b>	<b>1,213,451</b>	<b>872,439</b>	<b>807,315</b>	<b>1,045,090</b>	<b>802,390</b>	<b>-23.22 %</b>
638 AFFORDABLE HOUSING TRUST	981,458	654,239	731,461	804,000	577,020	-28.23 %
697 FONTANA HOUSING AUTHORITY	231,993	218,200	75,854	241,090	225,370	-6.52 %
<b>Community Foundation</b>	<b>1,991</b>	<b>676</b>	<b>507</b>	<b>750</b>	<b>1,850</b>	<b>146.67 %</b>
<b>Special Revenue Funds</b>	<b>1,991</b>	<b>676</b>	<b>507</b>	<b>750</b>	<b>1,850</b>	<b>146.67 %</b>
499 COMMUNITY FOUNDATION	1,991	676	507	750	1,850	146.67 %
<b>Total All Entities</b>	<b>238,646,412</b>	<b>235,019,678</b>	<b>247,209,508</b>	<b>298,634,093</b>	<b>253,489,400</b>	<b>-15.12 %</b>

# General Fund Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>SALES TAX</b>						
5060	SALES TAX	37,255,548	36,603,698	37,324,315	39,600,000	40,730,000
5061	SALES TAX - PROP 172	1,186,733	1,240,595	1,339,261	1,400,000	1,500,000
<b>TOTAL SALES TAX</b>		<b>38,442,281</b>	<b>37,844,293</b>	<b>38,663,576</b>	<b>41,000,000</b>	<b>42,230,000</b>
<b>PROPERTY TAX</b>						
5010	CURRENT SEC & UNSEC	2,125,698	2,205,073	2,292,808	2,591,000	2,640,000
5011	CURRENT SUPPLEMENTAL	77,364	45,359	39,810	55,000	20,000
5012	PRIOR SEC & UNSEC	75,619	43,929	165,953	110,000	50,000
5013	PRIOR SUPPLEMENTAL	54,699	46,054	19,854	55,000	40,000
5014	PROPERTY TRANSFERS	930,096	748,103	1,066,216	1,000,000	1,000,000
5015	HOPTR	28,364	28,343	24,807	30,000	30,000
5016	PROP TAX IN LIEU OF VLF	16,410,951	17,270,467	18,180,104	19,624,289	21,000,000
5017	OTHER PROPERTY TAX	1,182,218	1,151,420	1,683,688	2,266,280	2,300,000
5018	SB 211 PASS THROUGH	245,049	264,168	289,273	300,000	300,000
5020	PENALTY - GENERAL	65,643	50,909	40,117	50,000	50,000
<b>TOTAL PROPERTY TAX</b>		<b>21,195,700</b>	<b>21,853,824</b>	<b>23,802,629</b>	<b>26,081,569</b>	<b>27,430,000</b>
<b>INTEREST &amp; RENTALS</b>						
6310	INTEREST - INVESTMENTS	333,208	(202,168)	(402,330)	100,000	132,000
6312	INTEREST - INTERFUND	3,657,765	3,582,939	3,499,134	3,405,300	3,300,200
6314	INTEREST - CONDEMNATIONS	1,200	2,088	4,002	0	0
6330	LEASES - CELL TOWERS	583,823	636,925	703,149	650,000	650,000
6333	RENTS - PARKING LOT	1,200	1,200	1,200	1,200	1,200
<b>TOTAL INTEREST &amp; RENTALS</b>		<b>4,577,195</b>	<b>4,020,984</b>	<b>3,805,156</b>	<b>4,156,500</b>	<b>4,083,400</b>
<b>FRANCHISE FEES</b>						
5080	FRANCHISES	6,482,377	6,135,368	6,486,835	6,800,000	6,800,000
<b>TOTAL FRANCHISE FEES</b>		<b>6,482,377</b>	<b>6,135,368</b>	<b>6,486,835</b>	<b>6,800,000</b>	<b>6,800,000</b>
<b>BUSINESS RELATED</b>						
5090	TRANSIENT OCCUPANCY TAX	962,089	961,122	1,009,734	950,000	950,000
5095	BUSINESS LICENSE - NEW	341,934	309,300	453,136	400,000	500,000
5096	BUSINESS LICENSE - RENEW	4,332,500	4,783,936	4,775,599	4,800,000	4,800,000

# General Fund Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>BUSINESS RELATED</b>						
5097	CONTRACTOR - NEW	143,411	106,984	109,113	150,000	200,000
5098	CONTRACTOR - RENEW	316,098	438,083	487,206	440,000	440,000
5099	PENALTY - BUSINESS LIC	81,662	75,959	73,244	80,000	77,000
5210	PERMIT - MOBILE HOME PARK	6,912	5,878	7,946	6,000	4,000
5211	PERMIT - TEMPORARY SIGNS	700	750	700	1,000	1,000
5212	PERMIT - TOW TRUCK DRIVER	1,532	1,238	1,348	1,100	1,500
5214	PERMIT - FIREWORKS	44,880	41,021	39,887	25,000	25,000
<b>TOTAL BUSINESS RELATED</b>		<b>6,231,719</b>	<b>6,724,272</b>	<b>6,957,913</b>	<b>6,853,100</b>	<b>6,998,500</b>
<b>DEVELOPMENT RELATED</b>						
5234	PERMIT - BUILDING	1,393,231	1,470,973	1,098,188	1,600,000	1,835,000
5235	PERMIT - CONDITIONAL USE	73,883	127,559	133,166	150,000	150,000
5236	PERMIT - CONSTRUCTION	428,158	312,539	839,166	985,000	1,000,000
5237	PERMIT - ELECTRICAL	623,851	635,941	543,390	700,000	800,000
5238	PERMIT - GRADING	30,153	23,827	25,834	30,000	50,000
5239	PERMIT - MECHANICAL	140,061	153,610	146,791	160,000	200,000
5241	PERMIT - MOB HOME SET-UP	1,372	3,724	1,372	2,000	2,500
5242	PERMIT - OVERLOAD	40,326	42,601	40,375	50,000	50,000
5243	PERMIT - PAVING	3,282	2,146	1,901	3,000	4,000
5244	PERMIT - PLUMBING	473,708	490,701	359,426	500,000	580,000
5245	PERMIT - POOLS & SPAS	17,039	19,086	17,427	18,000	18,000
5246	PERMIT - ROOFING	90,394	101,741	117,493	140,000	120,000
5247	PERMIT - STATE ENERGY	63,617	66,093	39,614	63,000	75,000
5248	PERMIT - TEMPORARY USES	6,930	7,360	7,110	7,000	7,000
5249	PERMIT - TEMP UTILITIES	3,865	2,668	2,335	3,000	4,000
5250	PERMIT - WALLS & FENCES	185,809	212,857	165,199	200,000	150,000
5265	PERMIT - EXCAVATION	241,882	148,124	284,145	250,000	300,000
5608	SUITABLE HABITAT	0	30,015	(30,015)	0	0
5610	UNSUITABLE HABITAT	11,385	0	(11,385)	0	0
5612	PRE-APPLICATION CONF	53,580	29,400	77,700	50,000	90,000
5613	PD PLANNING REVIEW	6,318	8,956	8,252	7,000	7,500

# General Fund Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>DEVELOPMENT RELATED</b>						
5614	DESIGN REVIEW	166,552	246,089	232,827	300,000	275,000
5616	DR - SIGN	38,475	37,525	32,660	35,000	40,000
5618	ENGINEERING FEES & CHGS	5,949	4,805	4,838	27,000	26,100
5619	ENG LAND DEV REVIEW	145,078	154,878	139,061	129,500	150,000
5620	FEE - ADMINISTRATIVE SITE	84,359	114,588	123,463	100,000	100,000
5622	FEE - ANNEXATION	5,000	500	0	0	0
5623	FEE - COMPUTER	249,905	213,367	87,876	100,000	200,000
5624	FEE - DETERM & FILING	36,995	68,442	32,784	40,000	50,000
5625	FEE - DISABLED ACCESS	34,644	40,204	19,718	38,000	43,000
5626	FEE - FINAL INSPECTION	65,090	58,215	42,970	50,000	50,000
5627	FEE - GENERAL PLAN AMEND	34,150	26,470	28,742	10,000	25,000
5628	FEE - HOME OCCUPATION	1,250	500	1,250	1,000	1,000
5629	FEE - LIEN RELEASE	0	0	6,620	0	500
5630	FEE - MICROFILMING	61,109	52,953	52,622	55,000	65,000
5631	FEE - PARCEL MAPS	118,513	84,252	78,786	90,000	125,000
5636	FEE - TENTATIVE TRACT	92,212	61,146	58,805	70,000	175,000
5637	FEE - VARIANCE	2,200	13,155	20,190	5,000	15,000
5639	FEE - ZONE CHANGE	63,154	23,950	33,291	15,000	45,000
5640	FEE - MINOR USE PMT	10,648	4,503	9,510	8,000	4,000
5642	NEWSPAPER PUBLIC NOTICE	9,371	12,538	11,380	12,000	20,000
5644	LANDSCAPE - INSPECTION	256,051	215,891	175,749	180,000	160,000
5646	PLAN CHECK	638,711	717,267	754,073	750,000	850,000
5647	PLAN CHECK - ENGINEERING	426,385	514,618	511,307	400,000	500,000
5648	PLAN CHECK - GRADING	59,325	51,941	59,194	60,000	75,000
5649	PLAN CHECK - LANDSCAPE	154,800	137,200	103,160	100,000	125,000
5650	PLAN CHECK - TRAFFIC CONT	15,300	14,000	6,300	5,000	20,000
5652	PLAN CHECK - ROOM ADD	7,270	8,415	8,330	7,500	8,000
5653	PLAN CHECK - OTHER	92,310	110,875	99,245	100,000	125,000
5655	TRAFFIC CONTROL INSP	313,924	170,304	340,499	250,000	410,000
5656	GIS MAPPING FEES	22,700	37,225	26,300	30,000	25,000

# General Fund Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>DEVELOPMENT RELATED</b>						
5659	DIRECTOR'S DETERMINATION	3,500	2,550	14,300	2,500	2,000
5661	ZONING/REBUILD LETTERS	9,600	7,460	8,160	9,000	8,000
5665	FEE - REAL PROP SVCS	0	3,800	0	0	0
5666	FEE - PROJECT APPEAL	7,084	4,831	570	2,500	2,000
5695	HABITAT-RESTORABLE NATIVE	5,382	0	(5,382)	0	0
5699	FEE-TIME EXTENSION	0	0	0	0	12,000
<b>TOTAL DEVELOPMENT RELATED</b>		<b>7,125,837</b>	<b>7,104,375</b>	<b>6,986,683</b>	<b>7,900,000</b>	<b>9,174,600</b>
<b>RECREATION</b>						
5510	TRIPS/EXCURSIONS	22,185	8,004	4,386	9,800	10,800
5511	FIELD & COURT REVENUE	276,553	281,601	273,159	330,600	281,400
5512	SHELTER RENTALS	50,256	50,288	49,759	45,000	45,000
5513	CLASS REGISTRATION	1,402,302	1,374,178	1,384,085	1,411,660	1,630,240
5514	CENTER RENTALS	365,417	367,850	372,226	413,040	398,900
5515	SPORTS	235,260	227,452	264,160	288,580	297,200
5516	POOL	720,589	783,661	734,734	833,920	747,920
5518	SECURITY SERVICE FEES	26,578	7,714	(1,596)	32,640	35,400
5520	NUTRITION	142,349	134,274	119,636	170,000	136,640
5521	TRANSPORTATION	8,324	8,452	4,893	9,000	7,500
<b>TOTAL RECREATION</b>		<b>3,249,813</b>	<b>3,243,474</b>	<b>3,205,442</b>	<b>3,544,240</b>	<b>3,591,000</b>
<b>MOTOR VEHICLE IN-LIEU</b>						
5310	MOTOR VEHICLE IN-LIEU	82,436	94,030	112,007	1,000,000	1,000,000
<b>TOTAL MOTOR VEHICLE IN-LIEU</b>		<b>82,436</b>	<b>94,030</b>	<b>112,007</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>OTHER REVENUES</b>						
5270	POULTRY RANCH PERMIT	1,985	0	0	0	0
5272	LICENSE - ANIMAL	150,327	136,129	136,651	150,000	136,000
5273	LICENSE - BICYCLE	180	110	66	110	100
5274	NON-RESIDENT CITATION	2,418	765	608	1,400	1,850
5316	MANDATED COST REIMB	324,050	66,597	46,407	100,000	100,000
5319	POST REIMBURSEMENT	43,276	2,574	57,752	5,000	22,000
5331	HHWCC NON-DISC REIMB	315,916	301,090	305,235	336,120	318,320

# General Fund Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>OTHER REVENUES</b>						
5365	MISCELLANEOUS REBATES	0	0	48,909	38,000	0
5710	PHOTOCOPY FEE	101,348	102,117	3,211	600	600
5712	FEE - FINGERPRINTING	6,235	14,691	6,368	11,000	11,500
5713	FEE - PASSPORT	123,550	162,700	184,900	175,000	175,000
5715	TRAINING FEE	17,411	19,644	18,729	20,000	22,000
5716	DIGITAL RECORDING FEE	0	0	0	0	1,000
5820	RETURNED CHECKS	0	(5,329)	57	0	0
5825	RECYCLED WATER	296,584	0	112,898	113,000	120,000
6011	WEED ABATEMENT RECOVERY	21,135	10,968	39,020	80,000	27,000
6012	CITY CODE	111,968	298,043	267,871	100,000	225,000
6014	CODE ENF VIOLATIONS	364,725	335,828	304,301	350,000	330,000
6015	DUI FINES	18,803	(2,417)	338	13,000	13,000
6016	PENALTY - PKG CITATION	18,383	22,412	19,162	25,000	25,000
6022	ILLEGAL FIREWORKS	37,165	17,970	44,918	50,000	35,000
6023	PENALTY-GRAFFITI CIVIL	14,517	9,675	7,741	10,000	10,000
6025	PROHIBITED CALL FINE	55,951	61,665	70,657	56,000	63,000
6028	IMMIGRATION LETTER FEE	6,831	7,381	4,001	4,000	3,500
6029	SYSTEM REPORT FEE	7,947	7,722	109,677	30,000	37,400
6030	LICENSE FEE	1,527	1,030	7,959	1,000	3,500
6031	BKGROUND CLEARANCE LETTER	0	0	0	2,000	1,000
6032	ANIMAL VACCINES	0	1,350	16,498	5,500	6,700
6033	SPAY & NEUTER	0	450	14,681	6,500	7,500
6034	TRAFFIC COLLISION REPORTS	0	504	2,232	60,000	6,000
6412	PERFECTMIND ADJUSTMENT	0	(96,227)	5,762	0	0
6415	BAD CHECK CHARGES	1,170	1,075	1,005	0	0
6420	CASH OVER/SHORT	421	(100)	(378)	0	0
6425	DONATIONS	22,500	20,631	22,994	16,410	16,410
6426	CRIME PREVENTION	1,015	686	560	400	550
6430	JURUPA 35% RESIDUAL T.I.	702,463	73,908	444,494	1,910,350	3,350,000
6450	MISCELLANEOUS INCOME	913,676	931,434	1,188,237	1,151,770	1,678,960

# General Fund Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>OTHER REVENUES</b>						
6451	MISC INCOME - CSD REG FEE	47,825	48,457	46,072	60,200	60,200
6454	MISC INCOME-SCHOLARSHIPS	6,904	(5,952)	5,905	7,600	7,600
6610	GAIN/LOSS ON VEHICLE DISP	0	0	1,229	0	0
6620	GAIN/LOSS REAL PROP DISP	3,179,486	0	0	243,000	0
6630	GAIN/LOSS ON OTHER DISP	4,021	11,129	2,626	700	0
6632	SURP - NBV @ DISPOSAL	713	2,106	0	1,400	1,200
<b>TOTAL OTHER REVENUES</b>		<b>6,922,426</b>	<b>2,560,816</b>	<b>3,549,351</b>	<b>5,135,060</b>	<b>6,816,890</b>
<b>REIMBURSABLES</b>						
6461	CALCARD REBATE	8,411	20,223	29,549	25,000	25,000
6462	EPAYABLES REBATE	77,215	68,436	38,641	25,000	25,000
6470	REIMB FOR BOARD UPS	0	0	0	75,000	0
6471	REIMB FOR BUILDING INSP	10,911	8,988	13,119	11,250	15,500
6472	REIMB FOR DEV PROJECTS	6,144	35,423	62,229	26,000	26,000
6473	REIMB EXP - ENGINEERING	53,725	52,665	132,919	182,100	101,000
6474	REIMB EXP - FINANCE	616,442	615,788	680,649	650,000	650,000
6475	REIMB EXP - POLICE	260,034	321,423	356,623	87,690	82,200
6476	REIMB EXP - PUBLIC WORKS	0	2,200	1,400	0	0
6478	REIMB EXP - WEED ABATEMNT	310,113	281,429	297,685	505,000	310,000
6479	REIMB EXP - COMM SVCS	886	1,449	2,707	0	0
6480	MISCELLANEOUS REIMB	442,805	502,301	1,865,648	186,250	297,250
6483	REIMB EXP - PERSONNEL	0	0	159,154	231,066	204,600
<b>TOTAL REIMBURSABLES</b>		<b>1,786,685</b>	<b>1,910,325</b>	<b>3,640,323</b>	<b>2,004,356</b>	<b>1,736,550</b>
<b>FROM OTHER AGENCIES</b>						
6831	CONTRIBUTION FROM FRA	1,319,148	1,449,806	1,314,760	1,184,500	1,023,270
6833	CONTRIBUTION FROM FHA	60,800	219,200	98,700	75,900	604,900
6835	CONTRIBUTION FROM FFD	3,031,500	3,045,100	3,315,800	3,771,600	3,825,600
<b>TOTAL FROM OTHER AGENCIES</b>		<b>4,411,448</b>	<b>4,714,106</b>	<b>4,729,260</b>	<b>5,032,000</b>	<b>5,453,770</b>
<b>TOTAL GENERAL FUND REVENUES</b>		<b>100,507,918</b>	<b>96,205,867</b>	<b>101,939,176</b>	<b>109,506,825</b>	<b>115,314,710</b>

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Other General Funds</b>						
<b>103 - FACILITY MAINTENANCE</b>						
5826	ELECTRIC VEHICLE CHARGING	0	0	0	0	18,000
6480	MISCELLANEOUS REIMB	2,105	0	1,534	0	0
TOTAL FACILITY MAINTENANCE REVENUES		2,105	0	1,534	0	18,000
<b>104 - OFFICE OF EMERGENCY SVCS</b>						
5824	EMERGENCY RESPONSE	0	6,530	0	0	0
6835	CONTRIBUTION FROM FFD	0	72,390	29,000	29,000	36,000
TOTAL OFFICE OF EMERGENCY SVCS REVENUES		0	78,920	29,000	29,000	36,000
<b>105 - KFON</b>						
5080	FRANCHISES	260,639	215,050	227,772	215,000	227,700
TOTAL KFON REVENUES		260,639	215,050	227,772	215,000	227,700
<b>106 - SELF-INSURANCE</b>						
6427	INSURANCE REFUNDS	0	0	3,995,724	0	0
6428	RISK LIABILITY CHARGES	3,500,070	3,500,000	3,500,000	3,900,000	3,900,000
6429	WORKER'S COMP CHARGES	1,422,360	1,503,930	1,575,920	1,678,900	1,667,810
6480	MISCELLANEOUS REIMB	32,995	28,760	778,682	25,000	28,800
TOTAL SELF-INSURANCE REVENUES		4,955,424	5,032,690	9,850,326	5,603,900	5,596,610
<b>107 - RETIREE MEDICAL BENEFITS</b>						
6310	INTEREST - INVESTMENTS	217,113	266,441	348,872	350,000	335,360
6482	REIMB EXP - RETIREES	161,776	199,306	225,165	220,000	233,000
TOTAL RETIREE MEDICAL BENEFITS REVENUES		378,888	465,747	574,037	570,000	568,360
<b>108 - SUPPLEMENTAL RETIREMENT</b>						
6310	INTEREST - INVESTMENTS	152	367	157	200	40
TOTAL SUPPLEMENTAL RETIREMENT REVENUES		152	367	157	200	40

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Other General Funds</b>						
<b>110 - GF OPERATING PROJECTS</b>						
5361	PROP 30 PUBLIC SAFETY	193,252	55,812	0	0	0
TOTAL GF OPERATING PROJECTS REVENUES		193,252	55,812	0	0	0
<b>125 - STORM WATER COMPLIANCE</b>						
5646	PLAN CHECK	60,410	57,120	57,475	75,000	75,000
5657	SWC - CONSTRUCTION INSP	57,957	35,461	50,008	37,500	38,000
5658	SWC - RE-INSPECTION FEE	1,600	4,550	3,000	2,000	2,500
TOTAL STORM WATER COMPLIANCE REVENUES		119,967	97,131	110,483	114,500	115,500
<b>Special Revenue Funds</b>						
<b>201 - MUNI SVCS FISCAL IMPACT</b>						
6310	INTEREST - INVESTMENTS	273,273	89,284	74,004	120,000	258,070
5730	MSFIF - CA LANDINGS	1,216,074	668,020	373,460	0	0
5731	MSFIF - CITY WIDE	166	0	0	1,243,990	1,183,500
5734	MSFIF - CITY INFILL	159,750	255,750	205,500	0	0
TOTAL MUNI SVCS FISCAL IMPACT REVENUES		1,649,263	1,013,054	652,964	1,363,990	1,441,570
<b>222 - CRIME PREV ASSET SEIZURE</b>						
6310	INTEREST - INVESTMENTS	982	382	331	600	790
6017	SEIZURES - 15% CRIME PREV	18,248	13,321	15,072	20,000	16,000
TOTAL CRIME PREV ASSET SEIZURE REVENUES		19,230	13,703	15,403	20,600	16,790
<b>223 - FEDERAL ASSET SEIZURE</b>						
6310	INTEREST - INVESTMENTS	56,424	34,280	12,060	32,000	76,380
6019	SEIZURES - FEDERAL	3,236,917	2,910,846	2,350,842	1,100,000	1,100,000
6610	GAIN/LOSS ON VEHICLE DISP	0	0	310,000	0	0
6480	MISCELLANEOUS REIMB	0	0	22,109	0	0
6483	REIMB EXP - PERSONNEL	42,449	66,674	50,229	50,000	18,600
TOTAL FEDERAL ASSET SEIZURE REVENUES		3,335,790	3,011,800	2,745,240	1,182,000	1,194,980

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>224 - STATE ASSET SEIZURE</b>						
6310	INTEREST - INVESTMENTS	2,676	1,776	1,379	2,700	4,820
6018	SEIZURES - 85% STATE	105,125	74,353	85,411	125,000	100,000
TOTAL STATE ASSET SEIZURE REVENUES		107,800	76,129	86,790	127,700	104,820
<b>225 - PD TRAFFIC SAFETY</b>						
6310	INTEREST - INVESTMENTS	2,245	1,802	(1,397)	2,500	12,900
5081	TOWING FRANCHISE FEE	299,871	329,648	476,332	200,000	325,000
5325	POLICE OTS REIMB	258,718	240,600	345,183	135,908	0
TOTAL PD TRAFFIC SAFETY REVENUES		560,834	572,049	820,118	338,408	337,900
<b>241 - AIR QUALITY MGMT DISTRICT</b>						
6310	INTEREST - INVESTMENTS	13,522	4,213	3,616	7,000	11,780
6460	AQMD REIMBURSEMENT	260,315	268,035	273,409	250,000	277,510
TOTAL AIR QUALITY MGMT DISTRICT REVENUES		273,837	272,248	277,024	257,000	289,290
<b>242 - MEASURE I - TCR</b>						
6310	INTEREST - INVESTMENTS	39,183	0	0	0	0
TOTAL MEASURE I - TCR REVENUES		39,183	0	0	0	0
<b>243 - TRAFFIC SAFETY</b>						
6310	INTEREST - INVESTMENTS	21,358	3,829	5,659	5,000	3,260
6020	VEHICLE CODE	453,548	250,772	155,329	160,000	60,000
6480	MISCELLANEOUS REIMB	18,118	86,333	24,362	30,000	20,000
TOTAL TRAFFIC SAFETY REVENUES		493,023	340,934	185,351	195,000	83,260
<b>244 - PROP 1B</b>						
6310	INTEREST - INVESTMENTS	144	1,022	509	1,000	1,860
5342	PROP 1B	650,546	0	0	0	0
TOTAL PROP 1B REVENUES		650,690	1,022	509	1,000	1,860
<b>245 - MEASURE I 2010-2040 REIMB</b>						
6310	INTEREST - INVESTMENTS	0	583	0	0	0

# Other Funds Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>245 - MEASURE I 2010-2040 REIMB</b>						
5317	COUNTY - SPECIAL PROJ	0	0	0	3,277	0
5348	MEASURE I 2010-2040	386,590	159,602	1,255,069	8,738,549	0
6480	MISCELLANEOUS REIMB	60,059	719	0	0	0
TOTAL MEASURE I 2010-2040 REIMB REVENUES		446,650	160,904	1,255,069	8,741,826	0
<b>246 - MEASURE I 2010-2040 LOCAL</b>						
6310	INTEREST - INVESTMENTS	181,010	79,988	61,491	100,000	250,370
5320	MEASURE I	3,346,656	3,562,235	3,698,885	3,450,980	3,450,980
TOTAL MEASURE I 2010-2040 LOCAL REVENUES		3,527,666	3,642,223	3,760,376	3,550,980	3,701,350
<b>281 - GAS TAX (STATE)</b>						
6310	INTEREST - INVESTMENTS	35,567	8,155	9,732	8,000	2,050
5312	GASOLINE TAX 2105	1,147,989	1,183,045	1,132,904	1,186,496	1,179,400
5313	GASOLINE TAX 2106	701,071	729,712	714,229	734,801	730,350
5314	GASOLINE TAX 2107	1,399,786	1,560,802	1,505,202	1,558,296	1,548,730
5315	GASOLINE TAX 2107.5	10,000	10,000	10,000	10,000	10,000
5355	PROP 42 REPLACEMENT	937,784	530,246	832,167	752,016	1,808,080
5368	SB 1 LOAN REPAYMENT	0	0	241,901	239,073	239,070
6480	MISCELLANEOUS REIMB	0	0	392	0	0
TOTAL GAS TAX (STATE) REVENUES		4,232,198	4,021,960	4,446,529	4,488,682	5,517,680
<b>282 - SOLID WASTE MITIGATION</b>						
6310	INTEREST - INVESTMENTS	51,590	3,446	(2,910)	18,500	34,960
5633	FEE - SOLID WASTE MIT	3,360,822	3,101,348	4,249,483	3,000,000	3,000,000
6450	MISCELLANEOUS INCOME	177	0	0	0	0
TOTAL SOLID WASTE MITIGATION REVENUES		3,412,589	3,104,795	4,246,573	3,018,500	3,034,960
<b>283 - ROAD MAINTENANCE &amp; REHAB</b>						
6310	INTEREST - INVESTMENTS	0	0	1,147	0	5,300
5364	GASOLINE TAX RMRA	0	0	1,246,831	3,361,687	3,508,950
TOTAL ROAD MAINTENANCE & REHAB REVENUES		0	0	1,247,979	3,361,687	3,514,250

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### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>301 - GRANTS</b>						
5311	FEDERAL GRANT FUNDS	2,372	0	379,771	2,361,377	0
5325	POLICE OTS REIMB	14,760	8,451	0	325,000	0
5326	SANCATT GRANT	0	42,973	114,144	226,490	234,320
5329	OIL RECYCLING REVENUE	55,976	56,134	56,465	57,390	57,800
5330	BEV CONTAINER RECYCLING	53,962	51,695	52,354	52,717	52,080
5335	FONTANA USD	0	0	0	0	98,020
5347	HSIP-FEDERAL GRANT FUNDS	33,450	5,955	137,780	1,468,046	0
5349	HOMELAND SECURITY GRANT	0	32,263	0	87,304	0
5352	STATE TDA	0	0	23,218	335,000	0
5353	STATE TRANS IMPROV PRG	500	0	0	0	0
5363	ACTIVE TRANSPORTATION PRG	0	245,436	47,206	0	0
5367	STATE GRANT	0	0	0	1,000,000	0
5389	MISC RECREATION GRANT	177,141	97,156	37,373	61,511	0
5390	MISC GRANT REIMB	707,698	989,493	196,321	12,200,799	348,000
6450	MISCELLANEOUS INCOME	6,832	585,538	197,040	2,500,000	0
6475	REIMB EXP - POLICE	512	0	0	0	0
6480	MISCELLANEOUS REIMB	0	0	0	1,304,880	0
<b>TOTAL GRANTS REVENUES</b>		<b>1,053,203</b>	<b>2,115,093</b>	<b>1,241,672</b>	<b>21,980,513</b>	<b>790,220</b>
<b>321 - FED LAW ENF BLOCK GRANT</b>						
5321	FEDERAL LAW ENFORCEMENT	223,203	140,459	0	56,440	0
<b>TOTAL FED LAW ENF BLOCK GRANT REVENUES</b>		<b>223,203</b>	<b>140,459</b>	<b>0</b>	<b>56,440</b>	<b>0</b>
<b>322 - STATE COPS AB3229</b>						
6310	INTEREST - INVESTMENTS	1,179	0	0	0	0
5324	STATE COPS AB3229	293,551	329,658	513,336	325,000	350,000
6610	GAIN/LOSS ON VEHICLE DISP	0	0	5,000	0	0
<b>TOTAL STATE COPS AB3229 REVENUES</b>		<b>294,730</b>	<b>329,658</b>	<b>518,336</b>	<b>325,000</b>	<b>350,000</b>

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>362 - CDBG</b>						
5328	CDBG GRANT REIMBURSEMENT	1,832,393	3,129,268	2,506,954	3,297,414	2,165,000
5338	PROGRAM INCOME	0	0	14,157	10,000	20,000
5346	NSP 1 STIMULUS REIMB	173,869	97,680	0	325,057	0
5350	NSP 1 PROGRAM INCOME	100,691	404,151	41,102	400,000	350,000
5358	NSP 3 PROGRAM INCOME	45,120	391,399	27,692	400,000	350,000
TOTAL CDBG REVENUES		2,152,072	4,022,498	2,589,904	4,432,471	2,885,000
<b>363 - HOME PROGRAM</b>						
5328	CDBG GRANT REIMBURSEMENT	125,063	304,596	40,000	1,563,761	720,000
5338	PROGRAM INCOME	119,497	21,862	54,135	75,000	75,000
TOTAL HOME PROGRAM REVENUES		244,560	326,458	94,135	1,638,761	795,000
<b>385 - AFTER SCHOOL PROGRAM</b>						
5335	FONTANA USD	3,704,780	3,361,511	2,524,590	3,620,795	3,620,790
TOTAL AFTER SCHOOL PROGRAM REVENUES		3,704,780	3,361,511	2,524,590	3,620,795	3,620,790
<b>401 - LMD #1 CITY WIDE</b>						
5020	PENALTY - GENERAL	1,037	2,562	591	900	900
6210	ASSESSMENT/SPECIAL TAX	908,586	914,550	917,327	913,800	900,000
6310	INTEREST - INVESTMENTS	42,389	13,882	9,765	15,000	37,760
TOTAL LMD #1 CITY WIDE REVENUES		952,012	930,994	927,683	929,700	938,660
<b>402 - LMD #2 VLG OF HERITAGE</b>						
5020	PENALTY - GENERAL	5,913	5,520	1,896	2,000	2,000
6210	ASSESSMENT/SPECIAL TAX	2,191,655	2,235,723	2,294,661	2,221,000	2,230,000
6310	INTEREST - INVESTMENTS	6,351	1,604	(1,845)	4,000	9,060
TOTAL LMD #2 VLG OF HERITAGE REVENUES		2,203,919	2,242,847	2,294,711	2,227,000	2,241,060
<b>403 - LMD #3 EMPIRE CENTER</b>						
6210	ASSESSMENT/SPECIAL TAX	62,120	62,120	62,120	62,100	62,100

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>403 - LMD #3 EMPIRE CENTER</b>						
6310	INTEREST - INVESTMENTS	2,363	821	492	1,200	2,720
TOTAL LMD #3 EMPIRE CENTER REVENUES		64,483	62,941	62,611	63,300	64,820
<b>404 - LMD #3 HUNTER'S RIDGE</b>						
5020	PENALTY - GENERAL	3,164	389	1,724	3,000	500
6210	ASSESSMENT/SPECIAL TAX	799,456	795,704	799,957	797,500	797,000
6310	INTEREST - INVESTMENTS	36,689	12,241	9,494	15,000	34,020
TOTAL LMD #3 HUNTER'S RIDGE REVENUES		839,310	808,334	811,174	815,500	831,520
<b>406 - LLMD #3 HUNTER'S RIDGE</b>						
5020	PENALTY - GENERAL	128	16	71	100	20
6210	ASSESSMENT/SPECIAL TAX	31,979	35,017	35,188	31,800	34,000
6310	INTEREST - INVESTMENTS	590	156	86	200	350
TOTAL LLMD #3 HUNTER'S RIDGE REVENUES		32,698	35,189	35,345	32,100	34,370
<b>407 - CFD #1 SOUTHRIDGE VILLAGE</b>						
5020	PENALTY - GENERAL	19,764	22,083	12,869	4,000	10,000
6210	ASSESSMENT/SPECIAL TAX	5,570,251	5,607,490	5,574,012	5,573,640	5,500,000
6310	INTEREST - INVESTMENTS	103,874	31,809	17,867	37,000	89,770
6480	MISCELLANEOUS REIMB	10,906	0	0	0	0
TOTAL CFD #1 SOUTHRIDGE VILLAGE REVENUES		5,704,794	5,661,382	5,604,748	5,614,640	5,599,770
<b>408 - CFD #6 THE LANDINGS</b>						
5020	PENALTY - GENERAL	1,015	1,065	1,993	200	100
6210	ASSESSMENT/SPECIAL TAX	329,687	328,184	331,832	322,100	322,000
6310	INTEREST - INVESTMENTS	41,711	14,034	10,704	18,000	40,660
TOTAL CFD #6 THE LANDINGS REVENUES		372,413	343,283	344,529	340,300	362,760
<b>409 - CFD #6-1 STRATHAM</b>						
5020	PENALTY - GENERAL	417	45	223	400	100

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### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>409 - CFD #6-1 STRATHAM</b>						
6210	ASSESSMENT/SPECIAL TAX	183,869	183,410	183,640	185,000	184,000
6310	INTEREST - INVESTMENTS	9,533	3,118	2,310	3,500	8,060
TOTAL CFD #6-1 STRATHAM REVENUES		193,819	186,573	186,173	188,900	192,160
<b>410 - CFD #6-2 N MORNINGSIDE</b>						
5020	PENALTY - GENERAL	658	158	45	100	100
6210	ASSESSMENT/SPECIAL TAX	86,951	86,010	91,134	86,000	90,000
6310	INTEREST - INVESTMENTS	3,050	939	486	1,200	2,680
TOTAL CFD #6-2 N MORNINGSIDE REVENUES		90,659	87,107	91,665	87,300	92,780
<b>411 - CFD #6-3A BELLGROVE II</b>						
5020	PENALTY - GENERAL	175	91	32	100	50
6210	ASSESSMENT/SPECIAL TAX	187,544	187,938	228,960	225,000	228,000
6310	INTEREST - INVESTMENTS	2,135	462	(150)	600	1,660
TOTAL CFD #6-3A BELLGROVE II REVENUES		189,854	188,491	228,841	225,700	229,710
<b>412 - CFD #7 COUNTRY CLUB EST</b>						
5020	PENALTY - GENERAL	744	249	67	200	30
6210	ASSESSMENT/SPECIAL TAX	112,609	112,302	111,690	111,900	111,900
6310	INTEREST - INVESTMENTS	5,472	1,797	1,092	2,500	5,750
TOTAL CFD #7 COUNTRY CLUB EST REVENUES		118,824	114,348	112,849	114,600	117,680
<b>413 - CFD #8 PRESLEY</b>						
5020	PENALTY - GENERAL	0	820	88	200	30
6210	ASSESSMENT/SPECIAL TAX	71,564	73,400	71,957	72,000	71,000
6310	INTEREST - INVESTMENTS	16,831	5,572	4,554	7,000	14,810
TOTAL CFD #8 PRESLEY REVENUES		88,394	79,792	76,599	79,200	85,840
<b>414 - CFD #9M MORNINGSIDE</b>						
5020	PENALTY - GENERAL	99	44	24	50	100
6210	ASSESSMENT/SPECIAL TAX	163,183	163,183	163,183	163,000	162,000

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### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>414 - CFD #9M MORNINGSIDE</b>						
6310	INTEREST - INVESTMENTS	7,194	2,191	1,391	2,500	5,940
TOTAL CFD #9M MORNINGSIDE REVENUES		170,476	165,418	164,598	165,550	168,040
<b>415 - CFD #10M JURUPA IND</b>						
6210	ASSESSMENT/SPECIAL TAX	37,606	37,606	37,606	37,600	37,600
6310	INTEREST - INVESTMENTS	3,106	1,093	766	1,500	3,230
TOTAL CFD #10M JURUPA IND REVENUES		40,712	38,700	38,372	39,100	40,830
<b>416 - CFD #12 SIERRA LAKES</b>						
5020	PENALTY - GENERAL	1,957	439	2,308	300	200
6210	ASSESSMENT/SPECIAL TAX	785,060	780,557	899,037	890,000	890,000
6310	INTEREST - INVESTMENTS	18,709	4,707	1,392	5,000	13,650
5511	FIELD & COURT REVENUE	17,123	21,883	27,565	10,000	10,000
TOTAL CFD #12 SIERRA LAKES REVENUES		822,848	807,585	930,302	905,300	913,850
<b>417 - CFD #13M SUMMIT HEIGHTS</b>						
5020	PENALTY - GENERAL	397	830	2,819	5,000	2,000
6210	ASSESSMENT/SPECIAL TAX	426,556	422,335	431,874	426,900	426,000
6310	INTEREST - INVESTMENTS	24,044	8,189	6,335	10,000	22,650
TOTAL CFD #13M SUMMIT HEIGHTS REVENUES		450,996	431,354	441,028	441,900	450,650
<b>418 - CFD #14M SYCAMORE HILLS</b>						
5020	PENALTY - GENERAL	213	682	850	400	200
6210	ASSESSMENT/SPECIAL TAX	367,302	366,401	367,977	367,000	367,000
6310	INTEREST - INVESTMENTS	8,380	2,558	985	3,000	8,070
TOTAL CFD #14M SYCAMORE HILLS REVENUES		375,895	369,642	369,812	370,400	375,270
<b>419 - CFD #15M SILVER RIDGE</b>						
5020	PENALTY - GENERAL	491	994	17	50	400
6210	ASSESSMENT/SPECIAL TAX	247,295	250,826	279,677	275,000	248,000

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>419 - CFD #15M SILVER RIDGE</b>						
6310	INTEREST - INVESTMENTS	5,139	1,510	628	1,700	4,510
TOTAL CFD #15M SILVER RIDGE REVENUES		252,925	253,330	280,322	276,750	252,910
<b>420 - CFD #16M VENTANA POINTE</b>						
5020	PENALTY - GENERAL	47	37	65	200	50
6210	ASSESSMENT/SPECIAL TAX	42,925	42,925	42,925	42,900	42,900
6310	INTEREST - INVESTMENTS	2,718	872	633	1,200	2,380
TOTAL CFD #16M VENTANA POINTE REVENUES		45,689	43,835	43,623	44,300	45,330
<b>421 - CFD #18M BADIOLA HOMES</b>						
6210	ASSESSMENT/SPECIAL TAX	6,808	6,808	6,808	6,800	6,800
6310	INTEREST - INVESTMENTS	426	153	98	200	480
TOTAL CFD #18M BADIOLA HOMES REVENUES		7,234	6,961	6,906	7,000	7,280
<b>422 - CFD #20M</b>						
5020	PENALTY - GENERAL	29	51	0	0	0
6210	ASSESSMENT/SPECIAL TAX	32,000	32,000	32,000	32,000	32,000
6310	INTEREST - INVESTMENTS	2,702	865	662	1,000	2,200
TOTAL CFD #20M REVENUES		34,730	32,917	32,662	33,000	34,200
<b>423 - CFD #21M</b>						
5020	PENALTY - GENERAL	0	35	39	0	60
6210	ASSESSMENT/SPECIAL TAX	39,932	39,664	39,664	40,000	39,000
6310	INTEREST - INVESTMENTS	2,696	920	678	1,200	2,600
TOTAL CFD #21M REVENUES		42,628	40,619	40,381	41,200	41,660
<b>424 - CFD #23M</b>						
5020	PENALTY - GENERAL	0	123	12,305	0	0
6210	ASSESSMENT/SPECIAL TAX	7,121	7,692	27,948	10,800	7,400

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>424 - CFD #23M</b>						
6310	INTEREST - INVESTMENTS	381	110	(57)	200	770
TOTAL CFD #23M REVENUES		7,502	7,925	40,196	11,000	8,170
<b>425 - CFD #24M</b>						
5020	PENALTY - GENERAL	0	0	1,486	0	0
6210	ASSESSMENT/SPECIAL TAX	44,574	44,137	46,323	44,500	44,500
6310	INTEREST - INVESTMENTS	2,227	775	585	1,000	2,090
TOTAL CFD #24M REVENUES		46,801	44,912	48,394	45,500	46,590
<b>426 - CFD #25M</b>						
5020	PENALTY - GENERAL	0	297	23	100	150
6210	ASSESSMENT/SPECIAL TAX	80,910	81,840	81,375	81,000	81,000
6310	INTEREST - INVESTMENTS	4,762	1,623	1,107	1,800	4,340
TOTAL CFD #25M REVENUES		85,672	83,760	82,505	82,900	85,490
<b>427 - CFD #27M</b>						
5020	PENALTY - GENERAL	52	0	72	200	0
6210	ASSESSMENT/SPECIAL TAX	46,750	46,750	50,575	50,000	50,000
6310	INTEREST - INVESTMENTS	874	238	84	300	600
TOTAL CFD #27M REVENUES		47,677	46,988	50,731	50,500	50,600
<b>428 - CFD #28M</b>						
5020	PENALTY - GENERAL	92	142	1,011	200	2,000
6210	ASSESSMENT/SPECIAL TAX	143,670	143,670	145,503	144,400	144,000
6310	INTEREST - INVESTMENTS	8,425	2,912	2,268	3,500	7,660
TOTAL CFD #28M REVENUES		152,187	146,724	148,783	148,100	153,660
<b>429 - CFD #29M</b>						
5020	PENALTY - GENERAL	0	0	0	0	50
6210	ASSESSMENT/SPECIAL TAX	23,997	23,997	23,997	24,000	23,000

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>429 - CFD #29M</b>						
6310	INTEREST - INVESTMENTS	1,337	420	287	500	1,010
TOTAL CFD #29M REVENUES		25,334	24,417	24,284	24,500	24,060
<b>430 - CFD #30M</b>						
5020	PENALTY - GENERAL	156	59	182	400	60
6210	ASSESSMENT/SPECIAL TAX	234,011	233,770	233,770	233,700	233,700
6310	INTEREST - INVESTMENTS	9,968	3,404	2,449	3,800	9,350
TOTAL CFD #30M REVENUES		244,135	237,233	236,401	237,900	243,110
<b>431 - CFD #34 EMPIRE DET BASIN</b>						
5020	PENALTY - GENERAL	2	11	3	0	0
6210	ASSESSMENT/SPECIAL TAX	21,098	21,135	21,155	21,100	21,100
6310	INTEREST - INVESTMENTS	2,467	903	641	1,200	2,700
TOTAL CFD #34 EMPIRE DET BASIN REVENUES		23,568	22,049	21,800	22,300	23,800
<b>432 - CFD #33M EMPIRE LIGHTING</b>						
6210	ASSESSMENT/SPECIAL TAX	41,081	41,217	41,217	41,200	41,000
6310	INTEREST - INVESTMENTS	1,846	470	346	600	1,480
TOTAL CFD #33M EMPIRE LIGHTING REVENUES		42,927	41,687	41,563	41,800	42,480
<b>433 - CFD #31 CITRUS HEIGHTS N</b>						
5020	PENALTY - GENERAL	1,766	560	274	400	300
6210	ASSESSMENT/SPECIAL TAX	247,238	246,525	245,100	246,000	294,000
6310	INTEREST - INVESTMENTS	7,000	2,371	1,432	2,800	6,430
TOTAL CFD #31 CITRUS HEIGHTS N REVENUES		256,004	249,456	246,806	249,200	300,730
<b>434 - CFD #32M</b>						
6210	ASSESSMENT/SPECIAL TAX	17,800	17,800	17,444	17,800	17,800
6310	INTEREST - INVESTMENTS	1,096	388	274	500	1,130
TOTAL CFD #32M REVENUES		18,896	18,188	17,718	18,300	18,930

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>435 - CFD #35M</b>						
5020	PENALTY - GENERAL	1,558	897	1,274	500	600
6210	ASSESSMENT/SPECIAL TAX	497,517	496,368	499,050	497,000	497,000
6310	INTEREST - INVESTMENTS	28,724	8,800	7,335	10,000	21,020
TOTAL CFD #35M REVENUES		527,798	506,065	507,659	507,500	518,620
<b>436 - CFD #36M</b>						
5020	PENALTY - GENERAL	0	0	18	0	0
6210	ASSESSMENT/SPECIAL TAX	22,010	22,010	22,010	22,000	22,000
6310	INTEREST - INVESTMENTS	917	289	172	400	810
TOTAL CFD #36M REVENUES		22,927	22,299	22,200	22,400	22,810
<b>437 - CFD #38M</b>						
5020	PENALTY - GENERAL	28	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	175,570	175,570	175,327	176,000	174,000
6310	INTEREST - INVESTMENTS	10,220	3,679	2,490	42,000	10,570
TOTAL CFD #38M REVENUES		185,817	179,248	177,817	218,000	184,570
<b>438 - CFD #37 MONTELAGO</b>						
5020	PENALTY - GENERAL	32	37	62	200	0
6210	ASSESSMENT/SPECIAL TAX	86,540	86,801	86,801	86,800	86,800
6310	INTEREST - INVESTMENTS	4,684	1,420	1,003	1,750	4,010
TOTAL CFD #37 MONTELAGO REVENUES		91,256	88,258	87,866	88,750	90,810
<b>439 - CFD #39M</b>						
5020	PENALTY - GENERAL	26	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	21,360	21,360	21,360	21,300	21,300
6310	INTEREST - INVESTMENTS	1,089	317	212	400	900
TOTAL CFD #39M REVENUES		22,475	21,677	21,572	21,700	22,200
<b>440 - CFD #40M</b>						
6210	ASSESSMENT/SPECIAL TAX	10,530	10,530	10,530	10,500	10,500

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>440 - CFD #40M</b>						
6310	INTEREST - INVESTMENTS	490	186	95	250	670
TOTAL CFD #40M REVENUES		11,020	10,716	10,625	10,750	11,170
<b>441 - CFD #41M</b>						
6210	ASSESSMENT/SPECIAL TAX	15,755	15,070	15,070	15,000	15,000
6310	INTEREST - INVESTMENTS	1,458	512	356	600	1,470
TOTAL CFD #41M REVENUES		17,213	15,582	15,426	15,600	16,470
<b>442 - CFD #42M</b>						
5020	PENALTY - GENERAL	36	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	43,560	43,560	43,560	43,500	43,500
6310	INTEREST - INVESTMENTS	3,584	1,196	828	1,400	3,500
TOTAL CFD #42M REVENUES		47,180	44,756	44,388	44,900	47,000
<b>443 - CFD #44M</b>						
6210	ASSESSMENT/SPECIAL TAX	8,910	8,910	8,910	8,900	8,900
6310	INTEREST - INVESTMENTS	494	161	95	200	450
TOTAL CFD #44M REVENUES		9,404	9,071	9,005	9,100	9,350
<b>444 - CFD #45M</b>						
5020	PENALTY - GENERAL	497	220	0	0	100
6210	ASSESSMENT/SPECIAL TAX	100,258	99,365	99,365	99,900	99,000
6310	INTEREST - INVESTMENTS	5,301	1,834	1,229	2,000	5,070
TOTAL CFD #45M REVENUES		106,056	101,419	100,594	101,900	104,170
<b>445 - CFD #46M</b>						
6210	ASSESSMENT/SPECIAL TAX	48,440	48,440	48,440	48,400	48,400
6310	INTEREST - INVESTMENTS	3,318	1,185	836	1,400	3,420
TOTAL CFD #46M REVENUES		51,758	49,625	49,276	49,800	51,820

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>446 - CFD #47M</b>						
6210	ASSESSMENT/SPECIAL TAX	11,458	11,458	11,458	11,450	11,400
6310	INTEREST - INVESTMENTS	309	87	20	100	270
TOTAL CFD #47M REVENUES		11,767	11,545	11,478	11,550	11,670
<b>447 - CFD #48M</b>						
5020	PENALTY - GENERAL	1,009	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	75,030	73,800	73,390	74,600	73,000
6310	INTEREST - INVESTMENTS	5,203	1,734	1,198	2,000	5,100
TOTAL CFD #48M REVENUES		81,243	75,534	74,588	76,600	78,100
<b>448 - CFD #49M</b>						
6210	ASSESSMENT/SPECIAL TAX	12,750	12,750	12,750	12,750	12,700
6310	INTEREST - INVESTMENTS	477	161	65	200	500
TOTAL CFD #49M REVENUES		13,227	12,911	12,815	12,950	13,200
<b>449 - CFD #50M</b>						
6210	ASSESSMENT/SPECIAL TAX	31,820	35,521	35,520	35,000	35,000
6310	INTEREST - INVESTMENTS	1,333	445	271	500	1,260
TOTAL CFD #50M REVENUES		33,153	35,966	35,791	35,500	36,260
<b>450 - CFD #51M</b>						
5020	PENALTY - GENERAL	628	0	162	200	0
6210	ASSESSMENT/SPECIAL TAX	67,036	64,575	64,882	65,000	65,000
6310	INTEREST - INVESTMENTS	2,508	885	596	1,000	2,460
TOTAL CFD #51M REVENUES		70,171	65,460	65,639	66,200	67,460
<b>453 - CFD #53M</b>						
6210	ASSESSMENT/SPECIAL TAX	8,816	8,816	8,816	8,800	8,800
6310	INTEREST - INVESTMENTS	645	234	150	300	740
TOTAL CFD #53M REVENUES		9,461	9,050	8,966	9,100	9,540

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>454 - CFD #54M</b>						
5020	PENALTY - GENERAL	74	74	0	0	0
6210	ASSESSMENT/SPECIAL TAX	20,480	20,480	24,960	20,400	24,000
6310	INTEREST - INVESTMENTS	1,025	351	195	400	1,060
TOTAL CFD #54M REVENUES		21,578	20,905	25,155	20,800	25,060
<b>455 - CFD #55M</b>						
5020	PENALTY - GENERAL	0	0	57	100	0
6210	ASSESSMENT/SPECIAL TAX	7,110	7,110	7,110	7,100	7,000
6310	INTEREST - INVESTMENTS	533	192	132	250	590
TOTAL CFD #55M REVENUES		7,643	7,302	7,299	7,450	7,590
<b>456 - CFD #56M</b>						
6210	ASSESSMENT/SPECIAL TAX	12,600	26,040	26,040	26,000	26,000
6310	INTEREST - INVESTMENTS	896	385	204	500	1,450
TOTAL CFD #56M REVENUES		13,496	26,425	26,244	26,500	27,450
<b>457 - CFD #57M</b>						
6210	ASSESSMENT/SPECIAL TAX	14,960	14,960	14,960	14,900	14,000
6310	INTEREST - INVESTMENTS	820	285	181	350	830
TOTAL CFD #57M REVENUES		15,780	15,245	15,141	15,250	14,830
<b>458 - CFD #58M</b>						
6210	ASSESSMENT/SPECIAL TAX	4,410	4,410	4,410	4,400	4,400
6310	INTEREST - INVESTMENTS	108	38	0	50	160
TOTAL CFD #58M REVENUES		4,518	4,448	4,410	4,450	4,560
<b>459 - CFD #59M</b>						
6210	ASSESSMENT/SPECIAL TAX	(2,400)	2,400	(2,400)	2,400	2,400
6310	INTEREST - INVESTMENTS	80	31	15	50	70
TOTAL CFD #59M REVENUES		(2,320)	2,431	(2,385)	2,450	2,470

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>460 - CFD #60M</b>						
6210	ASSESSMENT/SPECIAL TAX	12,560	12,560	12,560	12,500	12,500
6310	INTEREST - INVESTMENTS	955	328	205	400	1,030
TOTAL CFD #60M REVENUES		13,515	12,888	12,765	12,900	13,530
<b>461 - CFD #61M</b>						
5020	PENALTY - GENERAL	0	44	30	100	100
6210	ASSESSMENT/SPECIAL TAX	53,667	54,270	54,270	54,000	53,000
6310	INTEREST - INVESTMENTS	3,983	1,433	940	1,750	4,360
TOTAL CFD #61M REVENUES		57,649	55,747	55,240	55,850	57,460
<b>462 - CFD #62M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	5,500	5,700
6310	INTEREST - INVESTMENTS	255	71	29	100	250
TOTAL CFD #62M REVENUES		255	71	29	5,600	5,950
<b>463 - CFD #63M</b>						
6210	ASSESSMENT/SPECIAL TAX	43,125	43,125	54,625	43,000	54,000
6310	INTEREST - INVESTMENTS	3,614	1,327	669	1,500	4,520
TOTAL CFD #63M REVENUES		46,739	44,452	55,294	44,500	58,520
<b>464 - CFD #64M</b>						
6210	ASSESSMENT/SPECIAL TAX	4,920	4,920	4,920	4,900	4,900
6310	INTEREST - INVESTMENTS	510	197	136	300	620
TOTAL CFD #64M REVENUES		5,430	5,117	5,056	5,200	5,520
<b>465 - CFD #65M</b>						
5020	PENALTY - GENERAL	0	801	0	0	0
6210	ASSESSMENT/SPECIAL TAX	19,800	21,001	19,800	19,800	19,800
6310	INTEREST - INVESTMENTS	1,899	741	545	1,000	2,240
TOTAL CFD #65M REVENUES		21,699	22,543	20,345	20,800	22,040

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### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>467 - CFD #67M</b>						
5020	PENALTY - GENERAL	0	29	0	0	0
6210	ASSESSMENT/SPECIAL TAX	42,180	42,180	42,180	42,200	42,000
6310	INTEREST - INVESTMENTS	2,541	863	555	1,000	2,380
TOTAL CFD #67M REVENUES		44,721	43,072	42,735	43,200	44,380
<b>468 - CFD #68M</b>						
5020	PENALTY - GENERAL	0	0	42	100	0
6210	ASSESSMENT/SPECIAL TAX	24,510	24,510	24,510	24,500	24,000
6310	INTEREST - INVESTMENTS	1,268	522	461	700	1,490
TOTAL CFD #68M REVENUES		25,778	25,032	25,012	25,300	25,490
<b>469 - CFD #69M</b>						
5020	PENALTY - GENERAL	0	0	32	100	100
6210	ASSESSMENT/SPECIAL TAX	164,340	164,340	164,340	164,300	164,000
6310	INTEREST - INVESTMENTS	2,605	1,687	658	2,500	7,590
TOTAL CFD #69M REVENUES		166,945	166,027	165,031	166,900	171,690
<b>470 - CFD #70M AVELLINO</b>						
5020	PENALTY - GENERAL	0	37	0	0	50
6210	ASSESSMENT/SPECIAL TAX	77,880	77,880	77,880	77,880	77,000
6310	INTEREST - INVESTMENTS	2,240	861	643	1,200	2,580
TOTAL CFD #70M AVELLINO REVENUES		80,120	78,778	78,523	79,080	79,630
<b>471 - CFD #71M SIERRA CREST</b>						
5020	PENALTY - GENERAL	0	36	82	200	0
6210	ASSESSMENT/SPECIAL TAX	117,062	117,062	116,436	117,000	117,000
6310	INTEREST - INVESTMENTS	2,513	1,344	1,122	1,800	4,270
TOTAL CFD #71M SIERRA CREST REVENUES		119,575	118,442	117,640	119,000	121,270
<b>472 - CFD #72M</b>						
6210	ASSESSMENT/SPECIAL TAX	10,735	10,735	10,735	10,700	10,700

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### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>472 - CFD #72M</b>						
6310	INTEREST - INVESTMENTS	252	128	93	200	430
TOTAL CFD #72M REVENUES		10,987	10,863	10,828	10,900	11,130
<b>473 - CFD #73M</b>						
5020	PENALTY - GENERAL	0	0	301	600	100
6210	ASSESSMENT/SPECIAL TAX	65,520	64,960	66,080	65,500	65,000
6310	INTEREST - INVESTMENTS	1,528	836	589	1,200	2,920
TOTAL CFD #73M REVENUES		67,048	65,795	66,970	67,300	68,020
<b>474 - CFD #74M</b>						
6210	ASSESSMENT/SPECIAL TAX	84,645	0	(38,115)	84,600	84,000
6310	INTEREST - INVESTMENTS	1,983	627	1,268	1,000	1,070
TOTAL CFD #74M REVENUES		86,628	627	(36,847)	85,600	85,070
<b>475 - CFD #75M</b>						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	14,310	14,310	14,310	14,300	14,000
6310	INTEREST - INVESTMENTS	341	179	126	250	610
TOTAL CFD #75M REVENUES		14,651	14,489	14,436	14,550	14,710
<b>476 - CFD #76M</b>						
5020	PENALTY - GENERAL	0	0	170	100	0
6210	ASSESSMENT/SPECIAL TAX	33,390	33,390	33,390	33,300	33,000
6310	INTEREST - INVESTMENTS	783	429	286	600	1,430
TOTAL CFD #76M REVENUES		34,173	33,819	33,846	34,000	34,430
<b>477 - CFD #77M</b>						
6210	ASSESSMENT/SPECIAL TAX	12,900	12,900	12,900	12,900	12,000
6310	INTEREST - INVESTMENTS	304	163	124	250	540
TOTAL CFD #77M REVENUES		13,204	13,063	13,024	13,150	12,540

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>478 - CFD #78M</b>						
5020	PENALTY - GENERAL	0	36	334	500	50
6210	ASSESSMENT/SPECIAL TAX	36,517	69,420	70,130	69,000	69,000
6310	INTEREST - INVESTMENTS	279	359	265	600	1,600
TOTAL CFD #78M REVENUES		36,796	69,814	70,729	70,100	70,650
<b>479 - CFD #79M</b>						
5020	PENALTY - GENERAL	0	0	3,440	0	0
6210	ASSESSMENT/SPECIAL TAX	21,500	0	21,500	21,500	21,000
6310	INTEREST - INVESTMENTS	0	0	(199)	0	650
TOTAL CFD #79M REVENUES		21,500	0	24,741	21,500	21,650
<b>480 - CFD #80M BELLA STRADA</b>						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	0	212,440	212,440	212,500	211,000
6310	INTEREST - INVESTMENTS	0	541	(395)	1,200	5,300
TOTAL CFD #80M BELLA STRADA REVENUES		0	212,981	212,045	213,700	216,400
<b>481 - CFD #81M</b>						
5020	PENALTY - GENERAL	0	0	0	0	500
6210	ASSESSMENT/SPECIAL TAX	0	0	109,000	109,000	109,000
6310	INTEREST - INVESTMENTS	0	0	(597)	0	1,160
TOTAL CFD #81M REVENUES		0	0	108,403	109,000	110,660
<b>482 - CFD #82M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	0	27,000
TOTAL CFD #82M REVENUES		0	0	0	0	27,000
<b>483 - CFD #83M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	61,920	61,920	61,000
6310	INTEREST - INVESTMENTS	0	0	(319)	0	760
TOTAL CFD #83M REVENUES		0	0	61,601	61,920	61,760

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>484 - CFD #84M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	19,500	19,500	19,000
6310	INTEREST - INVESTMENTS	0	0	(55)	0	240
TOTAL CFD #84M REVENUES		0	0	19,445	19,500	19,240
<b>485 - CFD #85 THE MEADOWS</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	0	74,360
TOTAL CFD #85 THE MEADOWS REVENUES		0	0	0	0	74,360
<b>486 - CFD #86 ETIWANDA RIDGE</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	0	63,000
TOTAL CFD #86 ETIWANDA RIDGE REVENUES		0	0	0	0	63,000
<b>Debt Service Funds</b>						
<b>580 - GENERAL DEBT SERVICE</b>						
6310	INTEREST - INVESTMENTS	357	(357)	0	0	0
6311	INTEREST - FISCAL AGENT	20,385	706	1,144	1,000	0
5356	FEDERAL INTEREST SUBSIDY	185,411	184,254	183,507	195,600	193,770
TOTAL GENERAL DEBT SERVICE REVENUES		206,154	184,604	184,651	196,600	193,770
<b>Capital Project Funds</b>						
<b>601 - CAPITAL REINVESTMENT</b>						
6310	INTEREST - INVESTMENTS	108,767	30,717	8,860	100,000	88,540
5317	COUNTY - SPECIAL PROJ	1,361,718	0	0	404,460	0
6476	REIMB EXP - PUBLIC WORKS	0	0	0	378,161	0
6480	MISCELLANEOUS REIMB	0	0	0	20,000	0
6831	CONTRIBUTION FROM FRA	4,502,879	0	0	0	0
TOTAL CAPITAL REINVESTMENT REVENUES		5,973,365	30,717	8,860	902,621	88,540
<b>602 - CAPITAL IMPROVEMENT</b>						
6310	INTEREST - INVESTMENTS	2,239	300	3,435	50,000	127,980
6450	MISCELLANEOUS INCOME	0	0	0	461,500	300,000

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Capital Project Funds</b>						
<b>602 - CAPITAL IMPROVEMENT</b>						
6480	MISCELLANEOUS REIMB	22,738	9,053,290	783,782	1,757,196	0
TOTAL CAPITAL IMPROVEMENT REVENUES		24,977	9,053,589	787,217	2,268,696	427,980
<b>603 - FUTURE CAPITAL PROJECTS</b>						
6310	INTEREST - INVESTMENTS	62,452	47,011	(45,093)	75,000	341,240
TOTAL FUTURE CAPITAL PROJECTS REVENUES		62,452	47,011	(45,093)	75,000	341,240
<b>620 - SAN SEVAINE FLOOD CONTROL</b>						
6310	INTEREST - INVESTMENTS	11,590	3,104	4,902	6,000	7,160
5231	FIRE FEES	0	0	(24,634)	0	0
5232	FLOOD CONTROL - CITY	84,900	115,463	(92,243)	50,000	50,000
5256	FLOOD CONTROL - COUNTY	0	0	0	250,000	275,000
TOTAL SAN SEVAINE FLOOD CONTROL REVENUES		96,490	118,567	(111,975)	306,000	332,160
<b>621 - UPPER ETIWANDA FLOOD CONT</b>						
6310	INTEREST - INVESTMENTS	674	227	172	300	630
TOTAL UPPER ETIWANDA FLOOD CONT REVENUES		674	227	172	300	630
<b>622 - STORM DRAIN</b>						
6310	INTEREST - INVESTMENTS	241,956	81,693	68,478	100,000	205,280
5252	STORM DRAIN FEES	6,594,553	2,720,980	2,627,542	2,435,000	2,575,000
TOTAL STORM DRAIN REVENUES		6,836,510	2,802,673	2,696,021	2,535,000	2,780,280
<b>623 - SEWER EXPANSION</b>						
6310	INTEREST - INVESTMENTS	152,016	12,052	25,796	45,000	114,200
5251	SEWER EXPANSION FEES	1,430,327	1,558,227	(16,216)	2,300,000	2,300,000
5812	EXTRA TERRITORIAL SEWER	63,029	25,870	0	0	0
5822	RIALTO SEWAGE COLLECTION	0	15,966	0	0	0
TOTAL SEWER EXPANSION REVENUES		1,645,372	1,612,114	9,580	2,345,000	2,414,200

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Capital Project Funds</b>						
<b>630 - CIRCULATION MITIGATION</b>						
6310	INTEREST - INVESTMENTS	321,206	119,911	171,515	160,000	328,600
5611	CIRC FEE - ARTERIAL	4,559,082	3,007,930	2,834,756	3,200,000	3,200,000
5662	CIRC FEE - REGIONAL	6,274,022	3,936,508	3,055,566	4,500,000	4,000,000
TOTAL CIRCULATION MITIGATION REVENUES		11,154,311	7,064,348	6,061,837	7,860,000	7,528,600
<b>631 - FIRE ASSESSMENT</b>						
6310	INTEREST - INVESTMENTS	8,512	2,619	2,246	5,000	9,720
5231	FIRE FEES	610,563	235,105	313,258	250,000	250,000
TOTAL FIRE ASSESSMENT REVENUES		619,076	237,724	315,503	255,000	259,720
<b>632 - GENERAL GOVERNMENT</b>						
6310	INTEREST - INVESTMENTS	59,649	27,048	18,278	35,000	108,090
5632	FEE - PUBLIC FACILITY	2,213,319	913,867	1,158,212	500,000	750,000
TOTAL GENERAL GOVERNMENT REVENUES		2,272,968	940,915	1,176,490	535,000	858,090
<b>633 - LANDSCAPE MEDIANS</b>						
6310	INTEREST - INVESTMENTS	24,232	13,301	7,845	20,000	63,860
5643	LANDSCAPE FEES	1,658,276	746,868	1,050,558	1,000,000	850,000
TOTAL LANDSCAPE MEDIANS REVENUES		1,682,507	760,168	1,058,404	1,020,000	913,860
<b>634 - LIBRARY CAP IMPROVEMENT</b>						
6310	INTEREST - INVESTMENTS	13,698	6,262	4,337	10,000	2,000
5230	CAPITAL IMPACT FEES	476,455	194,616	111,280	100,000	130,000
5632	FEE - PUBLIC FACILITY	0	0	(37,331)	0	0
TOTAL LIBRARY CAP IMPROVEMENT REVENUES		490,153	200,878	78,286	110,000	132,000
<b>635 - PARKS DEVELOPMENT</b>						
6310	INTEREST - INVESTMENTS	74,669	34,423	37,364	45,000	82,660
5233	PARK DEVELOPMENT	2,843,000	2,549,859	(903,125)	1,750,000	1,750,000
TOTAL PARKS DEVELOPMENT REVENUES		2,917,669	2,584,281	(865,761)	1,795,000	1,832,660

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Capital Project Funds</b>						
<b>636 - POLICE CAPITAL FACILITIES</b>						
6310	INTEREST - INVESTMENTS	14,358	7,497	5,986	12,000	28,930
5230	CAPITAL IMPACT FEES	955,029	400,214	405,292	300,000	320,000
TOTAL POLICE CAPITAL FACILITIES REVENUES		969,387	407,711	411,277	312,000	348,930
<b>637 - UNDERGROUND UTILITIES</b>						
6310	INTEREST - INVESTMENTS	932	245	169	300	620
5619	ENG LAND DEV REVIEW	24,065	17,985	17,985	15,000	20,000
TOTAL UNDERGROUND UTILITIES REVENUES		24,997	18,231	18,155	15,300	20,620
<b>650 - CFD #2 VLG OF HERITAGE</b>						
6480	MISCELLANEOUS REIMB	0	0	0	160,954	0
TOTAL CFD #2 VLG OF HERITAGE REVENUES		0	0	0	160,954	0
<b>651 - CFD #3 HUNTER'S RIDGE</b>						
6480	MISCELLANEOUS REIMB	0	0	0	188,769	0
TOTAL CFD #3 HUNTER'S RIDGE REVENUES		0	0	0	188,769	0
<b>657 - CFD #31 CITRUS HEIGHTS N</b>						
6310	INTEREST - INVESTMENTS	1,516	621	46	200	170
6311	INTEREST - FISCAL AGENT	0	0	0	313	0
6810	BOND PROCEEDS	0	0	0	18,485,000	0
6811	BOND PREMIUM	0	0	0	1,457,958	0
TOTAL CFD #31 CITRUS HEIGHTS N REVENUES		1,516	621	46	19,943,471	170
<b>658 - CFD #37 MONTELAGO</b>						
6310	INTEREST - INVESTMENTS	383	153	22	100	80
TOTAL CFD #37 MONTELAGO REVENUES		383	153	22	100	80
<b>659 - CFD #70 AVELLINO</b>						
6310	INTEREST - INVESTMENTS	172	23	3	50	10
TOTAL CFD #70 AVELLINO REVENUES		172	23	3	50	10

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Capital Project Funds</b>						
<b>660 - CFD #71 SIERRA CREST</b>						
6311	INTEREST - FISCAL AGENT	0	1,135	1,068	100	500
6810	BOND PROCEEDS	0	5,675,146	0	0	0
TOTAL CFD #71 SIERRA CREST REVENUES		0	5,676,280	1,068	100	500
<b>661 - CFD # 80 BELLA STRADA</b>						
6311	INTEREST - FISCAL AGENT	0	0	6,329	6,810	5,000
6810	BOND PROCEEDS	0	0	10,421,594	0	0
6811	BOND PREMIUM	0	0	732,687	0	0
TOTAL CFD # 80 BELLA STRADA REVENUES		0	0	11,160,610	6,810	5,000
<b>662 - CFD #81 GABRIELLA</b>						
6311	INTEREST - FISCAL AGENT	0	0	3,049	0	10,000
6810	BOND PROCEEDS	0	0	6,718,431	0	0
6811	BOND PREMIUM	0	0	39,190	0	0
TOTAL CFD #81 GABRIELLA REVENUES		0	0	6,760,671	0	10,000
<b>Enterprise Funds</b>						
<b>701 - SEWER MAINT &amp; OPERATIONS</b>						
5020	PENALTY - GENERAL	52,895	39,019	26,451	45,000	30,000
6310	INTEREST - INVESTMENTS	77,541	18,495	4,182	30,000	52,940
5810	CITY SEWER SERVICE	4,478,388	4,569,540	4,620,192	6,000,000	6,000,000
5811	IEUA SEWER SERVICE	9,854,476	11,048,540	12,044,799	13,087,800	13,087,800
5812	EXTRA TERRITORIAL SEWER	1,202,444	1,291,874	1,350,261	1,218,230	1,500,000
5813	CITY PRE-TREATMENT PROG	566,513	602,370	609,531	600,000	610,000
5815	CAPITAL EXPENSE & RESERVE	759	(12)	(42)	0	0
5817	PENALTIES	35,009	36,470	39,972	35,000	40,000
5818	SEWER PERMITS	15,225	13,800	9,925	15,000	10,000
5821	NON-COMPLIANCE INSPECTION	3,400	1,600	1,300	7,000	1,500
5823	RIALTO SEWAGE TREATMENT	1,309,892	1,231,661	1,425,862	1,479,380	1,510,000
6415	BAD CHECK CHARGES	225	225	125	0	0

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Enterprise Funds</b>						
<b>701 - SEWER MAINT &amp; OPERATIONS</b>						
6450	MISCELLANEOUS INCOME	34,957	(5,496)	3,249	0	0
TOTAL SEWER MAINT & OPERATIONS REVENUES		17,631,723	18,848,085	20,135,808	22,517,410	22,842,240
<b>702 - SEWER CAPITAL PROJECTS</b>						
5011	CURRENT SUPPLEMENTAL	1	(2)	(1)	0	0
5020	PENALTY - GENERAL	0	170	0	0	0
6310	INTEREST - INVESTMENTS	1	696	(1,848)	0	1,920
5816	SEWER CONNECTION FEES	0	0	0	300,000	300,000
5819	SEWER INSTALLATION	15,200	29,680	20,196	25,000	20,000
6610	GAIN/LOSS ON VEHICLE DISP	0	0	9,265	0	0
6480	MISCELLANEOUS REIMB	103,411	96,746	89,965	0	0
TOTAL SEWER CAPITAL PROJECTS REVENUES		118,612	127,290	117,577	325,000	321,920
<b>703 - SEWER REPLACEMENT</b>						
6310	INTEREST - INVESTMENTS	228,157	70,873	56,243	80,000	174,040
5814	CAPITAL RESERVE	576,159	583,321	1,191,598	1,000,000	1,000,000
TOTAL SEWER REPLACEMENT REVENUES		804,316	654,194	1,247,841	1,080,000	1,174,040
<b>710 - WATER UTILITY</b>						
6310	INTEREST - INVESTMENTS	3,710	1,852	1,234	2,500	6,310
TOTAL WATER UTILITY REVENUES		3,710	1,852	1,234	2,500	6,310
<b>Internal Service Funds</b>						
<b>751 - FLEET OPERATIONS</b>						
6310	INTEREST - INVESTMENTS	41,023	21,472	5,887	25,000	81,600
6427	INSURANCE REFUNDS	0	25,180	0	0	0
6610	GAIN/LOSS ON VEHICLE DISP	24,516	24,324	104,629	0	0
6710	MOTORPOOL CHARGES	4,463,970	5,161,637	5,624,210	6,034,961	6,217,100

## Other Funds Revenues

### Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>Other Funds Revenue Detail</i></b>						
<b>Internal Service Funds</b>						
<b>751 - FLEET OPERATIONS</b>						
6480	MISCELLANEOUS REIMB	54,988	45,458	80,374	0	0
TOTAL FLEET OPERATIONS REVENUES		4,584,497	5,278,071	5,815,100	6,059,961	6,298,700

# Community Foundation Revenues

## Five-Year Summary

	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
	Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>Community Foundation Revenue Detail</i></b>					
<b>Special Revenue Funds</b>					
<b>499 - COMMUNITY FOUNDATION</b>					
6310 INTEREST - INVESTMENTS	1,985	670	507	750	1,850
6425 DONATIONS	5	6	0	0	0
TOTAL COMMUNITY FOUNDATION REVENUES	1,991	676	507	750	1,850

# Fontana Fire District Revenues

## Five-Year Summary

	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	
	Actuals	Actuals	Actuals	Current Budget	New Budget	
<b>Fontana Fire District Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>396 - FONTANA FIRE DIST GRANTS</b>						
5349	HOMELAND SECURITY GRANT	0	0	66,904	35,242	0
TOTAL FONTANA FIRE DIST GRANTS REVENUES		0	0	66,904	35,242	0
<b>497 - FONTANA FIRE DISTRICT</b>						
5010	CURRENT SEC & UNSEC	15,947,708	17,617,762	18,487,760	20,000,000	20,800,000
5017	OTHER PROPERTY TAX	0	1,403,459	428,191	0	0
5019	RDA PASS THROUGHES	11,393,941	11,222,299	11,928,430	12,750,000	13,260,000
6310	INTEREST - INVESTMENTS	133,836	4,721	(4,557)	80,000	34,430
5253	FIRE PLANNING FEES	46,295	58,092	47,577	50,000	70,000
5254	FIRE PREVENTION PERMITS	403,741	374,113	337,688	370,000	500,000
5275	FIRE BUILDING FEES	195,896	195,650	170,204	160,000	200,000
5277	ANNUAL FIRE INSPECTIONS	0	10,700	75,208	70,000	35,000
5714	ARCHIVE SCAN FEE	15,064	24,101	25,068	26,800	20,000
6830	CONTRIBUTION FROM CITY	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
TOTAL FONTANA FIRE DISTRICT REVENUES		29,142,582	31,916,997	32,501,669	34,512,900	35,925,530
<b>498 - FFD - CFD 2002-2</b>						
6210	ASSESSMENT/SPECIAL TAX	270,931	268,187	296,642	285,000	285,000
6310	INTEREST - INVESTMENTS	44,083	15,851	10,357	20,000	51,380
TOTAL FFD - CFD 2002-2 REVENUES		315,014	284,038	306,999	305,000	336,380
<b>Capital Project Funds</b>						
<b>696 - FIRE CAPITAL PROJECT</b>						
6310	INTEREST - INVESTMENTS	86,453	15,757	28,889	37,000	67,510
TOTAL FIRE CAPITAL PROJECT REVENUES		86,453	15,757	28,889	37,000	67,510

# Housing Authority Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Housing Authority Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>290 - HOUSING SUCCESSOR-LOW/MOD</b>						
6310	INTEREST - INVESTMENTS	2,890	975	738	1,200	2,700
TOTAL HOUSING SUCCESSOR-LOW/MOD REVENUES		2,890	975	738	1,200	2,700
<b>297 - HOUSING AUTHORITY - LMIHF</b>						
6310	INTEREST - INVESTMENTS	145,536	(54,568)	72,244	100,000	236,100
6313	INTEREST - HOUSING NOTES	381,342	302,486	205,613	250,000	250,000
6332	MISC RENTS/LEASES	0	61,387	62,558	25,000	75,000
6450	MISCELLANEOUS INCOME	109,473	106,550	98,849	111,000	111,000
TOTAL HOUSING AUTHORITY - LMIHF REVENUES		636,351	415,855	439,264	486,000	672,100
<b>Capital Project Funds</b>						
<b>638 - AFFORDABLE HOUSING TRUST</b>						
6310	INTEREST - INVESTMENTS	22,454	10,767	7,256	18,000	47,020
5257	HOUSING FEE-RESIDENT SFD	652,050	240,300	(72,179)	400,000	250,000
5258	HOUSING FEE-RESIDENT MFD	69,090	45,402	25,004	40,000	40,000
5259	HOUSING FEE-COMM OFFICE	49,395	0	6,166	20,000	20,000
5262	HOUSING FEE-COMM RETAIL	9,877	70,970	61,824	55,000	50,000
5263	HOUSING FEE-INDUST MFG	9,353	0	983	21,000	20,000
5264	HOUSING FEE-INDUST WARE	169,237	34,350	244,129	250,000	150,000
6830	CONTRIBUTION FROM CITY	0	252,450	458,279	0	0
TOTAL AFFORDABLE HOUSING TRUST REVENUES		981,458	654,239	731,461	804,000	577,020
<b>697 - FONTANA HOUSING AUTHORITY</b>						
6310	INTEREST - INVESTMENTS	34,934	14,796	12,920	18,000	37,310
6313	INTEREST - HOUSING NOTES	42,809	66,792	0	75,000	55,000
6330	LEASES - CELL TOWERS	20,628	20,628	20,628	23,000	23,000
6332	MISC RENTS/LEASES	114,898	98,947	38,431	115,040	100,010
6450	MISCELLANEOUS INCOME	18,724	17,037	3,875	10,050	10,050
TOTAL FONTANA HOUSING AUTHORITY REVENUES		231,993	218,200	75,854	241,090	225,370

# Fontana Days Run

## Fontana Days Run



Typically held on the first Saturday in June, the Fontana Days Run is recognized as the world's fastest half marathon course. What began in 1955 with 200 runners has grown to become a popular event attended by over one thousand runners every year.

# *Expenditures*

*General Fund Expenditures by Department – Chart*

*General Fund Expenditures by Category – Chart*

*Explanation of General Fund Expenditure Categories*

*Project Expenditures*

*Internal Service Charges*

*Expenditures by Entity – All Entities – Chart*

*Expenditures by Category – All Entities – Chart*

*Total Expenditures – All Entities*

*Fund Expenditure Summary – All Entities*

# *Expenditures*

*General Fund Expenditures by Department – Chart*

*General Fund Expenditures by Category – Chart*

*Explanation of General Fund Expenditure Categories*

*Project Expenditures*

*Internal Service Charges*

*Expenditures by Entity – All Entities – Chart*

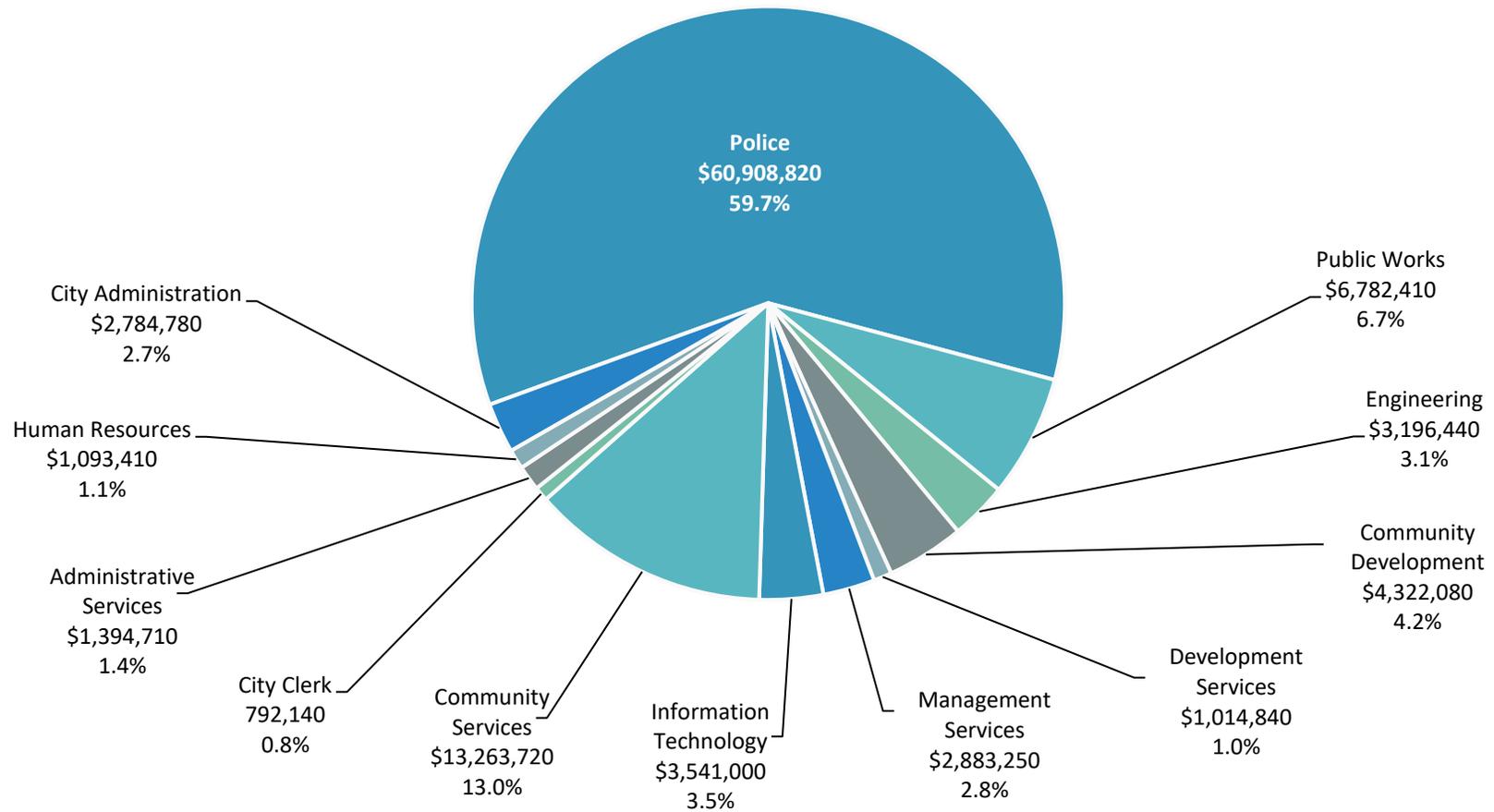
*Expenditures by Category – All Entities – Chart*

*Total Expenditures – All Entities*

*Fund Expenditure Summary – All Entities*

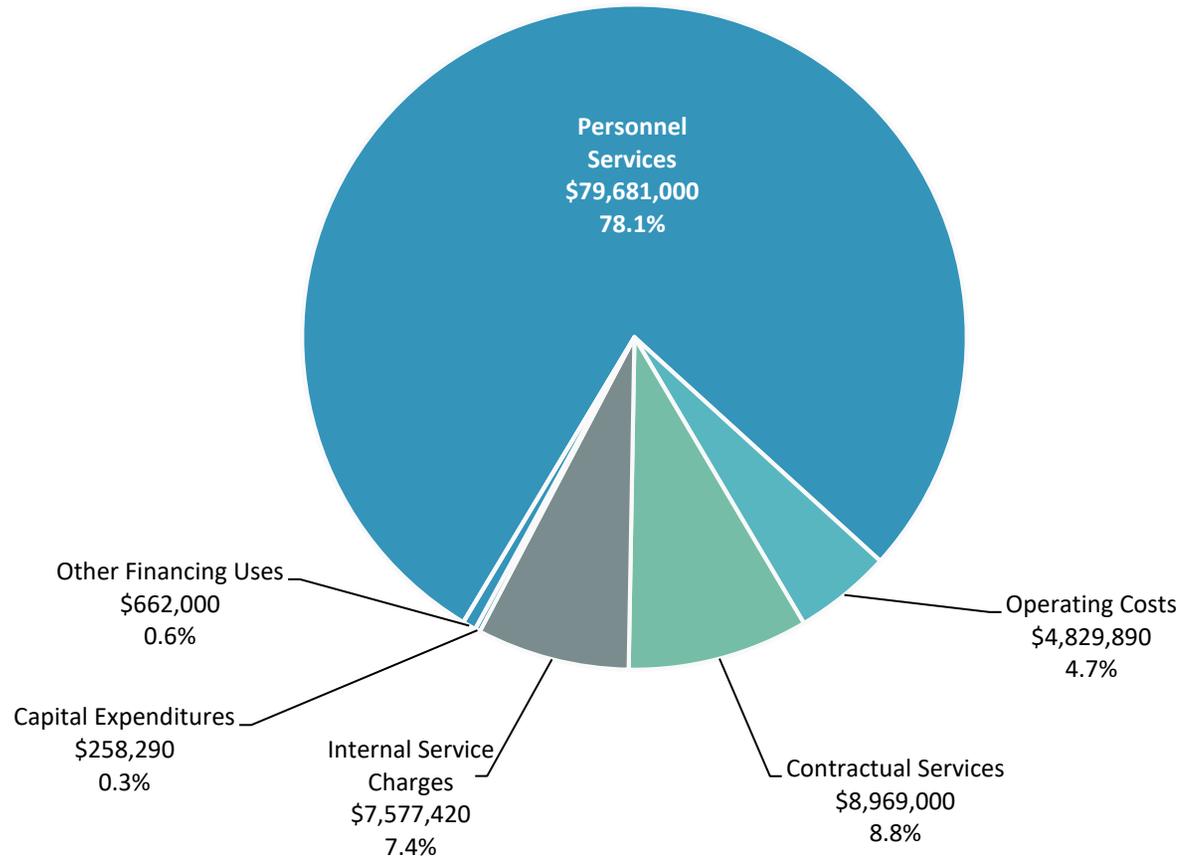
**General Fund Expenditures**

**By Department**  
**\$101,977,600**



**General Fund Expenditures**

**By Category**  
**\$101,977,600**



## Explanation of General Fund Expenditure Categories

### Personnel Services

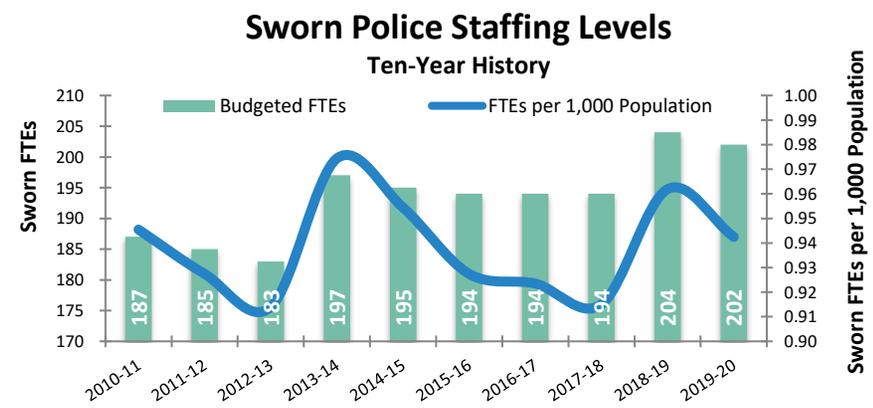
Personnel services account for the largest share of General Fund dollars: \$79.7 million (482.5 FTEs) or 78.1% of the total FY 2019-20 General Fund budget. This represents an increase of 4.0% from the current year adjusted budget. Total personnel cost for all city entities is \$101.0 million (596 FTEs), 42.7% of the total overall budget. Six positions were added as follows:

- One Business Analyst II in the Information Technology Department – General Fund
- One Planning Technician in the Community Development Department – General Fund
- One Chief Equipment Mechanic in the Public Works Department – Fleet Operations Fund
- Two Police Officers in the Police Department – General Fund
- One Police Sergeant in the Police Department – General Fund

There are six bargaining groups. The contracts for two of the groups will expire on June 30, 2019, for three of the groups on June 30, 2020, and for the remaining group on June 30, 2021.

The personnel services budget includes a recurring attrition factor of \$750,000, representing anticipated vacancy savings to be achieved during the fiscal year. This amount is included as a negative expenditure budget item in the Police Department, but is intended to recognize savings across all City departments.

There are five vacant Police Officer positions that were added at the adoption of the Fiscal Year 2018-19 budget. The positions will only be filled if the City is successful in recovering the Vehicle License Fee revenue related to annexations (approx. \$900,000).



# Expenditures

# Fiscal Year 2019/2020

## Operating Expenditures

The Operating Expenditure category includes such items as departmental expense, rents and leases, advertising, utilities and conferences and meetings. Total Operating Expenditures for all city entities is projected at \$25.4 million representing 10.8% of the total budget. This amount is 3.7% more than the current year adopted budget, and 10.6% less than the current year adjusted budget.

General Fund Operating Expenditures, proposed at \$4.8 million, represent 4.7% of the total proposed General Fund budget. This amount reflects a 4.5% increase over the current year adopted budget, and 1.9% less than the current year adjusted budget.

	2018-19 Adopted	2019-20 Projected	% Diff
City-wide	\$24,510,440	\$25,427,200	3.7%
General Fund	\$4,620,770	\$4,829,890	4.5%

	2018-19 Current	2019-20 Projected	% Diff
City-wide	\$28,436,866	\$25,427,200	-10.6%
General Fund	\$4,922,671	\$4,829,890	-1.9%

## Contractual Services

	2018-19 Adopted	2019-20 Projected	% Diff
City-wide	\$69,879,880	\$73,008,180	4.5%
General Fund	\$9,092,160	\$8,969,000	-1.4%

	2018-19 Current	2019-20 Projected	% Diff
City-wide	\$111,589,052	\$73,008,180	-34.6%
General Fund	\$10,207,975	\$8,969,000	-12.1%

This category includes various professional services including legal, accounting and recreation class instructors. Total Contractual Services for all city entities is projected at \$73.0 million which is 30.9% of the total budget. This amount is 4.5% more than the current year adopted budget, and 34.6% less than the current year adjusted budget.

General Fund Contractual Services are proposed at \$9.0 million, 1.4% less than the current year adopted budget and 12.1% less than the current year adjusted budget. This category makes up approximately 8.8% of the proposed General Fund budget.

# Expenditures

# Fiscal Year 2019/2020

## Internal Service Charges

Internal Service Charges include vehicle maintenance and risk liability charges. Total Internal Service Charges for all city entities is projected at \$10.1 million representing 4.3% of the total budget. This amount is 3.1% more than the current year adopted budget, and 1.8% more than the current year adjusted budget.

General Fund Internal Service Charges are proposed at \$7.6 million or 7.4% of the General Fund Budget. This is an increase of 2.6% over the current year adopted budget and 0.9% over the current year adjusted budget.

	2018-19 Adopted	2019-20 Projected	% Diff
City-wide	\$9,808,170	\$10,117,100	3.1%
General Fund	\$7,386,750	\$7,577,420	2.6%

	2018-19 Current	2019-20 Projected	% Diff
City-wide	\$9,934,961	\$10,117,100	1.8%
General Fund	\$7,513,541	\$7,577,420	0.9%

## Capital Expenditures

This category captures all of the costs of the major categories of fixed assets. Total Capital Expenditures for all city entities is projected at \$17.2 million or 7.3% of the total budget. This amount is 6.4% less than the current year adopted budget, and 84.5% less than the current year adjusted budget.

	2018-19 Adopted	2019-20 Projected	% Diff
City-wide	\$18,425,780	\$17,244,790	-6.4%
General Fund	\$234,240	\$258,290	10.3%

	2018-19 Current	2019-20 Projected	% Diff
City-wide	\$111,048,451	\$17,244,790	-84.5%
General Fund	\$188,639	\$258,290	36.9%

Because of the large dollar amounts involved, major capital projects funded by the General Fund are recorded as an operating transfer to the Capital Reinvestment Fund #601 with the expenditures recorded in that fund so as not to skew annual General Fund expenditures. However, some minor capital expenditures are accounted for within the General Fund.

The proposed General Fund Budget includes \$258,290 in Capital Expenditures or 0.3% of the General Fund Budget representing costs associated with Weed Abatement activities and some miscellaneous computer hardware and furniture and fixtures.

# Expenditures

# Fiscal Year 2019/2020

## Debt Service

This category includes all costs related to the payment of debt obligations including principal and interest. Total Debt Service for all city entities is projected at \$3.3 million which is 1.4% of the total budget. This amount is slightly more (0.1%) than the current year adopted budget, and 33.5% less than the current year adjusted budget (excludes bond defeasance and costs of issuance).

	2018-19 Adopted	2019-20 Projected	%
			Diff
City-wide	\$3,342,030	\$3,344,090	0.1%
	2018-19 Current	2019-20 Projected	%
			Diff
City-wide	\$5,028,061	\$3,344,090	-33.5%

## To Other Agencies

	2018-19 Adopted	2019-20 Projected	%
			Diff
City-wide	\$4,882,600	\$5,464,200	11.9%
	2018-19 Current	2019-20 Projected	%
			Diff
City-wide	\$4,882,600	\$5,464,200	11.9%

This category includes transfers between entities. The total for all city entities is projected at \$5.5 million which is 2.3% of the total budget and is primarily related to cost allocation paid to the General Fund from the other entities. This amount is 11.9% more than both the current year adopted budget and the current year adjusted budget.

# Expenditures

# Fiscal Year 2019/2020

## Other Financing Uses

This category includes Operating Covenant Agreement (OCA) payments. General Fund and total for all city entities is projected at \$662,000, 0.3% of the total budget and 0.7% of the General Fund Budget.

City-wide and for the General Fund, the projected amount is 231.0% more than the current year adopted budget and 2.1% less than the current year adjusted budget.

*Note: Expenditures of \$12.6 million related to a bond defeasance and refinancing have been eliminated from this comparison.*

	2018-19 Adopted	2019-20 Projected	% Diff
City-wide	\$200,000	\$662,000	231.0%
General Fund	\$200,000	\$662,000	231.0%

	2018-19 Current	2019-20 Projected	% Diff
City-wide	\$676,218	\$662,000	-2.1%
General Fund	\$676,218	\$662,000	-2.1%

## Project Expenditures

The City uses project accounting for capital costs, grants and other expenditures that span multiple years. Because of this, some of the current year figures may seem high compared to the projected numbers. The current year figures contain unspent project budget amounts and the projected numbers contain only "new" funding. Unspent project budgets at year end will be rolled forward into the new year and submitted to the City Council at the First Quarter Budget Review for reappropriation.

New year personnel costs for projects are shown as one line item entitled Project Personnel in the Personnel Services Category. A corresponding reduction can be found in the Capital Expenditure Category on the line item entitled Project Personnel Offset. In this way, all staff members are budgeted and reflected in the Personnel Services Category.

## ***Internal Service Charges***

### **Vehicle Maintenance Charges**

The City of Fontana maintains a separate Fleet Operations Fund to account for the accumulation and expenditure of monies related to the ongoing maintenance and replacement of the City's fleet.

The City maintains its vehicles and equipment in a comprehensive fleet maintenance system, Lucity. Vehicle and equipment maintenance costs as well as fuel costs are tracked in this system. Each year, the City prepares a fleet charge-back model. The model is based on operations & maintenance (O&M) and vehicle replacement cost. The replacement cost is amortized over the vehicle's projected useful lifecycle. The total of the two charges becomes the annual vehicle charge rate which is recorded as an internal service charge in the appropriate budget unit. These internal services charges become the source of funding for the Fleet Operations Fund.

Depreciation schedules used for the Asset Management System coincide with the City's Depreciation Policy. Funds that accumulate within the Fleet Operations Fund are based on the vehicle's useful lifecycle. Replacement vehicles are purchased from the Fleet Operations Fund in accordance with established useful lifecycle replacement schedules. Vehicles and rolling stock which are beyond economical repair are sold at public auction.

Funds for new vehicles and rolling stock purchases that are non-replacement items are transferred to the Fleet Operations Fund and budgeted for in that fund by the managing department. Vehicles scheduled for replacement that are still in serviceable condition may be rotated into the City's fleet vehicle inventory for use by City staff. These vehicles are accounted for in the fleet model and are only charged O&M and not included in future fleet replacement schedules.

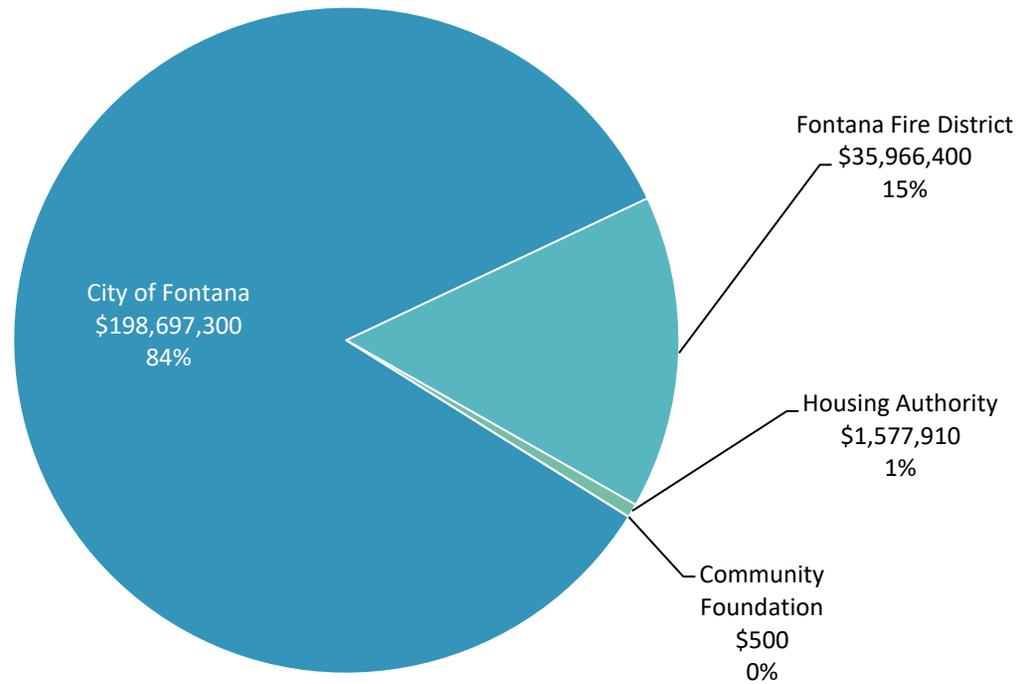
### **Risk Liability Charges**

The City maintains a separate Self Insurance Fund to account for financial resources set aside for personal liability, vehicle liability, unemployment and workers' compensation. This fund is included with the "Other General Funds" and, as such, is combined with the General Fund for Financial Statement purposes.

Risk liability charges are allocated to the General Fund and other principal City funds at rates designed to cover the approximate costs of insurance coverage provided. Once this amount is established, it is passed along to the departments/funds based on each fund's percentage of the total budgeted payroll and fleet charges for the fiscal year.

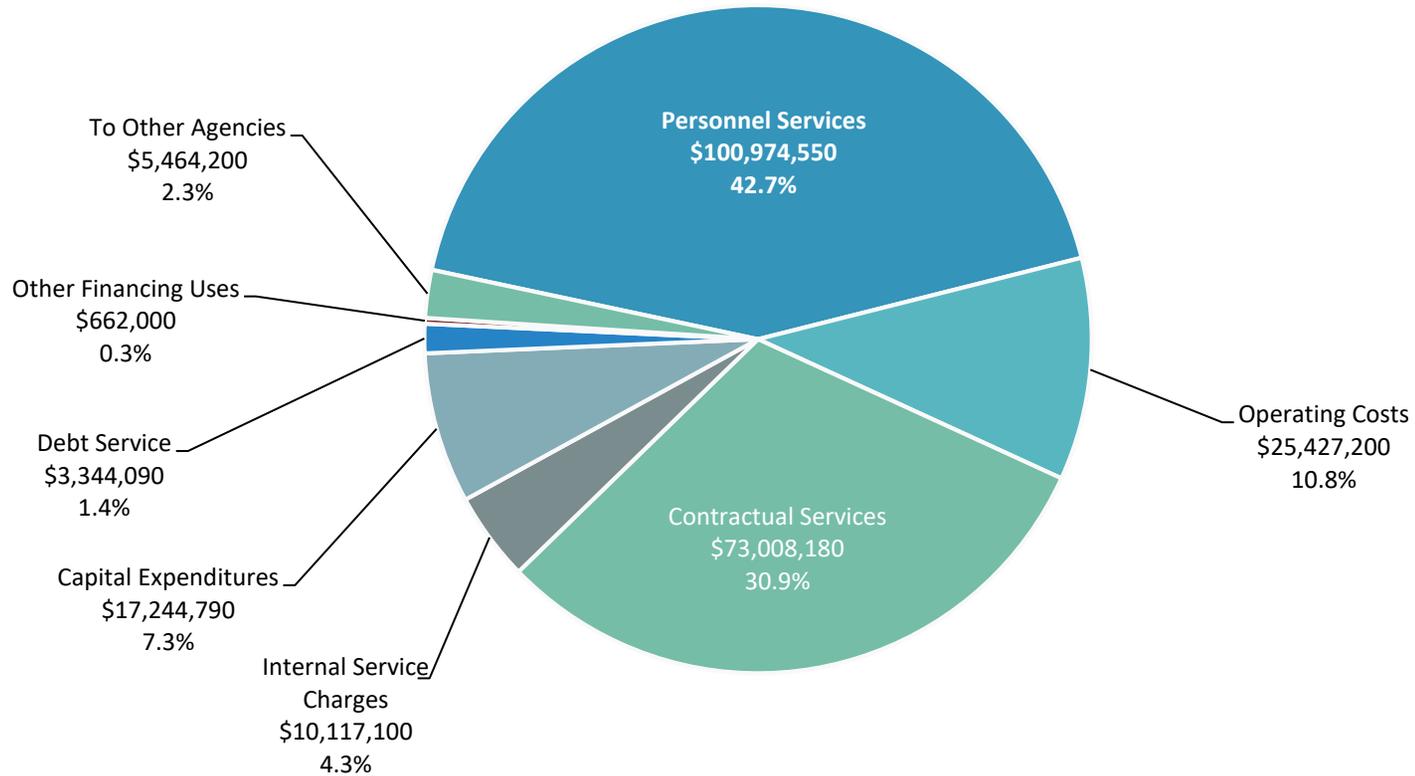
**Expenditures – All Entities**

**By Entity**  
**\$236,242,110**



**Expenditures – All Entities**

**By Category**  
**\$236,242,110**



**City of Fontana**  
Expenditure Summary All Entities

Expenditure Category	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	
	Actual (Audited)	Actual (Audited)	Actual (Audited)	Current Budget	New Budget	
PERSONNEL SERVICES	81,509,873	83,954,820	89,921,594	97,677,031	100,974,550	
OPERATING COSTS	18,858,560	22,873,860	28,171,756	28,436,866	25,427,200	
CONTRACTUAL SERVICES	60,035,502	66,241,164	67,173,981	111,589,052	73,008,180	
INTERNAL SERVICE CHARGES	7,964,040	8,659,478	9,124,210	9,934,961	10,117,100	
CAPITAL EXPENDITURES	20,700,084	23,257,252	29,113,629	111,048,451	17,244,790	
DEBT SERVICE	4,855,357	3,621,360	18,931,203	24,671,018	3,344,090	
OTHER FINANCING USES	0	128,494	148,765	676,218	662,000	
CONTRIBUTIONS TO	4,098,400	4,595,240	6,222,639	4,882,600	5,464,200	
<b>Total By Category</b>	<b>198,021,816</b>	<b>213,331,667</b>	<b>248,807,778</b>	<b>388,916,197</b>	<b>236,242,110</b>	
<b>Total Budgeted Full-Time Personnel</b>	<b>563.00</b>	<b>568.00</b>	<b>575.00</b>	<b>590.00</b>	<b>596.00</b>	
<b>Total Budgeted Part-Time Personnel</b>	<b>541.00</b>	<b>492.00</b>	<b>563.00</b>	<b>502.00</b>	<b>524.00</b>	
<b>PERSONNEL SERVICES</b>						
7010	FULL-TIME EMPLOYEES	45,508,887	46,391,941	49,310,512	54,136,556	54,486,060
7011	PART-TIME EMPLOYEES	6,472,660	6,610,171	6,785,738	7,399,150	7,788,850
7012	ANNUAL LEAVE CASH OUT	1,549,345	1,757,677	1,633,174	1,159,242	1,380,720
7013	OVERTIME	2,218,318	2,562,807	3,159,249	3,214,095	3,284,400
7016	PERS RETIREMENT	14,246,994	14,709,967	16,237,127	18,346,428	20,106,330
7017	CAFETERIA PLAN	9,188,367	9,441,785	10,239,168	11,056,579	10,808,450
7018	MEDICARE	783,076	814,537	862,950	779,267	780,650
7019	UNEMPLOYMENT INSURANCE	80,600	101,837	82,085	100,000	80,000
7020	WORKER'S COMP	1,422,360	1,503,930	1,575,920	1,647,885	1,667,810
7021	SUPPLEMENTAL RETIREMENT	28,300	28,866	29,444	32,310	30,210
7022	OTHER MEDICAL BENEFITS	8,530	33,221	6,226	0	0
7030	PAYROLL OFFSET	0	0	0	548,120	641,610
7090	ATTRITION FACTOR	0	0	0	(750,000)	(750,000)
7099	PROJECT PERSONNEL	2,436	(1,919)	0	7,397	669,460
	<b>TOTAL PERSONNEL SERVICES</b>	<b>81,509,873</b>	<b>83,954,820</b>	<b>89,921,594</b>	<b>97,677,031</b>	<b>100,974,550</b>
<b>OPERATING COSTS</b>						
8010	DEPARTMENTAL EXPENSE	3,641,882	3,111,667	3,128,142	3,962,349	3,608,870
8011	ADVERTISING	205,319	180,638	166,963	288,395	291,970
8012	UNIFORM EXPENSE	188,680	212,375	258,551	255,229	266,590
8013	EQUIP (NON-COMP) <\$5,000	881,771	292,081	1,387,796	1,063,133	610,930
8014	COMPUTER HARDWARE <\$5,000	707,914	593,468	568,241	1,511,028	1,235,560
8015	COMPUTER SOFTWARE <\$5,000	15,051	84,058	129,012	98,708	29,550
8017	EMPLOYEE EDUCATION REIMB	69,398	39,488	31,653	7,660	5,400
8018	CONFERENCE & MEETINGS	572,219	578,429	639,811	899,266	842,480
8019	COMMUNICATIONS	639,890	707,065	1,175,553	1,289,493	1,417,710

**City of Fontana**  
**Expenditure Summary All Entities**

<b>Expenditure Category</b>	<b>2015/2016 Actual (Audited)</b>	<b>2016/2017 Actual (Audited)</b>	<b>2017/2018 Actual (Audited)</b>	<b>2018/2019 Current Budget</b>	<b>2019/2020 New Budget</b>
<b>OPERATING COSTS</b>					
8020 UTILITIES	7,443,390	7,592,558	9,255,940	9,379,582	8,947,370
8021 RENTS & LEASES	900,237	716,649	332,617	474,610	475,050
8022 BANK CHARGES	0	0	44,778	0	60,000
8023 AUTOMOTIVE PARTS	207,578	310,259	125,364	396,500	396,500
8024 FUEL & OIL	907,380	762,376	952,724	1,160,000	1,160,000
8025 TIRES & TUBES	102,505	110,989	117,689	192,000	192,000
8026 SETTLEMENT CLAIM	1,914,654	4,926,778	6,234,785	3,150,000	2,450,000
8027 MILEAGE REIMBURSEMENT	11,312	9,129	18,812	11,944	17,760
8028 CITY PROGRAMS	100,423	167,464	185,484	919,364	66,000
8029 SCHOLARSHIPS-GENERAL	18,998	7,113	8,428	10,000	10,000
8030 EQUIPMENT MAINTENANCE	433,595	294,113	128,547	558,495	348,920
8031 COMPUTER HARDWARE MAINT	252,448	275,473	235,161	295,430	279,610
8032 OUTSOURCED SVCS (HW/SW)	217,620	221,758	363,041	264,765	215,580
8035 SOFTWARE MAINT-CITY WIDE	270,972	268,099	998,958	1,083,885	668,220
8037 SOFTWARE MAINT-ASO	54,891	355,525	255,111	318,070	989,360
8038 SOFTWARE MAINT-DSO	229,042	237,699	244,312	255,240	262,170
8039 SOFTWARE MAINT-PD	386,844	350,629	339,037	435,303	375,400
8040 SCHOLARSHIP-FCSC	0	9,600	2,095	9,600	9,600
8041 OPERATION OF ACQ PROP	104,155	103,946	106,656	145,386	194,600
8046 SUBSIDIES FOR NSP SALES	0	61,251	0	0	0
8095 P-CARD SWEEP	7,808	1,916	7,351	1,432	0
8096 BAD DEBTS/LOANS	21,600	0	0	0	0
8791 EXPENDITURE TRANSFERS	(1,649,015)	291,266	671,826	0	0
<b>TOTAL OPERATING COSTS</b>	<b>18,858,560</b>	<b>22,873,860</b>	<b>28,114,441</b>	<b>28,436,866</b>	<b>25,427,200</b>
<b>CONTRACTUAL SERVICES</b>					
8110 LEGAL SERVICES	2,703,816	3,327,759	2,649,556	4,331,539	2,679,660
8111 ACCOUNTING AND AUDITING	45,640	42,810	47,285	58,000	58,000
8112 ENGINEERING SERVICES	371,393	309,132	343,822	1,603,147	190,000
8113 DESIGN/ARCHITECT SERVICES	512,843	519,839	640,725	4,141,816	1,360,000
8114 APPRAISAL	0	0	0	25	0
8115 CONSULTANT SERVICES	471,474	355,481	464,900	544,415	265,630
8116 PLAN CHECK	84,551	68,146	51,424	113,344	30,000
8117 INSPECTION	365,924	512,975	559,719	662,058	1,000
8118 ENVIRONMENTAL SERVICES	61,661	105,246	134,383	500,806	40,000
8119 CONSTRUCTION-NON-CAPITAL	318,147	1,576,927	552,268	18,600,462	443,500

**City of Fontana**  
Expenditure Summary All Entities

Expenditure Category	2015/2016 Actual (Audited)	2016/2017 Actual (Audited)	2017/2018 Actual (Audited)	2018/2019 Current Budget	2019/2020 New Budget
<b>CONTRACTUAL SERVICES</b>					
8120 DEVELOPMENT INCENTIVES	0	0	0	219,000	0
8130 OTHER PROFESSIONAL SVCS	54,243,897	58,573,456	60,854,045	79,807,824	66,962,290
8131 OPS - TECHNOLOGY RELATED	140,652	155,265	132,993	335,528	222,460
8132 CLASS INSTRUCTION	516,374	470,906	512,341	425,180	478,590
8133 SECURITY SERVICES	139,861	164,912	167,269	164,690	185,620
8134 OFFICIATING SERVICES	35,809	33,554	35,399	34,190	40,000
8135 EXCURSIONS	23,459	24,756	27,852	47,030	51,430
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>60,035,502</b>	<b>66,241,164</b>	<b>67,173,981</b>	<b>111,589,052</b>	<b>73,008,180</b>
<b>INTERNAL SERVICE CHARGES</b>					
8210 VEHICLE MAINTENANCE	4,463,970	5,159,478	5,624,210	6,034,961	6,217,100
8220 RISK LIABILITY	3,500,070	3,500,000	3,500,000	3,900,000	3,900,000
<b>TOTAL INTERNAL SERVICE CHARGES</b>	<b>7,964,040</b>	<b>8,659,478</b>	<b>9,124,210</b>	<b>9,934,961</b>	<b>10,117,100</b>
<b>CAPITAL EXPENDITURES</b>					
8307 LAND SITE CLEARANCE	160,591	236,797	74,979	76,519	90,000
8310 LAND	1,665,180	113,499	4,312,668	4,472,529	191,000
8311 LAND IMPROVEMENTS	0	0	0	400,000	0
8312 LAND ACQUISITION EXP	900	261,636	338,717	198,676	0
8314 LAND & BLDG IMPROVEMENTS	663,282	400,046	807,698	640,620	0
8315 COMPUTER HARDWARE	132,987	294,584	276,009	1,787,666	900,500
8316 COMPUTER SOFTWARE	14,305	115,125	84,371	621,950	0
8317 MAINTENANCE EQUIPMENT	0	551,005	249,238	235,980	32,000
8318 OFFICE EQUIP, FURN & FIX	129,781	705,889	916,210	779,780	536,990
8319 VEHICLES	1,297,695	2,467,499	587,591	4,260,680	2,982,810
8320 CAPITAL ACQUISITION	363,203	3,770,488	1,564,090	7,280,124	50,000
8329 OTHER CONSTRUCTION	5,080,110	6,649,847	7,516,640	72,370,164	11,175,050
8330 CONSTRUCTION CONTRACTS	11,082,636	7,641,315	11,878,604	16,170,985	2,175,000
8331 CONSTRUCTION CONTINGENCY	59,527	(60,277)	0	708,639	0
8332 OTHER CONTINGENCY	0	0	0	61,056	0
8334 PLANNING, SURVEY & DESIGN	37,755	5,551	0	0	0
8335 UTILITY CONNECTIONS	12,133	104,248	4,594	94,523	0
8394 COMPUTERS & AV EQUIP.	0	0	24,738	0	0
8399 PROJECT PERSONNEL OFFSET	0	0	0	888,560	(888,560)
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>20,700,084</b>	<b>23,257,252</b>	<b>28,636,145</b>	<b>111,048,451</b>	<b>17,244,790</b>

**City of Fontana**  
**Expenditure Summary All Entities**

<b>Expenditure Category</b>	<b>2015/2016 Actual (Audited)</b>	<b>2016/2017 Actual (Audited)</b>	<b>2017/2018 Actual (Audited)</b>	<b>2018/2019 Current Budget</b>	<b>2019/2020 New Budget</b>
<b>DEBT SERVICE</b>					
8410 PRINCIPAL	2,025,000	1,015,000	1,055,000	1,105,000	1,165,000
8411 INTEREST	2,830,357	2,293,587	2,227,441	3,923,061	2,179,090
8720 BOND DEFEASANCE	0	0	0	19,299,056	0
8721 COSTS OF ISSUANCE	0	287,175	572,236	343,901	0
8722 BOND DISCOUNT	0	25,598	0	0	0
<b>TOTAL DEBT SERVICE</b>	<b>4,855,357</b>	<b>3,621,360</b>	<b>3,854,677</b>	<b>24,671,018</b>	<b>3,344,090</b>
<b>OTHER FINANCING USES</b>					
8714 OPERATING COVENANT PYMTS	0	128,494	148,765	676,218	662,000
<b>TOTAL OTHER FINANCING USES</b>	<b>0</b>	<b>128,494</b>	<b>148,765</b>	<b>676,218</b>	<b>662,000</b>
<b>CONTRIBUTIONS TO</b>					
8740 CONTRIBUTION TO CITY	3,092,300	3,336,690	3,443,500	3,876,500	4,458,100
8743 CONTRIBUTION TO FHA	0	252,450	458,279	0	0
8745 CONTRIBUTION TO FFD	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
<b>TOTAL CONTRIBUTIONS TO</b>	<b>4,098,400</b>	<b>4,595,240</b>	<b>4,907,879</b>	<b>4,882,600</b>	<b>5,464,200</b>
<b>TOTAL ALL ENTITIES</b>	<b>198,021,816</b>	<b>213,331,667</b>	<b>231,881,692</b>	<b>388,916,197</b>	<b>236,242,110</b>

## Expenditure Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<b>City Of Fontana</b>	166,032,030	180,283,691	193,499,248	345,468,058	198,697,300	-42.48 %
<b>General Fund</b>	81,279,019	85,613,569	90,494,219	100,200,288	101,977,600	1.77 %
<b>CITY ADMINISTRATION</b>	2,311,101	2,414,154	2,292,251	2,816,897	2,784,780	-1.14 %
ELECTED OFFICIALS	283,493	313,962	308,043	362,989	389,770	7.38 %
CITY MANAGER	999,247	1,146,700	1,216,136	1,217,833	1,126,990	-7.46 %
CITY ATTORNEY	1,028,362	953,493	768,072	925,630	926,060	0.05 %
MKTG & COMMUNICATIONS	0	0	0	310,444	341,960	10.15 %
<b>HUMAN RESOURCES</b>	792,482	793,695	885,669	1,074,002	1,093,410	1.81 %
HR ADMIN	792,482	793,695	885,669	1,074,002	1,093,410	1.81 %
<b>ADMINISTRATIVE SVCS ADMIN</b>	805,742	827,978	900,836	1,437,515	1,394,710	-2.98 %
ADMINISTRATIVE SVCS ADMIN	372,608	494,898	612,645	1,090,155	1,026,500	-5.84 %
ECONOMIC DEVELOPMENT	433,134	333,080	288,191	347,360	368,210	6.00 %
<b>OFFICE OF THE CITY CLERK</b>	605,452	704,350	652,863	842,767	792,140	-6.01 %
BOARDS & COMMISSIONS	21,612	21,755	23,675	30,150	30,610	1.53 %
RECORDS AND ELECTIONS	583,841	682,595	629,188	812,617	761,530	-6.29 %
<b>COMMUNITY SERVICES</b>	10,605,116	11,209,949	11,481,671	12,547,519	13,263,720	5.71 %
COMMUNITY SVCS ADMIN	1,179,203	1,362,066	1,233,943	1,479,605	1,592,880	7.66 %
THE ARTS/MKTNG/YOUTH SVCS	2,185,005	2,328,408	2,074,650	2,166,233	2,281,700	5.33 %
FACILITY & SENIOR SVCS	3,454,536	3,519,802	4,058,195	4,737,796	5,008,010	5.70 %
KFON/EVENTS/ATHLETIC SVCS	3,786,371	3,999,673	4,114,884	4,163,885	4,381,130	5.22 %
<b>INFORMATION TECHNOLOGY</b>	2,698,091	2,921,385	3,014,042	3,338,275	3,541,000	6.07 %
IT ADMINISTRATION	357,581	417,123	340,185	405,830	414,310	2.09 %
APPLICATIONS	1,055,710	1,133,859	1,293,134	1,383,232	1,553,300	12.29 %
OPERATIONS	1,284,800	1,370,402	1,380,723	1,549,213	1,573,390	1.56 %
<b>MANAGEMENT SERVICES</b>	2,723,427	2,731,479	2,872,656	2,929,081	2,883,250	-1.56 %
MGMT SERVICES ADMIN	609,824	537,132	596,619	550,610	546,260	-0.79 %
ACCOUNTING	745,373	739,998	779,336	853,505	781,910	-8.39 %
PURCHASING	393,732	437,917	431,376	452,269	463,590	2.50 %
BUDGET/PAYROLL	604,014	635,147	697,926	708,907	716,750	1.11 %
CUSTOMER SERVICE	370,484	381,285	367,398	363,790	374,740	3.01 %
<b>DEVELOPMENT SVCS ADMIN</b>	732,317	847,322	861,840	973,440	1,014,840	4.25 %
<b>COMMUNITY DEVELOPMENT</b>	3,824,162	3,462,575	4,033,337	4,720,912	4,322,080	-8.45 %
COMMUNITY DEV ADMIN	328,303	212,759	361,858	378,335	383,170	1.28 %
PLANNING	1,505,899	1,485,026	1,687,758	2,060,730	2,006,950	-2.61 %
BUILDING & SAFETY	1,989,960	1,764,790	1,983,721	2,281,847	1,931,960	-15.33 %

## Expenditure Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<i>ENGINEERING</i>	2,539,366	2,627,299	2,840,952	3,237,601	3,196,440	-1.27 %
<i>PUBLIC WORKS</i>	5,588,461	5,625,494	5,917,362	6,778,505	6,782,410	0.06 %
UTILITIES & STREETS	492,812	423,050	497,805	765,650	791,790	3.41 %
PARKS & LANDSCAPE	4,756,099	4,863,930	5,110,466	5,585,162	5,612,980	0.50 %
SUPPORT SERVICES	339,551	338,514	309,091	427,693	377,640	-11.70 %
<i>POLICE</i>	48,053,302	51,447,888	54,740,741	59,503,774	60,908,820	2.36 %
POLICE CHIEF ADMIN	868,013	556,522	662,164	606,195	605,900	-0.05 %
PD ADMIN	7,128,373	7,694,689	8,819,127	9,007,843	9,302,810	3.27 %
FIELD SERVICES	26,448,035	27,452,189	29,096,597	32,664,886	34,628,060	6.01 %
SPECIAL OPERATIONS	13,608,881	15,744,488	16,162,853	17,224,850	16,372,050	-4.95 %
<i>Other General Funds Total</i>	16,219,233	20,228,348	22,519,093	22,656,077	21,702,620	-4.21 %
102 CITY TECHNOLOGY	2,198,055	2,521,351	3,250,515	5,005,500	4,671,520	-6.67 %
103 FACILITY MAINTENANCE	5,990,468	6,110,302	6,568,728	6,900,945	7,434,270	7.73 %
104 OFFICE OF EMERGENCY SVCS	35,344	37,141	39,993	48,980	49,170	0.39 %
105 KFON	331,568	231,348	147,612	229,680	242,470	5.57 %
106 SELF-INSURANCE	5,111,609	8,711,632	9,297,717	6,748,290	5,862,230	-13.13 %
107 RETIREE MEDICAL BENEFITS	2,112,872	2,243,787	2,361,425	2,700,000	2,400,000	-11.11 %
108 SUPPLEMENTAL RETIREMENT	28,300	28,866	29,444	32,310	30,210	-6.50 %
110 GF OPERATING PROJECTS	297,917	216,482	716,107	828,348	875,810	5.73 %
125 STORM WATER COMPLIANCE	113,100	127,438	107,552	162,024	136,940	-15.48 %
<i>Special Revenue Funds Total</i>	31,718,002	33,974,436	40,284,552	84,536,220	36,474,920	-56.85 %
222 CRIME PREV ASSET SEIZURE	25,402	18,894	22,248	28,000	31,500	12.50 %
223 FEDERAL ASSET SEIZURE	1,908,393	1,763,417	3,161,192	4,101,838	2,167,940	-47.15 %
224 STATE ASSET SEIZURE	38,490	39,598	56,979	158,430	44,470	-71.93 %
225 PD TRAFFIC SAFETY	380,529	344,023	298,605	314,808	199,500	-36.63 %
241 AIR QUALITY MGMT DISTRICT	322,144	299,470	248,564	502,432	16,000	-96.82 %
243 TRAFFIC SAFETY	971,768	451,065	970,027	301,492	156,540	-48.08 %
245 MEASURE I 2010-2040 REIMB	24,228	252,958	1,276,687	8,958,415	0	-100.00 %
246 MEASURE I 2010-2040 LOCAL	2,177,670	2,411,475	2,401,736	14,746,149	1,988,580	-86.51 %
281 GAS TAX (STATE)	4,626,148	3,215,196	5,639,423	4,131,954	4,933,020	19.39 %
282 SOLID WASTE MITIGATION	1,953,522	4,160,362	2,976,377	4,209,830	2,775,860	-34.06 %
283 ROAD MAINTENANCE & REHAB	0	0	1,213,559	3,394,959	3,508,950	3.36 %

## Expenditure Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
301 GRANTS	1,166,504	1,699,148	2,807,932	20,247,627	790,220	-96.10 %
321 FED LAW ENF BLOCK GRANT	1,690,024	987,114	210,015	179,577	0	-100.00 %
322 STATE COPS AB3229	294,299	329,658	518,336	425,676	450,000	5.71 %
362 CDBG	2,045,489	3,671,940	4,062,423	4,216,704	2,135,290	-49.36 %
363 HOME PROGRAM	181,082	429,016	(710,000)	1,696,981	720,000	-57.57 %
385 AFTER SCHOOL PROGRAM	2,990,206	3,034,123	3,245,555	3,215,595	3,215,690	0.00 %
401 LMD #1 CITY WIDE	800,981	759,080	827,275	832,012	857,730	3.09 %
402 LMD #2 VLG OF HERITAGE	1,986,438	2,049,866	2,322,471	2,948,635	2,635,900	-10.61 %
403 LMD #3 EMPIRE CENTER	41,418	37,853	38,646	59,750	57,400	-3.93 %
404 LMD #3 HUNTER'S RIDGE	597,158	592,193	786,065	741,865	722,620	-2.59 %
406 LLMD #3 HUNTER'S RIDGE	33,268	34,686	32,330	32,000	32,000	0.00 %
407 CFD #1 SOUTHRIDGE VILLAGE	3,628,880	3,507,188	3,424,949	4,420,095	4,061,330	-8.12 %
408 CFD #6 THE LANDINGS	420,046	318,294	417,548	397,465	394,030	-0.86 %
409 CFD #6-1 STRATHAM	86,174	87,848	107,180	99,780	98,140	-1.64 %
410 CFD #6-2 N MORNINGSIDE	36,971	47,805	47,658	54,990	54,940	-0.09 %
411 CFD #6-3A BELLGROVE II	89,323	97,026	121,647	120,260	119,050	-1.01 %
412 CFD #7 COUNTRY CLUB EST	132,300	108,739	100,141	158,515	140,230	-11.54 %
413 CFD #8 PRESLEY	145,604	153,257	186,536	178,565	182,930	2.44 %
414 CFD #9M MORNINGSIDE	86,716	91,725	107,140	107,590	108,960	1.27 %
415 CFD #10M JURUPA IND	24,705	21,388	24,222	31,120	36,620	17.67 %
416 CFD #12 SIERRA LAKES	800,328	888,256	872,101	917,352	937,690	2.22 %
417 CFD #13M SUMMIT HEIGHTS	478,386	490,383	627,997	580,045	588,380	1.44 %
418 CFD #14M SYCAMORE HILLS	214,305	236,804	212,612	250,195	260,700	4.20 %
419 CFD #15M SILVER RIDGE	85,168	81,792	104,041	114,140	115,130	0.87 %
420 CFD #16M VENTANA POINTE	18,244	19,468	25,954	25,860	26,670	3.13 %
421 CFD #18M BADIOLA HOMES	757	924	129	2,730	2,730	0.00 %
422 CFD #20M	19,372	16,441	26,077	20,170	18,220	-9.67 %
423 CFD #21M	17,905	10,207	9,219	11,470	14,420	25.72 %
424 CFD #23M	1,320	1,035	21	1,730	3,430	98.27 %
425 CFD #24M	14,196	8,915	13,503	11,970	12,120	1.25 %
426 CFD #25M	26,598	38,912	29,969	27,670	27,650	-0.07 %

## Expenditure Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year	
427	CFD #27M	27,530	28,543	44,102	35,930	36,530	1.67 %
428	CFD #28M	36,345	37,756	55,895	44,450	43,960	-1.10 %
429	CFD #29M	10,366	15,345	17,728	16,650	15,550	-6.61 %
430	CFD #30M	67,851	69,432	100,211	87,670	90,270	2.97 %
431	CFD #34 EMPIRE DET BASIN	7,961	7,280	7,370	10,010	10,080	0.70 %
432	CFD #33M EMPIRE LIGHTING	99,051	19,810	19,343	34,330	34,830	1.46 %
433	CFD #31 CITRUS HEIGHTS N	78,611	82,782	92,301	95,430	131,180	37.46 %
434	CFD #32M	326	346	928	3,080	2,930	-4.87 %
435	CFD #35M	385,627	390,655	510,132	505,305	489,970	-3.03 %
436	CFD #36M	7,718	5,294	5,477	4,900	5,250	7.14 %
437	CFD #38M	42,071	66,577	47,055	47,760	48,760	2.09 %
438	CFD #37 MONTELAGO	46,098	51,764	41,128	43,560	65,310	49.93 %
439	CFD #39M	13,024	7,945	8,199	9,342	13,420	43.65 %
440	CFD #40M	914	25	415	1,050	1,050	0.00 %
441	CFD #41M	4,190	4,291	5,873	8,040	7,740	-3.73 %
442	CFD #42M	45,241	29,866	28,183	54,500	70,100	28.62 %
443	CFD #44M	4,430	5,209	4,000	5,050	5,050	0.00 %
444	CFD #45M	35,836	54,676	44,949	41,370	46,100	11.43 %
445	CFD #46M	13,586	14,224	21,707	16,610	27,010	62.61 %
446	CFD #47M	6,880	8,560	6,855	7,000	7,100	1.43 %
447	CFD #48M	38,646	31,716	32,985	37,210	38,110	2.42 %
448	CFD #49M	5,233	8,956	6,027	8,990	9,090	1.11 %
449	CFD #50M	9,928	14,779	11,202	12,370	13,520	9.30 %
450	CFD #51M	25,400	32,174	34,621	37,770	39,020	3.31 %
453	CFD #53M	700	550	50	3,700	3,700	0.00 %
454	CFD #54M	7,871	10,780	8,667	8,620	9,320	8.12 %
455	CFD #55M	1,335	1,261	2,273	5,450	4,700	-13.76 %
456	CFD #56M	407	12	7	400	400	0.00 %
457	CFD #57M	6,241	7,748	7,114	7,300	8,900	21.92 %
458	CFD #58M	407	863	8	400	400	0.00 %
459	CFD #59M	0	0	0	400	1,500	275.00 %

## Expenditure Summary

Fund		2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
460	CFD #60M	5,692	4,186	4,895	7,800	8,450	8.33 %
461	CFD #61M	13,596	19,255	14,426	13,710	16,610	21.15 %
463	CFD #63M	2,700	2,700	2,700	7,000	7,000	0.00 %
465	CFD #65M	2,675	2,850	4,261	6,230	6,880	10.43 %
467	CFD #67M	12,865	23,920	15,192	15,080	15,380	1.99 %
468	CFD #68M	4,657	3,412	4,256	4,340	12,240	182.03 %
469	CFD #69M	7,583	12,026	20,847	39,660	53,080	33.84 %
470	CFD #70M AVELLINO	28,222	28,639	41,144	35,860	30,800	-14.11 %
471	CFD #71M SIERRA CREST	16,399	28,769	32,673	47,050	78,610	67.08 %
472	CFD #72M	310	2,901	4,470	4,560	4,660	2.19 %
473	CFD #73M	3,562	3,622	18,104	23,000	22,500	-2.17 %
474	CFD #74M	4,000	4,000	8,000	12,000	27,000	125.00 %
475	CFD #75M	314	2,525	4,235	4,940	6,190	25.30 %
476	CFD #76M	1,828	5,184	10,441	10,530	26,000	146.91 %
477	CFD #77M	311	2,367	5,700	5,130	5,730	11.70 %
478	CFD #78M	700	1,822	8,396	10,420	9,220	-11.52 %
479	CFD #79M	300	0	300	300	300	0.00 %
480	CFD #80M BELLA STRADA	0	9,500	24,275	64,140	68,600	6.95 %
481	CFD #81M	0	0	18,543	32,850	37,040	12.75 %
483	CFD #83M	0	0	9,100	15,600	20,200	29.49 %
484	CFD #84M	0	0	2,700	4,930	5,600	13.59 %
485	CFD #85 THE MEADOWS	0	0	0	0	73,800	N/A
486	CFD #86 ETIWANDA RIDGE	0	0	0	0	15,600	N/A
<b>Debt Service Funds Total</b>		<b>4,717,381</b>	<b>3,112,843</b>	<b>3,110,404</b>	<b>3,125,710</b>	<b>3,127,770</b>	<b>0.07 %</b>
580	GENERAL DEBT SERVICE	4,717,381	3,112,843	3,110,404	3,125,710	3,127,770	0.07 %
<b>Capital Project Funds Total</b>		<b>13,595,278</b>	<b>16,725,998</b>	<b>14,974,823</b>	<b>102,597,248</b>	<b>7,023,950</b>	<b>-93.15 %</b>
601	CAPITAL REINVESTMENT	3,272,702	5,130,147	3,442,938	11,561,775	3,800,000	-67.13 %
602	CAPITAL IMPROVEMENT	47,643	119,352	718,187	13,717,113	300,000	-97.81 %
603	FUTURE CAPITAL PROJECTS	19,463	0	0	6,171,116	800,000	-87.04 %
620	SAN SEVAINE FLOOD CONTROL	96,843	78,614	88,555	92,240	100,960	9.45 %
622	STORM DRAIN	4,283,585	3,882,007	3,896,450	10,066,968	125,000	-98.76 %

## Expenditure Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
623 SEWER EXPANSION	1,436,188	1,536,973	0	1,575,000	1,575,000	0.00 %
630 CIRCULATION MITIGATION	4,185,764	726,031	582,082	17,681,863	11,600	-99.93 %
631 FIRE ASSESSMENT	0	0	0	668,267	0	-100.00 %
632 GENERAL GOVERNMENT	0	0	0	1,023,764	0	-100.00 %
633 LANDSCAPE MEDIANS	15,992	15,902	26,815	2,749,480	30,080	-98.91 %
634 LIBRARY CAP IMPROVEMENT	0	34,726	88,021	210,528	0	-100.00 %
635 PARKS DEVELOPMENT	228,679	942,247	3,372,058	7,195,379	281,310	-96.09 %
636 POLICE CAPITAL FACILITIES	0	73,921	363,932	464,235	0	-100.00 %
650 CFD #2 VLG OF HERITAGE	0	0	0	160,954	0	-100.00 %
651 CFD #3 HUNTER'S RIDGE	0	0	0	188,769	0	-100.00 %
657 CFD #31 CITRUS HEIGHTS N	0	0	0	19,943,271	0	-100.00 %
659 CFD #70 AVELLINO	8,419	7,850	0	0	0	0.00 %
660 CFD #71 SIERRA CREST	0	4,178,228	0	432,256	0	-100.00 %
661 CFD # 80 BELLA STRADA	0	0	2,106,818	2,230,743	0	-100.00 %
662 CFD #81 GABRIELLA	0	0	288,966	6,463,528	0	-100.00 %
<b>Enterprise Funds Total</b>	<b>16,019,541</b>	<b>17,994,619</b>	<b>19,346,867</b>	<b>25,174,487</b>	<b>22,072,900</b>	<b>-12.32 %</b>
701 SEWER MAINT & OPERATIONS	14,781,744	16,499,795	18,272,360	19,931,253	20,056,840	0.63 %
702 SEWER CAPITAL PROJECTS	219,974	244,522	218,137	290,095	292,310	0.76 %
703 SEWER REPLACEMENT	973,719	1,244,270	854,979	4,906,754	1,723,750	-64.87 %
710 WATER UTILITY	44,104	6,032	1,391	46,385	0	-100.00 %
<b>Internal Service Funds Total</b>	<b>2,483,576</b>	<b>2,633,879</b>	<b>2,769,289</b>	<b>7,178,028</b>	<b>6,317,540</b>	<b>-11.99 %</b>
751 FLEET OPERATIONS	2,483,576	2,633,879	2,769,289	7,178,028	6,317,540	-11.99 %
<b>Fontana Fire District</b>	<b>31,369,650</b>	<b>32,531,598</b>	<b>33,756,656</b>	<b>37,268,310</b>	<b>35,966,400</b>	<b>-3.49 %</b>
<b>Special Revenue Funds Total</b>	<b>27,299,005</b>	<b>28,544,436</b>	<b>30,926,045</b>	<b>33,319,684</b>	<b>34,180,500</b>	<b>2.58 %</b>
396 FONTANA FIRE DIST GRANTS	0	0	66,904	35,242	0	-100.00 %
497 FONTANA FIRE DISTRICT	27,299,005	28,544,436	30,859,141	33,124,442	33,955,500	2.51 %
498 FFD - CFD 2002-2	0	0	0	160,000	225,000	40.63 %
<b>Capital Project Funds Total</b>	<b>4,070,646</b>	<b>3,987,163</b>	<b>2,830,611</b>	<b>3,948,626</b>	<b>1,785,900</b>	<b>-54.77 %</b>
696 FIRE CAPITAL PROJECT	4,070,646	3,987,163	2,830,611	3,948,626	1,785,900	-54.77 %

## Expenditure Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<b>Housing Authority</b>	620,116	516,294	4,625,718	6,179,329	1,577,910	-74.46 %
<i>Special Revenue Funds Total</i>	338,817	367,206	4,226,690	4,363,279	909,860	-79.15 %
297 HOUSING AUTHORITY - LMIHF	338,817	367,206	4,226,690	4,363,279	909,860	-79.15 %
<i>Capital Project Funds Total</i>	281,298	149,089	399,028	1,816,050	668,050	-63.21 %
638 AFFORDABLE HOUSING TRUST	2,305	0	0	1,000,500	500	-99.95 %
697 FONTANA HOUSING AUTHORITY	278,993	149,089	399,028	815,550	667,550	-18.15 %
<b>Community Foundation</b>	20	84	70	500	500	0.00 %
<i>Special Revenue Funds Total</i>	20	84	70	500	500	0.00 %
499 COMMUNITY FOUNDATION	20	84	70	500	500	0.00 %
<b>Total All Entities</b>	198,021,816	213,331,667	231,881,692	388,916,197	236,242,110	-39.26 %

# Fontana Car Show

## Fontana Car Show



The Fontana Car Show kicked off on March 31, 2012. This extraordinary event allows car enthusiasts the opportunity to showcase the craftsmanship and elegance of the most distinguished and exotic automobiles around. Food, live music, cars and more the last Saturday of each month, from March through October at the Civic Center Campus parking lot.

# *Transfers*

*Schedule of Interfund Transfers – All Entities*

# *Transfers*

*Schedule of Interfund Transfers – All Entities*

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>101 - GENERAL FUND</b>				
	15100101 - EMPLOYEE SERVICES	TO SELF INSURANCE FUND #106 - INCREASED ANNUAL EXP	-	107,350
		TO SUPPLEMENTAL RETIREMENT FUND #108 - ANNUAL FUNDING	-	30,000
	Total Budget Unit/Project - 15100101		\$0	\$137,350
	15200101 - BENEFITS	TO RETIREE MEDICAL BENEFITS FUND #107	-	2,500,000
	Total Budget Unit/Project - 15200101		\$0	\$2,500,000
	24000101 - COMMUNITY SERVICES-ADMIN	TO FACILITY MAINT FUND #103 - SR CENTER RENOVATIONS	-	100,000
	Total Budget Unit/Project - 24000101		\$0	\$100,000
	26010101 - IT ADMINISTRATION	TO CITY TECHNOLOGY FUND #102 - HARDWARE/SOFTWARE	-	3,960,000
		TO FACILITY MAINT FUND #103 - COMMUNICATIONS	-	808,830
		TO CITY TECHNOLOGY FUND #102 - VIRTUAL SERVICE ENV	-	250,000
		TO CITY TECHNOLOGY FUND #102 - HRP BWC BATTERIES & MDC	-	150,000
		TO CITY TECHNOLOGY FUND #102 - TRIENNIAL ORTHOGRAPHY	-	28,900
		TO FACILITY MAINT FUND #103 - TELEPHONE MASKING SERVICE	-	2,750
	Total Budget Unit/Project - 26010101		\$0	\$5,200,480
	26210101 - IT OPERATIONS & SUPPORT	TO CAPITAL REINV FUND #601 - REPLACE PERMITTING SYSTEM	-	900,000
		TO CITY TECHNOLOGY FUND #102 - PERMITTING SYSTEM MAINT	-	250,000
		TO CITY TECHNOLOGY FUND #102 - SECURITY CAMERA INSTALL	-	20,000
	Total Budget Unit/Project - 26210101		\$0	\$1,170,000
	28000101 - MANAGEMENT SVCS REVENUE	FROM VARIOUS FUNDS - COST ALLOCATION	7,359,400	-
		FROM MUNI SVCS FISCAL IMPACT FUND #201 - ANNUAL ALLOC	855,000	-
		FROM LIBRARY CAP IMP FUND #634 - REIMB FROM DIF FUNDS	100,000	-
		FROM CAPITAL REINVESTMENT FUND #601 - INTEREST	88,540	-
		FROM SEWER EXPANSION FUND #623 - INTEREST	114,200	-
	Total Budget Unit/Project - 28000101		\$8,517,140	\$0
	28200101 - ACCOUNTING	TO GENERAL DEBT SERVICE FUND #580 - 2014 REF LRBS	-	2,627,180
	Total Budget Unit/Project - 28200101		\$0	\$2,627,180
	28300101 - PURCHASING	TO FACILITY MAINTENANCE FUND #103 - GENERAL OFFICE SVCS	-	110,500
	Total Budget Unit/Project - 28300101		\$0	\$110,500
	36004101 - LAND DEVELOPMENT	TO CAPITAL REINVESTMENT FUND #601 - SAWTOOTH SIDEWALK	-	100,000
	Total Budget Unit/Project - 36004101		\$0	\$100,000
	38003101 - GRAFFITI	TO TECHNOLOGY FUND #102 - GRAFFITI TRACKER MAINTENANCE	-	40,000
	Total Budget Unit/Project - 38003101		\$0	\$40,000
	38008101 - STREET MAINTENANCE	TO CAPITAL REINVESTMENT FUND #601 - PAVEMENT REHAB	-	2,500,000
		TO CAPITAL REINVESTMENT FUND #601 - SIDEWALK REHAB II	-	300,000
	Total Budget Unit/Project - 38008101		\$0	\$2,800,000
	38010101 - ENVIRONMENTAL	TO FACILITY MAINTENANCE FUND #103 - FACILITY MAINT	-	5,305,850
		TO FACILITY MAINTENANCE FUND #103 - PARK UTILITIES	-	651,320
		TO FACILITY MAINTENANCE FUND #103 - SR CTR RENOVATIONS	-	304,100
		TO FLEET FUND #751 - PW UNITS #1650 & #1893	-	66,970
	Total Budget Unit/Project - 38010101		\$0	\$6,328,240

**City Of Fontana**  
**Schedule of Interfund Transfers**  
Fiscal Year 2019/2020

**101 - GENERAL FUND**

38202101 - PARKS	FROM VARIOUS FUNDS - PARK MAINTENANCE	888,720	-
	FROM CFD#1 FUND #407 - WEEKEND PARK COVERAGE	40,000	-
Total Budget Unit/Project - 38202101		\$928,720	\$0
38209101 - LANDSCAPE MAINTENANCE	TO LMD #2 VILLAGE OF HERITAGE FUND #402 - CONTRIBUTION	-	154,000
Total Budget Unit/Project - 38209101		\$0	\$154,000
40211101 - BACKGROUND UNIT	TO FACILITY MANIT FUND #103 - BWC PROGRAM DATA SERVICE	-	135,000
Total Budget Unit/Project - 40211101		\$0	\$135,000
40300101 - FIELD SERVICES	FROM CFD #1 FUND #407 - CFD #1 POLICE SERVICES	1,641,600	-
Total Budget Unit/Project - 40300101		\$1,641,600	\$0
40322101 - PATROL UNITS	TO GF OPERATING PROJECTS #110 - BIKE PATROL/CDBG	-	875,810
	TO FLEET FUND #751 - PD UNIT #0656	-	69,840
Total Budget Unit/Project - 40322101		\$0	\$945,650
<b>TOTAL 101 - GENERAL FUND</b>		<b>\$11,087,460</b>	<b>\$22,348,400</b>

**102 - CITY TECHNOLOGY**

26111102 - INFORMATION SYSTEMS	FROM GENERAL FUND #101 - HARDWARE/SOFTWARE	3,960,000	-
	FROM GENERAL FUND #101 - VIRTUAL SERVICE ENVIRONMENT	250,000	-
	FROM GENERAL FUND #101 - HRP BWC BATTERIES & MDC	150,000	-
	FROM GENERAL FUND #101 - TRIENNIAL ORTHOGRAPHY	28,900	-
Total Budget Unit/Project - 26111102		\$4,388,900	\$0
26211102 - NETWORK OPERATION	FROM GENERAL FUND #101 - PERMITTING SYSTEM MAINTENANCE	250,000	-
	FROM GENERAL FUND #101 - SECURITY CAMERA INSTALLATION	20,000	-
Total Budget Unit/Project - 26211102		\$270,000	\$0
38000102 - PUBLIC WORKS REVENUE	FROM GENERAL FUND #101 - GRAFFITI TRACKER MAINTENANCE	40,000	-
	FROM CFD #1 FUND #407 - GRAFFITI TRACKER MAINTENANCE	20,000	-
Total Budget Unit/Project - 38000102		\$60,000	\$0
<b>TOTAL 102 - CITY TECHNOLOGY</b>		<b>\$4,718,900</b>	<b>\$0</b>

**103 - FACILITY MAINTENANCE**

26212103 - COMMUNICATIONS	FROM GENERAL FUND #101 - COMMUNICATIONS	808,830	-
	FROM GENERAL FUND #101 - BWC PROGRAM DATA SERVICE	135,000	-
	FROM GENERAL FUND #101 - TELEPHONE MASKING SERVICE	2,750	-
Total Budget Unit/Project - 26212103		\$946,580	\$0
28300103 - GENERAL OFFICE SERVICES	FROM GENERAL FUND #101 - GENERAL OFFICE SERVICES	110,500	-
Total Budget Unit/Project - 28300103		\$110,500	\$0
38403103 - PARK UTILITIES	FROM GENERAL FUND #101 - PARK UTILITIES	651,320	-
Total Budget Unit/Project - 38403103		\$651,320	\$0
38500103 - PW FACILITIES REPAIR	FROM GENERAL FUND #101 - FACILITIES REPAIR	5,305,850	-
	FROM GENERAL FUND #101 - SR CENTER RENOVATIONS	404,100	-
Total Budget Unit/Project - 38500103		\$5,709,950	\$0
<b>TOTAL 103 - FACILITY MAINTENANCE</b>		<b>\$7,418,350</b>	<b>\$0</b>

**City Of Fontana**  
**Schedule of Interfund Transfers**  
Fiscal Year 2019/2020

<b>Fund</b>	<b>Budget Unit / Project</b>	<b>Purpose</b>	<b>Transfer In</b>	<b>Transfer Out</b>
<b>106 - SELF-INSURANCE</b>				
	15300106 - RISK LIABILITY	FROM GENERAL FUND #101 - INCREASED ANNUAL EXPENDITURES	107,350	-
	Total Budget Unit/Project - 15300106		\$107,350	\$0
	<b>TOTAL 106 - SELF-INSURANCE</b>		<b>\$107,350</b>	<b>\$0</b>
<b>107 - RETIREE MEDICAL BENEFITS</b>				
	15202107 - RETIREE MEDICAL BENEFITS	FROM GENERAL FUND #101 - ANNUAL CONTRIBUTION	2,500,000	-
	Total Budget Unit/Project - 15202107		\$2,500,000	\$0
	<b>TOTAL 107 - RETIREE MEDICAL BENEFITS</b>		<b>\$2,500,000</b>	<b>\$0</b>
<b>108 - SUPPLEMENTAL RETIREMENT</b>				
	15203108 - SUPPLEMENTL RETIREMENT	FROM GENERAL FUND #101 - ANNUAL FUNDING	30,000	-
	Total Budget Unit/Project - 15203108		\$30,000	\$0
	<b>TOTAL 108 - SUPPLEMENTAL RETIREMENT</b>		<b>\$30,000</b>	<b>\$0</b>
<b>110 - GF OPERATING PROJECTS</b>				
	2033A110 - BIKE PATROL-CDBG PUB SFTY	FROM GENERAL FUND #101 - PATROL BUDGET UNIT 40322101	875,810	-
	Total Budget Unit/Project - 2033A110		\$875,810	\$0
	<b>TOTAL 110 - GF OPERATING PROJECTS</b>		<b>\$875,810</b>	<b>\$0</b>
<b>201 - MUNI SVCS FISCAL IMPACT</b>				
	28100201 - MSFIF ADMIN	TO GENERAL FUND #101 - IMPACT TO MUNI SVCS	-	855,000
	Total Budget Unit/Project - 28100201		\$0	\$855,000
	<b>TOTAL 201 - MUNI SVCS FISCAL IMPACT</b>		<b>\$0</b>	<b>\$855,000</b>
<b>241 - AIR QUALITY MGMT DISTRICT</b>				
	36110241 - AQMD-ENGINEERING	TO GENERAL FUND #101 - COST ALLOCATION	-	13,600
	Total Budget Unit/Project - 36110241		\$0	\$13,600
	<b>TOTAL 241 - AIR QUALITY MGMT DISTRICT</b>		<b>\$0</b>	<b>\$13,600</b>
<b>246 - MEASURE I 2010-2040 LOCAL</b>				
	36113246 - MI LOCAL COST ALLOCATION	TO GENERAL FUND #101 - COST ALLOCATION	-	99,900
	Total Budget Unit/Project - 36113246		\$0	\$99,900
	<b>TOTAL 246 - MEASURE I 2010-2040 LOCAL</b>		<b>\$0</b>	<b>\$99,900</b>
<b>281 - GAS TAX (STATE)</b>				
	38008281 - STREET MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	773,500
	Total Budget Unit/Project - 38008281		\$0	\$773,500
	<b>TOTAL 281 - GAS TAX (STATE)</b>		<b>\$0</b>	<b>\$773,500</b>
<b>282 - SOLID WASTE MITIGATION</b>				
	38012282 - SOLID WASTE & RECYCLING	TO GENERAL FUND #101 - COST ALLOCATION	-	409,000
	Total Budget Unit/Project - 38012282		\$0	\$409,000
	<b>TOTAL 282 - SOLID WASTE MITIGATION</b>		<b>\$0</b>	<b>\$409,000</b>

**City Of Fontana**  
**Schedule of Interfund Transfers**  
 Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>362 - CDBG</b>				
	3801A362 - CDBG HOUSING ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	91,800
	Total Budget Unit/Project - 3801A362		\$0	\$91,800
TOTAL 362 - CDBG			\$0	\$91,800
<b>385 - AFTER SCHOOL PROGRAM</b>				
	24040385 - FASP - AFTER SCHOOL ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	405,100
	Total Budget Unit/Project - 24040385		\$0	\$405,100
TOTAL 385 - AFTER SCHOOL PROGRAM			\$0	\$405,100
<b>401 - LMD #1 CITY WIDE</b>				
	38600401 - LMD #1	TO GENERAL FUND #101 - COST ALLOCATION	-	119,000
	Total Budget Unit/Project - 38600401		\$0	\$119,000
TOTAL 401 - LMD #1 CITY WIDE			\$0	\$119,000
<b>402 - LMD #2 VLG OF HERITAGE</b>				
	38209402 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	309,100
		FROM GENERAL FUND #101 - LANDSCAPE MAINT	154,000	-
		FROM VARIOUS FUNDS - PARK MAINTENANCE	356,300	-
	Total Budget Unit/Project - 38209402		\$510,300	\$309,100
TOTAL 402 - LMD #2 VLG OF HERITAGE			\$510,300	\$309,100
<b>403 - LMD #3 EMPIRE CENTER</b>				
	38209403 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,900
	Total Budget Unit/Project - 38209403		\$0	\$4,900
TOTAL 403 - LMD #3 EMPIRE CENTER			\$0	\$4,900
<b>404 - LMD #3 HUNTER'S RIDGE</b>				
	38209404 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	105,500
		FROM VARIOUS FUNDS - PARK MAINTENANCE	121,690	-
	Total Budget Unit/Project - 38209404		\$121,690	\$105,500
TOTAL 404 - LMD #3 HUNTER'S RIDGE			\$121,690	\$105,500
<b>406 - LLMD #3 HUNTER'S RIDGE</b>				
	38009406 - STREET LIGHTS	TO GENERAL FUND #101 - COST ALLOCATION	-	4,100
	Total Budget Unit/Project - 38009406		\$0	\$4,100
TOTAL 406 - LLMD #3 HUNTER'S RIDGE			\$0	\$4,100

**City Of Fontana**  
**Schedule of Interfund Transfers**  
Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>407 - CFD #1 SOUTHRIDGE VILLAGE</b>				
	38003407 - GRAFFITI	TO TECHNOLOGY FUND #102 - GRAFFITI TRACKER MAINTENANCE	-	20,000
	Total Budget Unit/Project - 38003407		\$0	\$20,000
	38202407 - PARKS	TO GENERAL FUND #101 - WEEKEND PARK COVERAGE	-	40,000
	Total Budget Unit/Project - 38202407		\$0	\$40,000
	38209407 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	336,600
	Total Budget Unit/Project - 38209407		\$0	\$336,600
	40209407 - CFD#1 POLICE SERVICES	TO GENERAL FUND #101 - CFD #1 POLICE SERVICES	-	1,641,600
	Total Budget Unit/Project - 40209407		\$0	\$1,641,600
TOTAL 407 - CFD #1 SOUTHRIDGE VILLAGE			\$0	\$2,038,200
<b>408 - CFD #6 THE LANDINGS</b>				
	38209408 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	57,600
		FROM VARIOUS FUNDS - PARK MAINTENANCE	131,450	-
	Total Budget Unit/Project - 38209408		\$131,450	\$57,600
TOTAL 408 - CFD #6 THE LANDINGS			\$131,450	\$57,600
<b>409 - CFD #6-1 STRATHAM</b>				
	38209409 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	14,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	52,700
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	37,700
	Total Budget Unit/Project - 38209409		\$0	\$105,100
TOTAL 409 - CFD #6-1 STRATHAM			\$0	\$105,100
<b>410 - CFD #6-2 N MORNINGSIDE</b>				
	38209410 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	6,600
	Total Budget Unit/Project - 38209410		\$0	\$6,600
TOTAL 410 - CFD #6-2 N MORNINGSIDE			\$0	\$6,600
<b>411 - CFD #6-3A BELLGROVE II</b>				
	38209411 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	16,500
		TO LMD#3 HUNTER'S RIDGE FUND #404 - PARK MAINTENANCE	-	22,800
	Total Budget Unit/Project - 38209411		\$0	\$39,300
TOTAL 411 - CFD #6-3A BELLGROVE II			\$0	\$39,300
<b>412 - CFD #7 COUNTRY CLUB EST</b>				
	38209412 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	13,500
		FROM VARIOUS FUNDS - PARK MAINTENANCE	16,400	-
	Total Budget Unit/Project - 38209412		\$16,400	\$13,500
TOTAL 412 - CFD #7 COUNTRY CLUB EST			\$16,400	\$13,500

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>413 - CFD #8 PRESLEY</b>				
	38209413 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	24,300
		FROM VARIOUS FUNDS - PARK MAINTENANCE	99,930	-
	Total Budget Unit/Project - 38209413		\$99,930	\$24,300
TOTAL 413 - CFD #8 PRESLEY			\$99,930	\$24,300
<b>414 - CFD #9M MORNINGSIDE</b>				
	38209414 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	14,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	12,940
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	4,160
		TO LMD #3 HUNTER'S RIDGE FUND #404 - PARK MAINTENANCE	-	8,290
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	58,610
		TO CFD #13 SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	3,200
	Total Budget Unit/Project - 38209414		\$0	\$101,900
TOTAL 414 - CFD #9M MORNINGSIDE			\$0	\$101,900
<b>415 - CFD #10M JURUPA IND</b>				
	38209415 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,100
	Total Budget Unit/Project - 38209415		\$0	\$3,100
TOTAL 415 - CFD #10M JURUPA IND			\$0	\$3,100
<b>416 - CFD #12 SIERRA LAKES</b>				
	38209416 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	115,600
		FROM VARIOUS FUNDS - PARK MAINTENANCE	264,880	-
	Total Budget Unit/Project - 38209416		\$264,880	\$115,600
TOTAL 416 - CFD #12 SIERRA LAKES			\$264,880	\$115,600
<b>417 - CFD #13M SUMMIT HEIGHTS</b>				
	38209417 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	81,900
		FROM VARIOUS FUNDS - PARK MAINTENANCE	91,580	-
	Total Budget Unit/Project - 38209417		\$91,580	\$81,900
TOTAL 417 - CFD #13M SUMMIT HEIGHTS			\$91,580	\$81,900
<b>418 - CFD #14M SYCAMORE HILLS</b>				
	38209418 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	27,900
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	72,840
		TO CFD #7 COUNTRY CLUB EST FUND #412 - PARK MAINTENANCE	-	16,400
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	30,730
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	66,430
	Total Budget Unit/Project - 38209418		\$0	\$214,300
TOTAL 418 - CFD #14M SYCAMORE HILLS			\$0	\$214,300

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>419 - CFD #15M SILVER RIDGE</b>				
	38209419 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	14,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	33,500
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	69,500
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	50,500
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	26,700
	Total Budget Unit/Project - 38209419		\$0	\$194,500
TOTAL 419 - CFD #15M SILVER RIDGE			\$0	\$194,500
<b>420 - CFD #16M VENTANA POINTE</b>				
	38209420 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	16,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	7,700
	Total Budget Unit/Project - 38209420		\$0	\$27,300
TOTAL 420 - CFD #16M VENTANA POINTE			\$0	\$27,300
<b>421 - CFD #18M BADIOLA HOMES</b>				
	38209421 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	3,800
	Total Budget Unit/Project - 38209421		\$0	\$3,900
TOTAL 421 - CFD #18M BADIOLA HOMES			\$0	\$3,900
<b>422 - CFD #20M</b>				
	38209422 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	13,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	2,200
	Total Budget Unit/Project - 38209422		\$0	\$18,500
TOTAL 422 - CFD #20M			\$0	\$18,500
<b>423 - CFD #21M</b>				
	38209423 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	17,500
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	900
	Total Budget Unit/Project - 38209423		\$0	\$19,600
TOTAL 423 - CFD #21M			\$0	\$19,600
<b>424 - CFD #23M</b>				
	38209424 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	900
	Total Budget Unit/Project - 38209424		\$0	\$10,000
TOTAL 424 - CFD #23M			\$0	\$10,000

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>425 - CFD #24M</b>				
	38209425 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	24,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	300
	Total Budget Unit/Project - 38209425		\$0	\$26,000
TOTAL 425 - CFD #24M			\$0	\$26,000
<b>426 - CFD #25M</b>				
	38209426 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	14,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	1,800
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	19,500
	Total Budget Unit/Project - 38209426		\$0	\$48,100
TOTAL 426 - CFD #25M			\$0	\$48,100
<b>427 - CFD #27M</b>				
	38209427 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	12,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	6,450
		TO CFD #13 SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	3,450
	Total Budget Unit/Project - 38209427		\$0	\$27,500
TOTAL 427 - CFD #27M			\$0	\$27,500
<b>428 - CFD #28M</b>				
	38209428 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	7,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	82,000
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	9,850
	Total Budget Unit/Project - 38209428		\$0	\$98,850
TOTAL 428 - CFD #28M			\$0	\$98,850
<b>429 - CFD #29M</b>				
	38209429 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	7,000
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	8,800
	Total Budget Unit/Project - 38209429		\$0	\$19,100
TOTAL 429 - CFD #29M			\$0	\$19,100

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>430 - CFD #30M</b>				
	38209430 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	13,200
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	62,560
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	42,580
	Total Budget Unit/Project - 38209430		\$0	\$118,340
TOTAL 430 - CFD #30M			\$0	\$118,340
<b>431 - CFD #34 EMPIRE DET BASIN</b>				
	38209431 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,000
	Total Budget Unit/Project - 38209431		\$0	\$1,000
TOTAL 431 - CFD #34 EMPIRE DET BASIN			\$0	\$1,000
<b>432 - CFD #33M EMPIRE LIGHTING</b>				
	38209432 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,500
	Total Budget Unit/Project - 38209432		\$0	\$2,500
TOTAL 432 - CFD #33M EMPIRE LIGHTING			\$0	\$2,500
<b>433 - CFD #31 CITRUS HEIGHTS N</b>				
	38209433 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	11,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	68,800
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	86,300
	Total Budget Unit/Project - 38209433		\$0	\$166,700
TOTAL 433 - CFD #31 CITRUS HEIGHTS N			\$0	\$166,700
<b>434 - CFD #32M</b>				
	38209434 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	13,500
	Total Budget Unit/Project - 38209434		\$0	\$13,700
TOTAL 434 - CFD #32M			\$0	\$13,700
<b>435 - CFD #35M</b>				
	38209435 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	71,400
		FROM VARIOUS FUNDS - PARK MAINTENANCE	35,040	-
	Total Budget Unit/Project - 38209435		\$35,040	\$71,400
TOTAL 435 - CFD #35M			\$35,040	\$71,400
<b>436 - CFD #36M</b>				
	38209436 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	8,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	8,700
	Total Budget Unit/Project - 38209436		\$0	\$17,400
TOTAL 436 - CFD #36M			\$0	\$17,400

**City Of Fontana**  
**Schedule of Interfund Transfers**  
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Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>437 - CFD #38M</b>				
	38209437 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	92,020
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	7,980
	Total Budget Unit/Project - 38209437		\$0	\$105,900
TOTAL 437 - CFD #38M			\$0	\$105,900
<b>438 - CFD #37 MONTELAGO</b>				
	38209438 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	30,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	8,500
	Total Budget Unit/Project - 38209438		\$0	\$43,700
TOTAL 438 - CFD #37 MONTELAGO			\$0	\$43,700
<b>439 - CFD #39M</b>				
	38209439 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	11,700
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	1,800
	Total Budget Unit/Project - 38209439		\$0	\$14,600
TOTAL 439 - CFD #39M			\$0	\$14,600
<b>440 - CFD #40M</b>				
	38209440 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	5,300
	Total Budget Unit/Project - 38209440		\$0	\$7,400
TOTAL 440 - CFD #40M			\$0	\$7,400
<b>441 - CFD #41M</b>				
	38209441 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	400
	Total Budget Unit/Project - 38209441		\$0	\$7,200
TOTAL 441 - CFD #41M			\$0	\$7,200
<b>442 - CFD #42M</b>				
	38209442 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,600
	Total Budget Unit/Project - 38209442		\$0	\$3,600
TOTAL 442 - CFD #42M			\$0	\$3,600

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>443 - CFD #44M</b>				
	38209443 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	2,400
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	400
	Total Budget Unit/Project - 38209443		\$0	\$5,300
TOTAL 443 - CFD #44M			\$0	\$5,300
<b>444 - CFD #45M</b>				
	38209444 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	30,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	14,000
	Total Budget Unit/Project - 38209444		\$0	\$49,700
TOTAL 444 - CFD #45M			\$0	\$49,700
<b>445 - CFD #46M</b>				
	38209445 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	18,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	900
	Total Budget Unit/Project - 38209445		\$0	\$21,700
TOTAL 445 - CFD #46M			\$0	\$21,700
<b>446 - CFD #47M</b>				
	38209446 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	900
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	4,500
	Total Budget Unit/Project - 38209446		\$0	\$5,400
TOTAL 446 - CFD #47M			\$0	\$5,400
<b>447 - CFD #48M</b>				
	38209447 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	14,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	10,000
	Total Budget Unit/Project - 38209447		\$0	\$28,200
TOTAL 447 - CFD #48M			\$0	\$28,200
<b>448 - CFD #49M</b>				
	38209448 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	800
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	4,500
	Total Budget Unit/Project - 38209448		\$0	\$5,300
TOTAL 448 - CFD #49M			\$0	\$5,300

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>449 - CFD #50M</b>				
	38209449 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,500
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	23,400
	Total Budget Unit/Project - 38209449		\$0	\$27,300
TOTAL 449 - CFD #50M			\$0	\$27,300
<b>450 - CFD #51M</b>				
	38209450 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	23,000
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	6,200
	Total Budget Unit/Project - 38209450		\$0	\$33,600
TOTAL 450 - CFD #51M			\$0	\$33,600
<b>453 - CFD #53M</b>				
	38209453 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,000
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	300
	Total Budget Unit/Project - 38209453		\$0	\$4,400
TOTAL 453 - CFD #53M			\$0	\$4,400
<b>454 - CFD #54M</b>				
	38209454 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	8,160
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	2,340
	Total Budget Unit/Project - 38209454		\$0	\$11,600
TOTAL 454 - CFD #54M			\$0	\$11,600
<b>455 - CFD #55M</b>				
	38209455 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	400
	Total Budget Unit/Project - 38209455		\$0	\$2,700
TOTAL 455 - CFD #55M			\$0	\$2,700
<b>456 - CFD #56M</b>				
	38209456 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,200
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	17,300
	Total Budget Unit/Project - 38209456		\$0	\$23,600
TOTAL 456 - CFD #56M			\$0	\$23,600

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>457 - CFD #57M</b>				
	38209457 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,500
	Total Budget Unit/Project - 38209457		\$0	\$5,400
TOTAL 457 - CFD #57M			\$0	\$5,400
<b>458 - CFD #58M</b>				
	38209458 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	3,700
	Total Budget Unit/Project - 38209458		\$0	\$3,800
TOTAL 458 - CFD #58M			\$0	\$3,800
<b>460 - CFD #60M</b>				
	38209460 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,500
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	1,800
	Total Budget Unit/Project - 38209460		\$0	\$5,000
TOTAL 460 - CFD #60M			\$0	\$5,000
<b>461 - CFD #61M</b>				
	38209461 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	17,600
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	6,700
	Total Budget Unit/Project - 38209461		\$0	\$26,100
TOTAL 461 - CFD #61M			\$0	\$26,100
<b>463 - CFD #63M</b>				
	38209463 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
	Total Budget Unit/Project - 38209463		\$0	\$400
TOTAL 463 - CFD #63M			\$0	\$400
<b>465 - CFD #65M</b>				
	38209465 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
	Total Budget Unit/Project - 38209465		\$0	\$9,600
TOTAL 465 - CFD #65M			\$0	\$9,600
<b>467 - CFD #67M</b>				
	38209467 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	20,000
	Total Budget Unit/Project - 38209467		\$0	\$21,900
TOTAL 467 - CFD #67M			\$0	\$21,900

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>468 - CFD #68M</b>				
	38209468 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,700
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	4,700
	Total Budget Unit/Project - 38209468		\$0	\$11,000
TOTAL 468 - CFD #68M			\$0	\$11,000
<b>469 - CFD #69M</b>				
	38209469 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,600
		TO LMD #3 HUNTER'S RIDGE FUND #404 - PARK MAINTENANCE	-	90,600
	Total Budget Unit/Project - 38209469		\$0	\$93,200
TOTAL 469 - CFD #69M			\$0	\$93,200
<b>470 - CFD #70M AVELLINO</b>				
	38209470 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	20,950
	Total Budget Unit/Project - 38209470		\$0	\$26,150
TOTAL 470 - CFD #70M AVELLINO			\$0	\$26,150
<b>471 - CFD #71M SIERRA CREST</b>				
	38209471 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,550
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	25,000
	Total Budget Unit/Project - 38209471		\$0	\$35,650
TOTAL 471 - CFD #71M SIERRA CREST			\$0	\$35,650
<b>472 - CFD #72M</b>				
	38209472 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,100
	Total Budget Unit/Project - 38209472		\$0	\$5,700
TOTAL 472 - CFD #72M			\$0	\$5,700
<b>473 - CFD #73M</b>				
	38209473 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,900
		TO CFD #16 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	25,000
	Total Budget Unit/Project - 38209473		\$0	\$34,200
TOTAL 473 - CFD #73M			\$0	\$34,200
<b>474 - CFD #74M</b>				
	38209474 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,000
	Total Budget Unit/Project - 38209474		\$0	\$1,000
TOTAL 474 - CFD #74M			\$0	\$1,000

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Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>475 - CFD #75M</b>				
	38209475 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	7,400
	Total Budget Unit/Project - 38209475		\$0	\$8,000
TOTAL 475 - CFD #75M			\$0	\$8,000
<b>476 - CFD #76M</b>				
	38209476 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,400
		TO CFD #70M AVELLINO FUND #470 - PARK MAINTENANCE	-	14,500
	Total Budget Unit/Project - 38209476		\$0	\$15,900
TOTAL 476 - CFD #76M			\$0	\$15,900
<b>477 - CFD #77M</b>				
	38209477 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,400
	Total Budget Unit/Project - 38209477		\$0	\$6,200
TOTAL 477 - CFD #77M			\$0	\$6,200
<b>478 - CFD #78M</b>				
	38209478 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,100
		TO LMD #3 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	52,200
	Total Budget Unit/Project - 38209478		\$0	\$53,300
TOTAL 478 - CFD #78M			\$0	\$53,300
<b>479 - CFD #79M</b>				
	38209479 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
	Total Budget Unit/Project - 38209479		\$0	\$100
TOTAL 479 - CFD #79M			\$0	\$100
<b>480 - CFD #80M BELLA STRADA</b>				
	38209480 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	79,900
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	21,700
	Total Budget Unit/Project - 38209480		\$0	\$104,700
TOTAL 480 - CFD #80M BELLA STRADA			\$0	\$104,700
<b>481 - CFD #81M</b>				
	38209481 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,400
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	45,800
	Total Budget Unit/Project - 38209481		\$0	\$48,200
TOTAL 481 - CFD #81M			\$0	\$48,200

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Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>483 - CFD #83M</b>				
	38209483 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,200
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	25,900
	Total Budget Unit/Project - 38209483		\$0	\$27,100
TOTAL 483 - CFD #83M			\$0	\$27,100
<b>484 - CFD #84M</b>				
	38209484 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	8,100
	Total Budget Unit/Project - 38209484		\$0	\$8,500
TOTAL 484 - CFD #84M			\$0	\$8,500
<b>580 - GENERAL DEBT SERVICE</b>				
	28200580 - FINANCE-GENERAL D/S	FROM GENERAL FUND #101 - 2007 LRBS	2,627,180	-
		FROM FIRE ASSESSMENT FUND #631 - 2010 LRBS	306,830	-
	Total Budget Unit/Project - 28200580		\$2,934,010	\$0
TOTAL 580 - GENERAL DEBT SERVICE			\$2,934,010	\$0
<b>601 - CAPITAL REINVESTMENT</b>				
	1022A601 - TRAK-IT PERMIT SYSTEM	FROM GENERAL FUND #601 - REPLACE PERMITTING SYSTEM	900,000	-
	Total Budget Unit/Project - 1022A601		\$900,000	\$0
	28100601 - ADMINISTRATIVE ACTIVITIES	TO GENERAL FUND #101 - COST ALLOCATION	-	100,000
		TO GENERAL FUND #101 - INTEREST EARNED	-	88,540
	Total Budget Unit/Project - 28100601		\$0	\$188,540
	38008601 - STREET MAINTENANCE	FROM GENERAL FUND #101 - PAVEMENT REHABILITATION	2,500,000	-
		FROM GENERAL FUND #101 - SIDEWALK REHAB II	300,000	-
		FROM GENERAL FUND #101 - SAWTOOTH SIDEWALK	100,000	-
	Total Budget Unit/Project - 38008601		\$2,900,000	\$0
TOTAL 601 - CAPITAL REINVESTMENT			\$3,800,000	\$188,540
<b>602 - CAPITAL IMPROVEMENT</b>				
	36333602 - ENG. CAPITAL IMPROVEMENTS	TO GENERAL FUND #101 - COST ALLOCATION	-	90,500
	Total Budget Unit/Project - 36333602		\$0	\$90,500
TOTAL 602 - CAPITAL IMPROVEMENT			\$0	\$90,500
<b>620 - SAN SEVAINE FLOOD CONTROL</b>				
	36227620 - SAN SEVAINE ENG ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	14,000
	Total Budget Unit/Project - 36227620		\$0	\$14,000
TOTAL 620 - SAN SEVAINE FLOOD CONTROL			\$0	\$14,000
<b>622 - STORM DRAIN</b>				
	36335622 - STORM DRAINS ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	489,900
	Total Budget Unit/Project - 36335622		\$0	\$489,900
TOTAL 622 - STORM DRAIN			\$0	\$489,900

**City Of Fontana**  
**Schedule of Interfund Transfers**  
Fiscal Year 2019/2020

<b>Fund</b>	<b>Budget Unit / Project</b>	<b>Purpose</b>	<b>Transfer In</b>	<b>Transfer Out</b>
<b>623 - SEWER EXPANSION</b>				
	38016623 - EXPANSION IEUA	TO GENERAL FUND #101 - INTEREST EARNED	-	114,200
	Total Budget Unit/Project - 38016623		\$0	\$114,200
	<b>TOTAL 623 - SEWER EXPANSION</b>		<b>\$0</b>	<b>\$114,200</b>
<b>630 - CIRCULATION MITIGATION</b>				
	34201630 - PLANNING CIRC IMPROVMT	TO GENERAL FUND #101 - COST ALLOCATION	-	75,000
	Total Budget Unit/Project - 34201630		\$0	\$75,000
	<b>TOTAL 630 - CIRCULATION MITIGATION</b>		<b>\$0</b>	<b>\$75,000</b>
<b>631 - FIRE ASSESSMENT</b>				
	34999631 - FIRE ASSESSMENT PROJECTS	TO GENERAL DEBT SVC FUND #580 - 2010 LRBS	-	306,830
	Total Budget Unit/Project - 34999631		\$0	\$306,830
	<b>TOTAL 631 - FIRE ASSESSMENT</b>		<b>\$0</b>	<b>\$306,830</b>
<b>633 - LANDSCAPE MEDIANS</b>				
	34999633 - LANDSCAPE DIFP-CDA/PLN	TO GENERAL FUND #101 - COST ALLOCATION	-	4,700
	Total Budget Unit/Project - 34999633		\$0	\$4,700
	<b>TOTAL 633 - LANDSCAPE MEDIANS</b>		<b>\$0</b>	<b>\$4,700</b>
<b>634 - LIBRARY CAP IMPROVEMENT</b>				
	34999634 - LIBRARY DIFP-CDA/SP	TO GENERAL FUND #101 - COST ALLOCATION	-	11,000
		TO GENERAL FUND #101 - REIMB FOR FOR LIBRARY CONST	-	100,000
	Total Budget Unit/Project - 34999634		\$0	\$111,000
	<b>TOTAL 634 - LIBRARY CAP IMPROVEMENT</b>		<b>\$0</b>	<b>\$111,000</b>
<b>635 - PARKS DEVELOPMENT</b>				
	36334635 - PARKS DEV CAP FD - ENG	TO GENERAL FUND #101 - COST ALLOCATION	-	428,700
	Total Budget Unit/Project - 36334635		\$0	\$428,700
	<b>TOTAL 635 - PARKS DEVELOPMENT</b>		<b>\$0</b>	<b>\$428,700</b>
<b>636 - POLICE CAPITAL FACILITIES</b>				
	34999636 - POLICE FAC DIFP-CDA/SP	TO GENERAL FUND #101 - COST ALLOCATION	-	45,400
	Total Budget Unit/Project - 34999636		\$0	\$45,400
	<b>TOTAL 636 - POLICE CAPITAL FACILITIES</b>		<b>\$0</b>	<b>\$45,400</b>
<b>701 - SEWER MAINT &amp; OPERATIONS</b>				
	28200701 - SEWER BILLING	TO GENERAL FUND #101 - COST ALLOCATION	-	2,661,200
	Total Budget Unit/Project - 28200701		\$0	\$2,661,200
	<b>TOTAL 701 - SEWER MAINT &amp; OPERATIONS</b>		<b>\$0</b>	<b>\$2,661,200</b>

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>702 - SEWER CAPITAL PROJECTS</b>				
	36550702 - ENG SEWER IMPROVEMENT ADM	TO GENERAL FUND #101 - COST ALLOCATION	-	25,900
	Total Budget Unit/Project - 36550702		\$0	\$25,900
	38021702 - SEWER CONSTRUCTION	FROM SEWER REPLACEMENT FUND #703 - STATE REV LOAN	502,240	-
	Total Budget Unit/Project - 38021702		\$502,240	\$0
TOTAL 702 - SEWER CAPITAL PROJECTS			\$502,240	\$25,900
<b>703 - SEWER REPLACEMENT</b>				
	38022703 - SEWER LINE REPLACEMENT	TO GENERAL FUND #101 - COST ALLOCATION	-	147,100
		TO SEWER CAPITAL FUND #702 - STATE REVOLVING LOAN	-	502,240
	Total Budget Unit/Project - 38022703		\$0	\$649,340
TOTAL 703 - SEWER REPLACEMENT			\$0	\$649,340
<b>751 - FLEET OPERATIONS</b>				
	38411751 - FLEET REPLACEMENT	FROM GENERAL FUND #101 - PW UNITS #1650 & #1893	66,970	-
		FROM GENERAL FUND #101 - PD UNIT #0656	69,840	-
	Total Budget Unit/Project - 38411751		\$136,810	\$0
TOTAL 751 - FLEET OPERATIONS			\$136,810	\$0
<b>Total City Of Fontana</b>			<b>\$35,382,200</b>	<b>\$35,382,200</b>

**Fontana Fire District**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>497 - FONTANA FIRE DISTRICT</b>				
	50100497 - FIRE DISTRICT ADMIN	TO FIRE CAPITAL FUND #696 - EQUIPMENT RESERVE	-	1,632,100
		TO FIRE CAPITAL FUND #696 - PROJECT FUNDING	-	650,000
	Total Budget Unit/Project - 50100497		\$0	\$2,282,100
<b>TOTAL 497 - FONTANA FIRE DISTRICT</b>			<b>\$0</b>	<b>\$2,282,100</b>
<b>696 - FIRE CAPITAL PROJECT</b>				
	50300696 - FIRE CAPITAL PROJECT	FROM FIRE DISTRICT FUND #497 - EQUIPMENT RESERVE	1,632,100	-
		FROM FIRE DISTRICT FUND #497 - PROJECT FUNDING	650,000	-
	Total Budget Unit/Project - 50300696		\$2,282,100	\$0
<b>TOTAL 696 - FIRE CAPITAL PROJECT</b>			<b>\$2,282,100</b>	<b>\$0</b>
<b>Total Fontana Fire District</b>			<b>\$2,282,100</b>	<b>\$2,282,100</b>
<b>Total Interfund Transfers</b>			<b>\$37,664,300</b>	<b>\$37,664,300</b>

# Summer Camps *Summer Camps*



Fontana's eight summer day camps offer many fun and educational activities in a safe and supervised environment. Campers will experience nature walks, arts & crafts, swimming, sports, interactive games, computer time and many other daily activities.

# *CIP Overview*

*Capital Improvement Program (CIP) Summary  
New Budget Year Activity  
Seven-Year Plan*

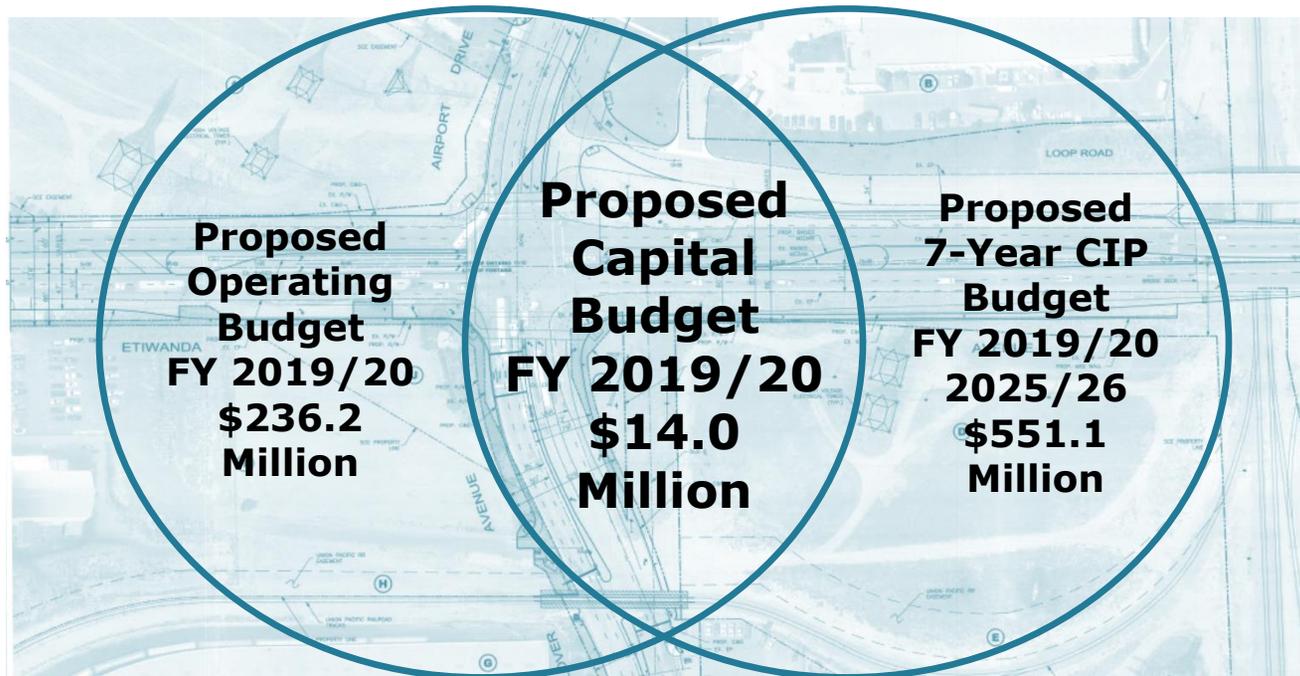
# *CIP Overview*

*Capital Improvement Program (CIP) Summary  
New Budget Year Activity  
Seven-Year Plan*

## Capital Improvement Program (CIP) Summary

Government Code Section 66002 requires local agencies that have developed a fee program to adopt a Capital Improvement Program (CIP) indicating the approximate location, size, timing and cost estimate of all facilities or improvements to be financed by fees. The City of Fontana has such a fee program and is presenting this Seven-Year Capital Improvement Program (CIP) Budget document as an update of the infrastructure needs for the future.

The CIP is a separate document that is annually brought to the City Council for consideration. This document matches funding sources with capital expenditures over a seven-year schedule. The purpose of the CIP is to serve as a planning tool which coordinates the financing and scheduling of major projects undertaken by the City. The CIP has been prepared in accordance with generally accepted accounting principles (GAAP). This document is dynamic and, consequently, must be revised annually to address changing needs, priorities and financial conditions. The current year of the CIP is the funded portion and is referred to as the Capital Budget.



# CIP Overview

# Fiscal Year 2019/2020

A capital project involves the purchase or construction of major fixed assets such as land, buildings or permanent improvements including additions, replacements and major alterations having a long life expectancy. Generally, only those items costing \$10,000 or more are considered capital projects, and are divided into nine categories as follows:

- Flood Control & Storm Drain
- Major Corridor/Interchanges
- Open Space and Recreation
- Other Capital Project Improvements
- Public Buildings
- Sewer
- Streets
- Technology
- Traffic

Within the CIP, projects have been separated into the following project priorities:

- Priority 1:** Project is **essential** and should be started within the year.
- Priority 2:** Project is **necessary** and should be started within 1 to 3 years.
- Priority 3:** Project is **desirable** and should be started within 3 to 5 years.
- Priority 4:** Project is **deferrable** due to lack of funding or other reasons and is scheduled to start within 5 to 10 years.

Each project in the CIP has been assigned a unique identification number that will remain with the project throughout its life. The project identification number allows the City Council to track and monitor project status over multiple years.

## Operating & Maintenance Cost Impacts

Projects in the CIP can have long-term impacts on the annual operating budget of the City. When a project is constructed that requires new or increased maintenance by the City, funds must be budgeted to cover these costs. Operating and maintenance costs can include labor, materials, equipment and utilities, as well as contracted cost for services. While these costs vary depending upon the specific project, listed below is the annual average cost per service for various operating and maintenance expenditures:

Street maintenance	\$3,200 per lane mile
Street sweeping	\$296 per curb mile
Facilities operation/maintenance	\$11.20 per square foot
Traffic signals	\$3,000 per signalized intersection
Parks maintenance	\$30,000 per acre

The funding sources to cover these operating/maintenance costs include:

- General Fund
- Facility Maintenance Fund
- Traffic Safety Fund
- Gas Tax Fund
- Landscape Maintenance Districts (LMDs)
- Community Facilities Districts (CFDs)

## New Budget Year Activity

As presented in the Operating Budget for Fiscal Year 2019-20, the new capital improvement project funding totals \$14.0 million for all categories of capital improvement projects reported by various City departments. This amount represents funding for both new and ongoing projects from a variety of funding sources.

Many projects are related to maintenance for and replacement of existing City facilities and infrastructure such as street and utility improvements or facility repairs and enhancements. Many of the smaller budgeted projects are components and cyclical replacement programs. These types of projects do not create significant budgetary impacts.

The potential budgetary impact of any proposed capital project is carefully considered as part of the capital improvement program review process. The recurring budgetary impact of a capital project is the anticipated project-related increase to the City’s budget in the first fiscal year following completion of the project. These expenditures include additional personnel, operations and maintenance expenditures, recurring capital outlays and capital debt service. For example, a new community center will likely require additional staff as well as funding for utilities, maintenance and other similar costs.

Projects	Amount (In thousands)
<b>Ongoing Projects</b>	
Pavement Rehabilitation	\$4,900
Pavement Rehabilitation – RMRA	3,509
Hardware Replacement Program	1,756
Sidewalk Rehabilitation	300
South Fontana Park	300
Sawtooth/Concrete	100
<b>New Projects</b>	
Permitting System Replacement	900
Foothill: Hemlock to Almeria Design & Environmental	800
Fire Station 78 Flashing Beacon and Traffic Signal	600
Fire Station 81 Design & Environmental	500
Alder, Locust and Ramona Sidewalks/Traffic Signs	348
<b>Total</b>	<b>\$14,013</b>

Funding Source	Amount (in thousands)
<b>Other General Funds</b>	
102 City Technology	\$1,404
<b>Special Revenue Funds</b>	
223 Federal Asset Seizure	352
246 Measure I Local 2010-2040	450
281 Gas Tax (TCR replacement)	1,600
282 Solid Waste Mitigation	800
283 Road Maintenance & Rehabilitation	3,509
301 Grants	348
<b>Capital Project Funds</b>	
601 Capital Reinvestment	3,800
602 Capital Improvement	300
603 Future Capital Project	800
696 Fire Capital Projects	650
<b>Total</b>	<b>\$14,013</b>

Annual operating costs for these projects to be included in the FY 2019-20 Operating Budget will be approximately \$637,000.

## Ongoing Projects



### Pavement Rehabilitation

This project receives an annual allotment which varies depending on the availability of funds for ongoing work. Work typically occurs between May and October each year and includes street overlay and rehabilitation in various locations in the City. The City maintains a computerized pavement management system which is used to determine the priority for street projects.

#### FY 2019-20 funding:

#### **\$4.90 million total funding**

\$1.60 million from Gas Tax Fund #281

\$0.80 million from Solid Waste Mitigation Fund #282

\$2.50 million from Capital Reinvestment Fund #601

### Pavement Rehab RMRA

The passage of the Road Maintenance and Rehabilitation Act of 2017 created new permanent funding sources for road maintenance and rehabilitation projects for the city. This project involves the overlay and rehabilitation of street pavement and the construction of new and replacement sidewalks, curbs and gutters. The City maintains a computerized pavement management system which is used to determine the priority for street projects.

#### FY 2019-20 funding:

#### **\$3.51 million from Road Maintenance & Rehab Fund #283**



## Ongoing Projects - continued



### Hardware Replacement Program

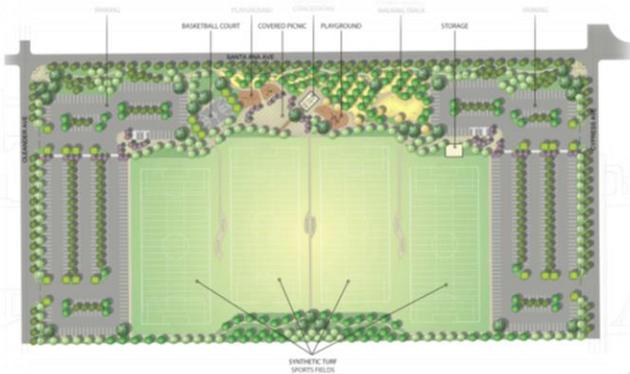
This represents additional funding for an existing project to replace computers, servers, network equipment, etc. throughout the City as need on an ongoing basis. This project gets a periodic allotment which varies based on an annual inventory of technology equipment and warranty expiration dates.

**FY 2019-20 funding:**  
**\$1.75 million total funding**  
\$1.40 million from City Technology Fund #102  
\$0.35 million from Federal Asset Seizure Fund #223

### Sidewalk Rehabilitation

This project is the City's ongoing project to repair/replace deficient sidewalks throughout the City based on the information generated from the Sidewalk Condition Survey.

**FY 2019-20 funding:**  
**\$300,000 funding from Capital Reinvestment Fund #601**



### South Fontana Sports Park

This 17-acre sports park will include four lighted artificial turf fields for football and soccer use as well as parking, restrooms, snack bar, playground and storage facilities. It is currently in the design phase and is estimated to be under construction by March 2020 and completed by September 2021. Approximately \$9.3 million of additional funding is required in future years.

**FY 2019-20 funding;**  
**\$300,000 from Capital Improvement Fund #602**

## Ongoing Projects - continued

### Sawtooth Project

This project receives an annual allotment to align and provide continuity to sidewalks as priority dictates within the City, targeting areas where aligning or completing sidewalks will increase safety for pedestrian and vehicle traffic.

**FY 2019-20 funding:**  
**\$100,000 funding from Capital Reinvestment Fund #601**



## New Projects

### Permitting System Replacement

The current permitting system is more than ten years old. The outdated version and functionality of the system is placing an undue burden on staff as well as processing delays for the public. The RFP process will start in July 2019 with selection and implementation estimated to be completed by June 2020.

**FY 2019-20 funding:**  
**\$900,000 funding from Capital Reinvestment Fund #601**



## New Projects - continued



### **Foothill: Hemlock-Almeria Design and Environmental**

This project involves the Malaga Bridge which crosses Foothill Boulevard and is part of Historic Route 66. The bridge serves as a pedestrian and bike trail along the Pacific Electric Trail. This project consists of widening Foothill Boulevard to six travel lanes where it passes under the bridge and will include street improvements and a landscape median. The plan is to complete shelf ready plans in order to seek grant funding in the future. Approximately \$11.4 million of additional funding is required in future years.

#### **FY 2019-20 funding:**

**\$800,000 funding from Future Capital Project Fund #603**

### **Fire Station 78 Flashing Beacon and Traffic Signal**

This project will include the installation of a decorative traffic signal and a flashing beacon in front of Fire Station 78 at the intersection of Citrus Avenue and Chase Avenue to assist with increased traffic volume from the ongoing development east of the intersection.

#### **FY 2019-20 funding:**

**\$0.60 million total funding**

\$0.45 million from Measure I Local 2010-2040 Fund #246

\$0.15 million from Fire Capital Project Fund #696



## New Projects - continued



### Fire Station 81 Design and Environmental

In an effort to meet the less than five minute response time within the District 90% of the time, Fire Station 81 is proposed to be built in the northern end of the City as part of the Fire Master Plan. Land acquisition has been previously funded. Construction is estimated to take place from July 2021 through December 2022, for which additional funding of approximately \$6.3 million will be required.

**FY 2019-20 funding:**  
**\$500,000 funding from Fire Capital Project Fund #696**

### Alder, Locust and Ramon Sidewalks, Ramps and Traffic Signs

This project will allow the City to install additional sidewalks and bicycle infrastructure for multiple schools in the area, giving more students the opportunity to walk or bike to school. The overall project will include constructing new ADA sidewalks, curb and gutter, ADA curb ramps, street striping and traffic signs. Project design to being September 2019. Construction expected to take place from March 2021 through June 2021. The City has been awarded a \$1.9 million Active Transportation Program (ATP) Grant. The additional \$1.55 million will be budgeted in Fiscal Year 2020-21.

**FY 2019-20 funding:**  
**\$348,000 funding from Grant Fund #301**



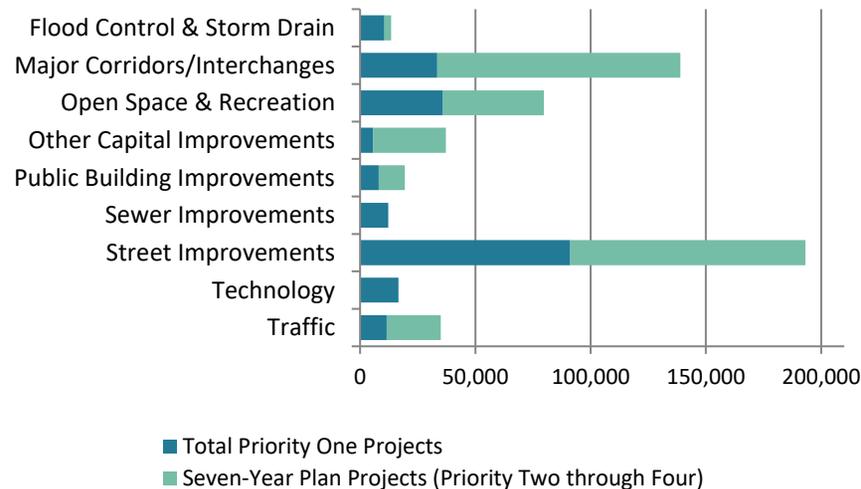
# CIP Overview

# Fiscal Year 2019/2020

## Seven-Year Plan

The Seven-Year Plan totals \$551 million for 126 projects for all categories reported by various City Departments. There are 56 projects classified as Priority One projects with a total cost of \$225 million. Of that amount, future funding has been identified for \$196.6 million, and the remaining \$28.5 million is considered unfunded at this time and may be funded by other agencies.

It was expected that a significant portion of the unfunded amount would be funded by the Redevelopment Agency. As a result of the elimination of redevelopment agencies as of February 1, 2012, the City is now working toward identifying alternative funding sources for those projects. In the interim, several of the City's priority one projects have been placed on hold.



### Total Seven-Year Plan Projects

# of Projects	CIP Category	Amount (in thousands)
4	Flood Control & Storm Drain	\$13,426
12	Major Corridors/Interchanges	138,901
8	Open Space & Recreation	79,742
1	Other Capital Improvements	37,200
3	Public Building Improvements	19,361
3	Resource Mgt/Conservation	5,531
6	Sewer Improvements	12,198
42	Street Improvements	193,081
4	Technology	16,672
43	Traffic	35,019
<b>126</b>	<b>Total</b>	<b>\$551,131</b>

### Total Priority One Projects

# of Projects	CIP Category	Amount (in thousands)
3	Flood Control & Storm Drain	\$10,601
4	Major Corridors/Interchanges	33,482
4	Open Space & Recreation	35,899
3	Resource Mgt/Conservation	5,531
2	Public Building Improvements	8,061
6	Sewer Improvements	12,198
12	Street Improvements	91,165
4	Technology	16,673
18	Traffic	11,469
<b>56</b>	<b>Total</b>	<b>\$225,079</b>

## Schedule of Capital Expenditures by Category by Fiscal Year (in thousands)

Category	Completed	Carryover Funding	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Beyond	Total
Flood control & storm drain	\$671	\$9,937	\$-	\$-	\$-	\$-	\$2,818	\$-	\$-	\$-	\$13,426
Major corridors/interchanges	4,237	12,384	800	12,457	18,208	10,275	41,640	38,900	0	-	138,901
Open space & recreation	3,857	24,260	300	9,300	-	-	42,025	0	-	-	79,742
Other capital improvements			-	-	-	14,600	7,200	15,400	-	-	37,200
Resource Mgt/Conservation	0	5,531	-	-	-				-	-	5,531
Public building improvements	38	1,230	500	17,593	-	-	-	-	-	-	19,361
Sewer improvements	3,209	5,010	-	3,979	-	-	-	-	-	-	12,198
Street improvements	10,493	10,278	9,157	9,936	8,450	19,880	24,073	32,518	59,456	8,840	193,081
Technology	1,910	2,910	2,655	1,299	1,217	1,226	1,304	1,343	1,383	1,425	16,672
Traffic	2,089	8,750	600	16,230	2,850	1,500	2,000	1,000	-	-	35,019
<b>Total</b>	<b>\$26,504</b>	<b>\$80,290</b>	<b>\$14,012</b>	<b>\$70,794</b>	<b>\$30,725</b>	<b>\$47,481</b>	<b>\$121,060</b>	<b>\$89,161</b>	<b>\$60,839</b>	<b>\$10,265</b>	<b>\$551,131</b>

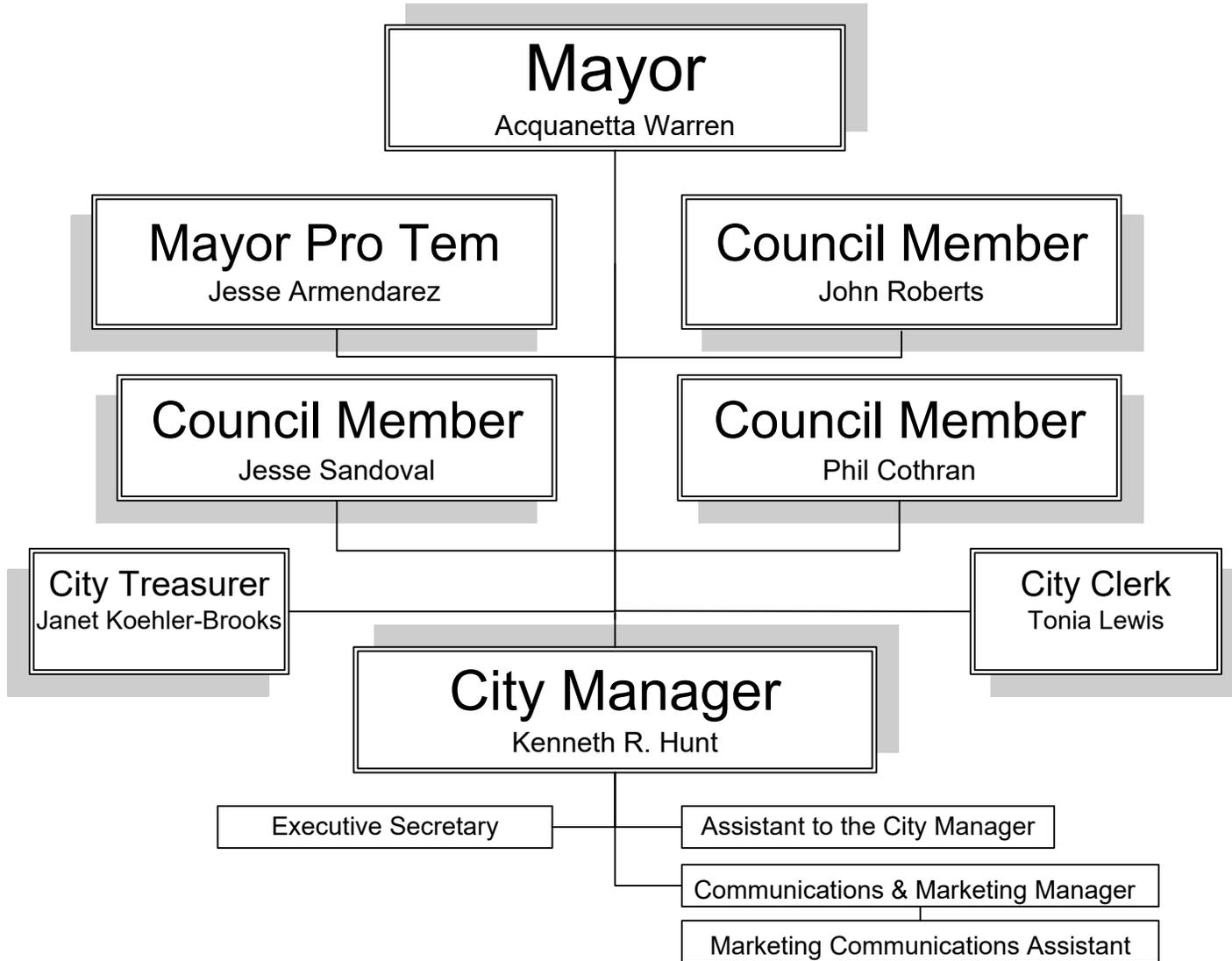
2019/2020 Organizational Chart

# City Administration

Effective 7/1/2019

Budgeted 7 Elected Positions

Budgeted 5 FTE Positions



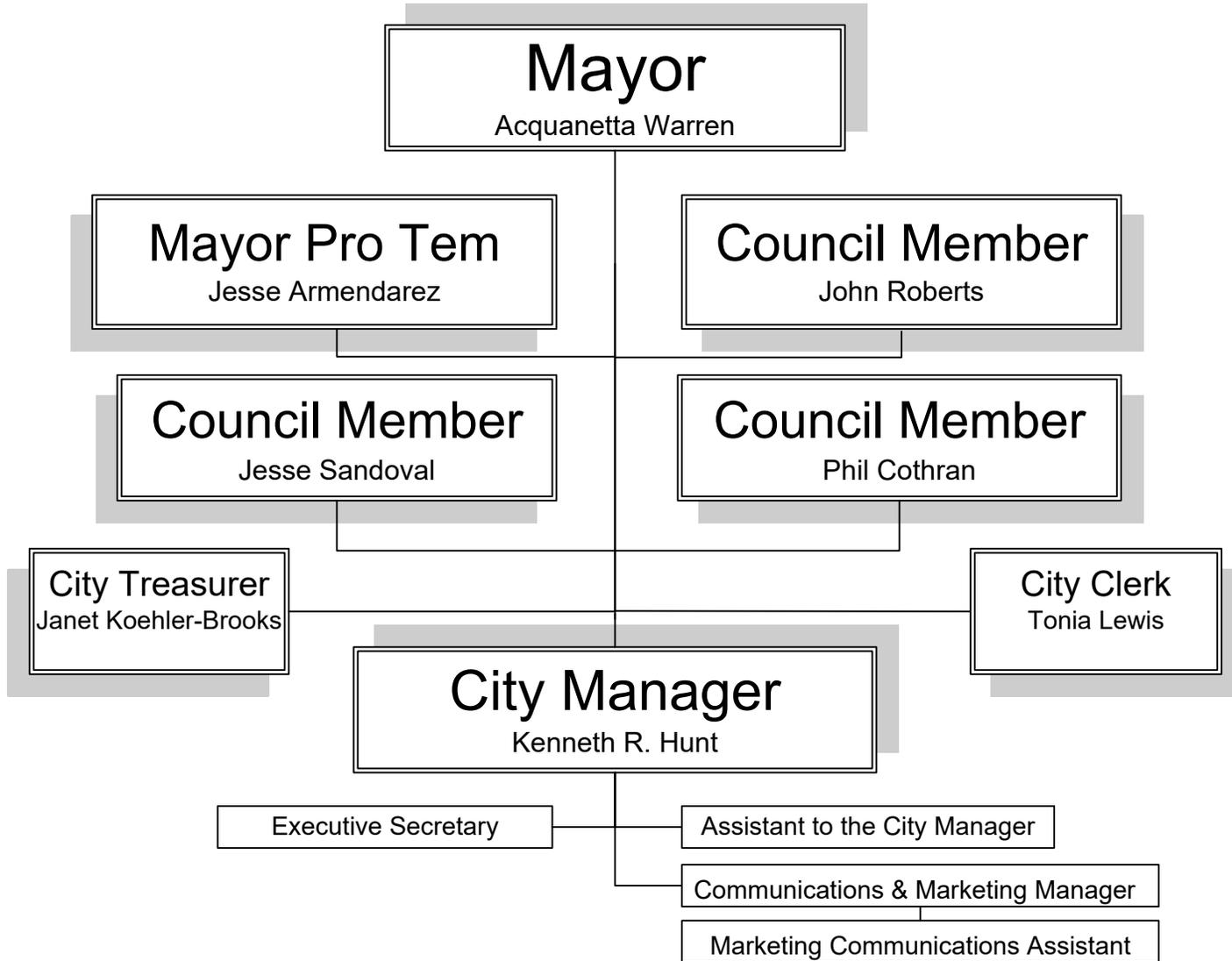
2019/2020 Organizational Chart

# City Administration

Effective 7/1/2019

Budgeted 7 Elected Positions

Budgeted 5 FTE Positions





# City Administration

Fiscal Year 2019-20

## Overview

City Administration is comprised of Elected Officials, the City Manager's Office and the City Attorney. This department is committed to improving the overall quality of life in the City of Fontana by enhancing our neighborhoods, delivering exceptional public services, preserving and enhancing the City's economic prosperity, embracing the diversity of our citizens, and making Fontana a desirable, safe City in which to live, work and raise a family.

### Elected Officials

The Mayor and City Council serve as the elected legislative and policy-making body of the City of Fontana, enacting all laws and directing any actions necessary to provide for the general welfare of the community through appropriate programs, services and activities. The Mayor and City Council review and adopt the Operating Budget, Capital Improvement Program, hold public hearings to solicit advice, and hear suggestions and complaints from the public. The Mayor and City Council authorize contracts, purchases and sales of City property, approve agreements with other governmental agencies, and appoint City commissions, boards, and committees.

In addition, the Mayor and City Council serve as the governing board of the Fontana Housing Authority, Industrial Development Authority, Public Financing Authority, Fontana Community Foundation, and the Fontana Fire Protection District.

The City Treasurer reviews the weekly warrant register, monthly investment report and annual Statement of Investment Policy; and reports as necessary to the City Council on other matters of financial concern. The City Clerk attends all meetings of the City Council, Boards and Commissions, keeps accurate records of the proceedings, retains custody of the City seal, and maintains the ordinance and resolution books.

### City Manager's Office

The City Manager is appointed by the Mayor and City Council and is responsible for implementing their goals and providing administrative direction to all City departments, as well as enforcing all laws and ordinances. The City Manager's Office is committed to providing ongoing quality municipal services, and to promoting the overall safety, health and general well-being of the community through the teamwork of the Mayor and City Council, City staff and all of Fontana's citizens.

### City Attorney

The City Attorney's Office provides prompt and thorough legal advice to the City's Elected Officials, Boards and Commissions and staff. The City Attorney also represents the City in all litigation involving the City, its Elected Officials or employees acting in their official capacity.



# City Administration

Fiscal Year 2019-20

## Goals & Performance Measures

The Goals and Objectives of the City Administration are listed in the Introduction section on pages 16 through 21. All of the Goals and Performance Measures listed throughout this document for individual departments are reflective of the leadership, policies and direction provided by the City Administration.

## Accomplishments

- Highland Village Shopping Center is "Open for Business." Sprouts Farmers Market, Raising Cane's, and Jersey Mike's opened in January 2019. Oggi's Pizza & Brewing Company, Arrowhead Credit Union, Burgerim Gourmet Burgers, a dental office, multiple retail outlets, and other service-specific businesses to join throughout 2019.
- Groundbreaking on Central City Park was held in October 2018 and bidding closed in January 2019. This 13-acre park will include three lighted artificial turf fields for football and soccer use, new restroom facilities, snack bar, playground and storage facilities. The community garden and horseshoe facilities will be relocated on-site.
- Groundbreaking on South Fontana Sports Park was held in October 2018 for this new 17-acre sports park with four lighted artificial turf fields for football and soccer use. This project will include parking, restroom, snack bar, playground and storage facilities. Drafting of the construction plans and documents will begin once the conceptual design has been finalized.
- Design and construction documents have been finalized and approved for the Veterans Memorial Wall that will honor veterans from all military branches. It will include eight granite walls describing the conflicts in which our veterans have served.
- The new General Plan (Fontana Forward 2015-2035) provides policy direction on various aspects of growth and development, infrastructure, parks and amenities to ensure a high quality of life for residents, businesses and visitors.
- Approved an agreement with the Los Angeles Dodgers Foundation and the Cal Ripken, Sr. Foundation to build Universally Accessible Baseball Field improvements on Field 5 at Jack Bulik Park with the Grand Opening scheduled for summer 2019.
- Through a grant from the California Energy Commission (CEC), the City installed a Microgrid at the City Hall and Police Department buildings consisting of both a solar photovoltaic system and a battery storage.

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>CITY ADMINISTRATION</b>								
101	GENERAL FUND	ELECTED OFFICIALS	283,493	313,962	308,043	362,989	389,770	7.38 %
101	GENERAL FUND	CITY MANAGER	999,247	1,146,700	1,216,136	1,217,833	1,126,990	-7.46 %
101	GENERAL FUND	CITY ATTORNEY	1,028,362	953,493	768,072	925,630	926,060	0.05 %
101	GENERAL FUND	MKTG & COMMUNICATIONS	0	0	0	310,444	341,960	10.15 %
		<b>TOTAL GENERAL FUND</b>	<b>2,311,101</b>	<b>2,414,154</b>	<b>2,292,251</b>	<b>2,816,897</b>	<b>2,784,780</b>	<b>-1.14 %</b>
		<b>TOTAL OTHER FUNDS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00 %</b>
		<b>TOTAL CITY ADMINISTRATION</b>	<b>2,311,101</b>	<b>2,414,154</b>	<b>2,292,251</b>	<b>2,816,897</b>	<b>2,784,780</b>	<b>-1.14 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

# Division Budget Summary

<b>Department: CITY ADMINISTRATION</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: CITY ATTORNEY</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide legal services and counsel to the City Council, Boards, Bureaus, Commissions and staff.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To reduce City litigation through close working relationships with the City Council, Risk Management and City departments</li> <li>• To provide defense for City Council, Boards, Bureaus, Commissions and employees in matters related to the business of the City</li> <li>• To advise the City Council in matters related to the adoption of City ordinances, resolutions, contracts, agreements, leases and other policies related to the conduct of City business</li> <li>• To provide assistance in the area of labor negotiations</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>1,050,000</td> </tr> <tr> <td>FY 16/17</td> <td>950,000</td> </tr> <tr> <td>FY 17/18</td> <td>750,000</td> </tr> <tr> <td>FY 18/19</td> <td>950,000</td> </tr> <tr> <td>FY 19/20</td> <td>950,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	1,050,000	FY 16/17	950,000	FY 17/18	750,000	FY 18/19	950,000	FY 19/20	950,000
Fiscal Year	Expenditure (\$)												
FY 15/16	1,050,000												
FY 16/17	950,000												
FY 17/18	750,000												
FY 18/19	950,000												
FY 19/20	950,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$1,028,362	\$953,493	\$768,072	\$925,630	\$926,060	0.05 %
<b>Total Expenditures</b>	<b>\$1,028,362</b>	<b>\$953,493</b>	<b>\$768,072</b>	<b>\$925,630</b>	<b>\$926,060</b>	<b>0.05 %</b>
Annual Percentage Change		-7.28 %	-19.45 %	20.51 %	0.05 %	

# Division Budget Summary

<b>Department: CITY ADMINISTRATION</b>	<b>Fund Title: GENERAL FUND</b>
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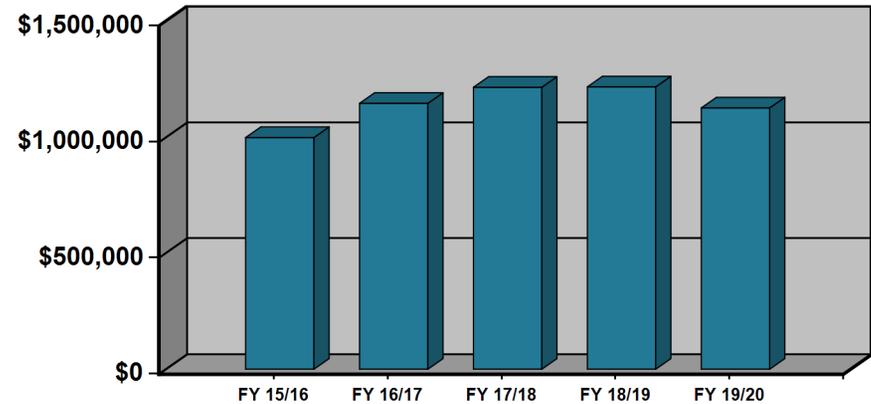
<b>Division: CITY MANAGER</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide direction and leadership in the delivery of municipal services to the citizens and businesses of the City of Fontana.

**Selected Service Objectives:**

- To maintain the City's commitment to a safe and aesthetically pleasing community
- To increase business and economic development through a responsive and consistent community development process
- To continue to maintain a fiscally sound operation while improving the level of service delivered to the community
- To enhance annexation opportunities
- To foster a sense of community and encourage citizen participation

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$751,603	\$861,210	\$916,067	\$790,972	\$808,890	2.27 %
OPERATING COSTS	\$32,740	\$110,738	\$100,579	\$76,766	\$75,420	-1.75 %
CONTRACTUAL SERVICES	\$172,624	\$132,332	\$154,389	\$301,586	\$199,800	-33.75 %
INTERNAL SERVICE CHARGES	\$42,280	\$42,420	\$45,100	\$48,510	\$42,880	-11.61 %
<b>Total Expenditures</b>	<b>\$999,247</b>	<b>\$1,146,700</b>	<b>\$1,216,136</b>	<b>\$1,217,833</b>	<b>\$1,126,990</b>	<b>-7.46 %</b>
Annual Percentage Change		14.76 %	6.06 %	0.14 %	-7.46 %	
Budgeted Staffing Level (FTEs)	3.00	4.00	4.00	5.00	5.00	

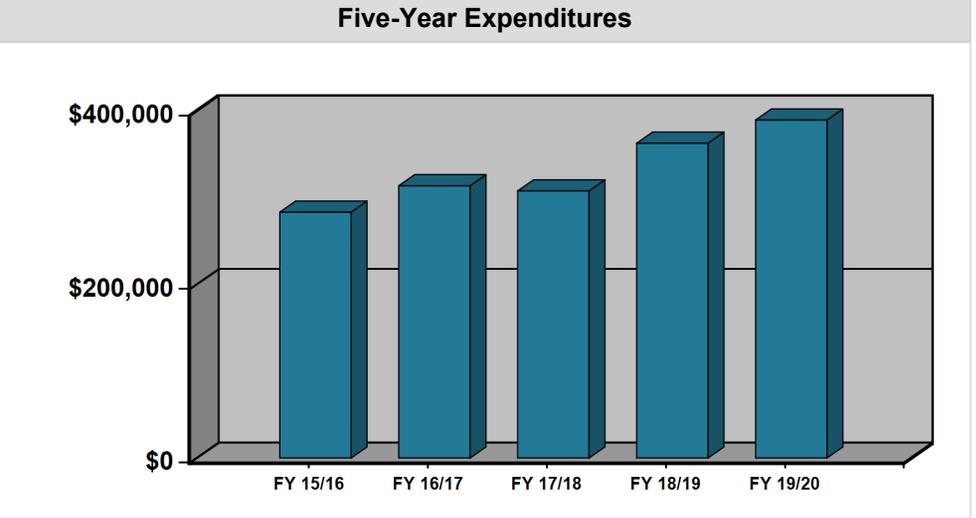
# Division Budget Summary

<b>Department: CITY ADMINISTRATION</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: ELECTED OFFICIALS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To create opportunities that encourage social and economic investment.

- Selected Service Objectives:**
- To provide the citizens of Fontana with stable and unified leadership
  - To continue to work as a team
  - To develop a sense of community
  - To provide the citizens and businesses of the City of Fontana with a safe and aesthetically pleasing community
  - To continue to work with neighboring jurisdictions, schools and businesses on various joint use agreements



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$190,951	\$186,857	\$195,072	\$235,270	\$272,990	16.03 %
OPERATING COSTS	\$73,251	\$108,405	\$93,161	\$98,837	\$80,000	-19.06 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$828	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$19,290	\$18,700	\$19,810	\$28,055	\$36,780	31.10 %
<b>Total Expenditures</b>	<b>\$283,493</b>	<b>\$313,962</b>	<b>\$308,043</b>	<b>\$362,989</b>	<b>\$389,770</b>	<b>7.38 %</b>
Annual Percentage Change		10.75 %	-1.89 %	17.84 %	7.38 %	
Budgeted Staffing Level (FTEs)	7.00	7.00	7.00	7.00	7.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	0.00	0.00	

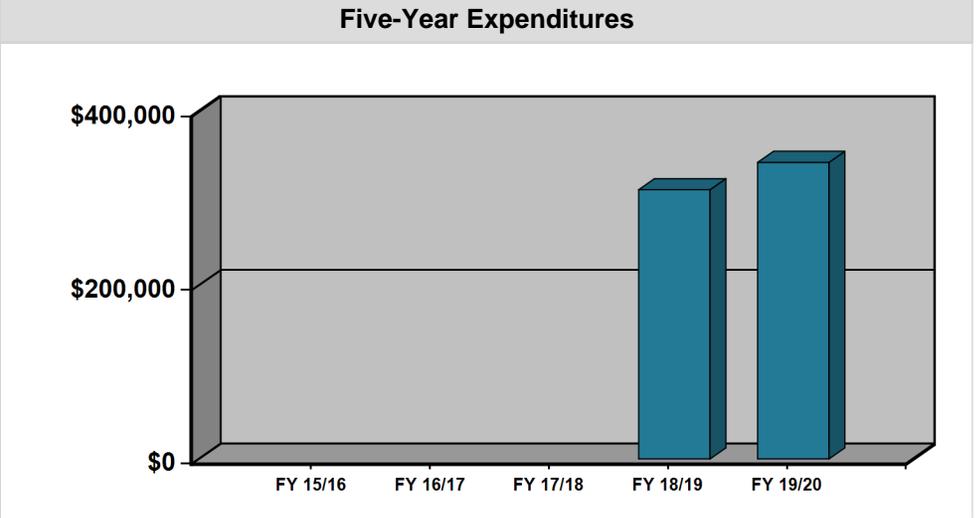
# Division Budget Summary

**Department: CITY ADMINISTRATION** **Fund Title: GENERAL FUND**

**Division: MKTG & COMMUNICATIONS** **Fund Number: 101**

**Mission Statement:**  
 To support all City of Fontana programs, services and initiatives by increasing community awareness and promoting the City as a premier place to live, work and play in the Inland Empire.

- Selected Service Objectives:**
- To increase awareness and enhance Fontana’s image to its target audiences
  - To increase local, regional and national awareness of the benefits of living, working, investing and visiting Fontana
  - To humanize City departments and educate the public on the work departments do in the City
  - To enhance communications with Fontana residents about City issues, projects and services
  - To enhance community pride
  - To increase customer traffic to City events, programs and facilities
  - To increase community engagement
  - To proactively seek opportunities to tell the Fontana story



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$252,040	\$241,390	-4.23 %
OPERATING COSTS	\$0	\$0	\$0	\$48,404	\$70,500	45.65 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$10,000	\$23,000	130.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$0	\$7,070	N/A
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$310,444</b>	<b>\$341,960</b>	<b>10.15 %</b>
<b>Annual Percentage Change</b>		0.00 %	0.00 %	N/A	10.15 %	

# *Festival of Winter Festival of Winter*

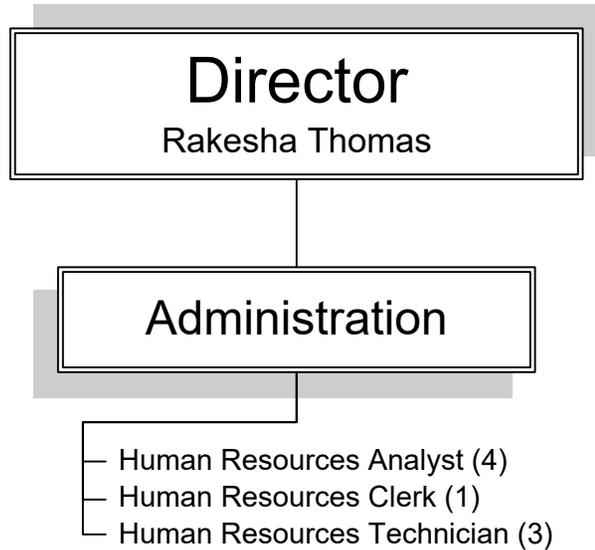


Held in the month of December, the Festival of Winter offers activities and entertainment for the whole family.  
Snow is trucked in for sledding or tubing.

2019/2020 Organizational Chart

# Human Resources

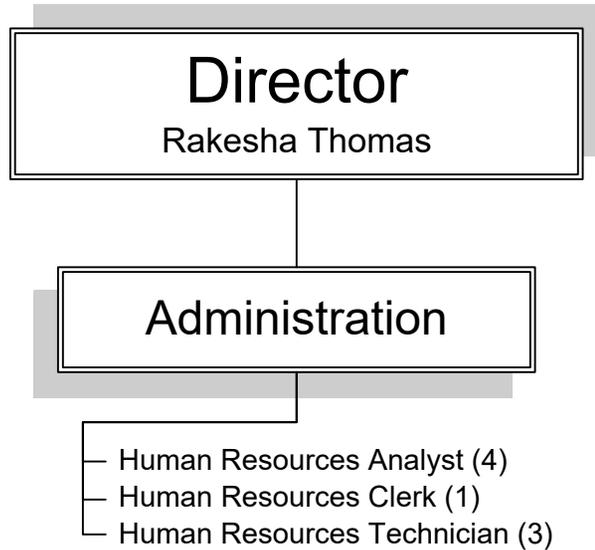
Effective 7/1/2019  
Budgeted 9 FTE Positions



2019/2020 Organizational Chart

# Human Resources

Effective 7/1/2019  
Budgeted 9 FTE Positions





# Human Resources

Fiscal Year 2019-20

## Overview

The Human Resources Department is responsible for the administration of a cost effective, comprehensive personnel management program which complies with Federal and State laws. Specific responsibilities include recruitment and retention of quality employees, maintenance of a fair and equitable classification and compensation system, development and implementation of a relevant City-wide training program, oversight and just adjudication of employee complaints and grievances, administration of a comprehensive employee benefit program, and implementation of an employee moral program. The Risk Management division is responsible for ensuring employee safety, the prompt and fair delivery of workers compensation benefits, risk assessment and cost effective risk transfer when appropriate, litigation management and the fair and fiscally responsible analysis of third-party claims.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Efficiently maintain City-wide staffing levels	2
2	Continue to provide a comprehensive cost effective personnel program while continuing to comply with mandated Federal and State Programs	2
3	Enhance the citywide training program	2
4	Negotiate successor Memorandums of Understanding (MOUs) with employee groups	2
5	Obtain approval from AQMD for the City's Annual Analysis of the Employee Commuter Reduction Plan	3
6	Enhance citywide Safety Program to reduce Workers' Compensation and Risk Liability claims	2
7	Complete benefit analysis, Open Enrollment and Employee Benefits Fair	2
8	Improve the delivery of human resources programs and processes through technology	2

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To complete recruitment process in a timely manner:</b>				
Number of full-time recruitments completed	50	38	45	1,2
Number of part-time recruitments completed	47	40	40	1,2



# Human Resources

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To maintain adequate staffing levels:</b>				
Number of full-time employees hired/promoted	87	70	80	1,2
Number of part-time employees hired	312	350	400	1,2
<b>To increase participation in employee development programs:</b>				
Training programs conducted (Mandated/Non-Mandated)	12	14	20	2,3
Employee participation in all training programs	130	840	840	2,3
<b>To maintain strong labor relations:</b>				
Negotiate successor MOUs with labor units within planned time schedule	0	2	4	2,4
<b>To obtain AQMD approval of the City's Employee Commuter Plan:</b>				
Determine City's average vehicle ridership	1.22	1.26	1.5	2,5
<b>To enhance City-wide Safety Program to reduce Worker's Comp costs:</b>				
Number of Safety Committee meetings held	4	4	4	2,6
Number of department claim reviews held	12	12	12	2,6
<b>Timely administration of Risk Liability claims</b>				
Number of claims processed within legal time requirements	96	90	110	2,6
<b>To complete annual benefit plan analysis to ensure cost effectiveness:</b>				
Number of insurance plans reviewed	18	18	18	2,7
<b>To improve the delivery of human resources programs through technology:</b>				
Number of insurance plans supported by on-line billing process	12	12	12	2,8



# Human Resources

Fiscal Year 2019-20

## Accomplishments

- Processed over 6,000 applications from our online application system (CalOpps.org)
- Hired/promoted 420 full and part-time employees
- Completed annual Employee Commuter Reduction Plan
- Held annual Employee Benefits Fair with over 320 attendees and completed open enrollment for 567 active employees and 236 retirees
- Improved employment advertising program with the use of the City website (over 6,000 subscribers to the HR Notify Me option) and social media including Facebook, Instagram, Twitter, Nextdoor, etc.
- Conducted Service Award event to recognize 102 employees for dedicated service (5 to 35 years)
- Assisted 21 employees through retirement process
- Completed distribution of 1095C forms to employees and required filing by original IRS deadline in compliance with ACA regulations
- Implemented Minimum Wage increases for over 500 part-time employees

# FONTANA FARMERS' MARKET

FONTANA, CALIFORNIA

SATURDAYS, 8AM-12PM

LOCATED AT THE CORNER OF SIERRA & ARROW

# *Farmers' Market* *Farmers' Market*



Partnering with Southland Farmers' Market Association (SFMA), Fontana Farmers' Market will be held at the corner of Sierra & Arrow every Saturday from 8 am to 12 noon where residents can enjoy locally grown fresh fruits and vegetables.

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
<b>HUMAN RESOURCES</b>							
101	GENERAL FUND						
	HR ADMIN	792,482	793,695	885,669	1,074,002	1,093,410	1.81 %
	<b>TOTAL GENERAL FUND</b>	<b>792,482</b>	<b>793,695</b>	<b>885,669</b>	<b>1,074,002</b>	<b>1,093,410</b>	<b>1.81 %</b>
106	SELF-INSURANCE						
	HR ADMIN	2,030,681	2,208,693	2,247,356	2,502,320	1,790,820	-28.43 %
106	SELF-INSURANCE						
	BENEFITS	89,130	138,176	91,562	100,000	80,000	-20.00 %
106	SELF-INSURANCE						
	RISK MANAGEMENT	2,991,797	6,364,763	6,958,799	4,145,970	3,991,410	-3.73 %
107	RETIREE MEDICAL BENEFITS						
	HR ADMIN	2,112,872	2,243,787	2,361,425	2,700,000	2,400,000	-11.11 %
108	SUPPLEMENTAL RETIREMENT						
	BENEFITS	28,300	28,866	29,444	32,310	30,210	-6.50 %
241	AIR QUALITY MGMT DISTRICT						
	HR ADMIN	13,016	10,371	13,914	16,000	16,000	0.00 %
	<b>TOTAL OTHER FUNDS</b>	<b>7,265,797</b>	<b>10,994,656</b>	<b>11,702,500</b>	<b>9,496,600</b>	<b>8,308,440</b>	<b>-12.51 %</b>
	<b>TOTAL HUMAN RESOURCES</b>	<b>8,058,279</b>	<b>11,788,352</b>	<b>12,588,169</b>	<b>10,570,602</b>	<b>9,401,850</b>	<b>-11.06 %</b>
	<b>Total Budgeted Full-Time Positions</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>0.00 %</b>
	<b>Total Budgeted Part-Time Positions</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>-100.00 %</b>

# Division Budget Summary

<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: HR ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide support to all City Departments and employees by maintaining and administering an efficient, responsive Human Resources Department.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To administer the City’s Recruitment Program to attract a highly qualified and diverse workforce</li> <li>• To maintain a competitive Wage and Benefit Program commensurate with the City’s resources</li> <li>• To ensure, in conjunction with departments, that staffing levels are adequately maintained</li> <li>• To provide direction and guidance to departments to identify and resolve employee issues</li> <li>• To maintain quality relations with Labor Associations</li> <li>• To offer training programs designed to improve employee skills and enhance organizational efficiency</li> <li>• To maintain compliance with State and Federal regulations</li> <li>• To develop and promote programs to improve morale and enhance retention</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>~800,000</td> </tr> <tr> <td>FY 16/17</td> <td>~800,000</td> </tr> <tr> <td>FY 17/18</td> <td>~900,000</td> </tr> <tr> <td>FY 18/19</td> <td>~1,100,000</td> </tr> <tr> <td>FY 19/20</td> <td>~1,100,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	~800,000	FY 16/17	~800,000	FY 17/18	~900,000	FY 18/19	~1,100,000	FY 19/20	~1,100,000
Fiscal Year	Expenditure (\$)												
FY 15/16	~800,000												
FY 16/17	~800,000												
FY 17/18	~900,000												
FY 18/19	~1,100,000												
FY 19/20	~1,100,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$675,970	\$687,733	\$768,073	\$881,492	\$884,970	0.39 %
OPERATING COSTS	\$60,767	\$50,107	\$55,138	\$87,100	\$97,000	11.37 %
CONTRACTUAL SERVICES	\$34,384	\$34,295	\$41,448	\$77,550	\$85,540	10.30 %
INTERNAL SERVICE CHARGES	\$21,360	\$21,560	\$21,010	\$27,860	\$25,900	-7.04 %
<b>Total Expenditures</b>	<b>\$792,482</b>	<b>\$793,695</b>	<b>\$885,669</b>	<b>\$1,074,002</b>	<b>\$1,093,410</b>	<b>1.81 %</b>
Annual Percentage Change		0.15 %	11.59 %	21.26 %	1.81 %	
Budgeted Staffing Level (FTEs)	6.00	6.50	7.50	7.50	7.50	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	0.00	

# Division Budget Summary

<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: SELF-INSURANCE</b>
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<b>Division: HR ADMIN</b>	<b>Fund Number: 106</b>
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**Mission Statement:**  
To aggressively reduce and mitigate the City's exposure to Workers' Compensation claims.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
<ul style="list-style-type: none"> <li>• Maintain compliance with Workers' Compensation State and Federal guidelines and standards</li> <li>• To reduce the number of outstanding Workers' Compensation claims through timely identification and resolution of such claims</li> <li>• To implement pro-active safety and training programs</li> <li>• To provide the City with timely and accurate reporting on the City's self-insured Workers' Compensation program</li> </ul>	

## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$115,986	\$123,031	\$131,278	\$135,820	\$124,320	-8.47 %
OPERATING COSTS	\$1,110,604	\$1,472,399	\$1,389,085	\$1,658,500	\$957,500	-42.27 %
CONTRACTUAL SERVICES	\$804,091	\$613,263	\$726,992	\$708,000	\$709,000	0.14 %
<b>Total Expenditures</b>	<b>\$2,030,681</b>	<b>\$2,208,693</b>	<b>\$2,247,356</b>	<b>\$2,502,320</b>	<b>\$1,790,820</b>	<b>-28.43 %</b>
Annual Percentage Change		8.77 %	1.75 %	11.35 %	-28.43 %	
Budgeted Staffing Level (FTEs)	1.00	0.75	0.75	0.75	0.75	

# Division Budget Summary

**Department: HUMAN RESOURCES** **Fund Title: SELF-INSURANCE**

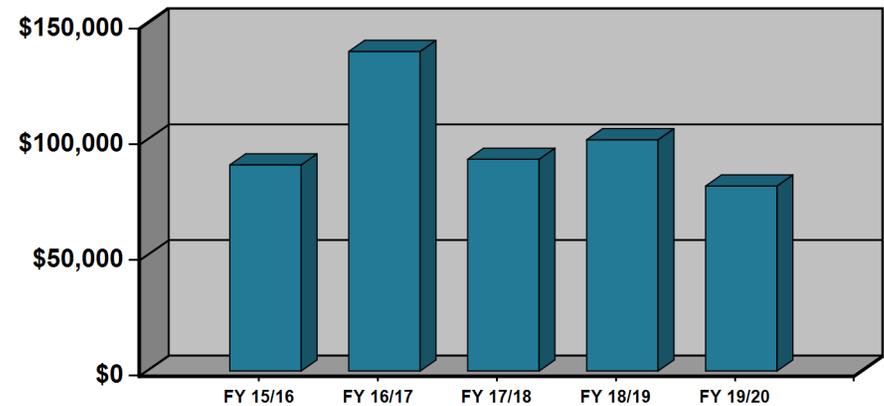
**Division: BENEFITS** **Fund Number: 106**

**Mission Statement:**  
To aggressively reduce and mitigate the City's exposure to unemployment liability claims.

**Selected Service Objectives:**

- To monitor claims for eligibility
- To provide unemployment benefits in a timely manner when required
- To continue minimizing and reducing the City's financial risk for unemployment liability claims through consideration of alternative insurance sources

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$89,130	\$138,176	\$91,562	\$100,000	\$80,000	-20.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$89,130</b>	<b>\$138,176</b>	<b>\$91,562</b>	<b>\$100,000</b>	<b>\$80,000</b>	<b>-20.00 %</b>
Annual Percentage Change		55.03 %	-33.74 %	9.22 %	-20.00 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

**Department: HUMAN RESOURCES** **Fund Title: SELF-INSURANCE**

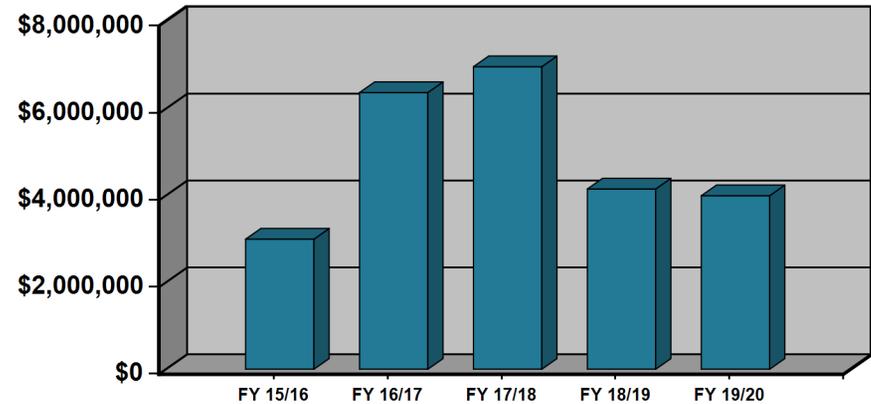
**Division: RISK MANAGEMENT** **Fund Number: 106**

**Mission Statement:**

To aggressively reduce and mitigate the City's exposure to liability claims.

**Selected Service Objectives:** **Five-Year Expenditures**

- To implement a pro-active claims administration process
- To reduce the number of liability claims and lawsuits through timely identification and resolution
- To provide the City with timely and accurate reporting on the City's self-insured program
- To continue minimizing and reducing the City's financial risk through consideration of alternative insurance sources



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$119,414	\$123,031	\$131,278	\$135,820	\$124,320	-8.47 %
OPERATING COSTS	\$813,297	\$3,462,995	\$4,857,454	\$1,511,000	\$1,512,000	0.07 %
CONTRACTUAL SERVICES	\$2,051,067	\$2,770,928	\$1,963,158	\$2,491,000	\$2,348,350	-5.73 %
INTERNAL SERVICE CHARGES	\$8,020	\$7,810	\$6,910	\$8,150	\$6,740	-17.30 %
<b>Total Expenditures</b>	<b>\$2,991,797</b>	<b>\$6,364,763</b>	<b>\$6,958,799</b>	<b>\$4,145,970</b>	<b>\$3,991,410</b>	<b>-3.73 %</b>
Annual Percentage Change		112.74 %	9.33 %	-40.42 %	-3.73 %	
Budgeted Staffing Level (FTEs)	1.00	0.75	0.75	0.75	0.75	

# Division Budget Summary

<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: RETIREE MEDICAL BENEFITS</b>
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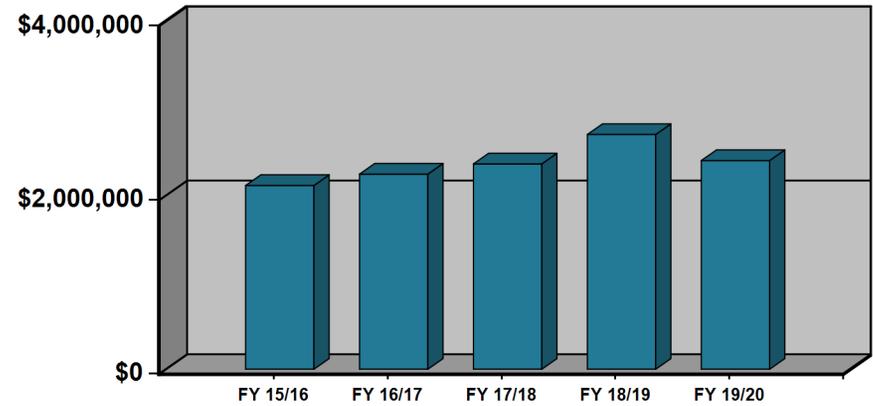
<b>Division: HR ADMIN</b>	<b>Fund Number: 107</b>
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**Mission Statement:**  
To maintain the funding level for contractually obligated payment of retiree medical benefits.

**Selected Service Objectives:**

- To maintain the retiree medical benefit program by providing the best possible coverage at the lowest price
- To continue to inform and educate retirees on benefit changes and options
- To coordinate retiree benefits with the Medicare Program

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$2,112,872	\$2,243,787	\$2,361,425	\$2,700,000	\$2,400,000	-11.11 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$2,112,872</b>	<b>\$2,243,787</b>	<b>\$2,361,425</b>	<b>\$2,700,000</b>	<b>\$2,400,000</b>	<b>-11.11 %</b>
Annual Percentage Change		6.20 %	5.24 %	14.34 %	-11.11 %	

# Division Budget Summary

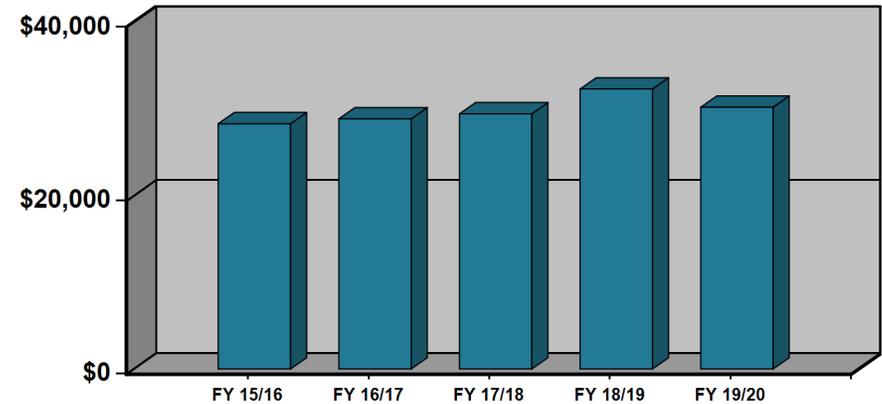
<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: SUPPLEMENTAL RETIREMENT</b>
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<b>Division: BENEFITS</b>	<b>Fund Number: 108</b>
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**Mission Statement:**  
To provide a Supplemental Retirement Program for safety employees that retired prior to July 1, 2004.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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• To ensure adequate funding for the Supplemental Retirement Program as required by the Collective Bargaining Agreement.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$28,300	\$28,866	\$29,444	\$32,310	\$30,210	-6.50 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$28,300</b>	<b>\$28,866</b>	<b>\$29,444</b>	<b>\$32,310</b>	<b>\$30,210</b>	<b>-6.50 %</b>
Annual Percentage Change		2.00 %	2.00 %	9.73 %	-6.50 %	

# Division Budget Summary

**Department: HUMAN RESOURCES** **Fund Title: AIR QUALITY MGMT DISTRICT**

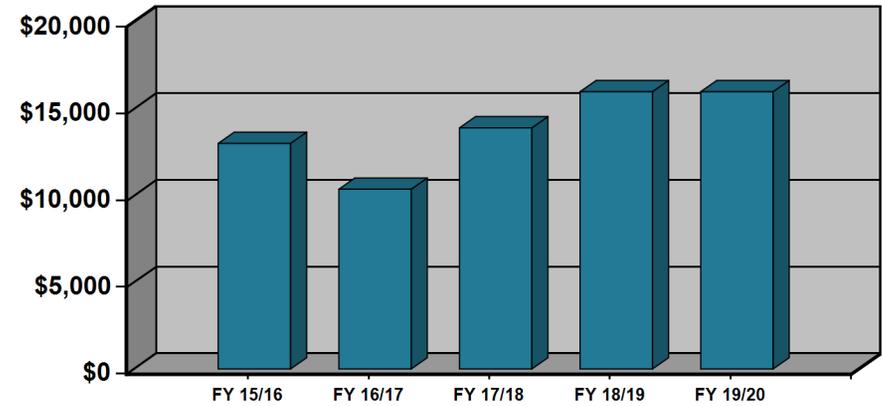
**Division: HR ADMIN** **Fund Number: 241**

**Mission Statement:**

To improve air quality for the community by reducing mobile source emissions caused by employee commuting.

**Selected Service Objectives:** **Five-Year Expenditures**

- To maintain compliance with Air Quality Management District (AQMD) mandates
- To increase vehicle ridership by promoting carpooling
- To decrease the number of vehicle trips by promoting walking, biking, and public transit as an alternative means of getting to work



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$13,016	\$10,371	\$13,914	\$16,000	\$16,000	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$13,016</b>	<b>\$10,371</b>	<b>\$13,914</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>0.00 %</b>
Annual Percentage Change		-20.32 %	34.17 %	14.99 %	0.00 %	

# Administrative Services Organization

Effective 7/1/2019  
Budgeted 104 FTE Positions  
Budgeted 483 Part-Time Positions

**Deputy City Manager**  
Vacant

Administrative Analyst (1)

Housing Development

Economic Development

**Office of the City Clerk**  
Karen Porlas  
Deputy City Clerk

**Community Services Department**  
Garth W. Nelson - Director

**Information Technology Department**  
Ramon Ebert - Director

**Management Services Department**  
Lisa A. Strong - Director

Boards and Commissions

Records and Elections

Facility & Senior Services

KFON/Events/Athletic Svcs

The Arts/Mktg/Youth Svcs

Administration

Applications/Operations

Administration

Accounting

Budget

Customer Service

Purchasing

# Administrative Services Organization

Effective 7/1/2019  
Budgeted 104 FTE Positions  
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Svcs

The Arts/Mktg/Youth Svcs

Administration

Applications/Operations

Administration

Accounting

Budget

Customer Service

Purchasing



# Administrative Services Organization

Fiscal Year 2019-20

## Overview

The Administrative Services Organization was created and has a primary “mission” to provide oversight of all administrative activities conducted within the City of Fontana. This organization was created to improve responsiveness, enhance customer service, increase operational efficiency and implement policy to achieve specific goals created by the City Manager.

The organization will continue to provide management oversight of the City’s comprehensive Economic Development Division which focuses on business retention, jobs creation and sales tax production, and the Housing Development Division which concentrates on senior housing construction, multi-family revitalization and construction, and home ownership assistance.

The Administrative Services Organization consists of four departments dedicated to the proactive implementation of the City Council’s “Vision” for the City of Fontana.

The mission of the **Office of the City Clerk** is to maintain the City’s permanent records, handle City-wide elections, prepare and distribute City Council agendas and provide administrative support to the Mayor, City Council, City Manager and various Boards and Commissions.

The mission of the **Community Services Department** is to create a dynamic, community-based department, to operate and offer programming at City Parks and Community facilities, to develop programming and oversee the KFON Cable Station and Studio, to conduct a wide variety of special events, to maintain programming and staffing levels (both current and future). In addition, this department oversees the Healthy Fontana Program, the after-school program and assists with the development of future Community Centers and recreation facilities.

The mission of the **Information Technology Department** is to proactively address all technology challenges facing City departments, to develop a customer service orientation, to address the technology needs of the City (current and future), and to provide cost-effective technology services. In addition, this department oversees development of the City’s comprehensive Geographic Information System (GIS), the City’s web page and all of the telephone, computer and web-based systems.

The mission of the **Management Services Department** is to provide customer support for all City departments, to provide timely and accurate financial information and to pursue continuous improvement practices across all City departments. In addition, this department oversees the City’s comprehensive audit program and preparation of the annual operating budget, Capital Improvement Program (CIP) and Comprehensive Annual Financial Report (CAFR).

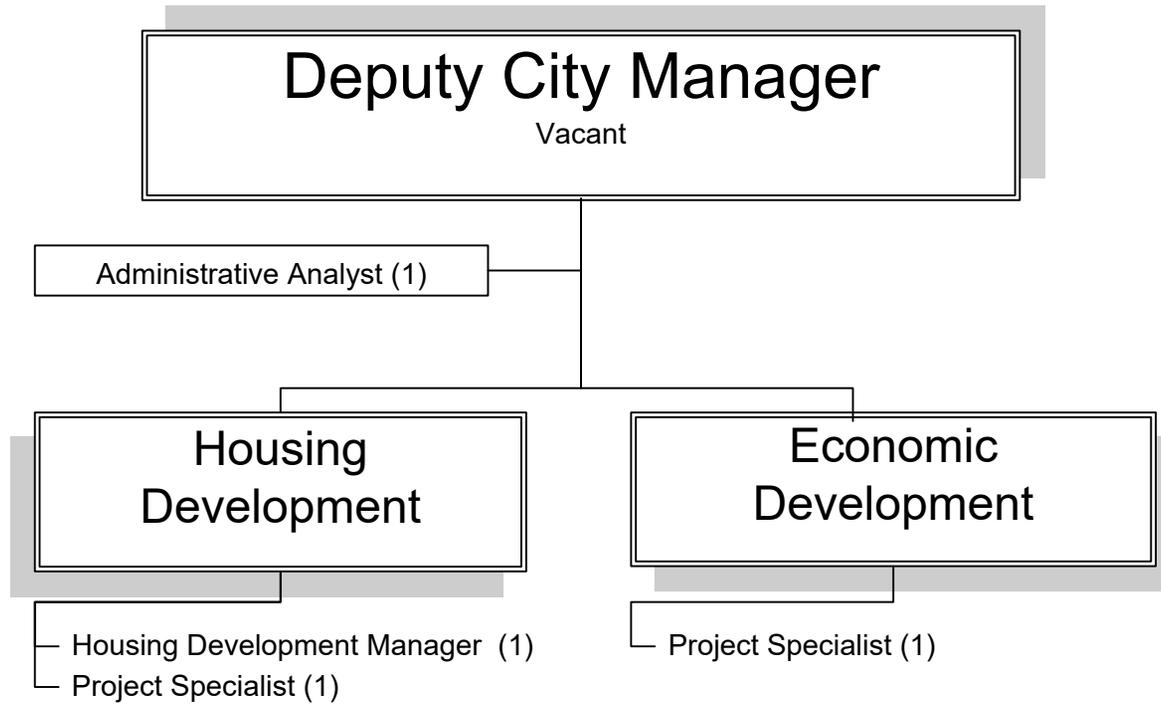
## Organization Department Summary

Organization	Department	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
<b>ADMINISTRATIVE SERVICES</b>							
	ADMINISTRATIVE SVCS ADMIN	2,940,623	5,476,097	3,198,136	7,277,298	3,950,000	-45.72 %
	COMMUNITY SERVICES	14,199,907	14,632,172	14,993,207	16,168,067	16,934,530	4.74 %
	INFORMATION TECHNOLOGY	5,654,025	6,257,765	7,261,485	11,329,429	10,330,940	-8.81 %
	MANAGEMENT SERVICES	9,047,220	7,338,018	7,862,156	13,090,202	7,464,700	-42.97 %
	OFFICE OF THE CITY CLERK	605,452	704,350	652,863	842,767	792,140	-6.01 %
TOTAL ADMINISTRATIVE SERVICES ORGANIZATION		32,447,228	34,408,402	33,967,847	48,707,762	39,472,310	-18.96 %
Total Budgeted Full-Time Personnel		102.00	101.00	102.00	103.00	104.00	0.97 %
Total Budgeted Part-Time Personnel		488.00	442.00	525.00	467.00	483.00	3.43 %

2019/2020 Organizational Chart

# Administrative Services

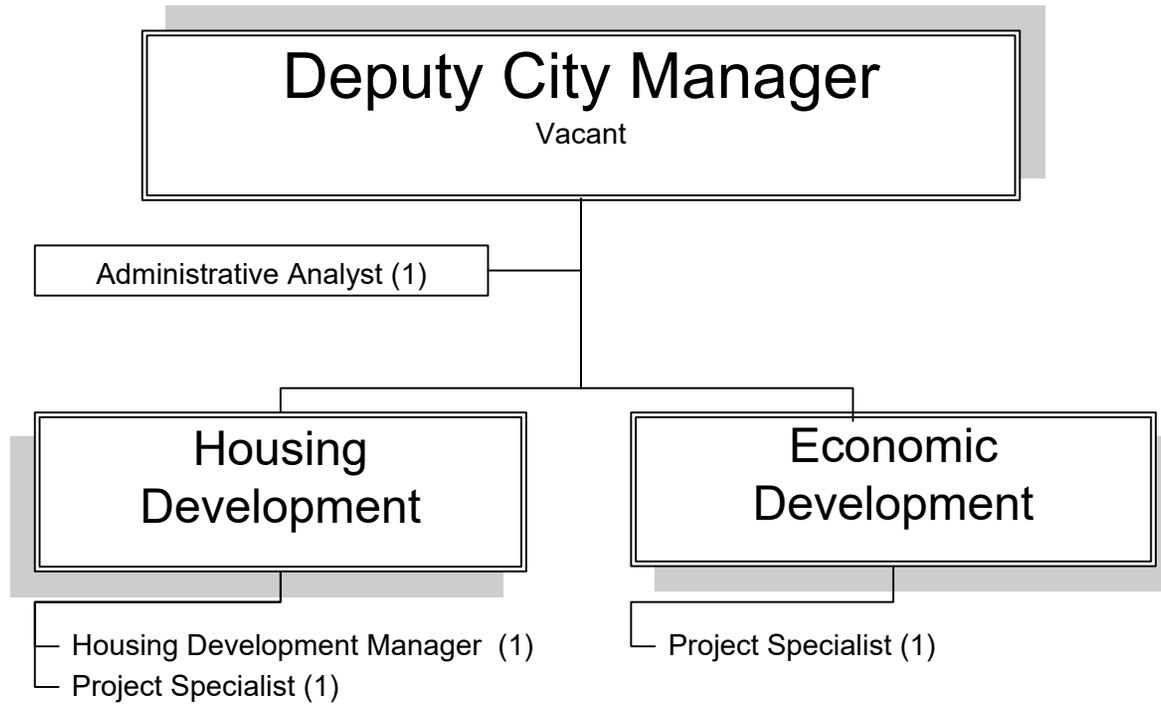
Effective 7/1/2019  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions



2019/2020 Organizational Chart

# Administrative Services

Effective 7/1/2019  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions





# Administrative Services

Fiscal Year 2019-20

## Overview

Administrative Services Administration oversees the activities of the four departments of the Administrative Services Organization: the City Clerk’s Office, Community Services, Information Technology and Management Services. In addition, Housing and Economic Development falls under the oversight of Administrative Services Administration.

The **Economic Development Division** is committed to the expansion of the City’s sales tax base and the expansion of the number of quality jobs through office, retail and industrial development. They are dedicated to the removal of blight throughout the City by reinvestment in the central core through sales tax revenue gained from the quality retail developments in North Fontana. In addition, they proactively promote the City of Fontana as “business-friendly” to the development and retail community through tradeshow attendance in order to encourage quality retail development.

## Goals & Performance Measures

Department Goals		City Council Goal
	Promote Economic Development by:	
<b>1</b>	Cooperatively working with business attraction organizations	1,4
<b>2</b>	Continuing to attract development to the Auto Center	4
<b>3</b>	Actively facilitating the development of the NWC of Citrus and So. Highland as two hotels, banquet hall, and restaurant center	4
<b>4</b>	Facilitating the Civic Auditorium Redevelopment, Phase II	1,4
<b>5</b>	Providing demographic and resource information to developers	1,4
<b>6</b>	Continuing to promote the Alternative Fuel Vehicle (AFV) Rebate to attract AFV sales	1,4,8
<b>7</b>	Actively facilitating the development of a 6 <sup>th</sup> new auto dealership on the NWC of Sierra & So. Highland Avenues	1,4
<b>8</b>	Actively facilitating the development of a Marriott hotel on the SWC of Sierra & Slover Avenues	1,4
<b>9</b>	Working with Leasing Brokers to identify available space for retail tenants	1,4
<b>10</b>	Cooperatively working with Commercial Brokers to attract national full-service restaurants	1,4
<b>11</b>	Actively facilitating the development of Downtown Fontana with a Mix-Use Residential/Retail Center	1,4
<b>12</b>	Actively facilitating the development of the SEC of Citrus and South Highland with a Mix-Use Residential/Retail Center	1,4
<b>13</b>	Practice sound fiscal management while administering the Federal Community Development Block Grant (CDBG) program fund in accordance with the U.S. Department of Housing and Urban Development requirements (anticipated allocation for FY 2019-20 is \$2,000,000 CDBG & \$165,000 H-ESG)	3,6,7



# Administrative Services

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To pursue business attraction, expansion and retention opportunities:</b>				
Number of tradeshow attended	2	2	2	1,7-12
Outreach events conducted	10	10	5	1,7-12
Negotiated agreements	5	5	5	1,7-12
<b>To continue comprehensive promotional campaign targeted to retailers and developers:</b>				
Advertisements placed	16	16	16	1,4,7-12
<b>To maintain a point of contact for demographic information:</b>				
Information packets handed out	25	25	30	5
Electronic Information Sent	35	50	60	5
<b>To promote continued development within the Auto Center:</b>				
Information packets sent out	3	3	5	2
Meetings scheduled	10	10	10	2

## Accomplishments

- Actively working with various potential dealers on land acquisition in the Fontana Auto Center
- Continued participation with ICSC for business attraction and hosted a booth at conferences in Las Vegas and Los Angeles
- Continued support of the Alternative Fuel Vehicle (AFV) Rebate program to attract sales of AFVs in the Fontana Auto Center with 30 rebates issued to residents since the inception of the program
- Actively working with the Ladhar Group on the northwest corner of Citrus and S. Highland Avenues to develop the site to include two hotels, a banquet hall that would accommodate 500 to 750 guests, and a restaurant
- Highland Village Shopping Center is "Open for Business." Sprouts Farmers Market, Raising Cane's, and Jersey Mike's opened in January 2019; Oggi's Pizza & Brewing Company, Arrowhead Credit Union, Burgerim Gourmet Burgers, a dental office, multiple retail outlets, and other service-specific businesses to join throughout 2019
- Fontana Mazda has started construction on the northwest corner of Sierra & So. Highland Avenues, scheduled to open in Fall 2019

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>ADMINISTRATIVE SVCS ADMIN</b>								
101	GENERAL FUND	ADMINISTRATIVE SVCS ADMIN	372,608	494,898	612,645	1,090,155	1,026,500	-5.84 %
101	GENERAL FUND	ECONOMIC DEVELOPMENT	433,134	333,080	288,191	347,360	368,210	6.00 %
		<b>TOTAL GENERAL FUND</b>	<b>805,742</b>	<b>827,978</b>	<b>900,836</b>	<b>1,437,515</b>	<b>1,394,710</b>	<b>-2.98 %</b>
110	GF OPERATING PROJECTS	ADMINISTRATIVE SVCS ADMIN	1,327	6,523	1,524	8,617	0	-100.00 %
241	AIR QUALITY MGMT DISTRICT	ECONOMIC DEVELOPMENT	1,500	2,000	2,000	15,500	0	-100.00 %
362	CDBG	ADMINISTRATIVE SVCS ADMIN	1,096,579	1,056,335	51,470	390,701	0	-100.00 %
362	CDBG	HOUSING DEVELOPMENT	602,337	1,455,525	2,414,447	2,638,285	1,835,290	-30.44 %
363	HOME PROGRAM	HOUSING DEVELOPMENT	181,082	429,016	(710,000)	1,696,981	720,000	-57.57 %
601	CAPITAL REINVESTMENT	ADMINISTRATIVE SVCS ADMIN	139,417	287,060	3,980	456,940	0	-100.00 %
601	CAPITAL REINVESTMENT	ECONOMIC DEVELOPMENT	112,637	1,411,660	60,788	630,850	0	-100.00 %
635	PARKS DEVELOPMENT	ADMINISTRATIVE SVCS ADMIN	0	0	473,092	1,908	0	-100.00 %
		<b>TOTAL OTHER FUNDS</b>	<b>2,134,881</b>	<b>4,648,118</b>	<b>2,297,300</b>	<b>5,839,783</b>	<b>2,555,290</b>	<b>-56.24 %</b>
		<b>TOTAL ADMINISTRATIVE SVCS ADMIN</b>	<b>2,940,623</b>	<b>5,476,097</b>	<b>3,198,136</b>	<b>7,277,298</b>	<b>3,950,000</b>	<b>-45.72 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00 %</b>

# Division Budget Summary

<b>Department: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide oversight of all administrative activities of the City of Fontana by increasing operational efficiency, improving customer service and implementing policy to achieve goals created by the City Council.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To provide administrative oversight of the City Clerk’s Office, Community Services, Information Technology and Management Services Departments</li> <li>• To oversee the Agenda review process on behalf of the City Manager</li> <li>• To create a dynamic, community-based Community Services Department</li> <li>• To proactively address the challenges facing Information Technology and improve customer service</li> <li>• To enhance fund raising and grant-related activities throughout the community</li> <li>• To focus on customer service throughout the City of Fontana                         <ul style="list-style-type: none"> <li>-Who are our customers?</li> <li>-What are their needs?</li> <li>-How are we addressing their needs?</li> </ul> </li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>~\$400,000</td> </tr> <tr> <td>FY 16/17</td> <td>~\$500,000</td> </tr> <tr> <td>FY 17/18</td> <td>~\$650,000</td> </tr> <tr> <td>FY 18/19</td> <td>~\$1,100,000</td> </tr> <tr> <td>FY 19/20</td> <td>~\$1,050,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	~\$400,000	FY 16/17	~\$500,000	FY 17/18	~\$650,000	FY 18/19	~\$1,100,000	FY 19/20	~\$1,050,000
Fiscal Year	Expenditure (\$)												
FY 15/16	~\$400,000												
FY 16/17	~\$500,000												
FY 17/18	~\$650,000												
FY 18/19	~\$1,100,000												
FY 19/20	~\$1,050,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$345,334	\$326,388	\$425,225	\$360,040	\$351,250	-2.44 %
OPERATING COSTS	\$3,744	\$8,476	\$8,062	\$10,357	\$7,090	-31.55 %
CONTRACTUAL SERVICES	\$12,000	\$20,500	\$20,633	\$32,500	\$5,100	-84.31 %
INTERNAL SERVICE CHARGES	\$11,530	\$11,040	\$9,960	\$11,040	\$1,060	-90.40 %
OTHER FINANCING USES	\$0	\$128,494	\$148,765	\$676,218	\$662,000	-2.10 %
<b>Total Expenditures</b>	<b>\$372,608</b>	<b>\$494,898</b>	<b>\$612,645</b>	<b>\$1,090,155</b>	<b>\$1,026,500</b>	<b>-5.84 %</b>
Annual Percentage Change		32.82 %	23.79 %	77.94 %	-5.84 %	
Budgeted Staffing Level (FTEs)	1.40	1.30	1.30	1.30	1.30	

# Division Budget Summary

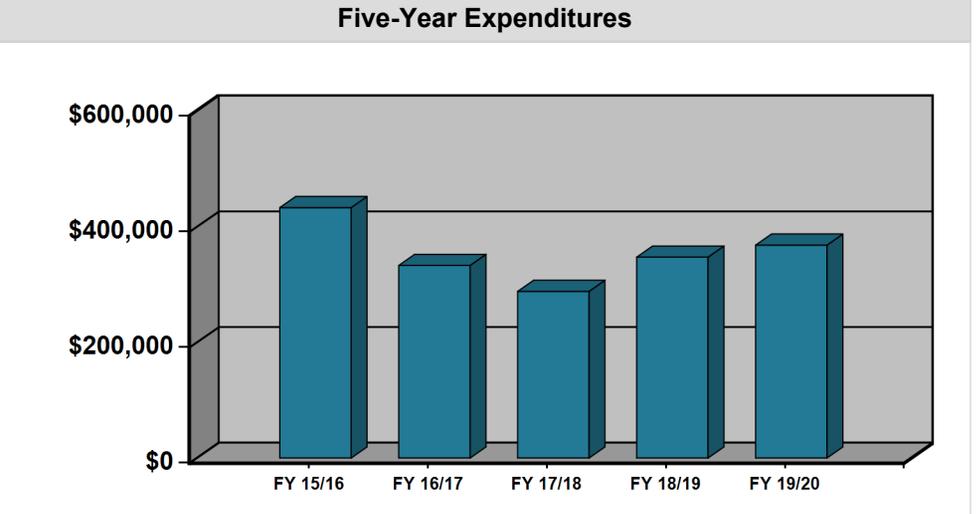
<b>Department: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: ECONOMIC DEVELOPMENT</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To proactively pursue opportunities in the areas of business retention, expansion and attraction as a means to promote Economic Development.

**Selected Service Objectives:**

- To provide accurate and timely information regarding properties available for business relocation and expansion
- To promote Fontana as a "business-friendly" City seeking economic development that promotes job growth and a diversified business base



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$166,145	\$143,918	\$99,425	\$103,030	\$136,180	32.18 %
OPERATING COSTS	\$145,831	\$129,160	\$133,681	\$171,550	\$167,700	-2.24 %
CONTRACTUAL SERVICES	\$110,598	\$48,902	\$45,485	\$62,400	\$53,900	-13.62 %
INTERNAL SERVICE CHARGES	\$10,560	\$11,100	\$9,600	\$10,380	\$10,430	0.48 %
<b>Total Expenditures</b>	<b>\$433,134</b>	<b>\$333,080</b>	<b>\$288,191</b>	<b>\$347,360</b>	<b>\$368,210</b>	<b>6.00 %</b>
Annual Percentage Change		-23.10 %	-13.48 %	20.53 %	6.00 %	
Budgeted Staffing Level (FTEs)	1.00	1.00	1.00	1.00	1.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

<b>Department: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Title: CDBG</b>
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<b>Division: HOUSING DEVELOPMENT</b>	<b>Fund Number: 362</b>
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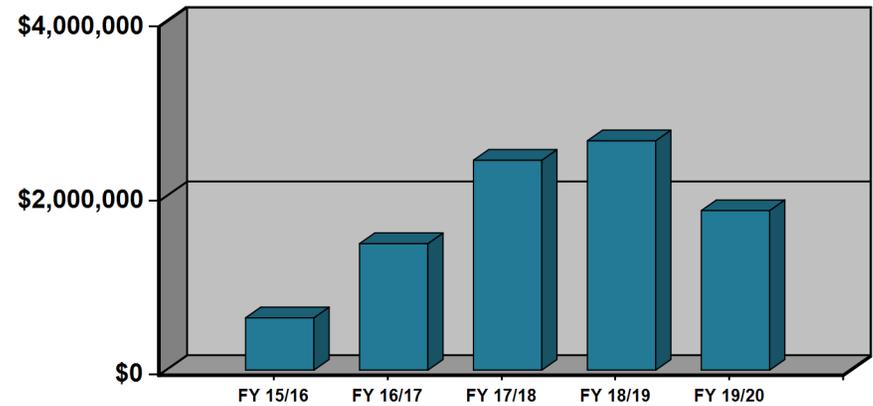
**Mission Statement:**

To administer the Community Development Block Grant, Emergency Solutions Grant, and Neighborhood Stabilization Programs (NSP 1 & 3) consistent with national and local objectives.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To continue rapid re-housing & homeless prevention services assisting families living in emergency shelter and/or transitional housing
- To continue administration of the contract with Inland Mediation which provides for delivery of landlord-tenant resolution/mediation, educational workshops, and fair housing discrimination and complaint services within the City of Fontana
- To oversee administration of all CDBG funded projects
- To administer the Neighborhood Stabilization Program (NSP-1 & NSP-3) to reduce the number of foreclosed and vacant homes within the community
- To continue promoting the Housing Rehabilitation Grant/Loan Program & Emergency Repair Grant Programs

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$173,653	\$172,320	\$171,932	\$171,340	\$190,180	11.00 %
OPERATING COSTS	(\$1,435,583)	\$837,920	\$1,513,622	\$526,011	\$14,690	-97.21 %
CONTRACTUAL SERVICES	\$271,945	\$370,080	\$566,848	\$1,930,386	\$308,570	-84.02 %
INTERNAL SERVICE CHARGES	\$5,630	\$5,870	\$5,300	\$5,960	\$6,850	14.93 %
CAPITAL EXPENDITURES	\$1,586,693	\$69,335	\$156,746	\$4,588	\$1,315,000	28,560.48 %
<b>Total Expenditures</b>	<b>\$602,337</b>	<b>\$1,455,525</b>	<b>\$2,414,447</b>	<b>\$2,638,285</b>	<b>\$1,835,290</b>	<b>-30.44 %</b>
Annual Percentage Change		141.65 %	65.88 %	9.27 %	-30.44 %	
Budgeted Staffing Level (FTEs)	1.37	1.47	1.47	1.27	1.41	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN** **Fund Title: HOME PROGRAM**

**Division: HOUSING DEVELOPMENT** **Fund Number: 363**

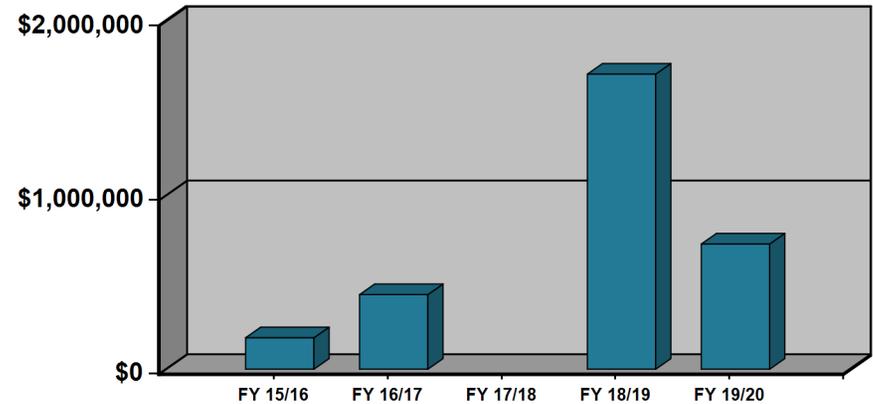
**Mission Statement:**

To actively improve the supply of high quality multifamily properties which are also available to low income households at "affordable" rent levels.

**Selected Service Objectives:** **Five-Year Expenditures**

- To oversee administration of all HOME-funded projects
- To provide financial assistance necessary to facilitate new construction and/or the acquisition, substantial rehabilitation, and professional management of selected (targeted) multifamily apartment projects and/or neighborhoods

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$18,621	\$24,211	\$33,059	\$27,210	\$55,010	102.17 %
OPERATING COSTS	\$136	\$1,532	\$106	\$1,296	\$1,190	-8.15 %
CONTRACTUAL SERVICES	\$160,435	\$401,583	(\$744,735)	\$1,666,845	\$660,820	-60.36 %
INTERNAL SERVICE CHARGES	\$1,890	\$1,690	\$1,570	\$1,630	\$2,980	82.82 %
<b>Total Expenditures</b>	<b>\$181,082</b>	<b>\$429,016</b>	<b>(\$710,000)</b>	<b>\$1,696,981</b>	<b>\$720,000</b>	<b>-57.57 %</b>
Annual Percentage Change		136.92 %	-265.50 %	-339.01 %	-57.57 %	
Budgeted Staffing Level (FTEs)	0.19	0.19	0.19	0.34	0.39	

# Sunset Concert Series Sunset Concert Series

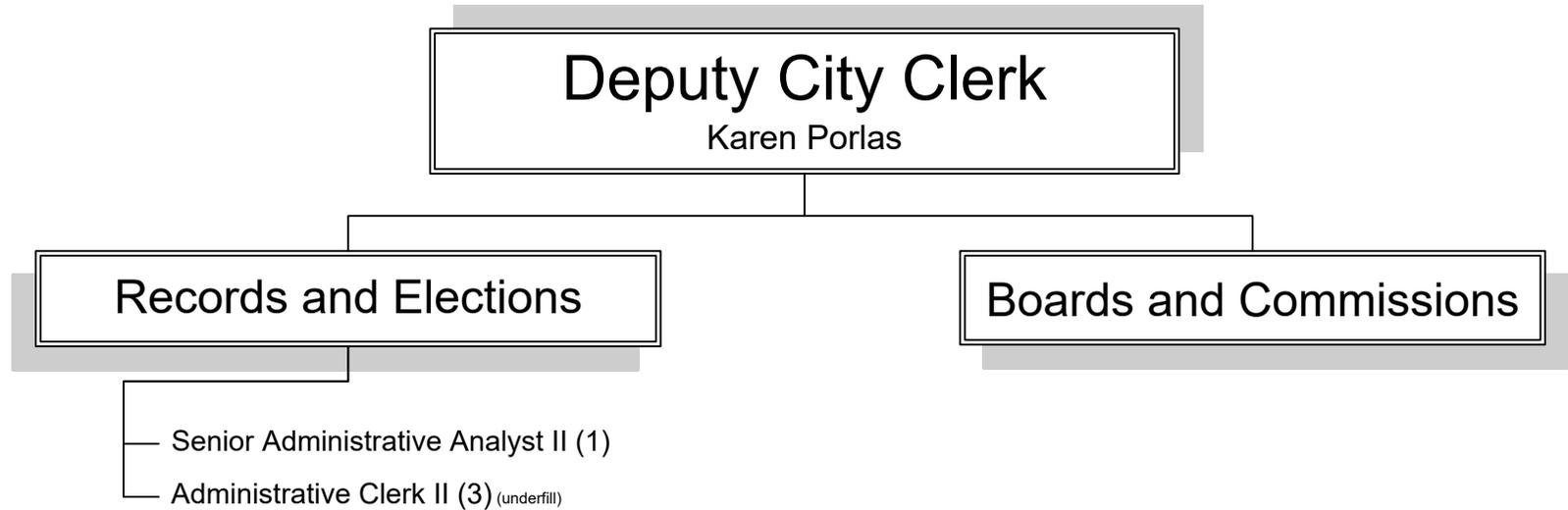


Moonwalk your way to the melody filled lineup of the Sunset Concert Series.  
Every Thursday evening at Miller Park.

2019/2020 Organizational Chart

# Office of the City Clerk

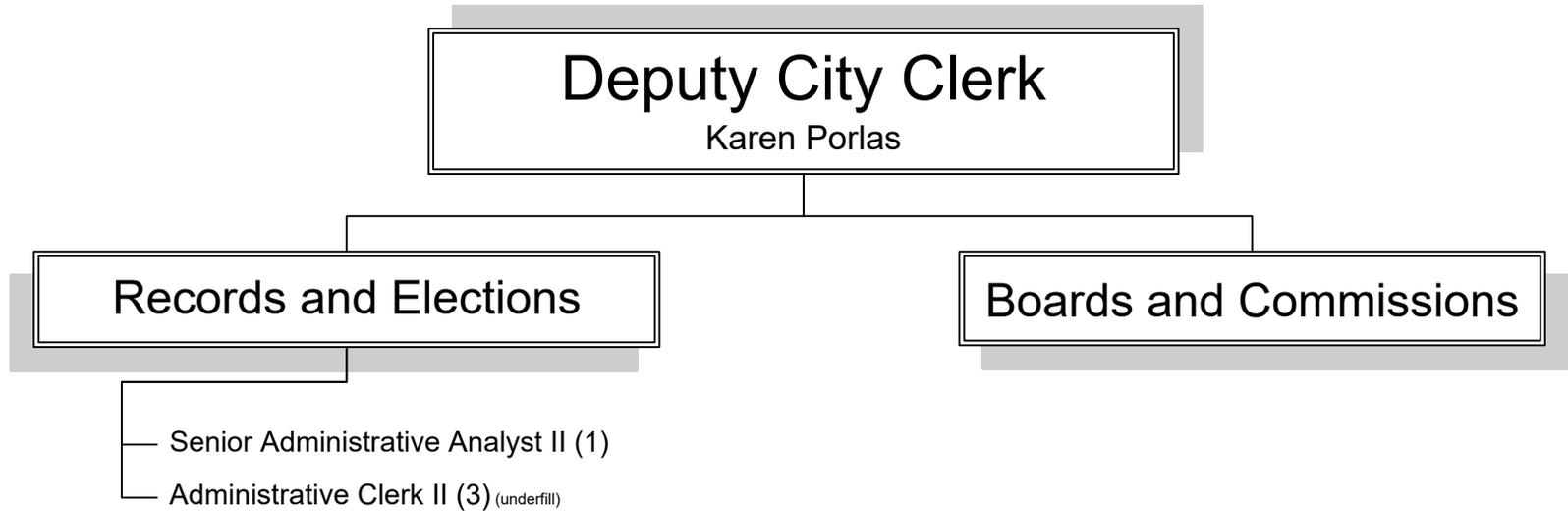
Effective 7/1/2019  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions



2019/2020 Organizational Chart

# Office of the City Clerk

Effective 7/1/2019  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions





# Office of the City Clerk

Fiscal Year 2019-20

## Overview

### City Clerk's Office

The City Clerk's Office serves as the historian for the City and the direct link to its citizens keeping them informed of official actions of City government. The department prepares City Council agendas, maintains complete and accurate official City records which include records of all proceedings; maintains a current Municipal Code; conducts all municipal elections as well as any special elections which may be called; files Campaign Statements and Statements of Economic Interests as required by the Fair Political Practices Commission (FPPC) and municipal law; publishes all ordinances adopted by the City Council; assists with legal noticing; administers the Oath of Allegiance to elected and appointed Commission members; and prepares Proclamations and certificates. This department also accepts all liability claims, subpoenas filed against the City, and Public Record Requests.

### Boards and Commissions

The Planning Commission consists of five members, residents of the community appointed by the Mayor with the consensus of the City Council. The Commission's purpose is to review and make decisions on a variety of land use matters such as subdivisions, conditional use permits, community and specific plans, design review, Alcohol Beverage Control (ABC) license requests and variances. The Commission holds regularly scheduled meetings to review development applications and proposals, as well as make recommendations to the City Council on changes to the Development Code, Municipal Code, and land use policies.

The Parks, Community and Human Services Commission consists of seven members, residents of the community appointed by the Mayor with the consensus of the City Council. The Commission works in cooperation with all governmental agencies and civic groups for the advancement of sound recreation planning and programming by providing diversified recreation, sports, after-school and senior citizen programs, and special events.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Proactively process agreements, resolutions, ordinances and claims in a formal and timely manner	1
2	Complete written procedures manual for day-to-day operations of the City Clerk's Office	1
3	Ensure completion of Public Record Requests as established by California State Law	2
4	Ensure City and Commission compliance with Brown Act and Fair Political Practice Commission regulations	1,2



# Office of the City Clerk

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Department Goals		City Council Goal
5	Continue to work with Information Technology to provide a public records self-service portal for Ordinances, Resolutions and Minutes	2
6	Continue to manage Centralized Records Center to scan and index all City records	8
7	Monitor City Clerk, City Manager, Elected Official, and Board and Commission's web pages to ensure that information is accurate and up to date	1,2,7

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To expeditiously process all contracts, resolutions, ordinances and claims:</b>				
Number of resolutions processed	112	105	80	1
Number of ordinances processed	11	25	15	1
Number of claims processed	86	94	90	1
<b>To ensure that public record requests are processed expeditiously and adhere to the parameters established by State law:</b>				
Percent of public record requests and subpoenas completed within 10 days	97%	97%	98%	3
<b>To ensure compliant notice of City and Commission meetings:</b>				
Percent of compliant City entity meeting agenda postings	100%	100%	100%	4
Percent of compliant Commission meeting agenda postings	100%	100%	100%	4
<b>To distribute City Council agenda packet in timely manner:</b>				
Number of City Council agendas prepared Thursday preceding meeting	24	22	23	6
<b>To scan and index City documents into Laserfiche:</b>				
Number of records scanned and indexed	75,154	80,000	90,000	7



# Office of the City Clerk

Fiscal Year 2019-20

## Accomplishments

- Conducted the November 2018 General Municipal Election, first District Election for the City
- Continued to facilitate Centralized Scan Center and worked with various departments to scan and index permanent and current records
- Completed scanning and indexing of official agreements, resolutions, ordinances and minutes to maintain current records
- Implemented quarterly updates of the City's Municipal Code
- Completed annual filings for Fair Political Practices Commission (FPPC) Forms 700 and Campaign Statements
- Provided excellent internal and external customer service and information to the public
- Improved accuracy and timely preparation of agendas and minutes

# Friday Night Pool Party

## Friday Night Pool Party



Get ready for some weekly, poolside fun! Join us every Friday at Heritage Pool for a themed pool party. Each week dress up according to the theme and enjoy a swim in the pool plus games, activities and a movie every other week.

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year		
<b>OFFICE OF THE CITY CLERK</b>									
101	GENERAL FUND		BOARDS & COMMISSIONS	21,612	21,755	23,675	30,150	30,610	1.53 %
101	GENERAL FUND		RECORDS AND ELECTIONS	583,841	682,595	629,188	812,617	761,530	-6.29 %
			<b>TOTAL GENERAL FUND</b>	605,452	704,350	652,863	842,767	792,140	-6.01 %
			<b>TOTAL OFFICE OF THE CITY CLERK</b>	605,452	704,350	652,863	842,767	792,140	-6.01 %
			<b>Total Budgeted Full-Time Positions</b>	5.00	5.00	5.00	5.00	5.00	0.00 %
			<b>Total Budgeted Part-Time Positions</b>	2.00	2.00	2.00	2.00	2.00	0.00 %

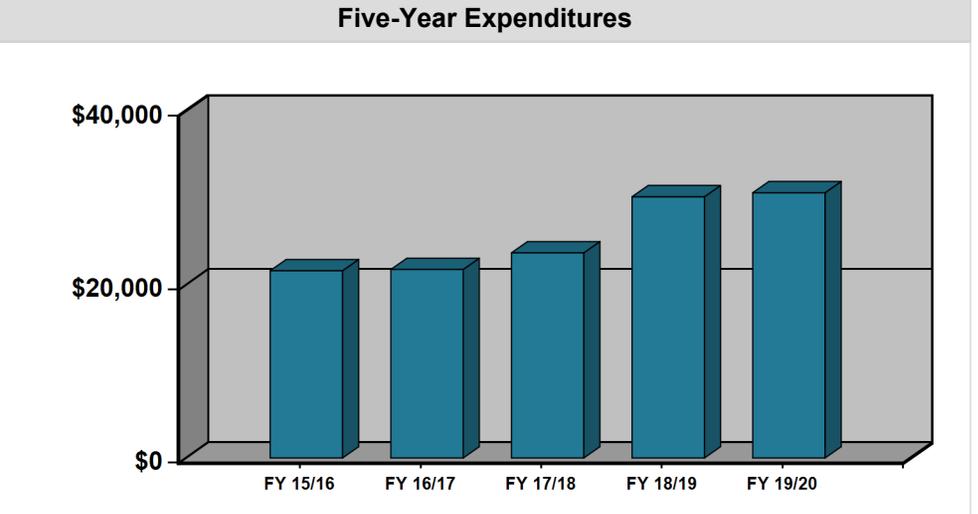
# Division Budget Summary

<b>Department: OFFICE OF THE CITY CLERK</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: BOARDS &amp; COMMISSIONS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To create a well-planned community, promote and participate in activities which benefit the citizens of the City of Fontana.

- Selected Service Objectives:**
- Parks, Community and Human Services Commission:
    - To foster inter-group relations between all people in the community
    - To provide diversified recreational and sports programs, after-school programs, senior citizen programs and special events and services, along with development programs, which will generate revenue to the City
    - To cooperate with all governmental agencies and civic groups in the advancement of sound recreational planning and programming
  
  - Planning Commission:
    - To improve the general quality of life within the community by promoting aesthetically pleasing development and balanced growth
    - To cooperate with all governmental agencies in the advancement of sound planning and programming



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$20,357	\$20,934	\$22,845	\$27,980	\$28,280	1.07 %
OPERATING COSTS	\$364	\$401	\$0	\$1,300	\$1,500	15.38 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$890	\$420	\$830	\$870	\$830	-4.60 %
<b>Total Expenditures</b>	<b>\$21,612</b>	<b>\$21,755</b>	<b>\$23,675</b>	<b>\$30,150</b>	<b>\$30,610</b>	<b>1.53 %</b>
Annual Percentage Change		0.66 %	8.83 %	27.35 %	1.53 %	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

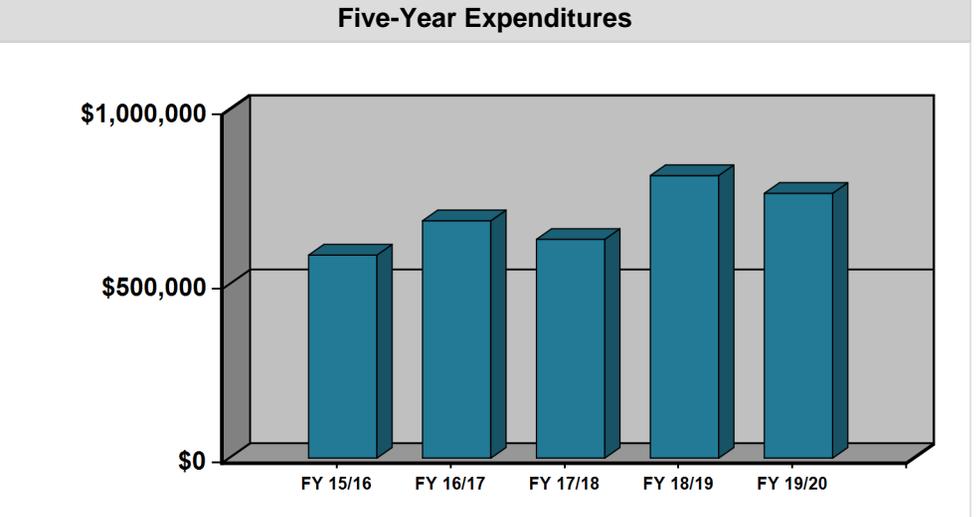
# Division Budget Summary

<b>Department: OFFICE OF THE CITY CLERK</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: RECORDS AND ELECTIONS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To maintain the City's permanent records, handle City-wide elections, prepare and distribute City Council agendas and minutes, and provide administrative support to the Mayor, City Council, City Manager and various Boards and Commissions.

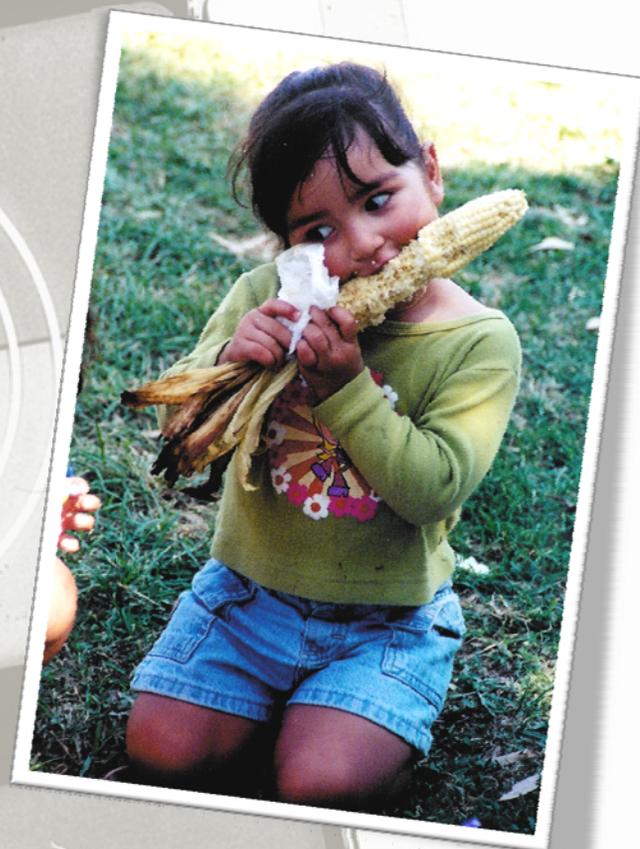
- Selected Service Objectives:**
- To provide administrative support to the City Manager, Mayor and Council Members
  - To provide assistance, retention and management of the City-wide Records Management Program
  - To provide informational services to meet the needs of the community
  - To create and update informational handouts to the public
  - To expand knowledge in the area of the Optical Disk Imaging System
  - To work with the Technology Services Department in providing documents on the City's website
  - To work with Risk Management and the City Attorney regarding liability claims and subpoenas filed with the City
  - To provide election support in conjunction with the San Bernardino County Registrar's Office
  - To prepare a concise and well-ordered City Council agenda packet in a timely manner



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$503,855	\$551,491	\$550,681	\$605,737	\$602,140	-0.59 %
OPERATING COSTS	\$64,126	\$59,037	\$62,536	\$68,320	\$68,770	0.66 %
CONTRACTUAL SERVICES	\$0	\$55,697	\$0	\$120,000	\$73,000	-39.17 %
INTERNAL SERVICE CHARGES	\$15,860	\$16,370	\$15,970	\$18,560	\$17,620	-5.06 %
<b>Total Expenditures</b>	<b>\$583,841</b>	<b>\$682,595</b>	<b>\$629,188</b>	<b>\$812,617</b>	<b>\$761,530</b>	<b>-6.29 %</b>
Annual Percentage Change		16.91 %	-7.82 %	29.15 %	-6.29 %	
Budgeted Staffing Level (FTEs)	5.00	5.00	5.00	5.00	5.00	

# Movie Mondays *Movie Mondays*



Every week is a different park and a different movie.  
Don't forget the popcorn!

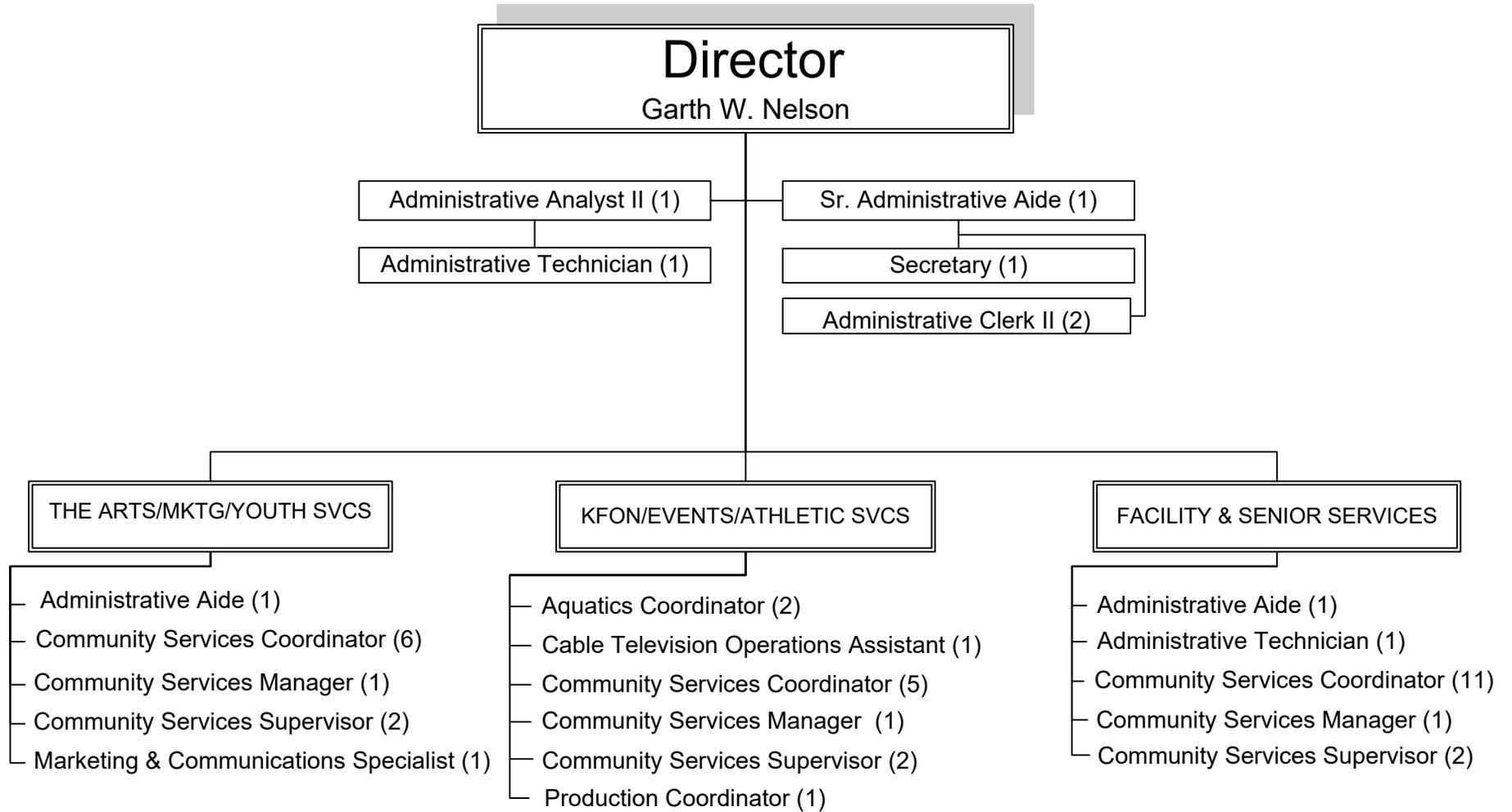
2019/2020 Organizational Chart

# Community Services

Effective 7/1/2019

Budgeted 46 FTE Positions

Budgeted 474 Part-Time Positions



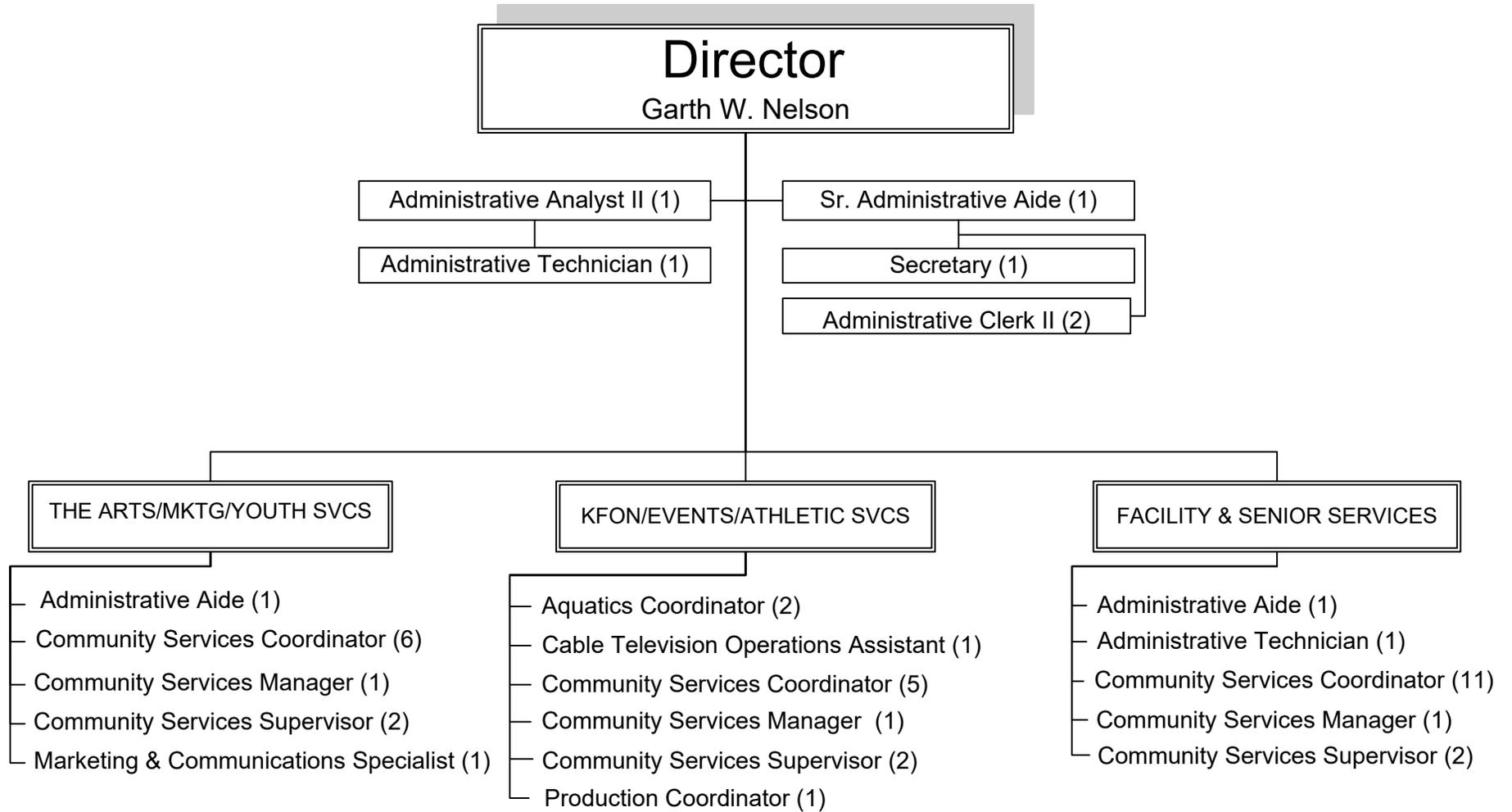
2019/2020 Organizational Chart

# Community Services

Effective 7/1/2019

Budgeted 46 FTE Positions

Budgeted 474 Part-Time Positions





# Community Services

Fiscal Year 2019-20

## Overview

The Community Services Department is responsible for programs that promote active lifestyles and communities, support education and cultural awareness, and provide interactive recreational opportunities for Fontana residents of all ages. The department is comprised of four divisions (Administration, The Arts/Marketing/Youth Services, KFON/Events/Athletic Services, and Facility & Senior Services) that work collectively to provide quality recreation, education and cultural art experiences for individuals, families, and the community. Programs, services and events offered by the department include special events, cultural arts, education and recreation classes, health and wellness activities, marketing and public communication efforts, youth and after school programs, sports, aquatics, facility management, and environmental and conservation programs. The department provides these programs, services, and events through 59 sports fields, 45 parks, 12 community centers, 7 miles of Pacific Electric Trail, 5 aquatic pool, waterslide, and splash pad centers, 4 outdoors sports pavilions and fitness circuits, 3 indoor fitness centers, 3 outdoor amphitheaters, 2 dog parks, 2 performing arts theaters, 2 skate parks, 1 gymnasium, and through partnerships with non-profit and service organizations throughout the county.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Provide quality recreation experiences to individuals, families and the community	8
2	Provide quality events, programs, services and facilities to strengthen community image and sense of place	6,8
3	Build partnerships and collaborations to enhance and expand service to the community	7
4	Provide comprehensive programs and activities that encourage community involvement	8
5	Promote health and wellness through education and activities that encourage an active lifestyle	8
6	Effectively communicate and promote programs, services and resources to the community through KFON, print publications and the Web	2,8
7	Actively seek alternative funding through grants/sponsorships to continue/enhance services and programs	2,7
8	Develop staff through training and involvement in professional organizations to establish leaders	2,7
9	Continue to enhance existing facilities and participate in the development of new facilities to meet the needs of the community	6

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To increase participation in classes (only) offered:</b>				
Total number of participants in all classes	26,500	28,870	29,500	1-6
Total number of attendance for all classes	226,500	230,460	232,300	1-6



# Community Services

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To inform community of City projects, developments and programs:</b>				
Number of Community Services Department Facebook, Instagram, and Twitter post engagement	899,712 <sup>a</sup>	300,000 <sup>b</sup>	350,000 <sup>b</sup>	6
Number of department 'GovDelivery' subscribers	6,500	7,600	8,000	6
Number of department 'GovDelivery' email distributions	25	25	30	6
Number of marketing campaigns	44	50	55	6
Number of press releases sent to various publications and media outlets	90	55	60	6
Number of community events attended to conduct outreach and promotion of CSD programs, services and resources	0	15	18	6
<b>To increase private rentals at pools, neighborhood, and community centers:</b>				
Total number of overall rentals	2,169	2,180	2,200	1,2,6,9
<b>To provide quality senior services:</b>				
Total number of meals served	33,453	34,000	34,500	1,5
Total number of seniors transported (one-way trips)	46,784	46,000	46,000	1
<b>To provide health and fitness education information to community:</b>				
Total number of clients receiving health and fitness information	51,647	53,500	55,000	5,6
Provide health and wellness education and classes to the community through the Walking Club, Cooking Class, recreation classes, and Employee Wellness Program	3,282	3,400	3,500	5
Total participants utilizing fitness rooms	35,500	36,000	37,500	1,5
<b>To provide appropriate, accessible cultural arts programs &amp; services:</b>				
Total number of cultural arts program participants	45,000	52,000	55,000	1
<b>To increase community/corporate partnerships:</b>				
Number of partnerships developed	210	228	250	3



# Community Services

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To provide aquatics programming to the community:</b>				
Total number of participants in all aquatic classes	8,065	8,400	8,500	1,5
Total number of participants in all aquatic activities	65,294	65,500	67,500	1,5
<b>To provide social and educational programs:</b>				
Number of preschool students in City programs	3,883	3,750	3,800	1-6,8
Number of youth served in the Fontana Extended Learning Program	467,403	484,200	486,000	1-3,5,7,8
Number of participants in environmental programs (urban ecology school visitors)	5,553	6,000	6,000	1-2
<b>To provide quality City-wide, co-sponsored and recreational events to the community:</b>				
Number of recreational events offered to the community	104	112	120	1-4,6
<b>To provide quality audio-visual support (K-FON) to the community:</b>				
Total number of community programs aired	160	160	160	6
<b>To increase participation in sports:</b>				
Number of participants in pee wee and youth sports programs	3,665	3,780	3,600	1,5
Number of adult teams in adult sport programs	82	95	100	1,5
<b>To increase participation in youth camps:</b>				
Total number of participants registered in camps	3,170	3,275	3,350	1-3

<sup>a</sup> City wide social media post from 2017-2018

<sup>b</sup> Community Services Department social media post efforts only



# Community Services

Fiscal Year 2019-20

## Accomplishments

- Hosted 83 cultural art events at the Steelworkers' Auditorium in which the community had the opportunity to attend theatrical, educational, and entertaining showcases, including performances in partnership with the County Library and cultural art performances, with an attendance over 16,500.
- Presented at the Steelworkers' Auditorium two Youth Community Theater Production in partnership with Valverde School of Performing Arts with an attendance of 3,000.
- Hosted the Annual Fontana Arts Festival held in July at Fontana Park which provided art demonstrations, a variety of artisan booths, a Kids Zone and performances for a crowd of 5,500 community members.
- Center Stage hosted 76 Stargazer Productions' events and 14 private rentals with a total of 9,496 attendees; additionally, the City hosted 16 Noches con Ritmo events at Center Stage Theater with a total of 1,726 attendees.
- The Art Depot hosted 16 Youth Paint Night events, including adding a Tween Paint Night, with over 300 participants.
- The Art Depot Gallery continued expanding its Imagination Studio program visiting more school sites for an estimated total of 49 school site visits and 1,255 participants.
- The Art Depot Gallery visited 28 FUSD elementary and 5 middle schools through the Leading Educational Arts Program offered in conjunction with the After-School Program. L.E.A.P. hosting 165 school site visits with a total of 9,649 students participating.
- Fontana Arts Camp ran for 7 weeks with 248 participants enjoying the visual and performing arts camp.
- Mobile Recreation engaged with over 14,800 community members at 8 FUSD Elementary Schools, 7 FELD school sites, weekly visits at community centers and 32 city special events.
- Awarded \$3,620,795 Proposition 49 After-School Education & Safety (ASES) grant to support out-of-school-time programs at all elementary and middle schools in the Fontana Unified School District.
- Fontana Extended Learning Program serviced an average of 3,300 students daily; over 484,200 youth annually.
- The Mayor's Youth Advisory Council volunteered over 2,150 hours organizing a variety of events.
- Two hundred forty thousand seniors and community residents were positively impacted by quality services, activities and programs at the Fontana Community Senior Center.
- Issued over 1,100 Athletic Field permits to football, indoor/outdoor soccer, baseball, and softball organizations.
- Allocated over 70,000 hours of field space to sports-related user groups and provided oversight for all Field and Shelter permits through the Field Management Program.
- Aquatic programming served over 134,000 participants including City programs, Sea Horses Aquatic Club, and Summit High School Aquatics.
- Youth and Pee Wee sports serviced over 3,200 participants.
- In partnership with Los Angeles Clippers and Ontario Reign, 1,265 participants experienced a professional sport game and pre-game activity at the Staples Center in Los Angeles.
- Five hundred eighty students from all seven Fontana Unified School District middle schools participated in the Middle School Sports Program which includes volleyball, basketball, and soccer.



# Community Services

Fiscal Year 2019-20

## Accomplishments - continued

- Special Olympics programming in the community offered swimming, basketball, and bowling; serviced over 75 members of the Special Needs Community.
- Awarded \$6,000 from Kaiser Permanente for Fontana Walks, an initiative designed to encourage and motivate residents to walk 3 billion steps in one year; to date, participants have logged over 4.6 billion steps.
- Over 1,800 individuals participated in the Mobile Fresh Program that combines the convenience of a corner store with the freshness of a Farmers' Market at affordable prices.
- Received \$44,621 in grant funding from the San Bernardino County Department of Public Health to improve the likelihood that persons eligible for SNAP-Ed will make healthy food and physical activity choices within a limited budget, focus on preventing nutrition and physical activity-related chronic diseases and improve food security among persons eligible for SNAP-Ed.
- Continued partnership with the Los Angeles Dodgers Foundation to design and build a universally accessible Baseball Field in the City of Fontana.
- Provided 72,304 summer lunches and snacks at 15 city locations at no cost to Fontana's youth through FUSD's Summer Food Program partnership.
- Fifty Year Time Capsule Opening on July 21, 2018 celebrated at the Don Day Neighborhood Center with 190 in attendance.
- Fontana Park ten Year Anniversary on October 20, 2018 with over 3,500 in attendance.
- Two hundred ten Volunteers for National Public Lands Day contributed a collective of 840 hours worked. Staff placed mulch over large areas to retain moisture and inhibit invasive weeds from taking hold in the gardens. Planted over 100 native trees and shrubs of the north side of the pond. Hand-pulled large amounts of invasive weeds throughout the garden.
- Summer concerts were moved back to the Miller Park with the Opening of the new Miller Amphitheatre. Over 17,000 community members attended.
- The annual 4<sup>th</sup> of July event had 5,000 in attendance to hear the GAP X The Band and watch a fabulous fireworks show.
- Open for Business continues with sixth year show along with Local Matters. Both Shows are hosted by the Mayor with 22 shows this season.
- Produced more than 100 marketing pieces for Summer activities (Concerts, Camps, Aquatics, 4<sup>th</sup> of July, Fontana Days Run, Arts Festival), Library/Art events, ASP/Teen events, Let's Move on the Trail, Holiday events, Fontana Walks, Festival of Winter, Hispanic Heritage, Jazz Fest, Performing Arts, Veterans Day, and three Community Activity Guides.
- Created and distributed 26 press releases notifying the public of City sponsored programs/events.
- Redesigned the department's monthly email newsletter (Top 5 Things to Do) to effectively communicate and promote department events, programs and services. Expanded department's e-blast to be a total of 7,430 GovDelivery subscribers.
- Promoted the department on the City's Facebook, Instagram and Twitter sites with 272 CSD-related posts which reached 291,000 engagements (total number of likes, shares, comments across Facebook, Instagram and Twitter for the City of Fontana).
- Participated in six major community events to promote programs, services and resources to the community through printed materials and increase social media following and email subscribers.

# Aquatics Programs *Aquatics Programs*



You can improve your freestyle technique at the Don Day, Fontana Park, Heritage and Miller pools as they warm up for summer activities. Swim lessons are a huge part of summer fun and safety.

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>COMMUNITY SERVICES</b>								
101	GENERAL FUND	COMMUNITY SVCS ADMIN	1,179,203	1,362,066	1,233,943	1,479,605	1,592,880	7.66 %
101	GENERAL FUND	THE ARTS/MKTNG/YOUTH SVCS	2,185,005	2,328,408	2,074,650	2,166,233	2,281,700	5.33 %
101	GENERAL FUND	FACILITY & SENIOR SVCS	3,454,536	3,519,802	4,058,195	4,737,796	5,008,010	5.70 %
101	GENERAL FUND	KFON/EVENTS/ATHLETIC SVCS	3,786,371	3,999,673	4,114,884	4,163,885	4,381,130	5.22 %
		<b>TOTAL GENERAL FUND</b>	<b>10,605,116</b>	<b>11,209,949</b>	<b>11,481,671</b>	<b>12,547,519</b>	<b>13,263,720</b>	<b>5.71 %</b>
105	KFON	KFON/EVENTS/ATHLETIC SVCS	331,568	231,348	147,612	229,680	242,470	5.57 %
282	SOLID WASTE MITIGATION	KFON/EVENTS/ATHLETIC SVCS	31,461	41,862	30,622	46,860	47,130	0.58 %
301	GRANTS	THE ARTS/MKTNG/YOUTH SVCS	0	0	0	0	98,020	N/A
301	GRANTS	FACILITY & SENIOR SVCS	59,455	16,024	35,747	57,393	0	-100.00 %
301	GRANTS	KFON/EVENTS/ATHLETIC SVCS	129,589	46,353	0	0	0	0.00 %
362	CDBG	THE ARTS/MKTNG/YOUTH SVCS	52,513	52,513	52,000	71,020	67,500	-4.96 %
385	AFTER SCHOOL PROGRAM	THE ARTS/MKTNG/YOUTH SVCS	2,990,206	3,034,123	3,245,555	3,215,595	3,215,690	0.00 %
		<b>TOTAL OTHER FUNDS</b>	<b>3,594,791</b>	<b>3,422,222</b>	<b>3,511,536</b>	<b>3,620,548</b>	<b>3,670,810</b>	<b>1.39 %</b>
		<b>TOTAL COMMUNITY SERVICES</b>	<b>14,199,907</b>	<b>14,632,172</b>	<b>14,993,207</b>	<b>16,168,067</b>	<b>16,934,530</b>	<b>4.74 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>478.00</b>	<b>432.00</b>	<b>515.00</b>	<b>457.00</b>	<b>474.00</b>	<b>3.72 %</b>

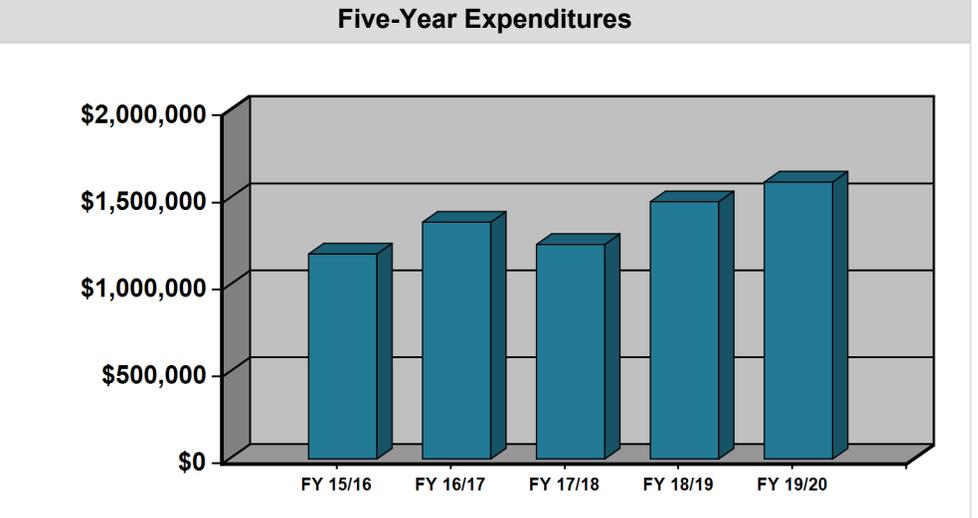
# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: COMMUNITY SVCS ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To respond to the needs of the community for recreational, cultural and other human services related programs. The Department will achieve this mission through the development and administration of diversified recreational and cultural programs which are incorporated into community and neighborhood centers, senior citizen activities, after school programs, sports programs, health & wellness, and special community events.

- Selected Service Objectives:**
- To create activities that will emphasize positive alternatives for youth, reducing alienation and anti-social behavior
  - To provide children`s programs, contract instructional classes, senior programming, activities for the developmentally disabled, outdoor nature programs and cultural events
  - To provide arts programming for youth in the community
  - To implement the City`s work plan for the enhancement of community service programming
  - To prioritize grant writing efforts for additional resource opportunities



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$728,497	\$767,201	\$748,475	\$883,155	\$895,510	1.40 %
OPERATING COSTS	\$67,892	\$87,121	\$76,476	\$69,630	\$125,130	79.71 %
CONTRACTUAL SERVICES	\$10,025	\$3,048	\$6,182	\$19,840	\$13,840	-30.24 %
INTERNAL SERVICE CHARGES	\$314,680	\$375,220	\$402,810	\$423,360	\$431,610	1.95 %
CAPITAL EXPENDITURES	\$58,109	\$129,476	\$0	\$83,620	\$126,790	51.63 %
<b>Total Expenditures</b>	<b>\$1,179,203</b>	<b>\$1,362,066</b>	<b>\$1,233,943</b>	<b>\$1,479,605</b>	<b>\$1,592,880</b>	<b>7.66 %</b>
Annual Percentage Change		15.51 %	-9.41 %	19.91 %	7.66 %	
Budgeted Staffing Level (FTEs)	8.00	8.00	8.00	7.00	7.00	
Budgeted Staffing Level (PT FTEs)	2.00	0.00	0.00	0.00	1.00	

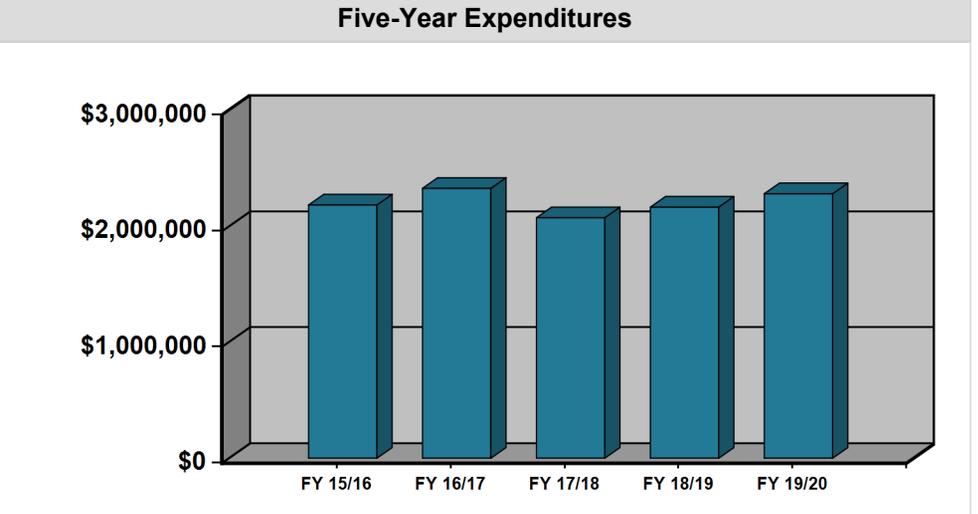
# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: THE ARTS/MKTNG/YOUTH SVCS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide quality programs and services that encourage community involvement, partnerships and life-long learning through cultural arts.

- Selected Service Objectives:**
- To continue to integrate cultural arts into existing Community Services Department programs, services and facilities for optimal public exposure to the arts and maximized use of facilities
  - To collaborate/coordinate with other local/regional arts providers to optimize services
  - To enhance marketing efforts to increase awareness of programs and services
  - Camps
  - To provide an after school program
  - To provide a variety of Youth, educational, enrichment, and recreation programs



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,403,338	\$1,485,699	\$1,415,540	\$1,419,263	\$1,522,400	7.27 %
OPERATING COSTS	\$348,723	\$252,193	\$197,080	\$236,410	\$269,340	13.93 %
CONTRACTUAL SERVICES	\$384,733	\$412,232	\$415,090	\$465,630	\$445,400	-4.34 %
INTERNAL SERVICE CHARGES	\$48,210	\$47,170	\$46,940	\$44,930	\$44,560	-0.82 %
CAPITAL EXPENDITURES	\$0	\$131,113	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$2,185,005</b>	<b>\$2,328,408</b>	<b>\$2,074,650</b>	<b>\$2,166,233</b>	<b>\$2,281,700</b>	<b>5.33 %</b>
Annual Percentage Change		6.56 %	-10.90 %	4.41 %	5.33 %	
Budgeted Staffing Level (FTEs)	10.00	10.00	10.00	8.00	8.00	
Budgeted Staffing Level (PT FTEs)	31.00	33.00	34.00	25.00	32.00	

# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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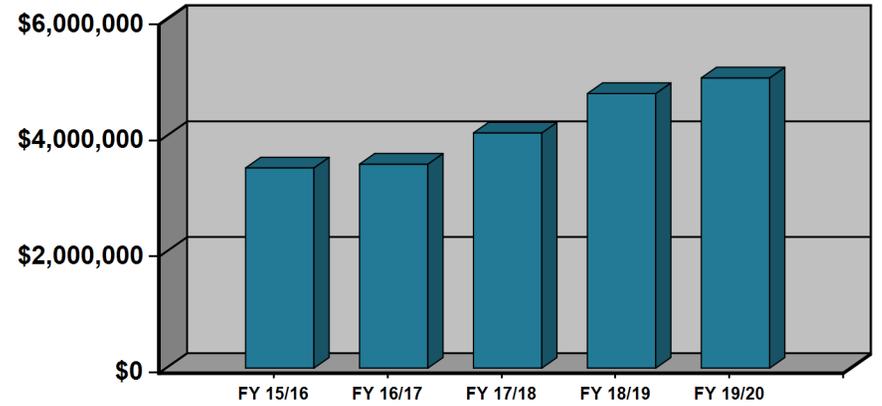
<b>Division: FACILITY &amp; SENIOR SVCS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide and promote widely diversified comprehensive programs, classes, and activities that encourage youth, adult, health, fitness, educational and social opportunities in the community.

**Selected Service Objectives:**

- To provide Tiny Tot programs
- To provide a variety of Youth educational, enrichment, and recreation programs
- To assess and enhance services offered to residents with disabilities
- To provide quality youth day camp programs
- To provide fitness programs for all ages
- To continue the commitment for development of community partnerships
- To continue collaboration with Fontana Unified School District in providing the Summer Lunch/Snack Program to ages 5-18

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$2,427,042	\$2,602,877	\$2,995,611	\$3,679,146	\$3,893,430	5.82 %
OPERATING COSTS	\$421,750	\$375,460	\$485,153	\$474,830	\$472,280	-0.54 %
CONTRACTUAL SERVICES	\$524,562	\$469,987	\$505,981	\$469,540	\$489,310	4.21 %
INTERNAL SERVICE CHARGES	\$70,420	\$68,690	\$71,450	\$114,280	\$113,990	-0.25 %
CAPITAL EXPENDITURES	\$10,763	\$2,788	\$0	\$0	\$39,000	N/A
<b>Total Expenditures</b>	<b>\$3,454,536</b>	<b>\$3,519,802</b>	<b>\$4,058,195</b>	<b>\$4,737,796</b>	<b>\$5,008,010</b>	<b>5.70 %</b>
Annual Percentage Change		1.89 %	15.30 %	16.75 %	5.70 %	
Budgeted Staffing Level (FTEs)	12.00	12.00	12.00	16.00	16.00	
Budgeted Staffing Level (PT FTEs)	51.00	52.00	58.00	135.00	150.00	

# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: KFON/EVENTS/ATHLETIC SVCS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide programs and services that promote Community unity through sports, aquatics, events, partnerships, and environmental education.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
<ul style="list-style-type: none"> <li>• To provide seasonal aquatic programs at five aquatic sites and year-round aquatic programs at the Fontana Aquatic Center and seasonal programming at the Martin Tudor Splash Park</li> <li>• To provide sports programs for all ages</li> <li>• To provide aquatic safety and educational courses to citizens throughout the community</li> <li>• To provide aquatic and field rental opportunities city-wide</li> <li>• To provide a variety of special events including Fontana Days Half Marathon, Festival of Winter, Arts Festival, July 4th, Summer Concerts, and specialty events</li> <li>• To educate urban ecology through hands-on place-based learning</li> <li>• To promote programs and services utilizing KFON community television</li> <li>• To obtain and develop community and business partnerships</li> </ul>	

## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$2,695,834	\$2,843,834	\$2,961,439	\$3,007,525	\$3,180,090	5.74 %
OPERATING COSTS	\$389,207	\$397,411	\$394,435	\$461,980	\$419,440	-9.21 %
CONTRACTUAL SERVICES	\$596,380	\$600,448	\$653,299	\$601,480	\$688,490	14.47 %
INTERNAL SERVICE CHARGES	\$104,950	\$107,980	\$105,710	\$92,900	\$93,110	0.23 %
CAPITAL EXPENDITURES	\$0	\$50,000	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$3,786,371</b>	<b>\$3,999,673</b>	<b>\$4,114,884</b>	<b>\$4,163,885</b>	<b>\$4,381,130</b>	<b>5.22 %</b>
Annual Percentage Change		5.63 %	2.88 %	1.19 %	5.22 %	
Budgeted Staffing Level (FTEs)	13.00	13.00	13.00	12.00	12.00	
Budgeted Staffing Level (PT FTEs)	110.00	137.00	139.00	97.00	106.00	

# Division Budget Summary

**Department: COMMUNITY SERVICES** Fund Title: KFON

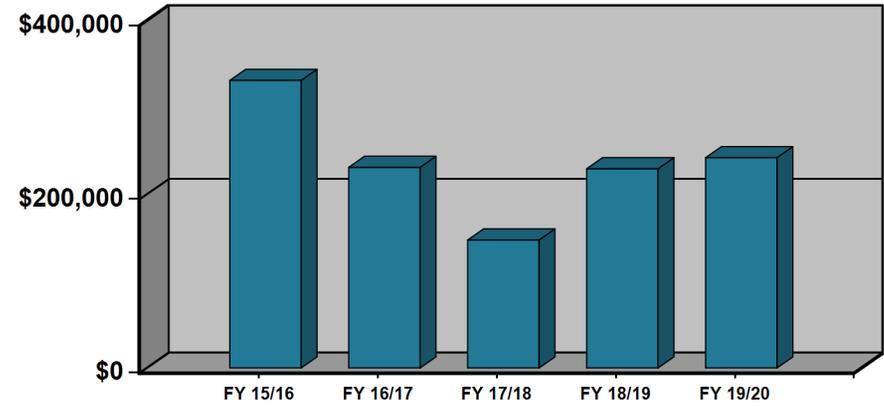
**Division: KFON/EVENTS/ATHLETIC SVCS** Fund Number: 105

**Mission Statement:**  
 To provide citizens of Fontana with greater accessibility to, and understanding of, City government by producing and distributing information about the process of government and provide coverage of community recreational, social, and cultural programs utilizing the City's Cable Television Government Access Channel.

**Selected Service Objectives:**

- To regularly broadcast City Council, Planning Commission, and Parks and Community Services Commission meetings
- To provide audio-visual support to community, inter-governmental, and City meetings
- To develop and maintain original programming such as Open for Business and local-matters shows
- To develop a monthly program guide
- To develop a variety of promotional videos
- To record and broadcast City special events
- To broadcast information on various City departments to the community for educational purposes

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$61,104	\$51,863	\$56,225	\$81,120	\$89,040	9.76 %
CONTRACTUAL SERVICES	\$253,774	\$69,602	\$47,684	\$78,000	\$83,440	6.97 %
INTERNAL SERVICE CHARGES	\$16,690	\$18,400	\$19,030	\$33,710	\$33,790	0.24 %
CAPITAL EXPENDITURES	\$0	\$91,484	\$24,673	\$36,850	\$36,200	-1.76 %
<b>Total Expenditures</b>	<b>\$331,568</b>	<b>\$231,348</b>	<b>\$147,612</b>	<b>\$229,680</b>	<b>\$242,470</b>	<b>5.57 %</b>
<b>Annual Percentage Change</b>		<b>-30.23 %</b>	<b>-36.19 %</b>	<b>55.60 %</b>	<b>5.57 %</b>	

# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: SOLID WASTE MITIGATION</b>
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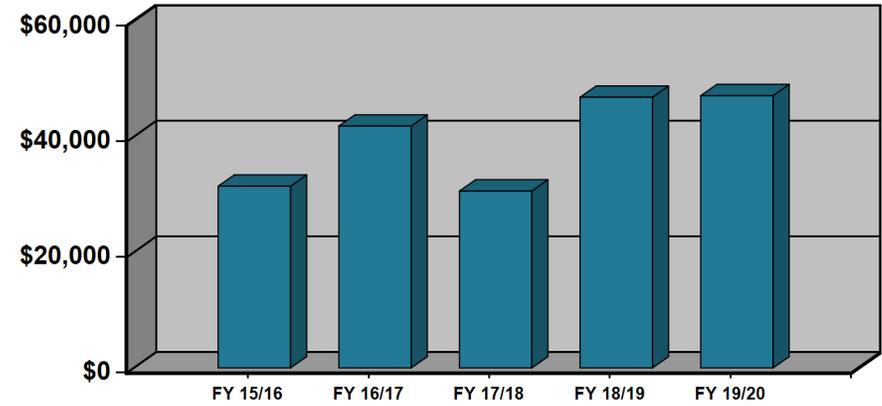
<b>Division: KFON/EVENTS/ATHLETIC SVCS</b>	<b>Fund Number: 282</b>
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**Mission Statement:**  
 To provide citizens of Fontana with greater accessibility to, and understanding of, the City's conservation and recycling programs by producing and distributing information and conducting educational events and programs at the Mary Vagle Nature Center.

**Selected Service Objectives:**

- To provide a variety of conservation, recycling and environmental-based educational opportunities
- To provide the annual Arbor Day event
- To provide an environmental education program
- To collaborate/coordinate with other local/regional education partners
- To provide the annual National Public Lands Day event.

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$22,055	\$27,220	\$26,379	\$38,820	\$39,290	1.21 %
OPERATING COSTS	\$4,396	\$11,672	\$2,893	\$2,710	\$2,710	0.00 %
CONTRACTUAL SERVICES	\$3,000	\$810	(\$630)	\$3,000	\$3,000	0.00 %
INTERNAL SERVICE CHARGES	\$2,010	\$2,160	\$1,980	\$2,330	\$2,130	-8.58 %
Total Expenditures	\$31,461	\$41,862	\$30,622	\$46,860	\$47,130	0.58 %
Annual Percentage Change		33.06 %	-26.85 %	53.03 %	0.58 %	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

# Division Budget Summary

**Department: COMMUNITY SERVICES** **Fund Title: GRANTS**

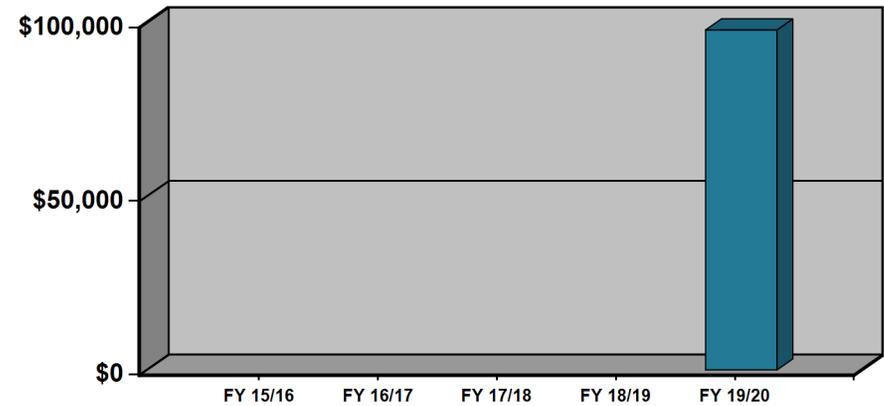
**Division: THE ARTS/MKTNG/YOUTH SVCS** **Fund Number: 301**

**Mission Statement:**

To continue to develop the partnerships with Fontana Unified School District and implement a quality Science, Technology, Engineering, Math (S.T.E.M.) program utilizing State funding provided by After School Education and Safety (ASES) Kids Code Pilot Program Supplemental Grant.

**Selected Service Objectives:** **Five-Year Expenditures**

- To continue the partnership with the Fontana Unified School District to enhance the Proposition 49 state-funded Fontana Extended Learning Program (FELP).
- To offer free, quality S.T.E.M. programming at two (2) Fontana Unified School District elementary schools.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$98,020	N/A
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$98,020</b>	<b>N/A</b>
Annual Percentage Change		0.00 %	0.00 %	0.00 %	N/A	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

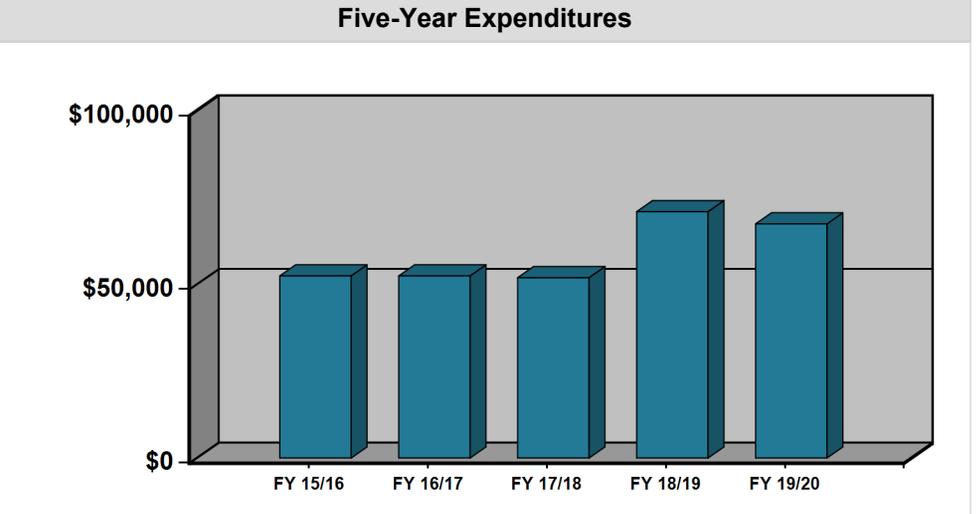
<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: CDBG</b>
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<b>Division: THE ARTS/MKTNG/YOUTH SVCS</b>	<b>Fund Number: 362</b>
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**Mission Statement:**  
 To provide professional leadership in the community through recreational and educational enriched programs and services which enhance the quality of life in the community.

**Selected Service Objectives:**

- To provide recreational activities and services to citizens in lower to moderate income areas through the recreational and educational opportunities of the Fontana Extended Learning Program (FELP).



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$52,513	\$52,513	\$52,000	\$71,020	\$67,500	-4.96 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$52,513</b>	<b>\$52,513</b>	<b>\$52,000</b>	<b>\$71,020</b>	<b>\$67,500</b>	<b>-4.96 %</b>
Annual Percentage Change		0.00 %	-0.98 %	36.58 %	-4.96 %	
Budgeted Staffing Level (PT FTEs)	10.00	10.00	10.00	10.00	10.00	

# Division Budget Summary

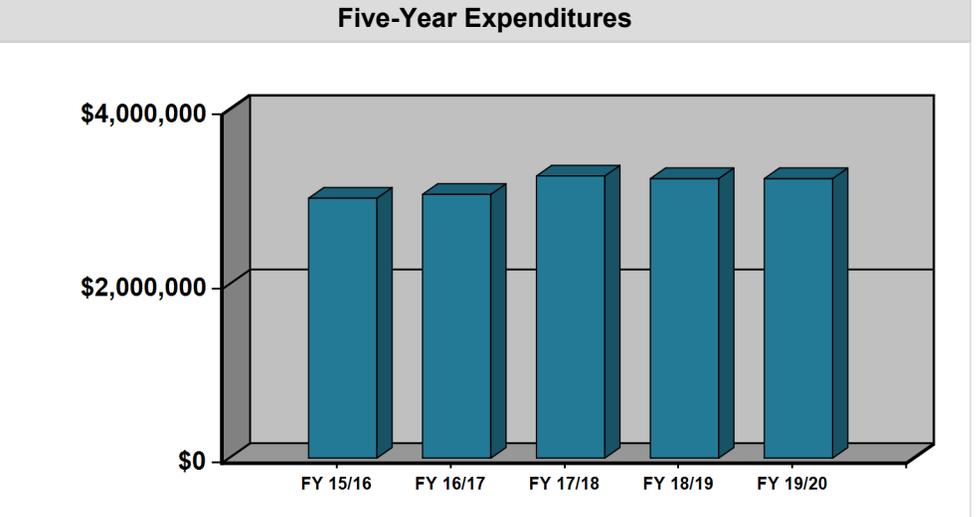
**Department: COMMUNITY SERVICES** **Fund Title: AFTER SCHOOL PROGRAM**

**Division: THE ARTS/MKTNG/YOUTH SVCS** **Fund Number: 385**

**Mission Statement:**  
 To continue to develop the partnerships with Fontana Unified School District and the Boys and Girls Club of Fontana to implement a quality recreational and educational after school program utilizing State funding provided by Proposition 49.

**Selected Service Objectives:**

- To continue the partnership with the Fontana Unified School District and the Boys and Girls Club of Fontana to enhance the Proposition 49 state-funded Fontana Extended Learning Program.
- To offer free, quality after school programs at 5 Fontana Unified School District middle schools
- To offer free, quality after school programs at 28 Fontana Unified School District elementary schools



**Five-Year History**

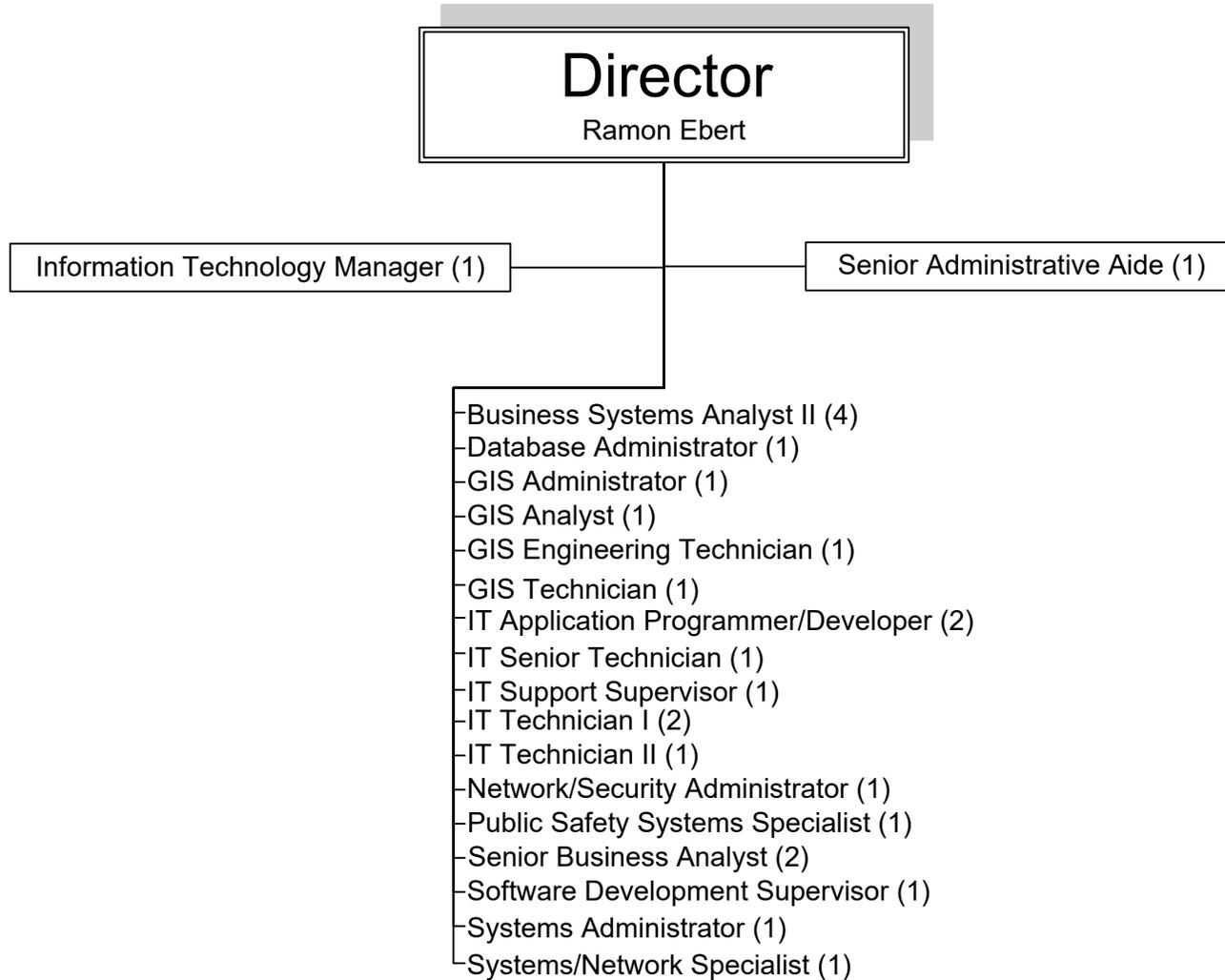
Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$2,807,887	\$2,772,513	\$2,674,253	\$2,857,765	\$3,023,810	5.81 %
OPERATING COSTS	\$141,548	\$208,941	\$504,933	\$294,390	\$128,430	-56.37 %
CONTRACTUAL SERVICES	\$20,511	\$28,859	\$40,759	\$36,500	\$36,500	0.00 %
INTERNAL SERVICE CHARGES	\$20,260	\$23,810	\$25,610	\$26,940	\$26,950	0.04 %
<b>Total Expenditures</b>	<b>\$2,990,206</b>	<b>\$3,034,123</b>	<b>\$3,245,555</b>	<b>\$3,215,595</b>	<b>\$3,215,690</b>	<b>0.00 %</b>
Annual Percentage Change		1.47 %	6.97 %	-0.92 %	0.00 %	
Budgeted Staffing Level (PT FTEs)	270.00	198.00	270.00	182.00	173.00	

2019/2020 Organizational Chart

# Information Technology

Effective 7/1/2019

Budgeted 26 FTE Positions

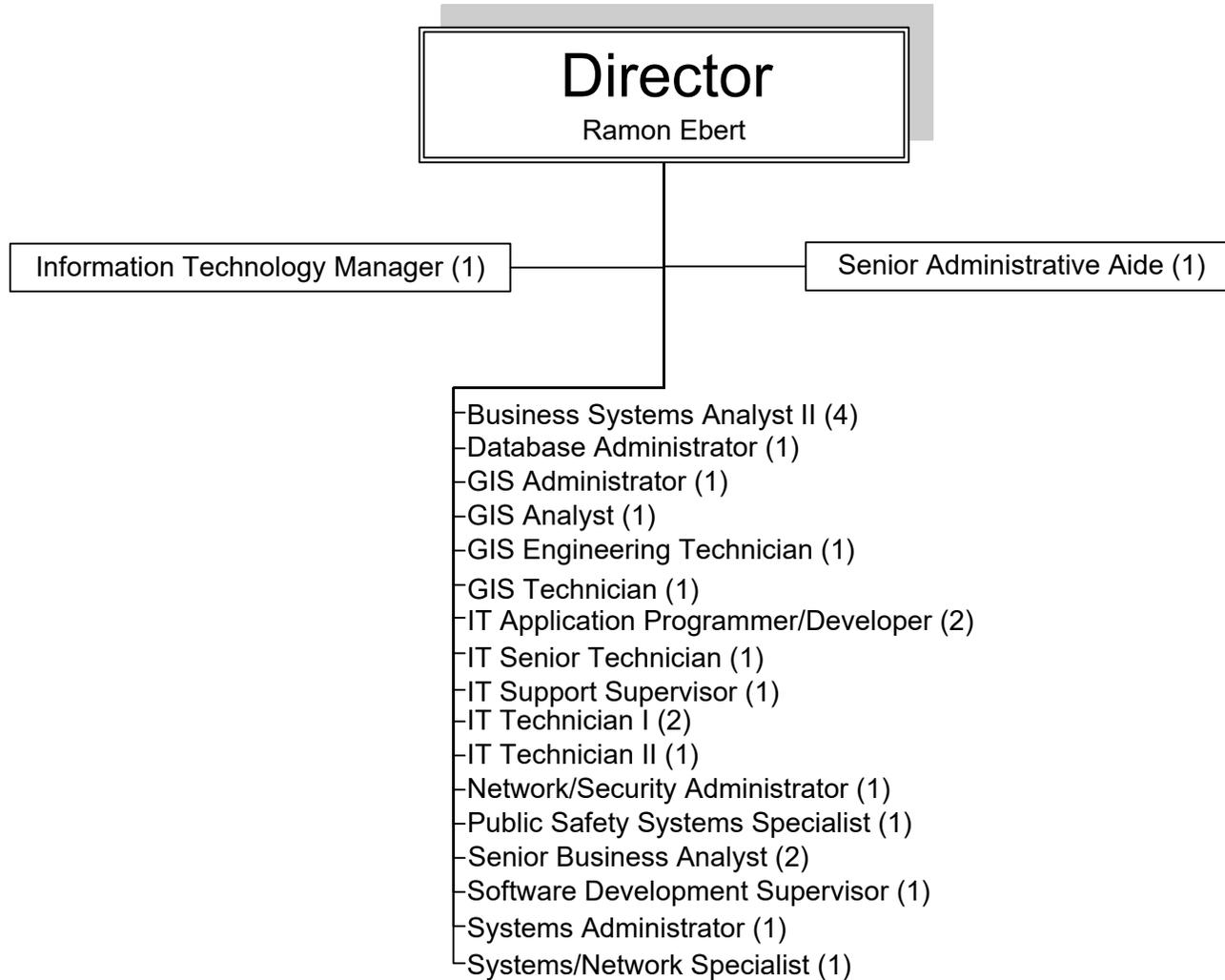


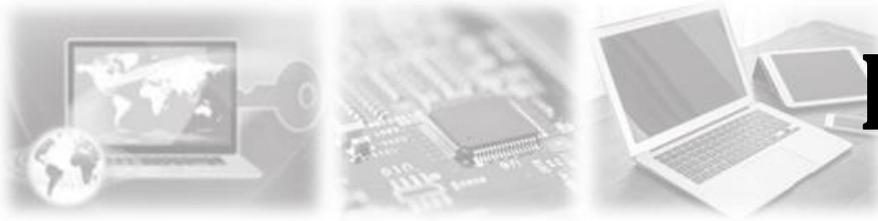
2019/2020 Organizational Chart

# Information Technology

Effective 7/1/2019

Budgeted 26 FTE Positions





# Information Technology

Fiscal Year 2019-20

## Overview

The Department's mission is to provide superior service to city staff, enabling them to meet or exceed citizen expectations and reduce costs through the effective integration of technology and efficient business processes.

## Goals & Performance Measures

Department Goals	City Council Goal
<b>1</b> Provide a high level of service and communicate with staff and vendors in a timely and accurate manner	1
<b>2</b> Data will be collected and managed as an asset, validated to ensure its accuracy, and protected from unauthorized access and use	2
<b>3</b> Information assets will be readily accessible, when needed, to those authorized to view and/or use them	3
<b>4</b> Staff will be efficient and effective in the use of all appropriate technology systems	2
<b>5</b> City technology acquisitions will optimize the coordination of data exchange between systems in all departments and adhere to standards of connectivity, compatibility, and support	2
<b>6</b> The City will preserve the integrity of all information assets and remain prepared at all times to transfer the operation of mission-critical systems to alternate computer systems in the event of disaster	7
<b>7</b> The data assets managed and maintained by the city's computer systems will be organized and presented in a manner that provides appropriate business analytics and useful information from which business decisions can be made	3
<b>8</b> All aspects of operations will be subject to review and governance to ensure alignment with statutory compliance and the city's mission	2
<b>9</b> As a government agency, supported by public funds, it is our fiduciary responsibility to ensure that our technology resources are shared wherever possible (either as provider or user) with other public agencies such as school districts, county, state and federal organizations	1



# Information Technology

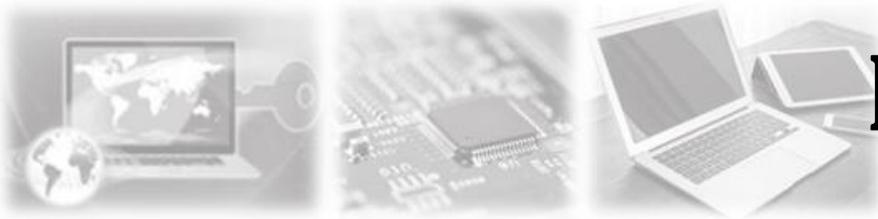
Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To consistently provide a high quality of service to staff:</b> Customer satisfaction rating of satisfied or very satisfied	100%	98%	99%	1
<b>To improve staff efficiency through training:</b> Provide 80 hours of in-service training for application and desktop systems	100%	311%	100%	4
<b>To be responsive to the technology needs of staff:</b> Percent of requests resolved within defined service level agreements	95%	98%	95%	1

## Accomplishments

- Emergency Operations Center**  
 The Information Technology Department provided guidance and assistance with the recent renovations and build out of the new Emergency Operations Center (EOC). The new EOC leverages some of the latest in communication, collaboration, and presentation technology as well as a full complement of audio and visual elements to support a coordinated response to emergencies in the city.
- Enterprise Data Backup system**  
 The City has recently transitioned to a new data backup system that leverages long term digital and cloud-based storage options moving the city off of tape. This upgrade has dramatically improved our ability to respond to or mitigate data corruption events or system failures.
- Enterprise Resource Planning System**  
 The city has selected Tyler Technologies to provide Tyler Munis, a replacement ERP system, including the functions of financial system, payroll system, Human Resources system, and utility billing. This project is 8 months into the project and is anticipated to last 24 to 28 months total. The budgeting and finance pieces of the project will go live by end of 2018. Human Resources and Payroll will be the next piece to get deployed and in expected to come on line in late 2019.
- City Website Redesign**  
 The city's website, [www.fontana.org](http://www.fontana.org), saw a complete redesign from top to bottom and went live in 2018. The website has been well received by residents and businesses and has received a number of accolades from other cities as well.



# Information Technology

Fiscal Year 2019-20

## Accomplishments - continued

- **Jesse Turner Audio/Visual update**

Jesse Turner meeting room received more than \$100,000 in upgrades and renovations. These upgrades make the facility much more useable by a larger group of user types or events. With video presentation and audio system addition Jesse Turner will be a premier event hosting option for the foreseeable future.

- **Office 365**

The deployment of Office 365 was completed this year and includes valuable productivity tools such as Teams and SharePoint, plus the full complement of Office applications. Some of the benefits we anticipate are improved collaboration and remote working features allowing staff to have access this city services and documents from nearly anywhere. The IT Department will see significant savings in some software maintenance tasks and city staff will have access to the latest versions of Microsoft software. Additionally, we plan on replacing the existing City Intranet with a new Intranet site based on Microsoft SharePoint with greatly expanded communication, collaboration, and project management features as well as a much more interactive and flexible platform for all staff.

- **Technology Strategy**

A new comprehensive Technology Strategy has been drafted and is going through a refinement process before being released. The Strategy will serve as a guide on what technology the city will focus on over the next five years and how best to implement these technologies. Additionally, it provides guidance on technology governance with the goal of maintaining alignment with overall city goals and values.

- **Network and Physical Security**

The IT Department is now responsible for both network/cyber security as well as physical security for the City Campus. In support of these responsibilities we contracted for both a physical and network security assessments. The reports from these assessments have been instrumental in helping the city identify areas of concern and how to craft a strategy to address these issues. We continue to move forward in improving security across the board and this is an ongoing long-term effort.

# Senior Prom Senior Prom



The "Senior" Prom held at the Fontana Senior Community Center. Must be 55+ or accompanied by a senior.

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>INFORMATION TECHNOLOGY</b>								
101	GENERAL FUND	IT ADMINISTRATION	357,581	417,123	340,185	405,830	414,310	2.09 %
101	GENERAL FUND	APPLICATIONS	1,055,710	1,133,859	1,293,134	1,383,232	1,553,300	12.29 %
101	GENERAL FUND	OPERATIONS	1,284,800	1,370,402	1,380,723	1,549,213	1,573,390	1.56 %
		<b>TOTAL GENERAL FUND</b>	<b>2,698,091</b>	<b>2,921,385</b>	<b>3,014,042</b>	<b>3,338,275</b>	<b>3,541,000</b>	<b>6.07 %</b>
102	CITY TECHNOLOGY	APPLICATIONS	840,446	1,119,016	1,778,366	1,980,190	1,887,130	-4.70 %
102	CITY TECHNOLOGY	OPERATIONS	1,319,676	1,357,182	1,427,365	2,977,371	2,748,110	-7.70 %
103	FACILITY MAINTENANCE	OPERATIONS	554,549	612,513	645,131	813,186	946,580	16.40 %
601	CAPITAL REINVESTMENT	APPLICATIONS	0	0	108,383	1,916,467	900,000	-53.04 %
622	STORM DRAIN	APPLICATIONS	0	1,044	6,791	7,645	7,690	0.59 %
701	SEWER MAINT & OPERATIONS	IT ADMINISTRATION	241,263	244,538	267,835	281,155	283,740	0.92 %
702	SEWER CAPITAL PROJECTS	APPLICATIONS	0	2,087	13,571	15,140	16,690	10.24 %
		<b>TOTAL OTHER FUNDS</b>	<b>2,955,934</b>	<b>3,336,380</b>	<b>4,247,443</b>	<b>7,991,154</b>	<b>6,789,940</b>	<b>-15.03 %</b>
		<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>5,654,025</b>	<b>6,257,765</b>	<b>7,261,485</b>	<b>11,329,429</b>	<b>10,330,940</b>	<b>-8.81 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>23.00</b>	<b>23.00</b>	<b>24.00</b>	<b>25.00</b>	<b>26.00</b>	<b>4.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>-100.00 %</b>

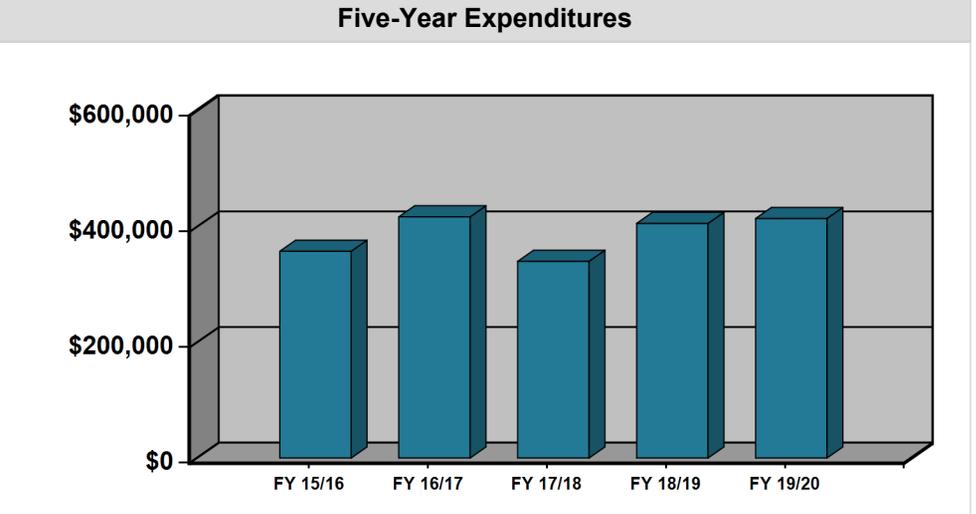
# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: IT ADMINISTRATION</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide high quality, reliable, and cost effective technology resources and services that will assist all City departments in achieving their respective missions.

- Selected Service Objectives:**
- To operate in accordance with the City’s Technology Master Plan
  - To facilitate and expedite the technology decision making process
  - To recruit and retain the best and brightest technical talent and enable them to stay current with changes and improvements in technology
  - To ensure that appropriate technologies are applied to make City employees more productive and efficient
  - To create and integrate policies, processes and procedures related to the use of computer systems and other technologies in all departments
  - To coordinate the City’s physical and cyber security systems



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$329,057	\$393,112	\$338,122	\$367,610	\$376,170	2.33 %
OPERATING COSTS	\$6,353	\$6,082	(\$20,367)	\$13,580	\$13,510	-0.52 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$22,170	\$17,930	\$22,430	\$24,640	\$24,630	-0.04 %
<b>Total Expenditures</b>	<b>\$357,581</b>	<b>\$417,123</b>	<b>\$340,185</b>	<b>\$405,830</b>	<b>\$414,310</b>	<b>2.09 %</b>
Annual Percentage Change		16.65 %	-18.44 %	19.30 %	2.09 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: APPLICATIONS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide and support the city's applications through business analysis and integration.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To follow the department's software development standards and industry best practices</li> <li>• To assist and expedite technology decision-making</li> <li>• To provide reliable access to enterprise-wide information systems</li> <li>• To analyze current business practices and optimize and improve processes and procedures through the use of technology integration where and when appropriate</li> <li>• To implement standards in a meaningful way to promote efficiency, improve documentation, and enable high-quality support services</li> <li>• To provide high-quality project management services for new technology projects</li> <li>• To provide guidance and leadership in the integration of business process and technology systems</li> <li>• To build and maintain enterprise Geographic Information Systems as well as quality standards for GIS data within the city</li> <li>• To provide analytics on our information assets to help management with policies and decision-making</li> <li>• To stay within budget</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>~1,100,000</td> </tr> <tr> <td>FY 16/17</td> <td>~1,200,000</td> </tr> <tr> <td>FY 17/18</td> <td>~1,350,000</td> </tr> <tr> <td>FY 18/19</td> <td>~1,450,000</td> </tr> <tr> <td>FY 19/20</td> <td>~1,600,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	~1,100,000	FY 16/17	~1,200,000	FY 17/18	~1,350,000	FY 18/19	~1,450,000	FY 19/20	~1,600,000
Fiscal Year	Expenditure (\$)												
FY 15/16	~1,100,000												
FY 16/17	~1,200,000												
FY 17/18	~1,350,000												
FY 18/19	~1,450,000												
FY 19/20	~1,600,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,021,530	\$1,099,199	\$1,259,894	\$1,343,052	\$1,512,190	12.59 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$34,180	\$34,660	\$33,240	\$40,180	\$41,110	2.31 %
<b>Total Expenditures</b>	<b>\$1,055,710</b>	<b>\$1,133,859</b>	<b>\$1,293,134</b>	<b>\$1,383,232</b>	<b>\$1,553,300</b>	<b>12.29 %</b>
Annual Percentage Change		7.40 %	14.05 %	6.97 %	12.29 %	
Budgeted Staffing Level (FTEs)	8.25	8.25	9.10	10.10	11.10	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	0.00	

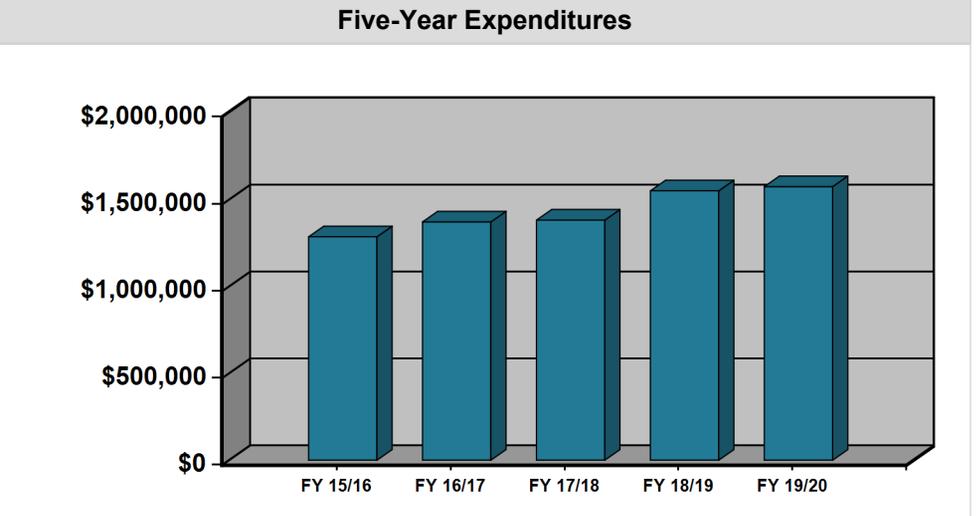
# Division Budget Summary

**Department: INFORMATION TECHNOLOGY** **Fund Title: GENERAL FUND**

**Division: OPERATIONS** **Fund Number: 101**

**Mission Statement:**  
To provide highly trained and efficient staff to support the city's technology infrastructure, telecommunications, and security systems and provide quality support services to city staff.

- Selected Service Objectives:**
- To assist and expedite technology decision-making
  - To provide high-quality project management services for infrastructure projects
  - To implement standards that promote efficiency, improve documentation, and maintain high-quality support services
  - To use technology to secure and protect the city's facilities, staff, and information assets
  - To stay current with the technologies that will help the city operate more efficiently
  - To improve staff productivity through the effective use of technology
  - To improve staff productivity through the use of best practices such as ITIL and IT Service Management (ITSM)
  - To hold staff accountable for meeting performance standards
  - To stay within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,243,080	\$1,327,923	\$1,340,036	\$1,503,953	\$1,528,660	1.64 %
OPERATING COSTS	\$0	\$1,959	\$537	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$41,720	\$40,520	\$40,150	\$45,260	\$44,730	-1.17 %
<b>Total Expenditures</b>	<b>\$1,284,800</b>	<b>\$1,370,402</b>	<b>\$1,380,723</b>	<b>\$1,549,213</b>	<b>\$1,573,390</b>	<b>1.56 %</b>
Annual Percentage Change		6.66 %	0.75 %	12.20 %	1.56 %	
Budgeted Staffing Level (FTEs)	11.00	11.00	11.00	11.00	11.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: CITY TECHNOLOGY</b>
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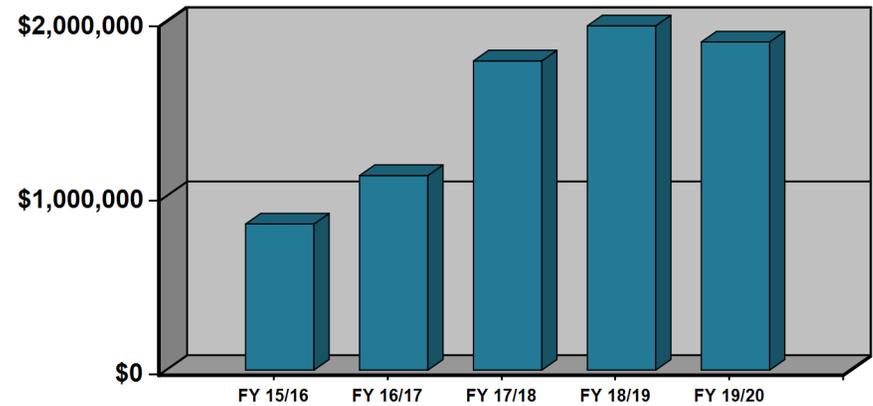
<b>Division: APPLICATIONS</b>	<b>Fund Number: 102</b>
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**Mission Statement:**

To provide project management, maintenance, integration, and support for the city's information technology software applications and services, including long- and short-term planning to ensure efficient business practices. To work with departments to review their business processes to promote the efficient and effective use of software systems.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To provide reliable access to computer applications whether on-premises or in the cloud
- To provide high-quality technical support for enterprise-wide and department applications
- To engage department users in the integration, implementation, and documentation of sound business practices related to all computer applications and services
- To ensure that all employees are adequately trained to use their specific departmental applications
- To effectively manage software implementation and change projects to ensure they are appropriate to the business needs and priorities of the city and that they are delivered on time and within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$753,306	\$1,026,358	\$1,695,912	\$1,832,145	\$1,845,630	0.74 %
CONTRACTUAL SERVICES	\$87,140	\$92,658	\$65,504	\$148,045	\$41,500	-71.97 %
CAPITAL EXPENDITURES	\$0	\$0	\$16,951	\$0	\$0	0.00 %
Total Expenditures	\$840,446	\$1,119,016	\$1,778,366	\$1,980,190	\$1,887,130	-4.70 %
Annual Percentage Change		33.15 %	58.92 %	11.35 %	-4.70 %	

# Division Budget Summary

**Department: INFORMATION TECHNOLOGY** **Fund Title: CITY TECHNOLOGY**

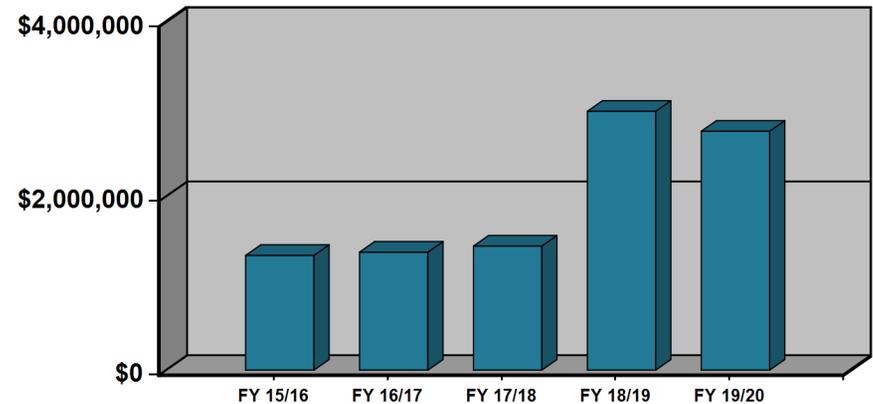
**Division: OPERATIONS** **Fund Number: 102**

**Mission Statement:**

To provide a stable, reliable, and secure IT infrastructure; provide productivity training for city employees; and provide high-quality support services that enable city employees to be efficient and effective.

**Selected Service Objectives:** **Five-Year Expenditures**

- To ensure the stability and security of the city's network and database infrastructure through the use of hardware and software monitoring and reporting
- To integrate IT security systems with physical security systems (intrusion detection and entry systems)
- To maintain database integrity and security for all IT systems
- To improve energy efficiency through the use of technologies such as blade servers and server virtualization
- To provide a consistent level of high-quality technical support to city employees through the use of best practices such as ITIL and IT Service Management (ITSM)
- To improve employee productivity through technology training that helps them use their technology more efficiently and effectively
- To support all audio / visual and video surveillance technologies in City facilities
- To stay within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$1,251,224	\$1,136,460	\$1,067,802	\$1,515,828	\$1,728,170	14.01 %
CONTRACTUAL SERVICES	\$12,936	\$16,138	\$21,740	\$92,340	\$121,940	32.06 %
CAPITAL EXPENDITURES	\$55,517	\$204,584	\$337,823	\$1,369,203	\$898,000	-34.41 %
<b>Total Expenditures</b>	<b>\$1,319,676</b>	<b>\$1,357,182</b>	<b>\$1,427,365</b>	<b>\$2,977,371</b>	<b>\$2,748,110</b>	<b>-7.70 %</b>
Annual Percentage Change		2.84 %	5.17 %	108.59 %	-7.70 %	

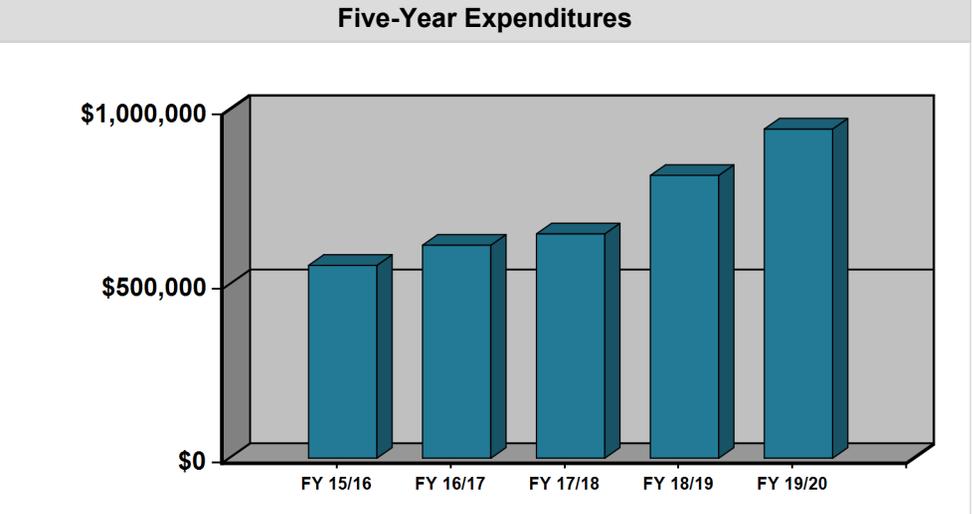
# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: FACILITY MAINTENANCE</b>
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<b>Division: OPERATIONS</b>	<b>Fund Number: 103</b>
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**Mission Statement:**  
 To install, monitor, secure, and maintain telecommunication services including voice (telephone), data, video, and wireless services.

- Selected Service Objectives:**
- To stay current on and evaluate new telecommunications technologies so the city can take advantage of advances in the field at the appropriate time
  - To monitor, maintain, and secure the City's voice, data, video, and wireless infrastructure to provide high availability of services and reduce costs
  - To continue to expand the City's network infrastructure to additional facilities and upgrade existing facilities as needed
  - To improve and increase the use of audio / visual and video surveillance technologies where appropriate
  - To improve and increase the use of wireless technologies where appropriate
  - To stay within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$514,028	\$566,044	\$613,234	\$745,725	\$889,060	19.22 %
CONTRACTUAL SERVICES	\$40,521	\$46,469	\$31,897	\$67,461	\$57,520	-14.74 %
<b>Total Expenditures</b>	<b>\$554,549</b>	<b>\$612,513</b>	<b>\$645,131</b>	<b>\$813,186</b>	<b>\$946,580</b>	<b>16.40 %</b>
Annual Percentage Change		10.45 %	5.33 %	26.05 %	16.40 %	

# Division Budget Summary

**Department: INFORMATION TECHNOLOGY** **Fund Title: CAPITAL REINVESTMENT**

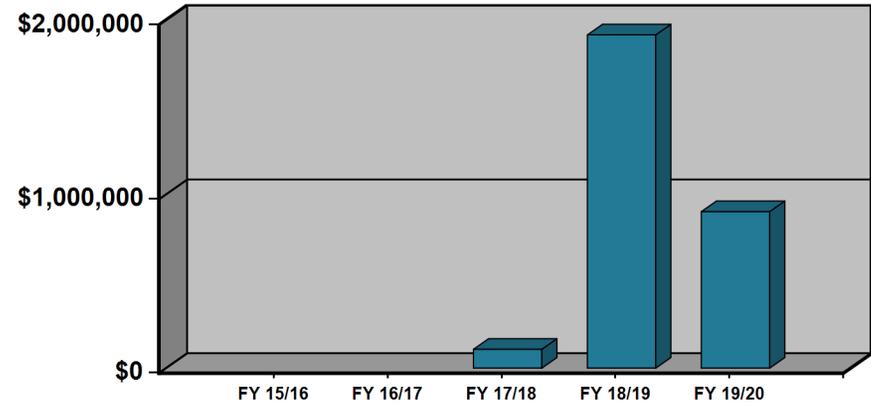
**Division: APPLICATIONS** **Fund Number: 601**

**Mission Statement:**

To provide project management, maintenance, integration, and support for the city's information technology software applications and services, including long- and short-term planning to ensure efficient business practices. To work with departments to review their business processes to promote the efficient and effective use of software systems.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide reliable access to computer applications whether on-premises or in the cloud
- To provide high-quality technical support for enterprise-wide and department applications
- To engage department users in the integration, implementation, and documentation of sound business practices related to all computer applications and services
- To ensure that all employees are adequately trained to use their specific departmental applications
- To effectively manage software implementation and change projects to ensure they are appropriate to the business needs and priorities of the city and that they are delivered on time and within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$104,383	\$891,930	\$900,000	0.90 %
CAPITAL EXPENDITURES	\$0	\$0	\$4,000	\$1,024,537	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$108,383</b>	<b>\$1,916,467</b>	<b>\$900,000</b>	<b>-53.04 %</b>
Annual Percentage Change		0.00 %	N/A	1,668.23 %	-53.04 %	

# Division Budget Summary

**Department: INFORMATION TECHNOLOGY** **Fund Title: STORM DRAIN**

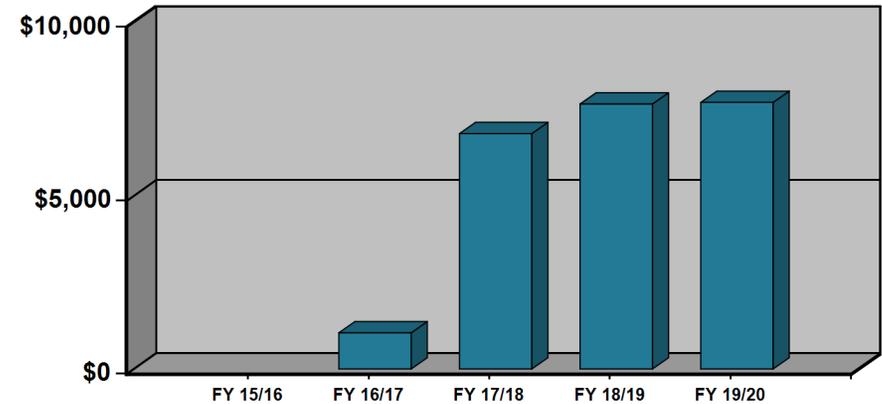
**Division: APPLICATIONS** **Fund Number: 622**

**Mission Statement:**

To provide information and support resources that assist in the creation of new sewer services and maintain existing sewer assets throughout the City.

**Selected Service Objectives:** **Five-Year Expenditures**

- To validate the asset data against the billings
- To provide visual geographic information for locating sewer assets
- To support the applications that track work done on both new sewer projects and maintenance of existing sewer assets



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$1,044	\$6,791	\$7,215	\$7,290	1.04 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$430	\$400	-6.98 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$1,044</b>	<b>\$6,791</b>	<b>\$7,645</b>	<b>\$7,690</b>	<b>0.59 %</b>
Annual Percentage Change		N/A	550.68 %	12.58 %	0.59 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.05	0.05	0.05	

# Division Budget Summary

**Department: INFORMATION TECHNOLOGY** **Fund Title: SEWER MAINT & OPERATIONS**

**Division: IT ADMINISTRATION** **Fund Number: 701**

**Mission Statement:**  
To provide information and support resources that assist in the creation of new sewer services and maintain existing sewer assets throughout the City.

Selected Service Objectives:	Five-Year Expenditures
<ul style="list-style-type: none"> <li>To validate the asset data against the billings</li> <li>To provide visual geographic information for locating sewer assets</li> <li>To support the applications that track work done on both new sewer projects and maintenance of existing sewer assets</li> </ul>	

## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$226,333	\$229,878	\$254,755	\$265,435	\$269,140	1.40 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$14,930	\$14,660	\$13,080	\$15,720	\$14,600	-7.12 %
<b>Total Expenditures</b>	<b>\$241,263</b>	<b>\$244,538</b>	<b>\$267,835</b>	<b>\$281,155</b>	<b>\$283,740</b>	<b>0.92 %</b>
Annual Percentage Change		1.36 %	9.53 %	4.97 %	0.92 %	
Budgeted Staffing Level (FTEs)	1.75	1.75	1.75	1.75	1.75	

# Division Budget Summary

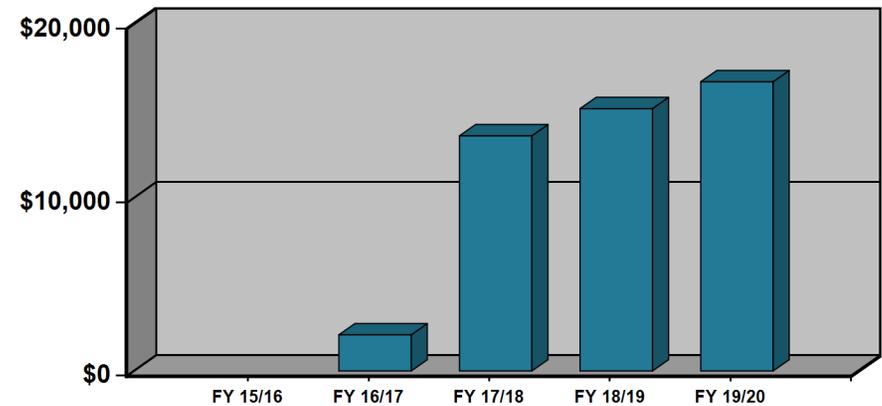
**Department: INFORMATION TECHNOLOGY** **Fund Title: SEWER CAPITAL PROJECTS**

**Division: APPLICATIONS** **Fund Number: 702**

**Mission Statement:**  
To provide information and support resources that assist in the creation of new sewer services and maintain existing sewer assets throughout the City.

**Selected Service Objectives:** **Five-Year Expenditures**

- To validate the asset data against the billings
- To provide visual geographic information for locating sewer assets
- To support the applications that track work done on both new sewer projects and maintenance of existing sewer assets



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$2,087	\$13,571	\$14,300	\$14,560	1.82 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$840	\$2,130	153.57 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$2,087</b>	<b>\$13,571</b>	<b>\$15,140</b>	<b>\$16,690</b>	<b>10.24 %</b>
Annual Percentage Change		N/A	550.18 %	11.56 %	10.24 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.10	0.10	0.10	

# Fontana Car Show

## Fontana Car Show



The Fontana Car Show kicked off on March 31, 2012. This extraordinary event allows car enthusiasts the opportunity to showcase the craftsmanship and elegance of the most distinguished and exotic automobiles around. Food, live music, cars and more the last Saturday of each month, from March through October at the Civic Center Campus parking lot.

2019/2020 Organizational Chart

# Management Services

Effective 7/1/2019

Budgeted 22 FTE Positions

Budgeted 5 Classified Part-Time Positions

**Director**  
Lisa A. Strong

Accounting Technician (1)

## Accounting

- Account Clerk II (1) (underfill)
- Accountant II (2) (underfill)
- Accounting Manager (1)
- Senior Accountant (1)

## Budget

- Budget Manager (1)
- Payroll Clerk (1)
- Payroll Coordinator (1)
- Resource Budget Officer (1)
- Senior Accountant (1)

## Customer Service

- Account Clerk II (4)
- Administrative Technician (1)
- Customer Service Supervisor (1)

## Purchasing

- Account Clerk II (1)
- Administrative Technician (1)
- Purchasing Specialist (1)
- Purchasing Supervisor (1)

2019/2020 Organizational Chart

# Management Services

Effective 7/1/2019

Budgeted 22 FTE Positions

Budgeted 5 Classified Part-Time Positions

**Director**  
Lisa A. Strong

Accounting Technician (1)

## Accounting

- Account Clerk II (1) (underfill)
- Accountant II (2) (underfill)
- Accounting Manager (1)
- Senior Accountant (1)

## Budget

- Budget Manager (1)
- Payroll Clerk (1)
- Payroll Coordinator (1)
- Resource Budget Officer (1)
- Senior Accountant (1)

## Customer Service

- Account Clerk II (4)
- Administrative Technician (1)
- Customer Service Supervisor (1)

## Purchasing

- Account Clerk II (1)
- Administrative Technician (1)
- Purchasing Specialist (1)
- Purchasing Supervisor (1)



# Management Services

Fiscal Year 2019-20

## Overview

The Management Services Department is responsible for managing and protecting the City's financial assets while providing excellent customer service. The department is comprised of five divisions (Administration, Accounting, Budget/Payroll, Customer Service and Purchasing). Responsibilities range from daily administration of City fiscal resources to long-range financial planning. Financial policies, plans and reporting systems support the operating departments in achieving their objectives and assure the City's long-term fiscal health.

Administration manages the treasury function and debt issuance. Accounting is responsible for the general ledger, accounts payable, fixed asset management, and special districts. Budget/Payroll prepares and monitors the operating budget, capital improvement program and payroll. Customer service handles accounts receivable, utility billing, business license, passport services, dog licensing and cashing. Purchasing is responsible for the procurement of materials, supplies and equipment, monitoring the P-Card program, providing for the disposal of surplus property, and overseeing the shipping and receiving services and City-wide postage.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Practice sound fiscal management by living within our means	3
2	Manage and protect the City's financial assets	3
3	Operate in a business-like manner	2
4	Effectively communicate progress to the public	8

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To practice sound fiscal management:</b>				
Issuer Credit Rating (Standard & Poor's)	AA-	AA	AA	1,2
General Fund paid debt per capita	\$187	\$182	\$175	1,2
General Fund adopted budget reserve (% of recurring expenditures)	15%	15%	15%	1,2
Capital reinvestment program (% of recurring expenditures)	5%	4%	10%	1,2



# Management Services

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To operate efficiently:</b>				
Rate of return on City's investment portfolio	1.39%	2.0%	2.5%	2
Annual misallocated sales tax recoveries	\$1.5 mil	\$1.5 mil	\$1.0 mil	2
Community Facilities Districts – newly formed districts or annexations	2	11	0	1,3
<b>To effectively community progress to the public:</b>				
Operating and CIP budgets posted to City's website	3	3	3	4
Comprehensive Annual Financial Report (CAFR) posted to City's website	1	1	1	4
Comprehensive listing of City's User Fees posted to City's website	1	1	1	4
State and National awards received for Operating Budget, CIP & CAFR	5	5	5	4

## Accomplishments

- Effectively directed the financial affairs of the City of Fontana, achieving National and State award recognition for budgeting, financial reporting, and capital improvement programs
- Received Government Finance Officers Association (GFOA) Awards for Comprehensive Annual Financial Report – 26 years
- Received California Society of Municipal Finance Officers (CSMFO) and Government Finance Officers Association (GFOA) Operating Budget/Capital Improvement Program Awards – 26 years
- Received the Government Finance Officers Association (GFOA) award for Popular Annual Financial Report – 18 years
- Prepared and coordinated claims exceeding \$84,000 to the State for reimbursement in accordance with the SB90 State Mandated Reimbursement Program although many of the mandates continue to be unfunded by the State
- Levied \$16.8 million on approximately 35,512 parcels in maintenance districts to fund landscape, lighting & park costs
- Levied \$9.5 million on approximately 5,259 parcels in bond districts to pay debt service
- Recovered over \$1.5 million in sales tax revenues misallocated to other jurisdictions (\$17.8 million recovered since 2000)
- Protected over \$51,000 (\$3.45 million to date) in outstanding sewer billing; over \$521,000 (\$6.5 million to date) in outstanding rubbish billing receivables; and \$142,000 (\$3.2 million to date) in outstanding weed abatement billing receivables
- Issued \$4.2 million Community Facilities District No. 74B (Citrus/Summit) Special Tax Bonds to finance the acquisition and construction of public facilities in the district.
- Refinanced \$45.2 million of former Redevelopment Agency debt including 2 issues from the Jurupa Hills project area

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>MANAGEMENT SERVICES</b>								
101	GENERAL FUND	MGMT SERVICES ADMIN	609,824	537,132	596,619	550,610	546,260	-0.79 %
101	GENERAL FUND	ACCOUNTING	745,373	739,998	779,336	853,505	781,910	-8.39 %
101	GENERAL FUND	PURCHASING	393,732	437,917	431,376	452,269	463,590	2.50 %
101	GENERAL FUND	BUDGET/PAYROLL	604,014	635,147	697,926	708,907	716,750	1.11 %
101	GENERAL FUND	CUSTOMER SERVICE	370,484	381,285	367,398	363,790	374,740	3.01 %
		<b>TOTAL GENERAL FUND</b>	<b>2,723,427</b>	<b>2,731,479</b>	<b>2,872,656</b>	<b>2,929,081</b>	<b>2,883,250</b>	<b>-1.56 %</b>
103	FACILITY MAINTENANCE	PURCHASING	149,664	111,700	134,855	110,500	110,500	0.00 %
407	CFD #1 SOUTHRIDGE VILLAGE	MGMT SERVICES ADMIN	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100	0.00 %
580	GENERAL DEBT SERVICE	ACCOUNTING	4,717,381	3,112,843	3,110,404	3,125,710	3,127,770	0.07 %
601	CAPITAL REINVESTMENT	MGMT SERVICES ADMIN	0	0	0	28,826	0	-100.00 %
630	CIRCULATION MITIGATION	MGMT SERVICES ADMIN	0	0	0	3,873,854	0	-100.00 %
631	FIRE ASSESSMENT	ACCOUNTING	0	0	0	668,267	0	-100.00 %
632	GENERAL GOVERNMENT	ACCOUNTING	0	0	0	1,017,764	0	-100.00 %
701	SEWER MAINT & OPERATIONS	CUSTOMER SERVICE	450,649	375,896	738,141	330,100	337,080	2.11 %
		<b>TOTAL OTHER FUNDS</b>	<b>6,323,793</b>	<b>4,606,539</b>	<b>4,989,500</b>	<b>10,161,121</b>	<b>4,581,450</b>	<b>-54.91 %</b>
		<b>TOTAL MANAGEMENT SERVICES</b>	<b>9,047,220</b>	<b>7,338,018</b>	<b>7,862,156</b>	<b>13,090,202</b>	<b>7,464,700</b>	<b>-42.97 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>23.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00 %</b>

# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
<b>Division: MGMT SERVICES ADMIN</b>	<b>Fund Number: 101</b>
<b>Mission Statement:</b>	
To manage and protect the City's financial assets.	

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
<ul style="list-style-type: none"> <li>• To assist the City Council and management in the effective discharge of their duties and responsibilities by providing timely and accurate financial information</li> <li>• To invest the City's portfolio balancing safety, liquidity and yield objectives</li> <li>• To update the City's Long-Term Financial Plan</li> <li>• To develop long-term funding and debt management plans</li> <li>• To provide high quality services to the community and other City departments</li> <li>• To coordinate the City's State Mandated Claims Reimbursement Program</li> <li>• To coordinate the City's Disaster Claims Reimbursement Program</li> </ul>	

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$482,828	\$399,697	\$380,299	\$389,810	\$386,590	-0.83 %
OPERATING COSTS	\$10,841	\$4,412	\$47,626	\$4,610	\$4,610	0.00 %
CONTRACTUAL SERVICES	\$100,435	\$117,653	\$158,065	\$143,980	\$143,750	-0.16 %
INTERNAL SERVICE CHARGES	\$15,720	\$15,370	\$10,630	\$12,210	\$11,310	-7.37 %
<b>Total Expenditures</b>	<b>\$609,824</b>	<b>\$537,132</b>	<b>\$596,619</b>	<b>\$550,610</b>	<b>\$546,260</b>	<b>-0.79 %</b>
Annual Percentage Change		-11.92 %	11.07 %	-7.71 %	-0.79 %	
Budgeted Staffing Level (FTEs)	3.00	2.00	2.00	2.00	2.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

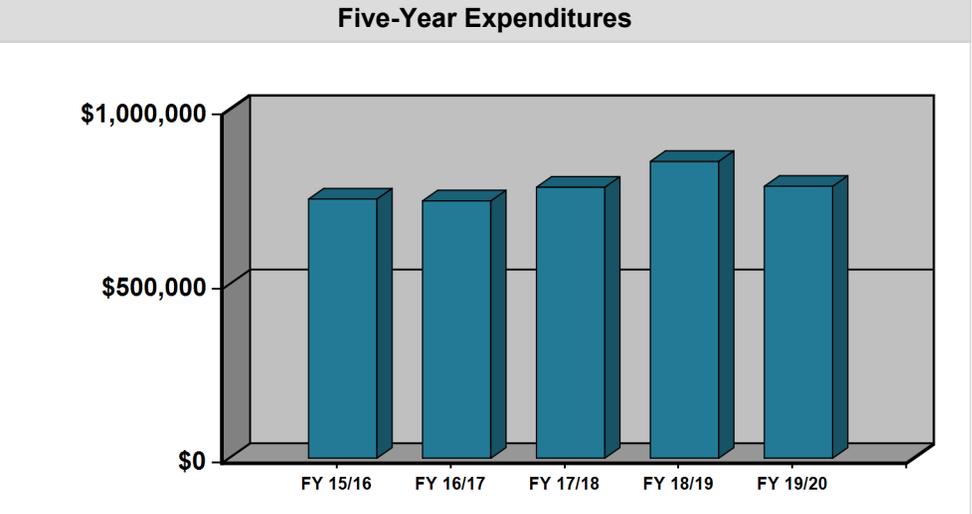
# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: ACCOUNTING</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide the City Council, public and management with accurate and and timely financial information by maintaining complete and reliable accounting records.

- Selected Service Objectives:**
- To ensure that all financial transactions are accounted for in accordance with Generally Accepted Accounting Principles (GAAP)
  - To prepare the City’s Comprehensive Annual Financial Report (CAFR)
  - To provide timely financial reporting to the public and management
  - To provide administrative oversight of the City’s Fire Services Contract
  - To establish new Mello-Roos Districts designed to administer and levy annual special taxes
  - To update the City’s annual Cost Allocation Plan
  - To complete the annual City-wide User Fee Review and Update
  - To process payments to City vendors and employees in an efficient manner



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$572,265	\$592,129	\$626,397	\$658,715	\$589,650	-10.48 %
OPERATING COSTS	\$23,164	\$12,585	\$15,828	\$17,000	\$17,000	0.00 %
CONTRACTUAL SERVICES	\$132,094	\$117,334	\$119,211	\$158,000	\$158,000	0.00 %
INTERNAL SERVICE CHARGES	\$17,850	\$17,950	\$17,900	\$19,790	\$17,260	-12.78 %
<b>Total Expenditures</b>	<b>\$745,373</b>	<b>\$739,998</b>	<b>\$779,336</b>	<b>\$853,505</b>	<b>\$781,910</b>	<b>-8.39 %</b>
Annual Percentage Change		-0.72 %	5.32 %	9.52 %	-8.39 %	
Budgeted Staffing Level (FTEs)	5.00	5.00	5.00	5.00	5.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

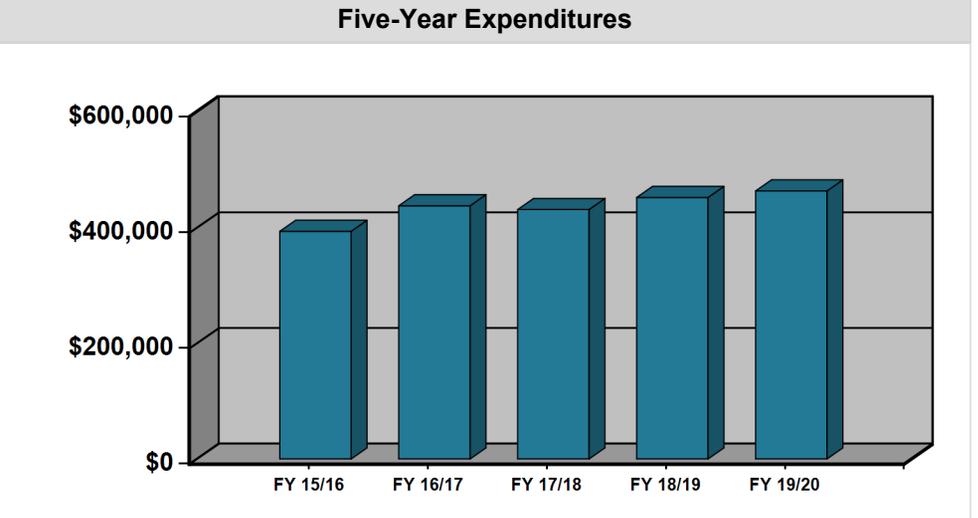
# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: PURCHASING</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To further the Goals and Objectives of the City Council relative to residents, businesses and internal customers by utilizing the most effective, efficient and technologically current purchasing and customer service practices.

- Selected Service Objectives:**
- To encourage local businesses to participate in the City’s Purchasing Programs
  - To provide coordinated purchasing services including electronic or "e" procurement to achieve the best value for goods and services, commensurate with the quality required
  - To continue to work towards a more centralized purchasing process
  - To consolidate and standardize purchases on a City-wide level to better implement multi-year contracts
  - To create desktop purchasing manuals



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$375,609	\$379,373	\$411,299	\$425,199	\$436,800	2.73 %
OPERATING COSTS	\$6,293	\$19,896	\$8,477	\$14,000	\$14,000	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$11,830	\$11,900	\$11,600	\$13,070	\$12,790	-2.14 %
CAPITAL EXPENDITURES	\$0	\$26,748	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$393,732</b>	<b>\$437,917</b>	<b>\$431,376</b>	<b>\$452,269</b>	<b>\$463,590</b>	<b>2.50 %</b>
Annual Percentage Change		11.22 %	-1.49 %	4.84 %	2.50 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	4.00	4.00	4.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: BUDGET/PAYROLL</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To prepare and manage the City's Operating Budget and Capital Improvement Program; and to manage the payroll function.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To prepare the City's annual Operating Budget and the Seven-Year Capital Improvement Program (CIP)</li> <li>• To prepare and present quarterly Budget Status Reports to the City Council in a timely manner</li> <li>• To assist the City Council and management in the effective discharge of their duties and responsibilities by providing timely and accurate financial information</li> <li>• To provide high quality services to the community and other City departments</li> </ul>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$573,939	\$596,630	\$657,413	\$670,767	\$679,050	1.23 %
OPERATING COSTS	\$12,125	\$20,427	\$22,893	\$17,830	\$17,830	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$17,950	\$18,090	\$17,620	\$20,310	\$19,870	-2.17 %
<b>Total Expenditures</b>	<b>\$604,014</b>	<b>\$635,147</b>	<b>\$697,926</b>	<b>\$708,907</b>	<b>\$716,750</b>	<b>1.11 %</b>
Annual Percentage Change		5.15 %	9.88 %	1.57 %	1.11 %	
Budgeted Staffing Level (FTEs)	5.00	5.00	5.00	5.00	5.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

**Department: MANAGEMENT SERVICES** Fund Title: **GENERAL FUND**

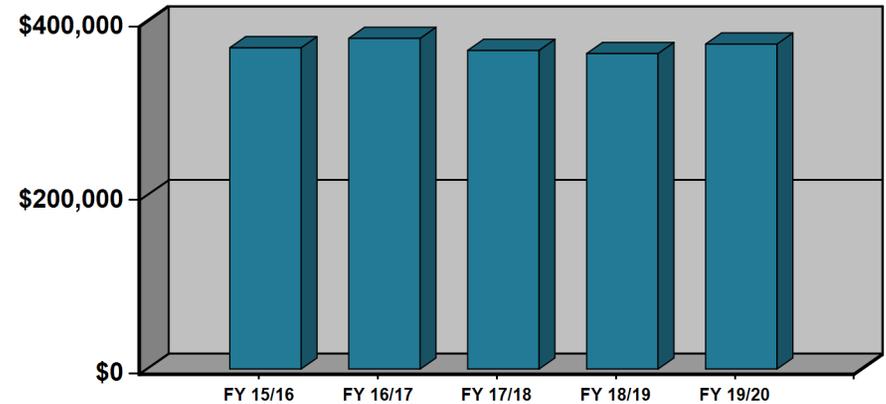
**Division: CUSTOMER SERVICE** Fund Number: **101**

**Mission Statement:**  
To provide excellent customer service.

**Selected Service Objectives:**

- To provide the most efficient means for businesses to interact with the City while applying for and renewing business licenses and permits
- To provide coordinated and responsive billing services to all City departments
- To provide cashiering and payment processing services
- To provide dog licensing services for Fontana residents
- To promote and operate a Passport Acceptance Office
- To provide parking citation payment processing
- To issue firework permits

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$353,022	\$366,040	\$350,878	\$348,580	\$359,720	3.20 %
OPERATING COSTS	\$6,571	\$4,535	\$6,300	\$4,500	\$4,500	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$10,890	\$10,710	\$10,220	\$10,710	\$10,520	-1.77 %
<b>Total Expenditures</b>	<b>\$370,484</b>	<b>\$381,285</b>	<b>\$367,398</b>	<b>\$363,790</b>	<b>\$374,740</b>	<b>3.01 %</b>
Annual Percentage Change		2.92 %	-3.64 %	-0.98 %	3.01 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	4.00	4.00	4.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

# Division Budget Summary

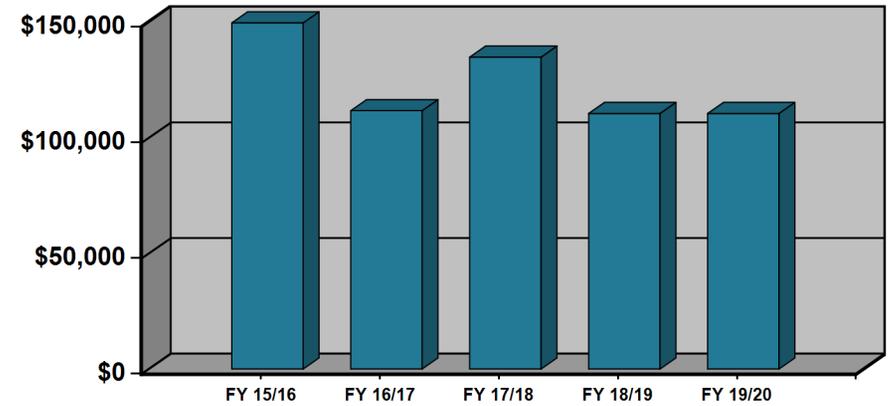
<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: FACILITY MAINTENANCE</b>
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<b>Division: PURCHASING</b>	<b>Fund Number: 103</b>
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**Mission Statement:**  
To provide for all mailing services for City-wide operations at the most affordable cost.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To provide equipment and postage to facilitate the City's mailroom activities.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$149,664	\$111,700	\$134,855	\$110,500	\$110,500	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$149,664</b>	<b>\$111,700</b>	<b>\$134,855</b>	<b>\$110,500</b>	<b>\$110,500</b>	<b>0.00 %</b>
Annual Percentage Change		-25.37 %	20.73 %	-18.06 %	0.00 %	

# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: CFD #1 SOUTHRIDGE VILLAGE</b>
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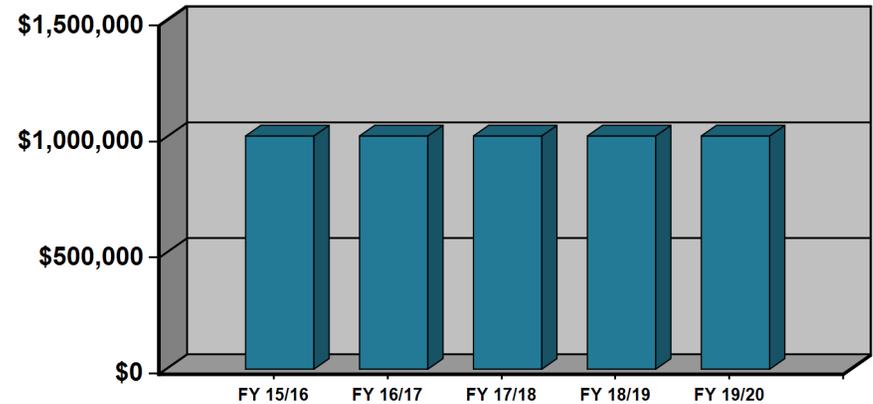
<b>Division: MGMT SERVICES ADMIN</b>	<b>Fund Number: 407</b>
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**Mission Statement:**

To provide funding from Community Facilities District #1 for Fire Station 74 whose primary service area is Southridge.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To fund fire costs for Community Facilities District #1 (Southridge) based on an allocation of fire protection points within the service area of Fire Station 74.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRIBUTIONS TO	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	0.00 %
<b>Total Expenditures</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>0.00 %</b>
Annual Percentage Change		0.00 %	0.00 %	0.00 %	0.00 %	

# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: GENERAL DEBT SERVICE</b>
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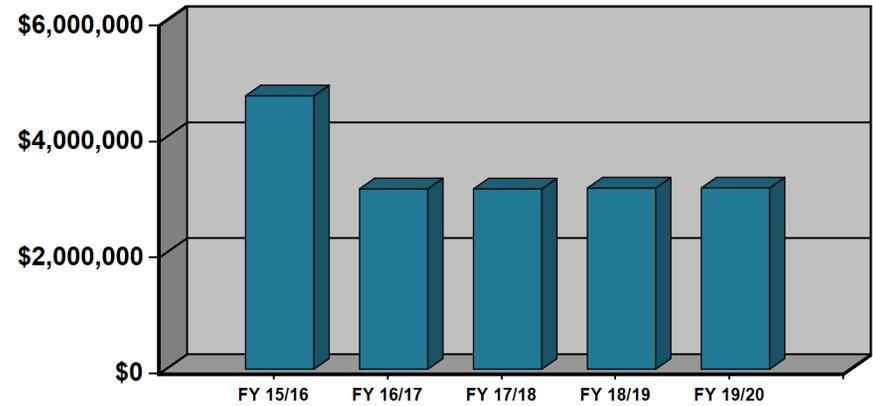
<b>Division: ACCOUNTING</b>	<b>Fund Number: 580</b>
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**Mission Statement:**  
To manage the debt obligations of the City.

**Selected Service Objectives:**

- To manage the 2010 Lease Revenue Bonds (Fire Station No. 71)
- To manage the 2014 Lease Revenue Refunding Bonds (refunded 2007 LRBs - Property)

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$4,720	\$4,700	\$4,700	\$20,000	\$20,000	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
DEBT SERVICE	\$4,712,661	\$3,108,143	\$3,105,704	\$3,105,710	\$3,107,770	0.07 %
<b>Total Expenditures</b>	<b>\$4,717,381</b>	<b>\$3,112,843</b>	<b>\$3,110,404</b>	<b>\$3,125,710</b>	<b>\$3,127,770</b>	<b>0.07 %</b>
Annual Percentage Change		-34.01 %	-0.08 %	0.49 %	0.07 %	

# Division Budget Summary

**Department: MANAGEMENT SERVICES** **Fund Title: SEWER MAINT & OPERATIONS**

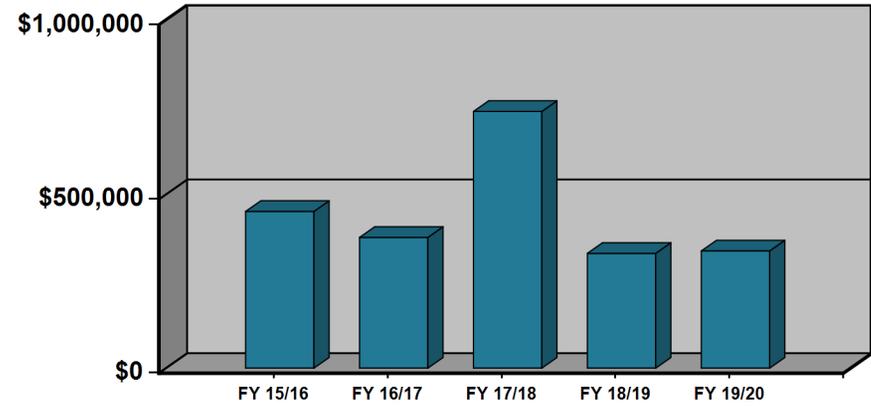
**Division: CUSTOMER SERVICE** **Fund Number: 701**

**Mission Statement:**

To provide prompt, accurate billing for the City's sewer system customers, maintain sewer accounts, pursue delinquencies through the filing of real estate property liens, transition billing onto the property tax rolls, and provide a high level of customer service to the City's Sewer system customers.

**Selected Service Objectives:** **Five-Year Expenditures**

- To place new residential sewer service connections on the annual property tax bill
- To interact with Public Works to identify properties with discrepancies in classification or number or EDUs
- To calculate and prepare bills for sewer service for approximately 41,469 accounts (40,276 residential, 1,030 commercial/industrial, and 163 other use)
- To pursue delinquencies through the regularly scheduled quarterly filing of real property liens

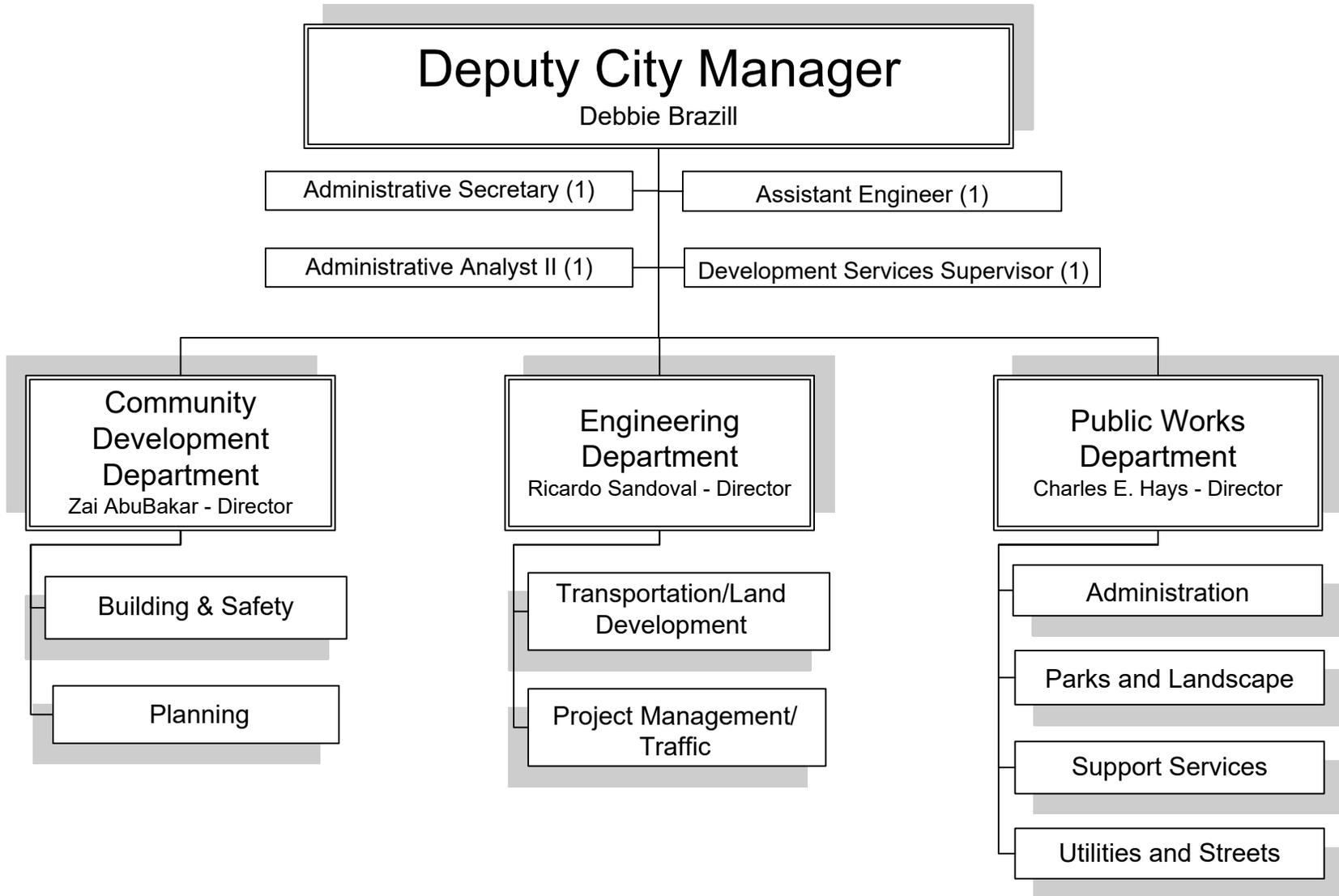


**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$411,212	\$325,277	\$692,759	\$268,950	\$273,640	1.74 %
OPERATING COSTS	\$5,338	\$4,396	\$3,811	\$7,100	\$7,100	0.00 %
CONTRACTUAL SERVICES	\$18,789	\$30,083	\$27,231	\$41,500	\$41,500	0.00 %
INTERNAL SERVICE CHARGES	\$15,310	\$16,140	\$14,340	\$12,550	\$14,840	18.25 %
<b>Total Expenditures</b>	<b>\$450,649</b>	<b>\$375,896</b>	<b>\$738,141</b>	<b>\$330,100</b>	<b>\$337,080</b>	<b>2.11 %</b>
Annual Percentage Change		-16.59 %	96.37 %	-55.28 %	2.11 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

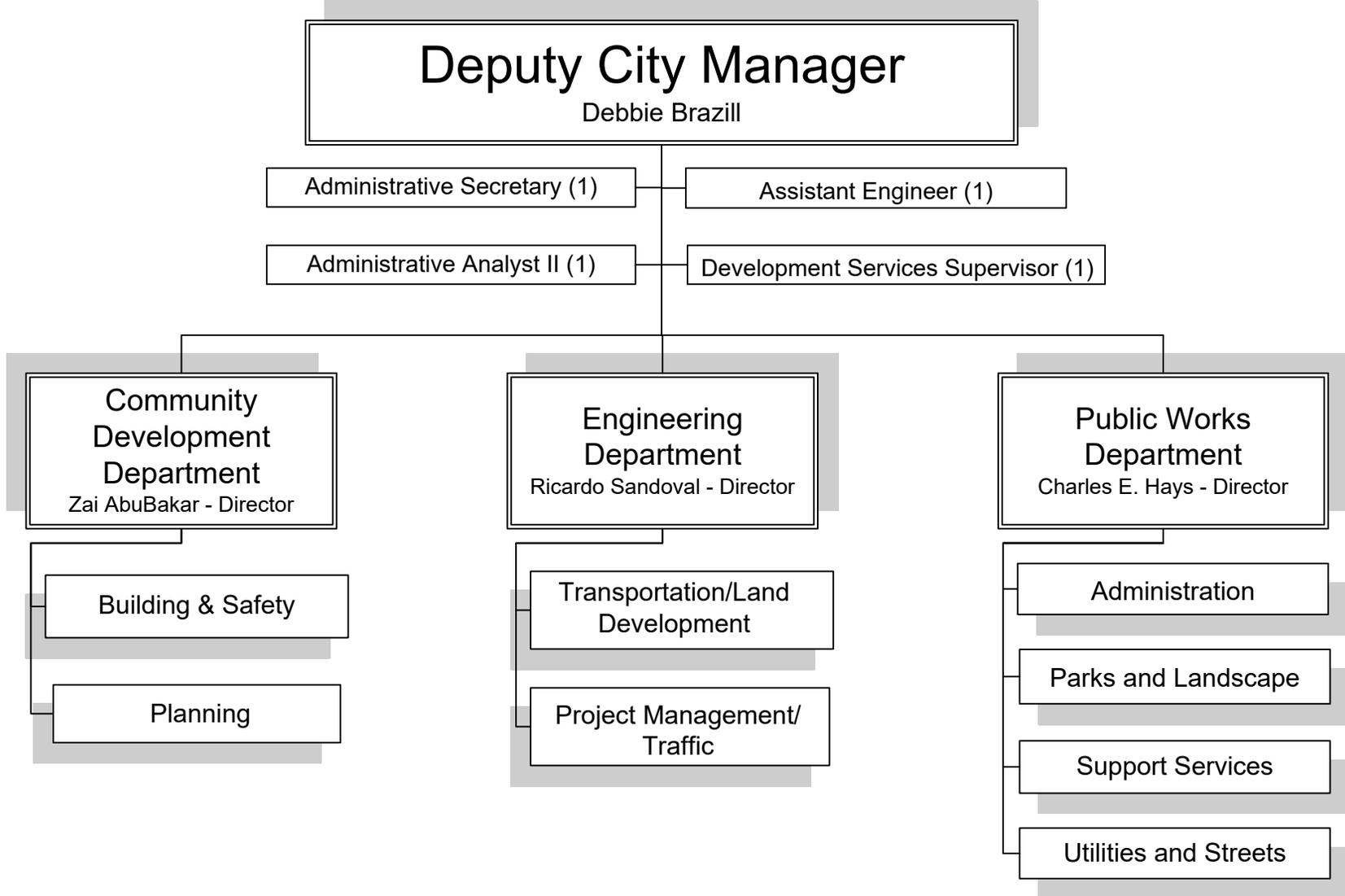
# Development Services Organization

Effective 7/1/2019  
Budgeted 167 FTE Positions  
Budgeted 15 Part-Time Positions  
Budgeted 5 Intern Positions



# Development Services Organization

Effective 7/1/2019  
Budgeted 167 FTE Positions  
Budgeted 15 Part-Time Positions  
Budgeted 5 Intern Positions





# Development Services Organization

Fiscal Year 2019-20

## Overview

The Development Services Organization provides the structure to manage the delivery of quality services for the growth, development and maintenance of the City's built environment. Its mission is accomplished by integrating and supporting its operating divisions and departments in the following manner:

### Focused Growth

The City's ambitious Capital Improvement Program requires the support of the Real Property Unit. This unit is charged with the responsibility of securing all necessary right-of-way dedications, negotiating sale and purchase agreements and providing for any required relocation assistance related to capital projects.

### Quality Development

The Development Services Organization provides professional and practical interpretation and application of the City Council's vision of Fontana's future. The Planning Division of the **Community Development Department** is the initial contact for development through the land entitlement process. From inception to completion, Planning works to ensure the highest standards for the use and design of any project submitted, while meeting the applicant's needs as well. The Building and Safety Division is the next link in the chain and provides professional plan checking, permitting, and inspections that assure adherence to those standards. The **Engineering Department** provides the professional process for development of parcel and tract maps as well as construction of the backbone infrastructure that brings those developments to fruition.

### Public Works Excellence

Charged with providing effective and efficient management of the City's valuable physical assets such as streets, parks, utilities and facilities, the **Public Works Department** includes the Divisions of Parks & Landscape, Utilities & Streets, and Support Services. Within those divisions are programs such as pavement rehabilitation, graffiti abatement, environmental protection, and parks planning and maintenance. Additionally, Public Works manages all community facilities districts and landscape maintenance districts. This professional team guarantees future generations will appreciate the many parks, playgrounds, trail systems and great facilities Fontana has to offer.

## Organization Department Summary

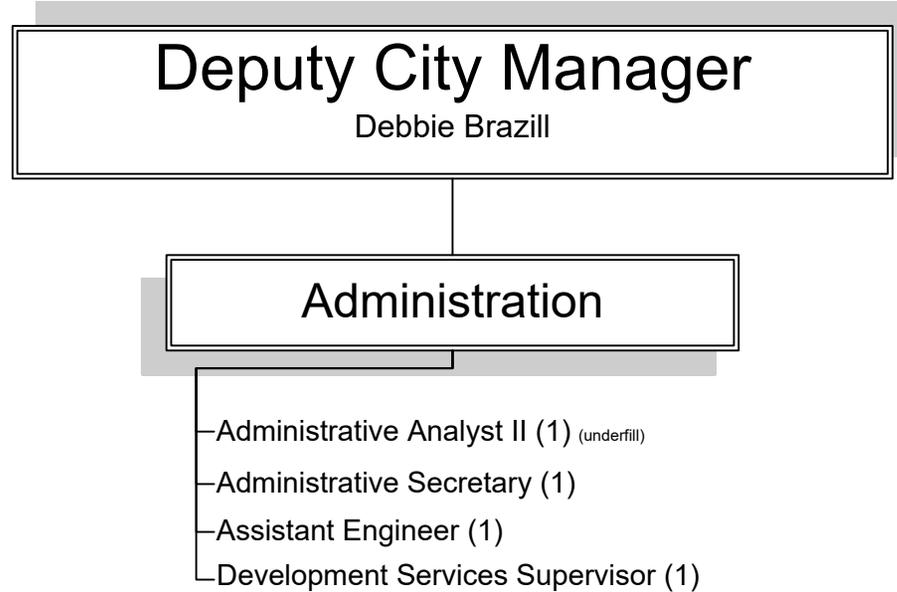
Organization	Department	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
<b>DEVELOPMENT SERVICES</b>							
	COMMUNITY DEVELOPMENT	4,786,771	4,014,280	4,201,885	5,049,358	4,322,080	-14.40 %
	DEVELOPMENT SVCS ADMIN	732,317	847,322	861,840	979,440	1,014,840	3.61 %
	ENGINEERING	15,232,685	15,856,145	17,966,959	94,593,178	7,333,290	-92.25 %
	PUBLIC WORKS	49,490,880	55,374,209	60,743,051	115,502,135	69,137,840	-40.14 %
TOTAL DEVELOPMENT SERVICES ORGANIZATION		70,242,653	76,091,955	83,773,734	216,124,110	81,808,050	-62.15 %
Total Budgeted Full-Time Personnel		155.00	158.00	160.00	165.00	167.00	1.21 %
Total Budgeted Part-Time Personnel		18.00	17.00	18.00	18.00	20.00	11.11 %

2019/2020 Organizational Chart

# Development Services

Effective 7/1/2019

Budgeted 5 FTE Positions

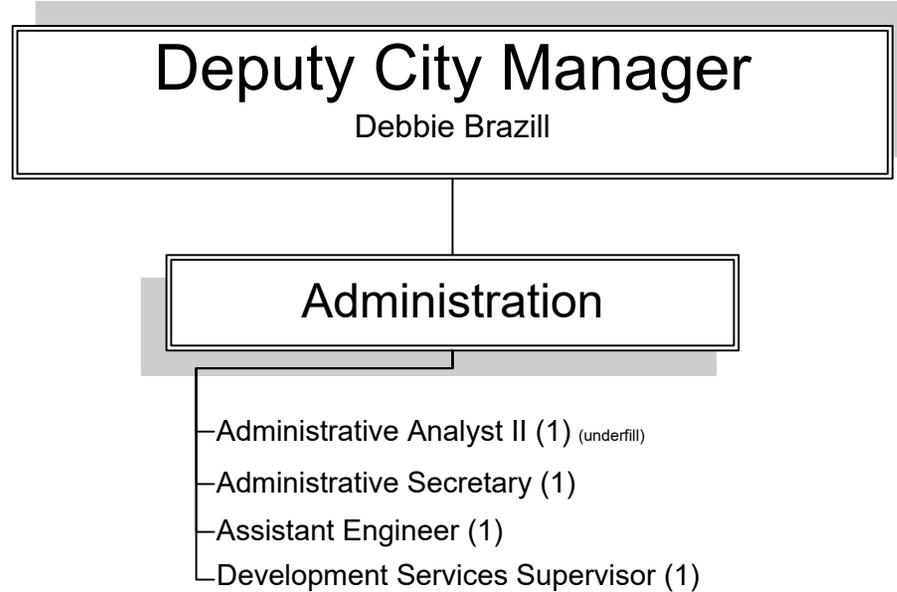


2019/2020 Organizational Chart

# Development Services

Effective 7/1/2019

Budgeted 5 FTE Positions





# Development Services

Fiscal Year 2019-20

## Overview

Development Services Administration oversees the Departments of Community Development, Engineering, and Public Works, and is responsible for the coordinated effort of improving the quality of life through development activities that provide economic viability and enhanced aesthetics in conjunction with City Council's adopted goals and objectives. The Administration Section provides general overall direction, leadership, policy guidelines, administration, budget, and accounting functions for the Organization. This Section also provides support functions such as: policy decisions, management level personnel supervision, clerical supervision and support, regulation and tracking of development projects, coordination with other City departments, and program level supervision of the developmental projects within the Organization.

**Customer Service.** The Administration Section also coordinates the customer service efforts for the department including sending monthly survey cards to Development related customers to determine the level of customer service received. The responses received are forwarded to the appropriate department head for evaluation and action. This is a valuable tool that enables the City to consistently improve its level of customer service. This section also coordinates the technology aspects of development with the Information Technology Department to ensure faster processing times for development projects.

**Right of way / Real Property Acquisition** works in tandem with other Departments as well as outside agencies to obtain gratis dedications as well as following the appropriate legal process in the acquisition of right of way for street and interchange improvement projects. These projects are essential to accommodate the growth of Fontana. Right of way acquisition will continue to focus on acquiring property needed for major corridor projects to lower the volume of traffic on arterial roadways. Staff continues to provide coordination of the efforts negotiating the execution of purchase and sale agreements for real property acquisition, escrow coordination, donation of property for use in capital projects and real property disposition.

In addition, staff reviews and interprets federal, state and local legislation, regulations and ordinances as applied to real property transactions and eminent domain actions. Staff evaluates appraisals of real property completed by professional independent appraisers for acquisitions and also sale of surplus property. They make recommendations for the disposal of surplus city-owned real property interests. Staff works with the Engineering Department to vacate existing easements as well as abandoned streets and roads. This also includes ensuring that legal vesting rights are correct and current for all City owned property.



# Development Services

Fiscal Year 2019-20

## Goals & Performance Measures

Department Goals		City Council Goal
1	Maintain a standard of excellent customer service	8
2	Create public/private partnerships in the right of way process; this includes assisting property owners/developers with acquisitions, sales, and purchase of property for them to develop infrastructure for public use as required by City guidelines	2
3	Obtain right of way for various traffic signal projects, sawtooth projects and street widening projects	1,2,4

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To maintain a standard of excellent customer service:</b> Level of customer satisfaction for customers surveyed (ratings from 1-5 with 5 exceeding expectations)	4.64	4.50	4.70	1
<b>To facilitate the installation of public infrastructure:</b> Number of properties acquired for street improvement projects Properties acquired through dedication	18 100%	16 93%	20 75%	1,2,3 1,2,3

## Accomplishments

- Recorded 16 Easement Deeds for various developments July 1, 2018 through February 28, 2019
- Continued progress on comprehensive update of Development Impact Fees with anticipated completion in Fall 2019

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
<b>DEVELOPMENT SVCS ADMIN</b>							
101	GENERAL FUND						
	DEVELOPMENT SVCS ADMIN	732,317	847,322	861,840	973,440	1,014,840	4.25 %
	<b>TOTAL GENERAL FUND</b>	<b>732,317</b>	<b>847,322</b>	<b>861,840</b>	<b>973,440</b>	<b>1,014,840</b>	<b>4.25 %</b>
632	GENERAL GOVERNMENT						
	DEVELOPMENT SVCS ADMIN	0	0	0	6,000	0	-100.00 %
	<b>TOTAL OTHER FUNDS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,000</b>	<b>0</b>	<b>-100.00 %</b>
	<b>TOTAL DEVELOPMENT SVCS ADMIN</b>	<b>732,317</b>	<b>847,322</b>	<b>861,840</b>	<b>979,440</b>	<b>1,014,840</b>	<b>3.61 %</b>
	<b>Total Budgeted Full-Time Positions</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00 %</b>

# Division Budget Summary

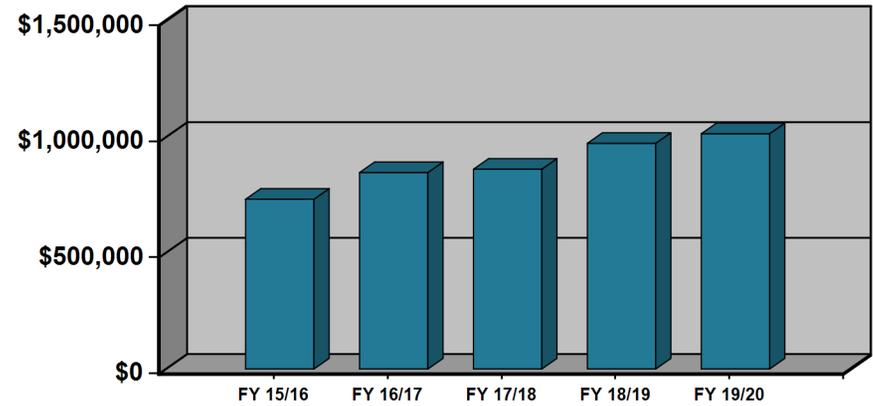
**Department: DEVELOPMENT SVCS ADMIN** **Fund Title: GENERAL FUND**

**Division: DEVELOPMENT SVCS ADMIN** **Fund Number: 101**

**Mission Statement:**  
 To ensure the professional delivery of development related services through the land development process, professional public improvement project construction management, and adherence to the uppermost development and maintenance standards that return long lasting economic and aesthetic benefits to the City. To ensure cohesive administration between development related activity and long term maintenance, in addition to enhancement of existing infrastructure.

- Selected Service Objectives:**
- To provide oversight of development impact fee programs, growth management, development agreements and architecture design guidelines
  - To promote development that provides economic and aesthetic benefits to the City
  - To provide professional management of the City's real property assets and to administer the Right of Way acquisition program
  - To continuously look for ways to improve the customer service experience
  - To deliver programs which protect and preserve the City's substantial investment in infrastructure and community facilities
  - To develop strategies and programs that extend the mission of the Development Services Organization for the benefit of the citizens of Fontana

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$644,104	\$784,193	\$800,148	\$830,795	\$936,550	12.73 %
OPERATING COSTS	\$11,887	\$12,772	\$9,771	\$14,910	\$13,450	-9.79 %
CONTRACTUAL SERVICES	\$56,517	\$27,818	\$29,112	\$102,275	\$39,740	-61.14 %
INTERNAL SERVICE CHARGES	\$19,810	\$19,770	\$22,810	\$25,460	\$25,100	-1.41 %
CAPITAL EXPENDITURES	\$0	\$2,768	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$732,317</b>	<b>\$847,322</b>	<b>\$861,840</b>	<b>\$973,440</b>	<b>\$1,014,840</b>	<b>4.25 %</b>
Annual Percentage Change		15.70 %	1.71 %	12.95 %	4.25 %	
Budgeted Staffing Level (FTEs)	4.00	5.00	5.00	5.00	5.00	

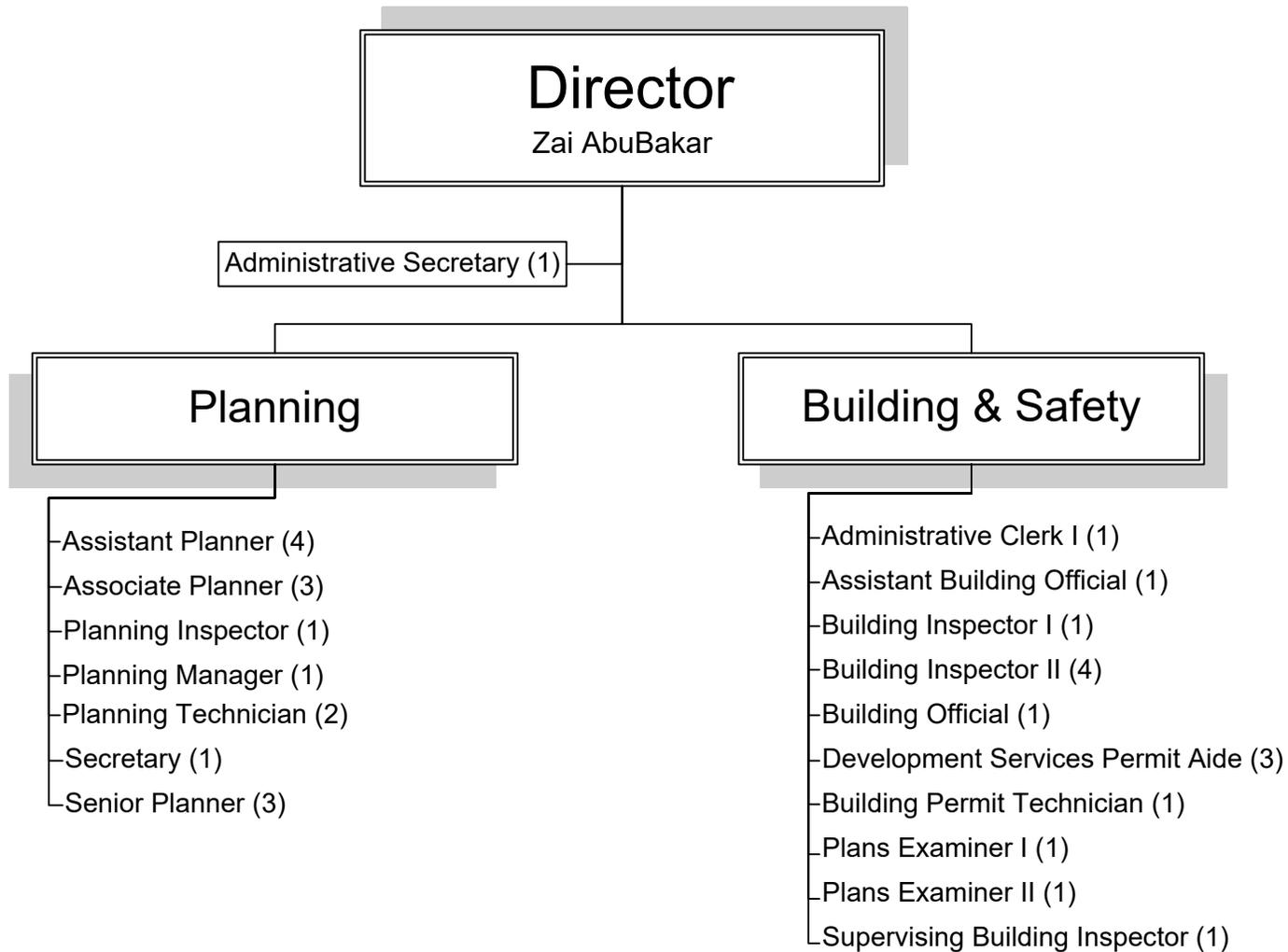
2019/2020 Organizational Chart

# Community Development

Effective 7/1/2019

Budgeted 32 FTE Positions

Budgeted 1 Intern Position



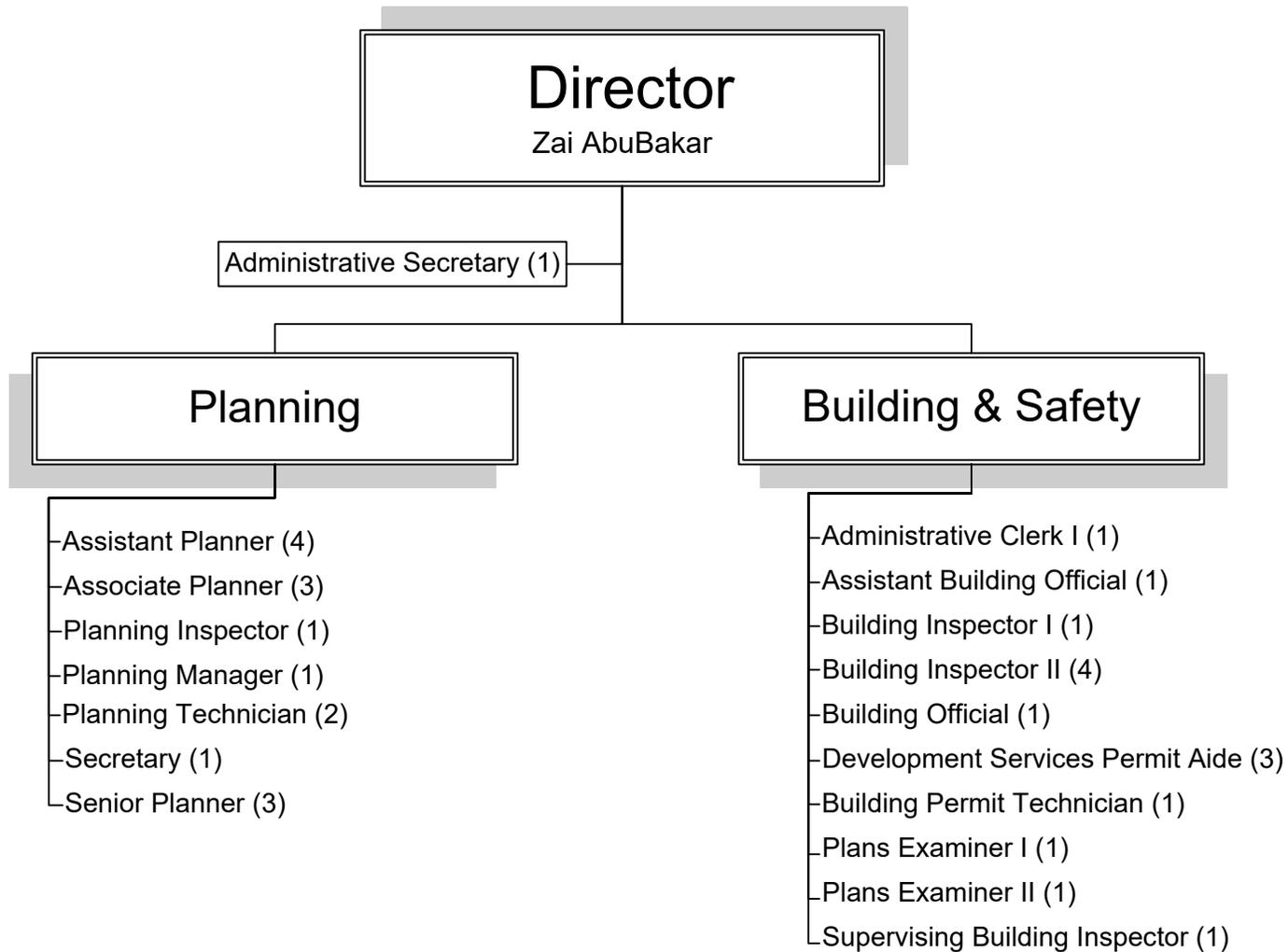
2019/2020 Organizational Chart

# Community Development

Effective 7/1/2019

Budgeted 32 FTE Positions

Budgeted 1 Intern Position





# Community Development

Fiscal Year 2019-20

## Overview

The **Community Development Department** consists of the Planning Division and the Building & Safety Division. The Planning Division provides planning and staff support to the Planning Commission and assists the Planning Commission, the City Council, and the public in applying the community's strategic growth and development vision as defined by the City Council through the goals and policies of the General Plan and the implementation of those policies through the Zoning and Development Code. The Building & Safety Division implements and enforces State laws and City ordinances that relate to structural, fire and health/life safety requirements, through the review of plans, issuance of permits, and inspection of new construction or addition/rehabilitation of existing structures.

## Goals & Performance Measures

Department Goals		City Council Goal
<b>1</b>	Continue to maintain a "One Stop" shop to ensure excellent customer service	1,2,4
<b>2</b>	Continue to support the Information Technology Department with new E-Plan Check processing implementation and maintaining the permitting system to ensure "user friendly" access	1,2
<b>3</b>	Continually update the public computer kiosk to offer more information and better customer service	2
<b>4</b>	Continue to improve and update the Development Review process, ensuring faster processing times while	
<b>5</b>	maintaining technical quality	3,4,9
<b>6</b>	Continue to process high quality development including industrial development within SWIP	4,6,8
<b>7</b>	Encourage and promote Certified Access Specialist (CASP) certification for at least two Building & Safety staff members	1,2,5
<b>8</b>	Continue to coordinate team building in the Development Services Organization for Planning, Building & Safety, Fire Prevention and Engineering	2,3,4
<b>9</b>	Continue partnership with Lewis Operating Corp to process single-family subdivisions within the Arboretum Specific Plan	4,6
<b>10</b>	Adopt the City-wide Zoning, Development Code, Sign Code and Housing Element Updates	7,10
<b>11</b>	Continue to support the Ontario Airport Land Use Compatibility Plan	4,6,8
<b>12</b>	Continue all efforts to bring all pallet yards into compliance	2,5
	Implement the Slover Avenue Overlay District for warehousing, logistics, distribution and business park uses (area both north and south of Slover Avenue between Citrus Avenue and Sierra Avenue)	4,6,8



# Community Development

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To maintain a standard of excellent customer service:</b>				
Number of telephone calls received	15,408	12,750	15,000	1
Planning telephone calls returned the same day	97%	98%	98%	1
Planning telephone calls returned within one business day	100%	100%	100%	1
Planning inspection requests responded to on the same business day	75%	75%	75%	1
Planning inspection requests responded to within one business day	98%	98%	98%	1
Planning inspection requests responded to within two business days	100%	100%	100%	1
Building & Safety inspection requests responded to within one business day	99%	99%	99%	1
Building & Safety inspection requests responded to within two business days	100%	100%	100%	1
Average number of building related inspections performed per day	123	132	145	1
Average number of Building & Safety customers assisted at the public counter in a business hour	6.0	6.0	6.0	1
Total Plan Checks submitted for initial review	3,317	3,250	3,300	1,8
Plan Checks submitted for initial review which met turnaround time goal:				
Type I – minor improvements – 3 weeks	98%	99%	99%	1,8
Type II – major improvements and standard new construction – 5 weeks	100%	100%	100%	1,8
Type III – major new construction – 6 weeks	100%	100%	100%	1,8
<b>To promote economic development within the City:</b>				
Pre-Application Meetings occurring within two weeks of request	65%	65%	10%	6,8
Pre-Application Meetings occurring within three weeks of request	88%	90%	50%	6,8
Pre-Application Meetings occurring within four weeks of request	100%	100%	100%	6,8
Ordinances adopted to ensure the Zoning and Development Code & Specific Plans reflect ongoing General Plan goals and address the growing needs of the community	5	10	7	7



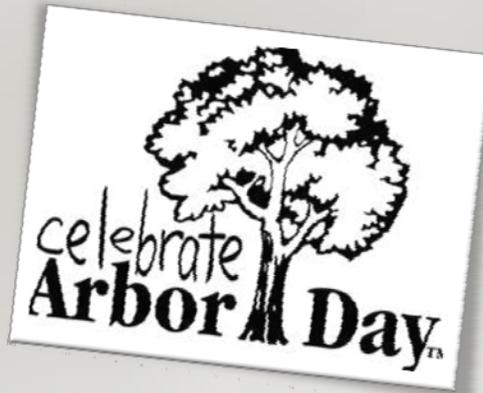
# Community Development

Fiscal Year 2019-20

## Accomplishments

- Approved subdivision of over 1,200 lots for single family residential development
- Entitled approximately 600,000 square feet for industrial development
- Completed more than 750 planning inspections and processed over 1,496 plan check submittals
- Assisted over 6,200 customers at the Planning Division counter and over 12,650 customers over the phone
- Assisted over 10,600 customers at the Building and Safety Division counter
- Completed over 3,255 building plan check reviews
- Performed more than 19,858 inspections on residential, commercial and industrial projects
- Issued more than 3,529 permits with a total valuation of over \$303.2 million
- Continued to convert archived building plans to digital format for the preservation of historical reference material
- Updated department website adding development project entitlements information, public hearing notices, environmental documents and Specific Plans
- Ongoing improvements in streamlining the development review process
- Approved 29 Unit mixed use project
- Approved 320 multi-family units

# Arbor Day Arbor Day



Arbor Day provides a venue to appreciate all Fontana does to maintain a healthy urban forest, as well as an opportunity to celebrate the value of trees, something we often take for granted.

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>COMMUNITY DEVELOPMENT</b>								
101	GENERAL FUND	COMMUNITY DEV ADMIN	328,303	212,759	361,858	378,335	383,170	1.28 %
101	GENERAL FUND	PLANNING	1,505,899	1,485,026	1,687,758	2,060,730	2,006,950	-2.61 %
101	GENERAL FUND	BUILDING & SAFETY	1,989,960	1,764,790	1,983,721	2,281,847	1,931,960	-15.33 %
		<b>TOTAL GENERAL FUND</b>	<b>3,824,162</b>	<b>3,462,575</b>	<b>4,033,337</b>	<b>4,720,912</b>	<b>4,322,080</b>	<b>-8.45 %</b>
601	CAPITAL REINVESTMENT	COMMUNITY DEV ADMIN	962,609	516,978	168,548	54,035	0	-100.00 %
601	CAPITAL REINVESTMENT	PLANNING	0	0	0	274,411	0	-100.00 %
634	LIBRARY CAP IMPROVEMENT	PLANNING	0	34,726	0	0	0	0.00 %
		<b>TOTAL OTHER FUNDS</b>	<b>962,609</b>	<b>551,705</b>	<b>168,548</b>	<b>328,446</b>	<b>0</b>	<b>-100.00 %</b>
		<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>4,786,771</b>	<b>4,014,280</b>	<b>4,201,885</b>	<b>5,049,358</b>	<b>4,322,080</b>	<b>-14.40 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>29.00</b>	<b>29.00</b>	<b>31.00</b>	<b>31.00</b>	<b>32.00</b>	<b>3.23 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>3.00</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00 %</b>

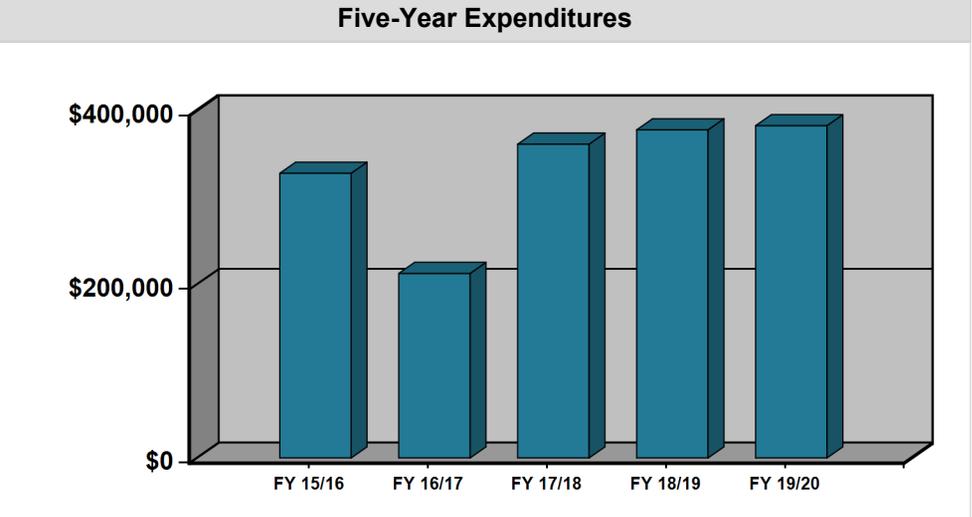
# Division Budget Summary

**Department: COMMUNITY DEVELOPMENT** **Fund Title: GENERAL FUND**

**Division: COMMUNITY DEV ADMIN** **Fund Number: 101**

**Mission Statement:**  
 To provide stewardship and administrative oversight regarding land development issues; to participate in development agreements; and to execute the vision of the City Council through adherence to the highest development standards for the community, enabling future generations to enjoy the benefits of a true quality of life community.

- Selected Service Objectives:**
- To develop strategies and programs that deliver excellence in customer service
  - To promote economic development that benefits the City
  - To work with the City's management team, City Council and Planning Commission to develop long-range planning goals as defined in the General Plan
  - To provide management oversight of development impact fee programs, growth management, development agreements, and architecture design guidelines
  - To develop and improve interdepartmental management systems to improve communication and coordination efforts
  - To continually look for ways to improve the development process



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$301,974	\$197,382	\$344,161	\$356,785	\$364,980	2.30 %
OPERATING COSTS	\$16,699	\$5,687	\$8,037	\$10,650	\$7,500	-29.58 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$9,630	\$9,690	\$9,660	\$10,900	\$10,690	-1.93 %
<b>Total Expenditures</b>	<b>\$328,303</b>	<b>\$212,759</b>	<b>\$361,858</b>	<b>\$378,335</b>	<b>\$383,170</b>	<b>1.28 %</b>
Annual Percentage Change		-35.19 %	70.08 %	4.55 %	1.28 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	

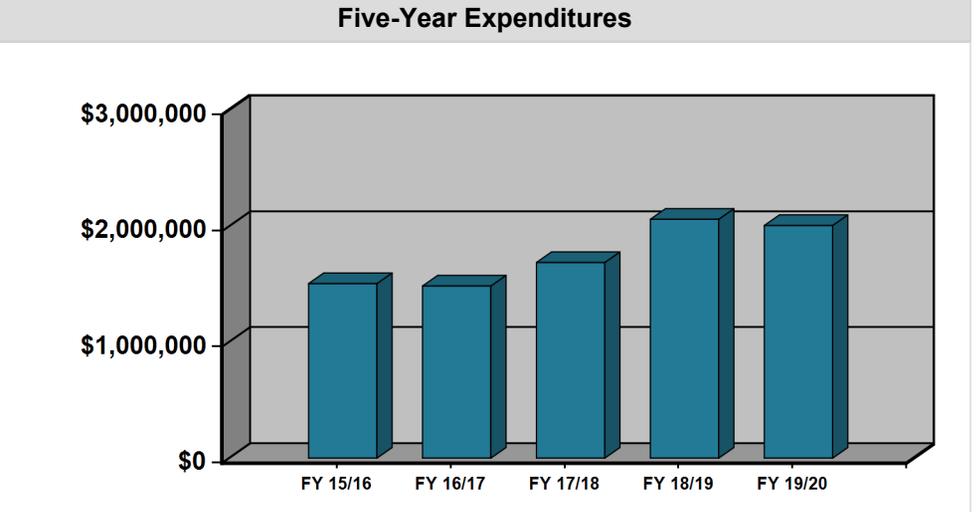
# Division Budget Summary

**Department: COMMUNITY DEVELOPMENT** **Fund Title: GENERAL FUND**

**Division: PLANNING** **Fund Number: 101**

**Mission Statement:**  
 To enhance the quality of life within the City by receiving and processing applications for development in a responsible and timely manner; implement and enforce pertinent State laws and issues applicable to the Planning Division; implement goals and policies in the General Plan; comply with the provisions of the California Environmental Quality Act.

- Selected Service Objectives:**
- To continue to update the Development Code, policies, and applications for clarity and ease of use by the general public and staff
  - To provide technical staff support to the Development Advisory Board, Planning Commission, City Council, and the public counter
  - To process Administrative Site Plan reviews within 90-120 days of submission
  - To process Zone Changes and Ordinances within 180-210 days of submission
  - To process Design Review applications within 120-180 days of submission
  - To process Conditional Use Permit applications within 120-180 days of submission
  - To process Temporary Use Permit Applications within 5 days of submission
  - To process Variances within 120 days of submission
  - To process Tract Maps within 120-180 days of submission
  - To provide technical and environmental assistance to departments for City initiated projects



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,391,714	\$1,350,848	\$1,563,898	\$1,763,580	\$1,894,000	7.40 %
OPERATING COSTS	\$44,146	\$53,620	\$57,590	\$37,810	\$36,400	-3.73 %
CONTRACTUAL SERVICES	\$99	\$9,000	\$0	\$182,500	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$69,940	\$68,790	\$66,270	\$76,840	\$76,550	-0.38 %
CAPITAL EXPENDITURES	\$0	\$2,768	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$1,505,899</b>	<b>\$1,485,026</b>	<b>\$1,687,758</b>	<b>\$2,060,730</b>	<b>\$2,006,950</b>	<b>-2.61 %</b>
Annual Percentage Change		-1.39 %	13.65 %	22.10 %	-2.61 %	
Budgeted Staffing Level (FTEs)	13.00	13.00	14.00	14.00	15.00	
Budgeted Staffing Level (PT FTEs)	3.00	2.00	1.00	1.00	1.00	

# Division Budget Summary

<b>Department: COMMUNITY DEVELOPMENT</b>	<b>Fund Title: GENERAL FUND</b>
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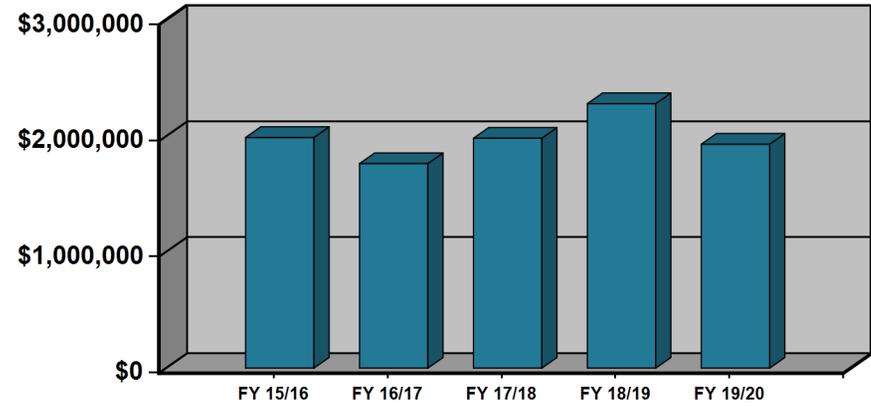
<b>Division: BUILDING &amp; SAFETY</b>	<b>Fund Number: 101</b>
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**Mission Statement:**

To implement and enforce State law and local codes and ordinances regarding minimum fire, health, and life safety requirements through the review of plans and inspection of all construction activities for new and existing structures.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
-------------------------------------	-------------------------------

- To provide technical staff support to the Development Advisory Board, Planning Commission and City Council
- To plan check and inspect all residential, commercial, and industrial buildings for fire, seismic and life safety related issues in a timely manner
- To continue to create and update informational handouts
- To respond to requests for inspection on the next business day
- To continue to implement technological advances that improve customer service and create greater efficiencies



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,446,876	\$1,238,121	\$1,372,403	\$1,652,045	\$1,666,550	0.88 %
OPERATING COSTS	\$40,373	\$51,960	\$31,945	\$37,830	\$37,360	-1.24 %
CONTRACTUAL SERVICES	\$388,550	\$355,831	\$457,204	\$452,832	\$90,000	-80.13 %
INTERNAL SERVICE CHARGES	\$114,160	\$116,110	\$122,170	\$139,140	\$138,050	-0.78 %
CAPITAL EXPENDITURES	\$0	\$2,768	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$1,989,960</b>	<b>\$1,764,790</b>	<b>\$1,983,721</b>	<b>\$2,281,847</b>	<b>\$1,931,960</b>	<b>-15.33 %</b>
Annual Percentage Change		-11.32 %	12.41 %	15.03 %	-15.33 %	
Budgeted Staffing Level (FTEs)	14.00	14.00	15.00	15.00	15.00	

2019/2020 Organizational Chart

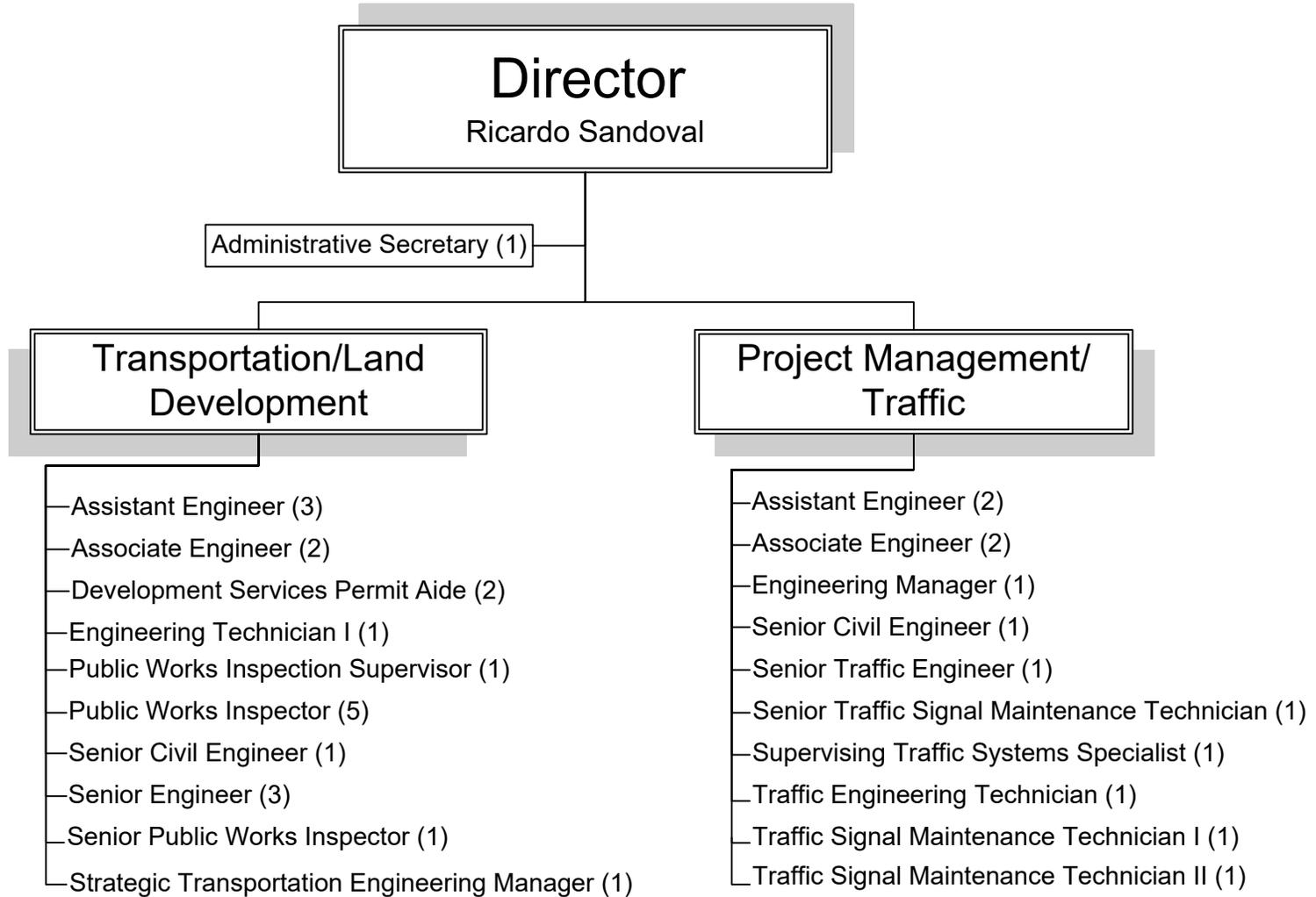
# Engineering

Effective 7/1/2019

Budgeted 34 FTE Positions

Budgeted 1 Part-Time Position

Budgeted 4 Intern Positions



2019/2020 Organizational Chart

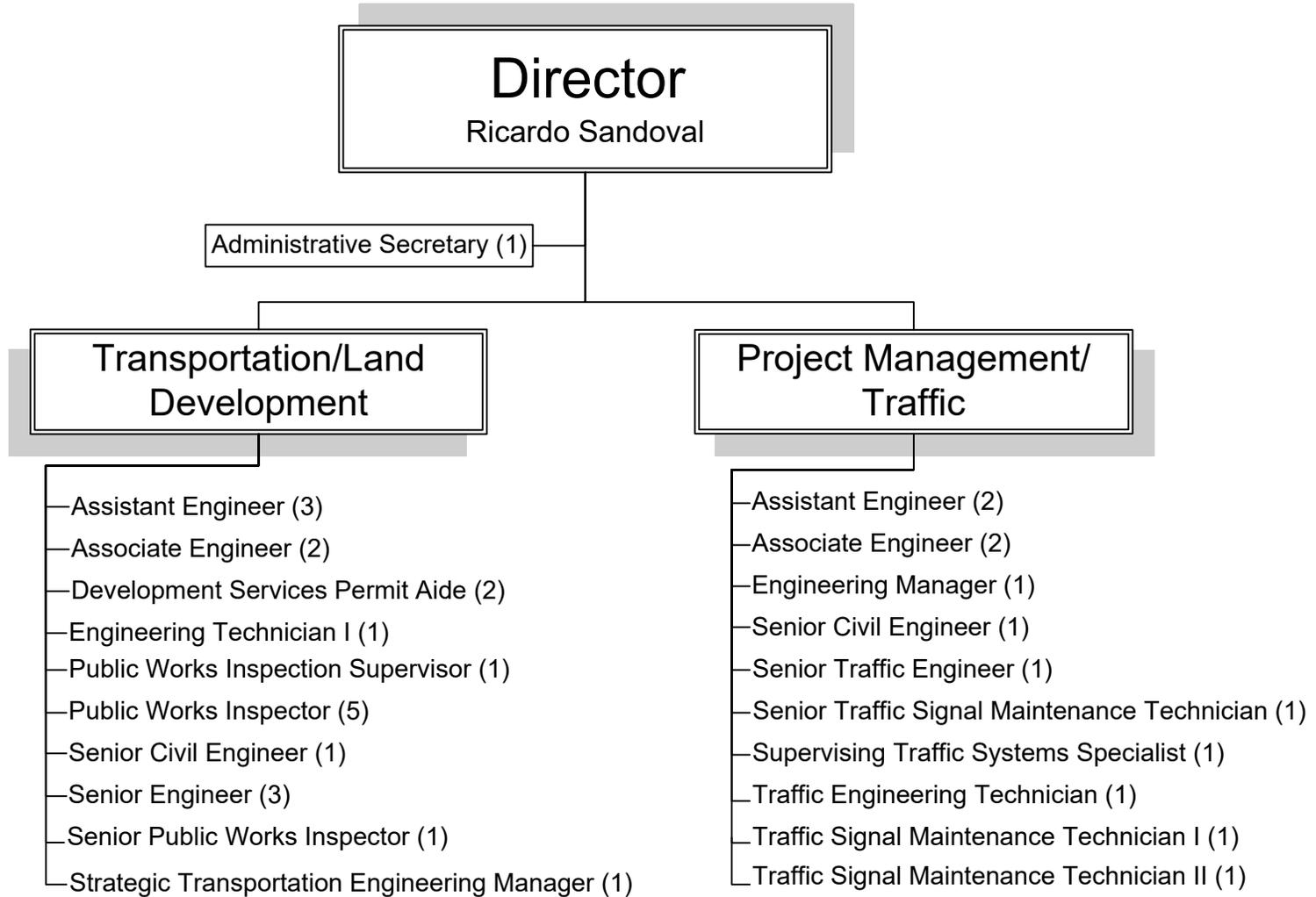
# Engineering

Effective 7/1/2019

Budgeted 34 FTE Positions

Budgeted 1 Part-Time Position

Budgeted 4 Intern Positions





# Engineering

Fiscal Year 2019-20

## Overview

The Engineering Department's major functions include: Land Development, Traffic and Transportation, Capital Improvement Projects, Inspection and Administration. The Department is responsible for the development of public infrastructure and all physical improvements within the public right of way. These improvements include the development of public streets (roadways, curbs, gutters, and sidewalks), freeway interchanges and overcrossings, traffic controls (including signals, and signage/stripping), sewer systems and storm drains.

## Goals & Performance Measures

Department Goals	City Council Goal
<b>1</b> Install TMC Fiber Optic lines at various locations within the City	2,5,6,8
<b>2</b> Maintain the department's objective of excellent customer service by responding to infrastructure and traffic safety related citizen concerns in a timely manner	1,2,6,8
<b>3</b> Continue to pursue opportunities for various funding available through grants; private, State, Federal and similar programs	3,6
<b>4</b> Continue to manage the Traffic Signal Maintenance Program citywide	2,8,10
<b>5</b> Continue to construct sidewalk projects as priority dictates	5,6
<b>6</b> Continue with design and construction on the Safe Routes to School Project (ATP Grant)	5,6,7
<b>7</b> Begin construction of the Cypress Storm Drain on Cypress Avenue between Foothill Blvd and Orange Way	5,6
<b>8</b> Begin construction, on Etiwanda Ave and Slover Avenue/Airport Drive street widening and traffic signal modifications	5,6,7 4,5,6
<b>9</b> Complete right of way acquisition and begin construction of Sierra Avenue widening between Foothill Boulevard and Baseline Ave	
<b>10</b> Complete construction of various Traffic Signal projects including Jurupa Avenue/Live Oak Avenue intersection and South Highland Avenue/Cypress Avenue intersection.	5,6
<b>11</b> Begin construction of various Traffic Signal projects including Valley Avenue/Oleander Avenue intersection and Valley Avenue/Almond Avenue intersection	5,6
<b>12</b> Complete the Urban Greening city wide landscape plan	6,10
<b>13</b> Partner with the Planning Division to update the City's Subdivision Ordinance to streamline and expedite subdivision map applications	1,2,4



# Engineering

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To maintain a standard of excellent customer service:</b>				
Inspection requests addressed within one business day	98%	98%	98%	1
Inspection requests addressed within two business days	100%	100%	100%	1
Number of inspections performed	11,689	13,500	12,000	1
Turnaround time for Land Document review and Improvement Plan Checks submitted for initial review	5 weeks	4 weeks	4 weeks	1
<b>To facilitate the installation of public infrastructure:</b>				
Major Capital improvement projects completed with less than 10% change orders (projects over \$200,000)	100%	100%	100%	1,3

## Accomplishments

- Began Construction of the West Fontana Flood Control Channel
- Began Design of the Redwood Ave Sewer Project
- Substantial construction completion on Foothill Blvd from Cypress Ave to Oleander Ave traffic signal, median, and street improvements
- Completed construction on the Banana Ave Storm Drain Improvements
- Commenced city wide bus stop improvements adding additional bus pads at various locations throughout the City of Fontana
- Completed sawtooth projects, including Sierra Ave/Baseline bus pad
- Substantial construction underway for the Auto Center Monument Sign
- Substantial construction underway for the Citrus Ave widening between Slover Ave and Santa Ana Ave
- Completed Seville Ave Amphitheater parking lot expansion
- Completed Fiber Optic installation on Baseline Ave between Americana Ave and Citrus Ave
- Completed the design for the Traffic Management Center (TMC) Fiber Optic project that will enhance overall operations of the Traffic Signal Infrastructure and ultimately aid in reducing congestion along major arterial corridors.
- Improved traffic circulation and traffic safety with the construction of traffic signals based on the Traffic Safety Priority List:
  - Juniper Ave and Ceres Ave
  - Juniper Ave and Randall Ave
  - Merrill Ave, Oleander Ave, and Fontana Ave
  - San Bernardino Ave and Cypress Ave
  - PE Trail at Maple Ave

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>ENGINEERING</b>								
101	GENERAL FUND	ENGINEERING	2,539,366	2,627,299	2,840,952	3,237,601	3,196,440	-1.27 %
		<b>TOTAL GENERAL FUND</b>	<b>2,539,366</b>	<b>2,627,299</b>	<b>2,840,952</b>	<b>3,237,601</b>	<b>3,196,440</b>	<b>-1.27 %</b>
125	STORM WATER COMPLIANCE	ENGINEERING	113,100	127,438	107,552	162,024	136,940	-15.48 %
241	AIR QUALITY MGMT DISTRICT	ENGINEERING	307,628	287,099	232,650	380,022	0	-100.00 %
243	TRAFFIC SAFETY	ENGINEERING	971,768	451,065	970,027	301,492	156,540	-48.08 %
245	MEASURE I 2010-2040 REIMB	ENGINEERING	24,228	252,958	1,276,687	8,958,415	0	-100.00 %
246	MEASURE I 2010-2040 LOCAL	ENGINEERING	2,177,670	2,411,475	2,401,736	14,746,149	1,988,580	-86.51 %
281	GAS TAX (STATE)	ENGINEERING	0	0	213,391	0	0	0.00 %
301	GRANTS	ENGINEERING	337,000	401,222	1,981,925	7,882,119	348,000	-95.58 %
362	CDBG	ENGINEERING	61,059	10,440	0	850,000	0	-100.00 %
601	CAPITAL REINVESTMENT	ENGINEERING	(56,944)	217,008	186,533	1,997,977	100,000	-94.99 %
602	CAPITAL IMPROVEMENT	ENGINEERING	47,643	119,352	718,187	2,936,523	300,000	-89.78 %
603	FUTURE CAPITAL PROJECTS	ENGINEERING	19,463	0	0	1,000,000	800,000	-20.00 %
620	SAN SEVAINE FLOOD CONTROL	ENGINEERING	96,843	78,614	88,555	92,240	100,960	9.45 %
622	STORM DRAIN	ENGINEERING	4,283,585	3,880,963	3,889,659	10,059,323	117,310	-98.83 %
630	CIRCULATION MITIGATION	ENGINEERING	4,185,764	726,031	582,082	13,808,009	11,600	-99.92 %
633	LANDSCAPE MEDIANS	ENGINEERING	15,992	15,902	26,815	2,749,480	30,080	-98.91 %
635	PARKS DEVELOPMENT	ENGINEERING	22,824	21,211	26,594	288,025	7,540	-97.38 %
657	CFD #31 CITRUS HEIGHTS N	ENGINEERING	0	0	0	19,943,271	0	-100.00 %
659	CFD #70 AVELLINO	ENGINEERING	8,419	7,850	0	0	0	0.00 %
660	CFD #71 SIERRA CREST	ENGINEERING	0	4,178,228	0	0	0	0.00 %
661	CFD # 80 BELLA STRADA	ENGINEERING	0	0	2,106,818	16,383	0	-100.00 %
662	CFD #81 GABRIELLA	ENGINEERING	0	0	288,966	5,145,490	0	-100.00 %
702	SEWER CAPITAL PROJECTS	ENGINEERING	77,277	41,991	27,829	38,635	39,300	1.72 %
		<b>TOTAL OTHER FUNDS</b>	<b>12,693,319</b>	<b>13,228,846</b>	<b>15,126,007</b>	<b>91,355,577</b>	<b>4,136,850</b>	<b>-95.47 %</b>
		<b>TOTAL ENGINEERING</b>	<b>15,232,685</b>	<b>15,856,145</b>	<b>17,966,959</b>	<b>94,593,178</b>	<b>7,333,290</b>	<b>-92.25 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>29.00</b>	<b>30.00</b>	<b>30.00</b>	<b>34.00</b>	<b>34.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00 %</b>

# Division Budget Summary

<b>Department: ENGINEERING</b>	<b>Fund Title: GENERAL FUND</b>
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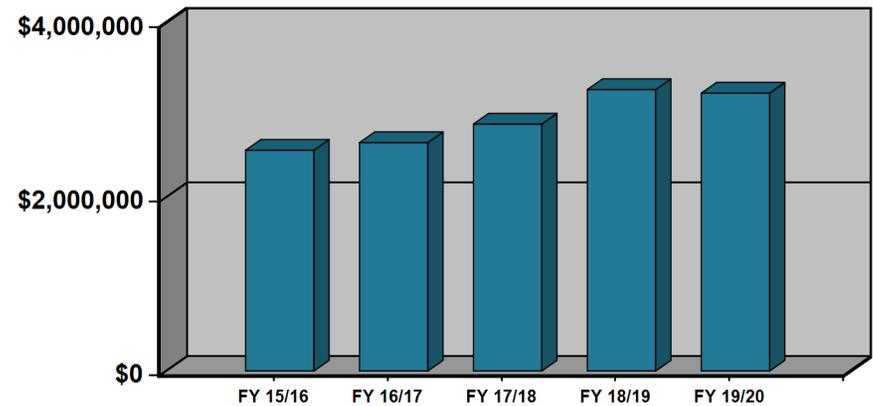
<b>Division: ENGINEERING</b>	<b>Fund Number: 101</b>
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**Mission Statement:**

To provide overall Department of Engineering management for Land Development, design and construction of Capital Projects, Construction Inspection, Park and Landscape Inspection, Traffic, and Mapping. To provide administrative functions for public construction project tracking, regulation and tracking of development related projects, inspection of materials methods and workmanship in public improvements. Oversee traffic and transportation activities including street and school safety, speed zoning, and citizen concerns.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To provide professional administrative oversight to the activities of the Department of Engineering
- To manage municipally financed infrastructure projects
- To assist in development of Department of Engineering’s Annual Operating Budget and Seven-Year Capital Improvement Program
- To manage and issue public right of way permits
- To provide Engineering technical support to the Development Advisory Board, Planning Commission and the City Council
- To create school safety studies for all Fontana schools
- To maintain a City network of traffic signals at an optimum operational level
- To maintain excellent customer service by responding to infrastructure and traffic safety related citizen concerns in a timely manner



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$2,158,777	\$2,215,979	\$2,299,305	\$2,660,701	\$2,892,030	8.69 %
OPERATING COSTS	\$53,740	\$45,166	\$55,041	\$29,315	\$18,880	-35.60 %
CONTRACTUAL SERVICES	\$190,387	\$231,885	\$334,515	\$362,540	\$105,000	-71.04 %
INTERNAL SERVICE CHARGES	\$131,660	\$131,500	\$142,300	\$185,045	\$180,530	-2.44 %
CAPITAL EXPENDITURES	\$4,803	\$2,768	\$9,791	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$2,539,366</b>	<b>\$2,627,299</b>	<b>\$2,840,952</b>	<b>\$3,237,601</b>	<b>\$3,196,440</b>	<b>-1.27 %</b>
Annual Percentage Change		3.46 %	8.13 %	13.96 %	-1.27 %	
Budgeted Staffing Level (FTEs)	16.75	16.79	16.98	20.80	19.46	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	3.00	2.00	2.00	

# Division Budget Summary

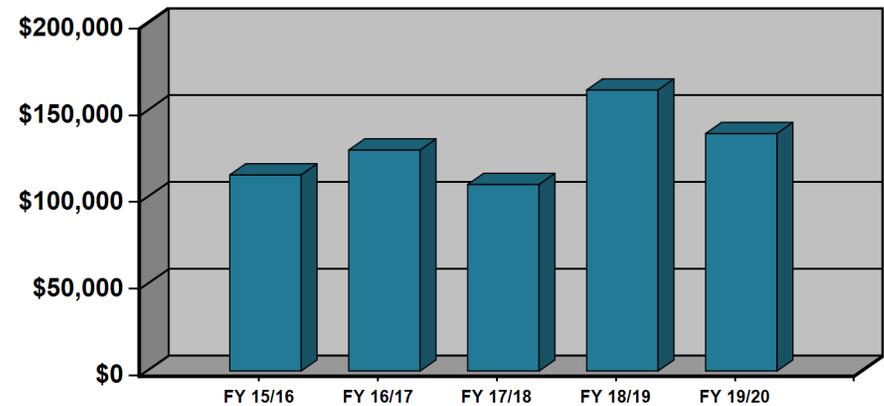
**Department: ENGINEERING** Fund Title: **STORM WATER COMPLIANCE**

**Division: ENGINEERING** Fund Number: **125**

**Mission Statement:**  
To monitor storm water runoff as required by the National Pollutant Discharge Elimination System permit and insure compliance with Best Management Practices (BMP).

**Selected Service Objectives:**  
To provide plan check services for Water Quality Management Plans (WQMP).

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$71,948	\$36,445	\$49,977	\$76,674	\$81,520	6.32 %
OPERATING COSTS	\$0	\$1,460	\$271	\$7,300	\$1,000	-86.30 %
CONTRACTUAL SERVICES	\$37,881	\$86,184	\$54,564	\$75,000	\$50,000	-33.33 %
INTERNAL SERVICE CHARGES	\$3,270	\$3,350	\$2,740	\$3,050	\$4,420	44.92 %
<b>Total Expenditures</b>	<b>\$113,100</b>	<b>\$127,438</b>	<b>\$107,552</b>	<b>\$162,024</b>	<b>\$136,940</b>	<b>-15.48 %</b>
Annual Percentage Change		12.68 %	-15.60 %	50.65 %	-15.48 %	
Budgeted Staffing Level (FTEs)	0.30	0.30	0.30	0.30	0.55	

# Division Budget Summary

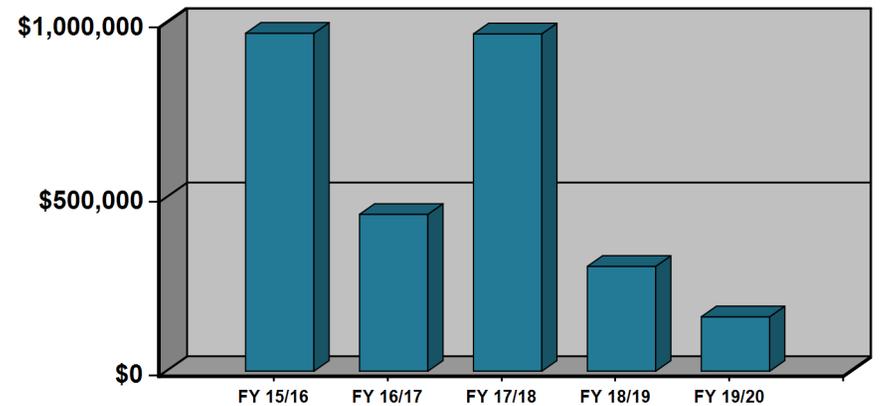
**Department: ENGINEERING** Fund Title: TRAFFIC SAFETY

**Division: ENGINEERING** Fund Number: 243

**Mission Statement:**  
To continually strive to improve mobility and safety for the walking and motoring public.

**Selected Service Objectives:** **Five-Year Expenditures**

- To carry out preventative signal maintenance services with a cost saving orientation including major maintenance services and emergency traffic signal repairs
  - To professionally manage cooperative signal maintenance agreements with CALTRANS, City of Ontario, City of Rancho Cucamonga, City of Rialto, County of Riverside, and County of San Bernardino
  - To implement mitigation projects for high collision locations
- Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$487,319	\$553,598	\$588,362	\$234,590	\$100,530	-57.15 %
OPERATING COSTS	\$241,901	(\$226,761)	\$314,258	\$17,500	\$17,500	0.00 %
CONTRACTUAL SERVICES	\$165,889	\$58,191	\$4,597	\$2,672	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$76,660	\$66,038	\$62,810	\$46,730	\$38,510	-17.59 %
<b>Total Expenditures</b>	<b>\$971,768</b>	<b>\$451,065</b>	<b>\$970,027</b>	<b>\$301,492</b>	<b>\$156,540</b>	<b>-48.08 %</b>
Annual Percentage Change		-53.58 %	115.05 %	-68.92 %	-48.08 %	
Budgeted Staffing Level (FTEs)	3.55	3.60	3.80	1.57	0.60	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	0.00	0.00	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: MEASURE I 2010-2040 REIMB

**Division: ENGINEERING** Fund Number: 245

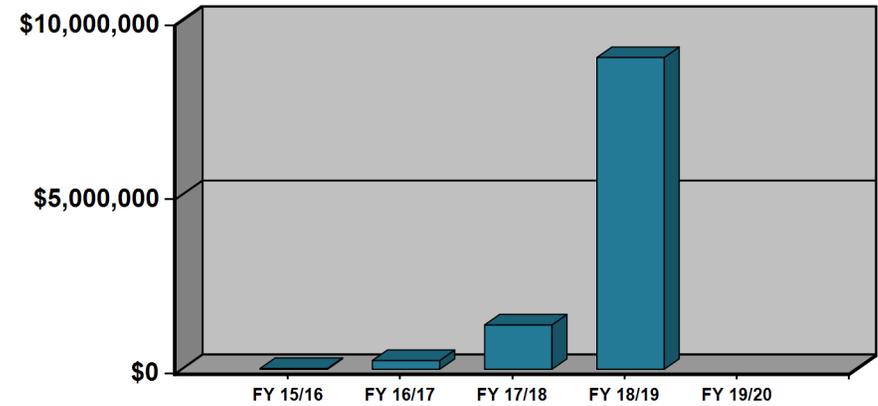
**Mission Statement:**  
To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with Measure I 2010-2040 Arterial funding.

**Selected Service Objectives:**

- To participate in the funding of capital improvements:
- To design and construct Foothill: Oleander to Cypress, including traffic signal installation
- To design and construct the intersection of Etiwanda Ave. and Slover Ave
- To design and construct Beech Ave from Foothill to the Pacific Electric Trail

Unspent project funds in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review.

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$6,176	\$18,868	\$27,486	\$103,714	\$127,120	22.57 %
OPERATING COSTS	\$0	\$14,284	\$5,589	\$83,982	\$0	-100.00 %
CONTRACTUAL SERVICES	\$113,002	\$156,302	\$346,906	\$1,441,814	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$5,170	\$5,714	\$4,750	\$6,786	\$6,890	1.53 %
CAPITAL EXPENDITURES	(\$100,120)	\$57,790	\$891,956	\$7,322,120	(\$134,010)	-101.83 %
<b>Total Expenditures</b>	<b>\$24,228</b>	<b>\$252,958</b>	<b>\$1,276,687</b>	<b>\$8,958,415</b>	<b>\$0</b>	<b>-100.00 %</b>
Annual Percentage Change		944.07 %	404.70 %	601.69 %	-100.00 %	
Budgeted Staffing Level (FTEs)	0.57	0.66	0.79	0.87	0.92	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: MEASURE I 2010-2040 LOCAL**

**Division: ENGINEERING** **Fund Number: 246**

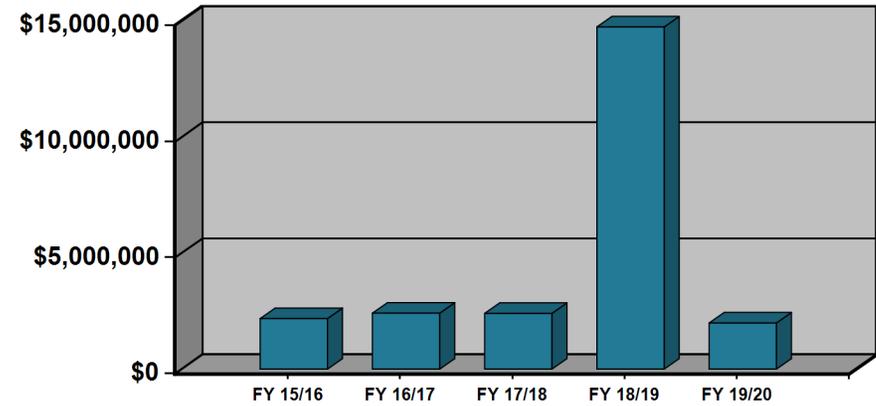
**Mission Statement:**  
 To administer Local Measure I fund allocations that began July 1, 2010. These funds will be utilized for specific capital projects that will target improved traffic circulation and public safety. As needs are identified with increased vehicular traffic, the City will focus on street and intersection widening, new and modified traffic signals, modifying existing signing and striping, and intelligent vehicle highway system implementation.

**Selected Service Objectives:**

- To improve design and/or construction of traffic related capital improvement projects consistent with current Measure I Plan
- To participate in cooperative signal projects with other surrounding agencies
- To monitor level of service for key intersection and maintain Congestion Management Program (CMP) compliance
- To collect traffic data to meet the Congestion Management Plan (CMP) and federal funding management system requirements
- To construct new traffic signals, with new funding at intersections identified on the Signal Priority List

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$496,948	\$481,102	\$510,936	\$877,483	\$1,360,950	55.10 %
OPERATING COSTS	\$11,983	\$231,253	\$191,328	\$641,301	\$334,000	-47.92 %
CONTRACTUAL SERVICES	\$220,139	\$474,457	\$601,332	\$2,341,450	\$315,500	-86.53 %
INTERNAL SERVICE CHARGES	\$64,350	\$60,673	\$49,650	\$77,490	\$105,130	35.67 %
CAPITAL EXPENDITURES	\$1,384,249	\$1,163,991	\$1,048,490	\$10,808,425	(\$127,000)	-101.18 %
<b>Total Expenditures</b>	<b>\$2,177,670</b>	<b>\$2,411,475</b>	<b>\$2,401,736</b>	<b>\$14,746,149</b>	<b>\$1,988,580</b>	<b>-86.51 %</b>
Annual Percentage Change		10.74 %	-0.40 %	513.98 %	-86.51 %	
Budgeted Staffing Level (FTEs)	4.07	5.43	4.62	7.67	9.51	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	1.00	1.00	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: GRANTS

**Division: ENGINEERING** Fund Number: 301

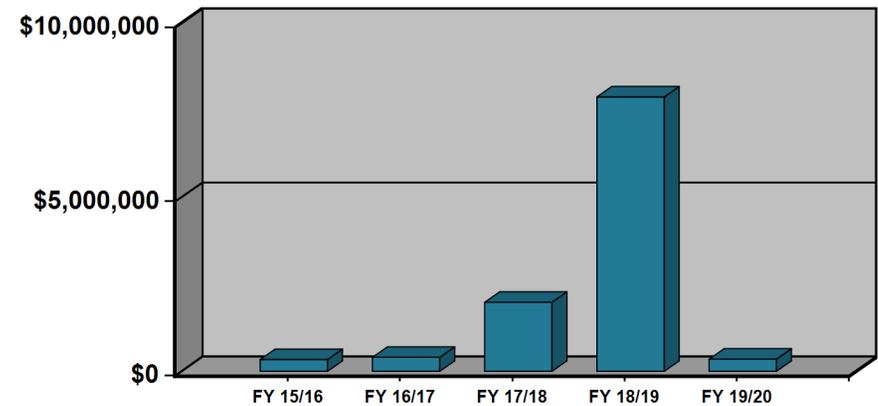
**Mission Statement:**

To complete projects according to Grant award specifications.

**Selected Service Objectives:** **Five-Year Expenditures**

- Construction of Sierra at Metrolink Grade Pedestrian Crossing
- Construction on the Safe Routes to School Project at Arrow and Fontana
- Continued work of the Malaga Bridge Study
- Design and Construction on the San Sevaine Trail
- Construction of the Metrolink Grade Crossings at both Juniper and Sierra
- Construction of a traffic signal at the Randall/Juniper intersection
- Design and construction of Foothill: Oleander to Cypress including the installation of a traffic signal

Unspent project funds in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$51,602	\$72,909	\$145,129	\$43,113	\$67,260	56.01 %
OPERATING COSTS	\$1,785	\$10,516	\$1,981	\$51,878	\$0	-100.00 %
CONTRACTUAL SERVICES	\$65,825	\$317,798	\$314,807	\$1,285,994	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$1,390	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$217,788	\$0	\$1,518,618	\$6,501,135	\$280,740	-95.68 %
<b>Total Expenditures</b>	<b>\$337,000</b>	<b>\$401,222</b>	<b>\$1,981,925</b>	<b>\$7,882,119</b>	<b>\$348,000</b>	<b>-95.58 %</b>
Annual Percentage Change		19.06 %	393.97 %	297.70 %	-95.58 %	
Budgeted Staffing Level (FTEs)	0.50	0.89	0.76	0.57	0.51	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: CAPITAL REINVESTMENT

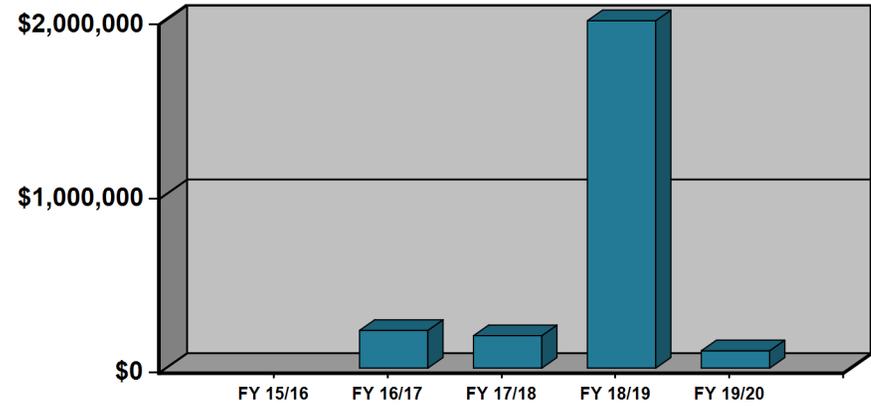
**Division: ENGINEERING** Fund Number: 601

**Mission Statement:**

To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with General Fund Capital Reinvestment funding.

**Selected Service Objectives:** **Five-Year Expenditures**

To participate in the funding of capital improvements:  
 - Completion of various Sawtooth Sidewalk projects as needed



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$16,393	\$62,122	\$24,716	\$42,395	\$6,430	-84.83 %
OPERATING COSTS	\$1,693	\$1,881	(\$941)	\$1,918	\$0	-100.00 %
CONTRACTUAL SERVICES	\$39,800	\$8,348	\$48,638	\$62,598	\$0	-100.00 %
CAPITAL EXPENDITURES	(\$114,831)	\$144,656	\$114,120	\$1,891,067	\$93,570	-95.05 %
<b>Total Expenditures</b>	<b>(\$56,944)</b>	<b>\$217,008</b>	<b>\$186,533</b>	<b>\$1,997,977</b>	<b>\$100,000</b>	<b>-94.99 %</b>
Annual Percentage Change		-481.09 %	-14.04 %	971.11 %	-94.99 %	
Budgeted Staffing Level (FTEs)	0.00	0.12	0.30	0.36	0.06	

# Division Budget Summary

<b>Department: ENGINEERING</b>	<b>Fund Title: CAPITAL IMPROVEMENT</b>
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<b>Division: ENGINEERING</b>	<b>Fund Number: 602</b>
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**Mission Statement:**  
 To construct the Master Plan of Drainage Facilities pursuant to a City approved engineering study using the County contribution established pursuant to a benefit area.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To professionally oversee fund administration</li> <li>• To provide funding for Capital Improvement Projects</li> </ul> <p>Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review</p>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>~\$100,000</td> </tr> <tr> <td>FY 16/17</td> <td>~\$200,000</td> </tr> <tr> <td>FY 17/18</td> <td>~\$800,000</td> </tr> <tr> <td>FY 18/19</td> <td>~\$3,000,000</td> </tr> <tr> <td>FY 19/20</td> <td>~\$500,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	~\$100,000	FY 16/17	~\$200,000	FY 17/18	~\$800,000	FY 18/19	~\$3,000,000	FY 19/20	~\$500,000
Fiscal Year	Expenditure (\$)												
FY 15/16	~\$100,000												
FY 16/17	~\$200,000												
FY 17/18	~\$800,000												
FY 18/19	~\$3,000,000												
FY 19/20	~\$500,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$498	\$5,715	\$41,707	\$8,787	\$0	-100.00 %
OPERATING COSTS	\$0	\$414	\$105,641	\$888	\$0	-100.00 %
CONTRACTUAL SERVICES	\$46,132	\$30,235	\$60,012	\$7,419	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$1,013	\$747	\$171	\$680	\$0	-100.00 %
CAPITAL EXPENDITURES	\$0	\$82,241	\$510,658	\$2,918,749	\$300,000	-89.72 %
<b>Total Expenditures</b>	<b>\$47,643</b>	<b>\$119,352</b>	<b>\$718,187</b>	<b>\$2,936,523</b>	<b>\$300,000</b>	<b>-89.78 %</b>
Annual Percentage Change		150.51 %	501.74 %	308.88 %	-89.78 %	
Budgeted Staffing Level (FTEs)	0.04	0.06	0.14	0.00	0.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: FUTURE CAPITAL PROJECTS

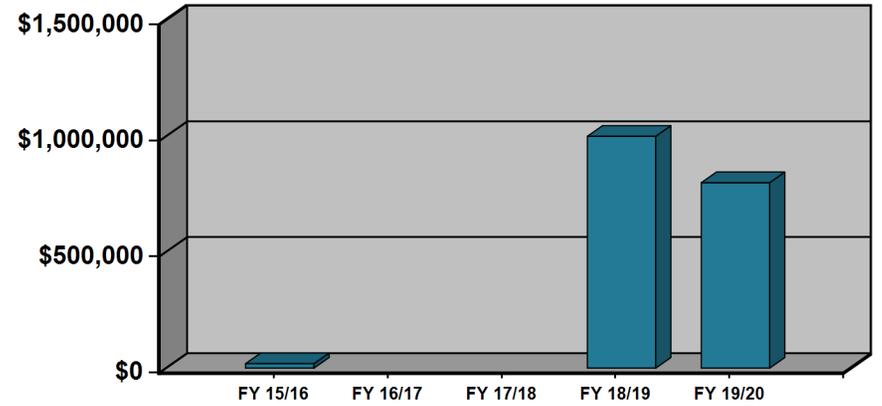
**Division: ENGINEERING** Fund Number: 603

**Mission Statement:**

To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with SBCTA Capital Improvement Reimbursement funding.

**Selected Service Objectives:** **Five-Year Expenditures**

To participate in the funding of capital improvements:  
 - Foothill: Almeria-Hemlock - Street widening and Malaga bridge replacement



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$11,696	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$1,000,000	\$800,000	-20.00 %
CAPITAL EXPENDITURES	\$7,767	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$19,463</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$800,000</b>	<b>-20.00 %</b>
Annual Percentage Change		-100.00 %	0.00 %	N/A	-20.00 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.00	0.00	0.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: SAN SEVAINE FLOOD CONTROL**

**Division: ENGINEERING** **Fund Number: 620**

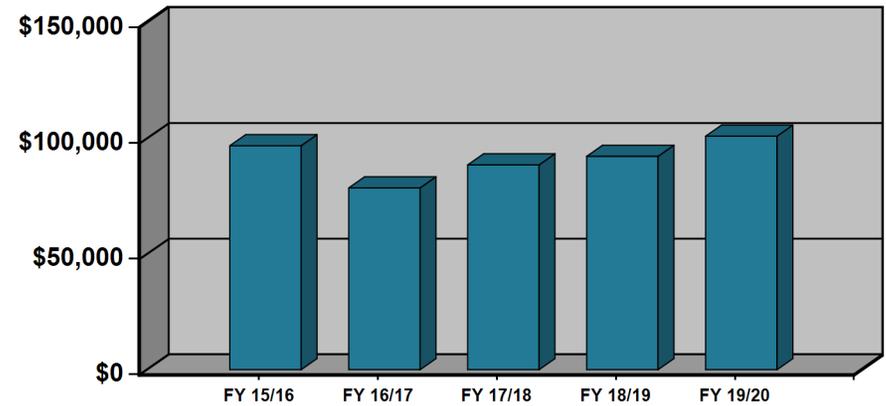
**Mission Statement:**

To administer the City's portion of the City/San Bernardino County Flood Control District (SBCFCD) Program for the bond repayment of SBCFCD Bond Issuance for construction of regional flood control facilities on the San Sevaire Channel project. The goal of the fund is to augment money from the county fee program, and San Bernardino County Flood Control District (SBCFCD) funds to construct and operate the ultimate concrete channel improvements and water conservation/detention basins along the channel. The SBCFCD is the ultimate owner and operator of these facilities.

**Selected Service Objectives:**

- To oversee fund administration, including establishing City/SBCFCD joint agreements for priority project lists
- To contribute to the San Bernardino Flood Control District (SBCFCD) for Capital Improvement Program (CIP) design, engineering services and construction costs as mutually agreed upon
- To perform analysis of the San Sevaire Channel capacity for project staging and prioritization as the need arises for new connections

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$89,005	\$72,501	\$84,045	\$87,060	\$96,090	10.37 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$2,218	\$453	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$5,620	\$5,660	\$4,510	\$5,180	\$4,870	-5.98 %
<b>Total Expenditures</b>	<b>\$96,843</b>	<b>\$78,614</b>	<b>\$88,555</b>	<b>\$92,240</b>	<b>\$100,960</b>	<b>9.45 %</b>
Annual Percentage Change		-18.82 %	12.65 %	4.16 %	9.45 %	
Budgeted Staffing Level (FTEs)	0.45	0.50	0.45	0.45	0.45	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: **STORM DRAIN**

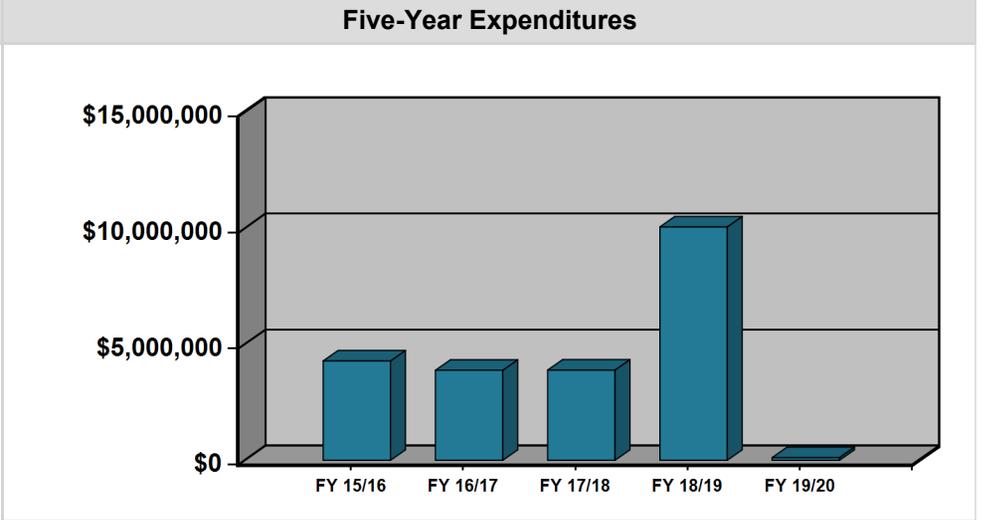
**Division: ENGINEERING** Fund Number: **622**

**Mission Statement:**  
To construct the Master Plan of Drainage Facilities pursuant to a City approved engineering study using a development fee established pursuant to a benefit area.

**Selected Service Objectives:**

- To professionally oversee fund administration
- To provide funding for Capital Improvement Projects, including construction of the Banana Ave Storm Drain Improvements and the Cypress Storm Drain project

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$122,903	\$105,100	\$199,404	\$183,372	\$148,420	-19.06 %
OPERATING COSTS	\$4,348	\$1,455	\$2,035	\$5,000	\$0	-100.00 %
CONTRACTUAL SERVICES	\$368,635	\$570,820	\$174,882	\$1,281,104	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$20,287	\$18,383	\$22,769	\$19,250	\$21,610	12.26 %
CAPITAL EXPENDITURES	\$3,767,412	\$3,185,204	\$3,490,570	\$8,570,597	(\$52,720)	-100.62 %
<b>Total Expenditures</b>	<b>\$4,283,585</b>	<b>\$3,880,963</b>	<b>\$3,889,659</b>	<b>\$10,059,323</b>	<b>\$117,310</b>	<b>-98.83 %</b>
Annual Percentage Change		-9.40 %	0.22 %	158.62 %	-98.83 %	
Budgeted Staffing Level (FTEs)	0.79	0.79	1.04	0.55	0.92	
Budgeted Staffing Level (PT FTEs)	1.50	1.50	0.00	1.00	1.00	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: CIRCULATION MITIGATION**

**Division: ENGINEERING** **Fund Number: 630**

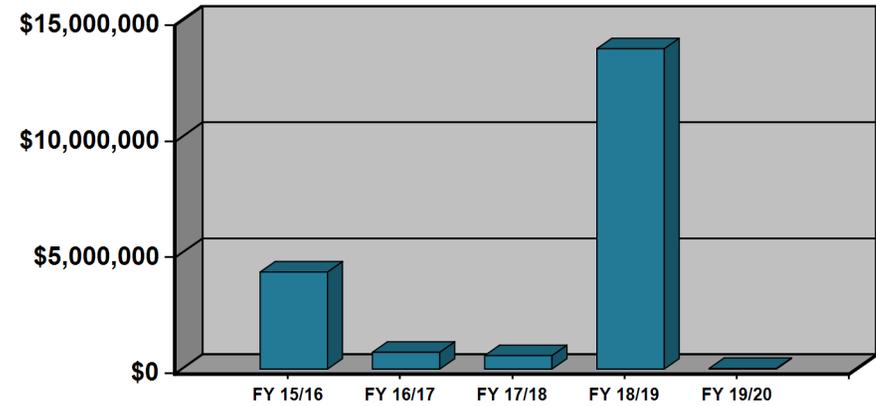
**Mission Statement:**

To fund street, traffic signal, and interchange projects through Development Impact fees. Development is measured as having an interchange and arterial impact to traffic circulation. As a requirement of the voter approved Measure I program, cities are required to adopt a Development Impact fee to ensure that developers pay their fair share amount toward arterial and interchange improvements. Measure I reimbursements provide funding which will be supplemented by Circulation Development Impact fees.

**Selected Service Objectives:** **Five-Year Expenditures**

- To participate in funding of capital improvements for:
  - Sierra Avenue at Riverside Avenue intersection
  - Etiwanda Avenue at Slover Avenue intersection
  - Foothill Blvd: Cypress to Oleander traffic signal, street improvements, and median
  - Sierra Avenue: Foothill to Baseline traffic signal, street improvements, and median

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$5,324	\$8,845	\$19,079	\$70,241	\$70,820	0.82 %
OPERATING COSTS	\$19,242	\$56,100	\$6,774	\$54,920	\$0	-100.00 %
CONTRACTUAL SERVICES	\$106,241	\$191,097	\$334,069	\$1,181,988	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$4,420	\$2,736	\$2,240	\$3,734	\$3,840	2.84 %
CAPITAL EXPENDITURES	\$4,050,537	\$467,253	\$219,919	\$12,497,126	(\$63,060)	-100.50 %
<b>Total Expenditures</b>	<b>\$4,185,764</b>	<b>\$726,031</b>	<b>\$582,082</b>	<b>\$13,808,009</b>	<b>\$11,600</b>	<b>-99.92 %</b>
Annual Percentage Change		-82.65 %	-19.83 %	2,272.17 %	-99.92 %	
Budgeted Staffing Level (FTEs)	0.33	0.31	0.38	0.41	0.43	
Budgeted Staffing Level (PT FTEs)	1.50	1.50	1.00	1.00	1.00	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: **LANDSCAPE MEDIANS**

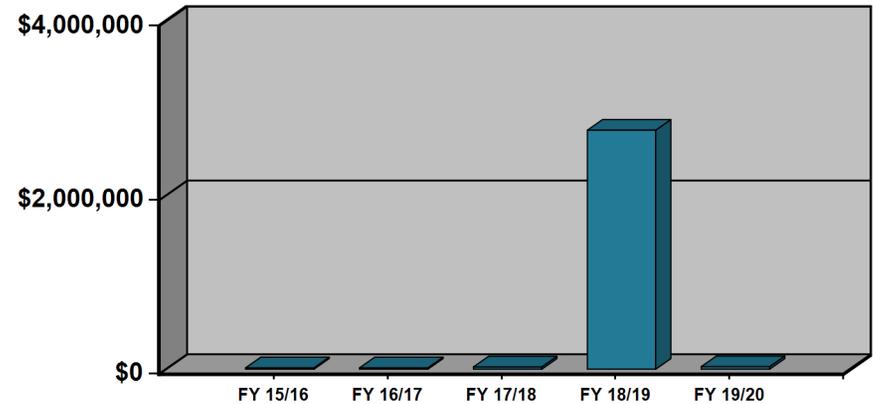
**Division: ENGINEERING** Fund Number: **633**

**Mission Statement:**  
Provide the administration of funds collected through a city-wide Landscape Median Development fee for landscape improvement projects.

**Selected Service Objectives:** **Five-Year Expenditures**

• To professionally oversee the collection and appropriate recording of the Landscape Median fee on all applicable development activity.

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$14,292	\$14,262	\$25,365	\$34,011	\$48,050	41.28 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$1,873,219	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$1,700	\$1,640	\$1,450	\$1,670	\$2,610	56.29 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$840,580	(\$20,580)	-102.45 %
<b>Total Expenditures</b>	<b>\$15,992</b>	<b>\$15,902</b>	<b>\$26,815</b>	<b>\$2,749,480</b>	<b>\$30,080</b>	<b>-98.91 %</b>
Annual Percentage Change		-0.56 %	68.63 %	10,153.49 %	-98.91 %	
Budgeted Staffing Level (FTEs)	0.20	0.20	0.20	0.20	0.34	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: **PARKS DEVELOPMENT**

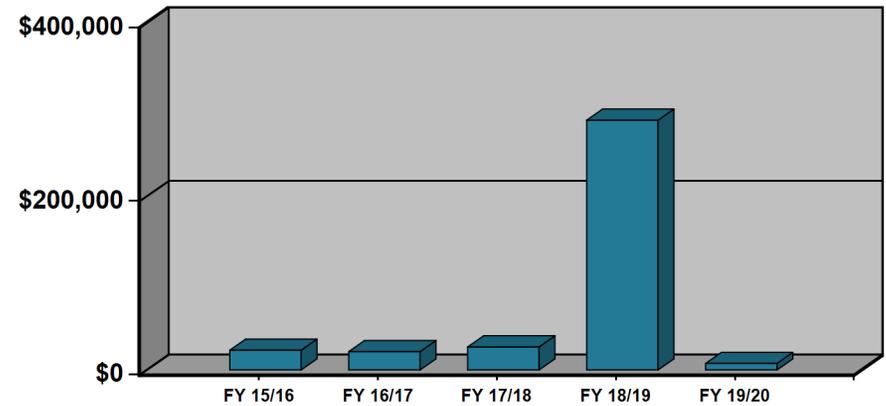
**Division: ENGINEERING** Fund Number: **635**

**Mission Statement:**

To provide professional fund administration for the collection and recording of Park Development Impact fees that provide for construction of new neighborhood, community, and regional park facilities.

**Selected Service Objectives:** **Five-Year Expenditures**

- To develop park concepts and designs and coordinate with City staff, developers and consultants while administrating the goals of the adopted Master Plan of Parks



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$22,354	\$20,801	\$6,849	\$24,240	\$7,150	-70.50 %
OPERATING COSTS	\$50	\$0	\$0	\$3,075	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$19,375	\$119,183	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$420	\$410	\$370	\$420	\$390	-7.14 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$141,108	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$22,824</b>	<b>\$21,211</b>	<b>\$26,594</b>	<b>\$288,025</b>	<b>\$7,540</b>	<b>-97.38 %</b>
Annual Percentage Change		-7.07 %	25.38 %	983.06 %	-97.38 %	
Budgeted Staffing Level (FTEs)	0.05	0.05	0.05	0.05	0.05	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: SEWER CAPITAL PROJECTS**

**Division: ENGINEERING** **Fund Number: 702**

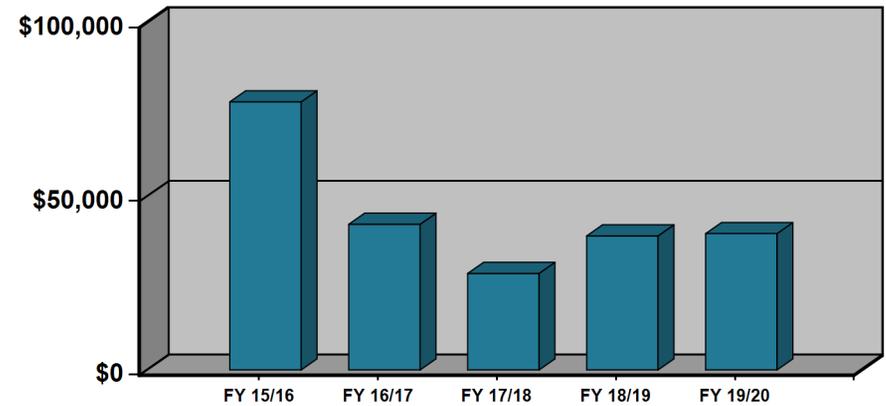
**Mission Statement:**

To account for the ongoing expansion of the sewer system which is funded by connection charges collected at the time of development or at the time an existing structure elects to connect to the sanitary sewer system.

**Selected Service Objectives:** **Five-Year Expenditures**

- To update the Sewer Master Plan on an ongoing basis
- To provided funding for Capital Improvement Projects

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$45,921	\$33,347	\$24,350	\$25,645	\$26,630	3.84 %
OPERATING COSTS	(\$20,200)	(\$4,965)	(\$169,130)	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	(\$70)	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$14,140	\$12,810	\$13,260	\$12,990	\$12,670	-2.46 %
CAPITAL EXPENDITURES	\$37,417	\$799	\$159,420	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$77,277</b>	<b>\$41,991</b>	<b>\$27,829</b>	<b>\$38,635</b>	<b>\$39,300</b>	<b>1.72 %</b>
Annual Percentage Change		-45.66 %	-33.73 %	38.83 %	1.72 %	
Budgeted Staffing Level (FTEs)	0.40	0.30	0.20	0.20	0.20	

2019/2020 Organizational Chart

# Public Works

Effective 7/1/2019

Budgeted 96 FTE Positions

Budgeted 14 Part-Time Positions

**Director**

Charles E. Hays

Administrative Secretary (1)

## Administration

- Administrative Analyst I (1)
- Administrative Technician (2)
- Public Works Manager (1)
- Secretary (1)

## Parks and Landscape

- Aquatics Maintenance Worker (1)
- Equipment Operator II (1)
- Landscape Technician (4)
- Maintenance Service Worker I (1)
- Maintenance Service Worker II (10)
- Maintenance Services Crew Chief (2)
- Park Development Coordinator (1)
- Parks and Landscape Supervisor (2)
- Parks Maintenance Technician (2)
- Parks Technical Crew Chief (1)
- Public Works Manager (1)
- Sr. Maintenance Service Worker (1)
- Tree Trimmer Specialist (1)
- Welder (1)

## Utilities & Streets

- Equipment Operator II (5)
- Maintenance Services Crew Chief (3)
- Maintenance Service Worker I (4)
- Maintenance Service Worker II (12)
- Project Coordinator (1)
- Public Works Manager (1)
- Pump Maintenance Assistant (1)
- Pump Maintenance Technician (1)
- Sr. Maintenance Service Worker (4)
- Utilities and Streets Supervisor (2)

## Support Services

- Chief Equipment Mechanic (2)
- Environmental Control Assistant (1)
- Environmental Control Supervisor (1)
- Environmental Control Technician (2)
- Equipment Mechanic I (1)
- Equipment Mechanic II (3)
- Facilities Maintenance Supervisor (1)
- Fleet Supervisor (1)
- Maintenance Service Crew Chief (2)
- Maintenance Service Worker II (8)
- Project Coordinator (1)
- Public Works Manager (1)
- Sr. Environmental Control Technician (2)

2019/2020 Organizational Chart

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- Public Works Manager (1)
- Sr. Maintenance Service Worker (1)
- Tree Trimmer Specialist (1)
- Welder (1)

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- Equipment Mechanic I (1)
- Equipment Mechanic II (3)
- Facilities Maintenance Supervisor (1)
- Fleet Supervisor (1)
- Maintenance Service Crew Chief (2)
- Maintenance Service Worker II (8)
- Project Coordinator (1)
- Public Works Manager (1)
- Sr. Environmental Control Technician (2)



# Public Works

Fiscal Year 2019-20

## Overview

The Public Works Department is responsible for providing infrastructure maintenance and an aggressive capital reinvestment program. The department's core duties are conducting programs and providing services related to sewer, storm drains, refuse collection, recycling, water reclamation, environmental programs, streets, city trees, parks, streetscapes, graffiti abatement, public buildings, fleet maintenance and replacement. The department is organized into three divisions: Parks & Landscape, Utilities & Streets and Support Services. The department manages 96 full-time employees, numerous seasonal and part-time staff and multiple contract service providers while maintaining an "integrated service approach" which utilizes dedicated staff, contract services and construction contracts.

## Goals & Performance Measures

Department Goals		City Council Goal
1	To maintain and preserve the City's asphalt pavement street network, utilizing various pavement rehabilitation methods including reconstruction, overlays/surface restoration and slurry seal	6
2	To manage, operate and maintain the City's wastewater collection system in compliance with state and federal regulations	6
3	To provide opportunities for residents to recycle, reduce and reuse waste	8
4	To maintain City parks and landscaped areas in a safe and aesthetically pleasing manner using the most cost efficient methods	6
5	To maintain City trees in a safe and aesthetically pleasing manner using the most cost efficient methods	6
6	To perform weed abatement on vacant City owned properties and open space	6
7	To perform graffiti abatement on City owned properties and right-of-way areas	6
8	To complete energy efficiency retrofit projects for City buildings	6
9	To maintain City vehicles and equipment in a safe and operational condition	6

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>Graffiti Abatement:</b>				7
Graffiti Hotline call requests completed within 24 hours	3,999/94%	2,291/90%	3,150/90%	7
Graffiti Hotline call requests completed within 72 hours	269/6%	258/10%	350/10%	7
Total number of Graffiti Hotline calls completed annually	4,268	2,546	3,500	



# Public Works

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>City Parks:</b>				
Perform weekly playground inspections (total of 46 playgrounds)	2,392	2,492	2,546	4
Perform monthly security light inspections (total of 41 systems)	492	516	528	4
<b>Recycle, Reduce and Reuse:</b>				
Participants utilizing the Household Hazardous Waste Disposal Facility	3,511	3,300	3,000	3
Compliance with AB 939 waste reduction 50% target	63%	50%	50%	3
<b>City Vehicles and Equipment:</b>				
Total repair orders completed annually	2,780	2,600	2,850	9
Percent of scheduled to unscheduled repair orders	94%/6%	88%/12%	80%/20%	9
<b>City Streets:</b>				
Miles of streets rehabilitated annually	33	30	25	1
Number of potholes filled annually	8,122	7,000	5,500	1
<b>Waste Water:</b>				
Conduct commercial and industrial site inspections annually	385	350	350	2
Lineal feet of sanitary sewer video assessed annually	254,700	226,000	260,000	2
Lineal feet of sanitary sewer jet rod cleaned annually	1,526,400	1,350,000	1,500,000	2



# Public Works

Fiscal Year 2019-20

## Accomplishments

- Completed 28 lane miles of thick and thin overlay, street rehabilitation
- Cleaned 1,612,000 linear feet of sewer mainline
- Collected 2,625 gallons of motor oil as part of the City's Used Oil Collection Program
- Pruned 20% of City trees and responded to safety concerns as needed (5-year trim cycle)
- Area 2 Sidewalk Program completed, 479 trip hazards mitigated
- Begin construction of Central City Park
- Completed construction of the Veteran's Memorial Wall
- Completed the design for the South Fontana Sports Park
- Installed new playgrounds at Miller, Circle, San Sevaine, Hunter's Ridge, and Fontana Parks
- Installed new Ballfield backstops and improved the dugouts at Village Park
- Replaced rubberized playground safety surfacing at Fiesta Park

# Lewis Library and Technology Center

## Lewis Library and Technology Center



The Lewis Library and Technology Center is a place for all generations; from the youngest child coming with his mother to a story-telling program, to the young student researching a school paper on the Internet, to an adult coming to explore new career opportunities, to a senior enjoying a newspaper in her native language.

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>PUBLIC WORKS</b>								
101	GENERAL FUND	UTILITIES & STREETS	492,812	423,050	497,805	765,650	791,790	3.41 %
101	GENERAL FUND	PARKS & LANDSCAPE	4,756,099	4,863,930	5,110,466	5,585,162	5,612,980	0.50 %
101	GENERAL FUND	SUPPORT SERVICES	339,551	338,514	309,091	427,693	377,640	-11.70 %
		<b>TOTAL GENERAL FUND</b>	<b>5,588,461</b>	<b>5,625,494</b>	<b>5,917,362</b>	<b>6,778,505</b>	<b>6,782,410</b>	<b>0.06 %</b>
103	FACILITY MAINTENANCE	SUPPORT SERVICES	5,286,255	5,386,089	5,788,742	5,977,259	6,377,190	6.69 %
241	AIR QUALITY MGMT DISTRICT	SUPPORT SERVICES	0	0	0	90,910	0	-100.00 %
281	GAS TAX (STATE)	UTILITIES & STREETS	4,622,746	3,118,536	5,239,457	4,131,954	4,933,020	19.39 %
281	GAS TAX (STATE)	PARKS & LANDSCAPE	3,402	96,659	186,575	0	0	0.00 %
282	SOLID WASTE MITIGATION	UTILITIES & STREETS	802,620	2,968,793	1,775,113	2,756,860	1,290,170	-53.20 %
282	SOLID WASTE MITIGATION	SUPPORT SERVICES	1,119,441	1,149,708	1,170,642	1,406,110	1,438,560	2.31 %
283	ROAD MAINTENANCE & REHAB	UTILITIES & STREETS	0	0	1,213,559	3,394,959	3,508,950	3.36 %
301	GRANTS	UTILITIES & STREETS	0	250,000	0	350,000	0	-100.00 %
301	GRANTS	PARKS & LANDSCAPE	541,299	230,251	0	1,000,000	0	-100.00 %
301	GRANTS	SUPPORT SERVICES	119,697	701,819	309,794	10,044,792	109,880	-98.91 %
362	CDBG	PARKS & LANDSCAPE	0	866,544	1,319,133	24,323	0	-100.00 %
401	LMD #1 CITY WIDE	PARKS & LANDSCAPE	800,981	759,080	827,275	832,012	857,730	3.09 %
402	LMD #2 VLG OF HERITAGE	PARKS & LANDSCAPE	1,986,438	2,049,866	2,322,471	2,948,635	2,635,900	-10.61 %
403	LMD #3 EMPIRE CENTER	PARKS & LANDSCAPE	41,418	37,853	38,646	59,750	57,400	-3.93 %
404	LMD #3 HUNTER'S RIDGE	PARKS & LANDSCAPE	597,158	592,193	786,065	741,865	722,620	-2.59 %
406	LLMD #3 HUNTER'S RIDGE	PARKS & LANDSCAPE	33,268	34,686	32,330	32,000	32,000	0.00 %
407	CFD #1 SOUTHRIDGE VILLAGE	PARKS & LANDSCAPE	2,622,780	2,501,088	2,418,849	3,413,995	3,055,230	-10.51 %
408	CFD #6 THE LANDINGS	PARKS & LANDSCAPE	420,046	318,294	417,548	397,465	394,030	-0.86 %
409	CFD #6-1 STRATHAM	PARKS & LANDSCAPE	86,174	87,848	107,180	99,780	98,140	-1.64 %
410	CFD #6-2 N MORNINGSIDE	PARKS & LANDSCAPE	36,971	47,805	47,658	54,990	54,940	-0.09 %
411	CFD #6-3A BELLGROVE II	PARKS & LANDSCAPE	89,323	97,026	121,647	120,260	119,050	-1.01 %
412	CFD #7 COUNTRY CLUB EST	PARKS & LANDSCAPE	132,300	108,739	100,141	158,515	140,230	-11.54 %
413	CFD #8 PRESLEY	PARKS & LANDSCAPE	145,604	153,257	186,536	178,565	182,930	2.44 %
414	CFD #9M MORNINGSIDE	PARKS & LANDSCAPE	86,716	91,725	107,140	107,590	108,960	1.27 %
415	CFD #10M JURUPA IND	PARKS & LANDSCAPE	24,705	21,388	24,222	31,120	36,620	17.67 %
416	CFD #12 SIERRA LAKES	PARKS & LANDSCAPE	800,328	888,256	872,101	917,352	937,690	2.22 %
417	CFD #13M SUMMIT HEIGHTS	PARKS & LANDSCAPE	478,386	490,383	627,997	580,045	588,380	1.44 %
418	CFD #14M SYCAMORE HILLS	PARKS & LANDSCAPE	214,305	236,804	212,612	250,195	260,700	4.20 %
419	CFD #15M SILVER RIDGE	PARKS & LANDSCAPE	85,168	81,792	104,041	114,140	115,130	0.87 %
420	CFD #16M VENTANA POINTE	PARKS & LANDSCAPE	18,244	19,468	25,954	25,860	26,670	3.13 %

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
<b>PUBLIC WORKS</b>							
421	CFD #18M BADIOLA HOMES	757	924	129	2,730	2,730	0.00 %
422	CFD #20M	19,372	16,441	26,077	20,170	18,220	-9.67 %
423	CFD #21M	17,905	10,207	9,219	11,470	14,420	25.72 %
424	CFD #23M	1,320	1,035	21	1,730	3,430	98.27 %
425	CFD #24M	14,196	8,915	13,503	11,970	12,120	1.25 %
426	CFD #25M	26,598	38,912	29,969	27,670	27,650	-0.07 %
427	CFD #27M	27,530	28,543	44,102	35,930	36,530	1.67 %
428	CFD #28M	36,345	37,756	55,895	44,450	43,960	-1.10 %
429	CFD #29M	10,366	15,345	17,728	16,650	15,550	-6.61 %
430	CFD #30M	67,851	69,432	100,211	87,670	90,270	2.97 %
431	CFD #34 EMPIRE DET BASIN	7,961	7,280	7,370	10,010	10,080	0.70 %
432	CFD #33M EMPIRE LIGHTING	99,051	19,810	19,343	34,330	34,830	1.46 %
433	CFD #31 CITRUS HEIGHTS N	78,611	82,782	92,301	95,430	131,180	37.46 %
434	CFD #32M	326	346	928	3,080	2,930	-4.87 %
435	CFD #35M	385,627	390,655	510,132	505,305	489,970	-3.03 %
436	CFD #36M	7,718	5,294	5,477	4,900	5,250	7.14 %
437	CFD #38M	42,071	66,577	47,055	47,760	48,760	2.09 %
438	CFD #37 MONTELAGO	46,098	51,764	41,128	43,560	65,310	49.93 %
439	CFD #39M	13,024	7,945	8,199	9,342	13,420	43.65 %
440	CFD #40M	914	25	415	1,050	1,050	0.00 %
441	CFD #41M	4,190	4,291	5,873	8,040	7,740	-3.73 %
442	CFD #42M	45,241	29,866	28,183	54,500	70,100	28.62 %
443	CFD #44M	4,430	5,209	4,000	5,050	5,050	0.00 %
444	CFD #45M	35,836	54,676	44,949	41,370	46,100	11.43 %
445	CFD #46M	13,586	14,224	21,707	16,610	27,010	62.61 %
446	CFD #47M	6,880	8,560	6,855	7,000	7,100	1.43 %
447	CFD #48M	38,646	31,716	32,985	37,210	38,110	2.42 %
448	CFD #49M	5,233	8,956	6,027	8,990	9,090	1.11 %
449	CFD #50M	9,928	14,779	11,202	12,370	13,520	9.30 %
450	CFD #51M	25,400	32,174	34,621	37,770	39,020	3.31 %
453	CFD #53M	700	550	50	3,700	3,700	0.00 %
454	CFD #54M	7,871	10,780	8,667	8,620	9,320	8.12 %
455	CFD #55M	1,335	1,261	2,273	5,450	4,700	-13.76 %
456	CFD #56M	407	12	7	400	400	0.00 %
457	CFD #57M	6,241	7,748	7,114	7,300	8,900	21.92 %

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>PUBLIC WORKS</b>								
458	CFD #58M	PARKS & LANDSCAPE	407	863	8	400	400	0.00 %
459	CFD #59M	PARKS & LANDSCAPE	0	0	0	400	1,500	275.00 %
460	CFD #60M	PARKS & LANDSCAPE	5,692	4,186	4,895	7,800	8,450	8.33 %
461	CFD #61M	PARKS & LANDSCAPE	13,596	19,255	14,426	13,710	16,610	21.15 %
463	CFD #63M	PARKS & LANDSCAPE	2,700	2,700	2,700	7,000	7,000	0.00 %
465	CFD #65M	PARKS & LANDSCAPE	2,675	2,850	4,261	6,230	6,880	10.43 %
467	CFD #67M	PARKS & LANDSCAPE	12,865	23,920	15,192	15,080	15,380	1.99 %
468	CFD #68M	PARKS & LANDSCAPE	4,657	3,412	4,256	4,340	12,240	182.03 %
469	CFD #69M	PARKS & LANDSCAPE	7,583	12,026	20,847	39,660	53,080	33.84 %
470	CFD #70M AVELLINO	PARKS & LANDSCAPE	28,222	28,639	41,144	35,860	30,800	-14.11 %
471	CFD #71M SIERRA CREST	PARKS & LANDSCAPE	16,399	28,769	32,673	47,050	78,610	67.08 %
472	CFD #72M	PARKS & LANDSCAPE	310	2,901	4,470	4,560	4,660	2.19 %
473	CFD #73M	PARKS & LANDSCAPE	3,562	3,622	18,104	23,000	22,500	-2.17 %
474	CFD #74M	PARKS & LANDSCAPE	4,000	4,000	8,000	12,000	27,000	125.00 %
475	CFD #75M	PARKS & LANDSCAPE	314	2,525	4,235	4,940	6,190	25.30 %
476	CFD #76M	PARKS & LANDSCAPE	1,828	5,184	10,441	10,530	26,000	146.91 %
477	CFD #77M	PARKS & LANDSCAPE	311	2,367	5,700	5,130	5,730	11.70 %
478	CFD #78M	PARKS & LANDSCAPE	700	1,822	8,396	10,420	9,220	-11.52 %
479	CFD #79M	PARKS & LANDSCAPE	300	0	300	300	300	0.00 %
480	CFD #80M BELLA STRADA	PARKS & LANDSCAPE	0	9,500	24,275	64,140	68,600	6.95 %
481	CFD #81M	PARKS & LANDSCAPE	0	0	18,543	32,850	37,040	12.75 %
483	CFD #83M	PARKS & LANDSCAPE	0	0	9,100	15,600	20,200	29.49 %
484	CFD #84M	PARKS & LANDSCAPE	0	0	2,700	4,930	5,600	13.59 %
485	CFD #85 THE MEADOWS	PARKS & LANDSCAPE	0	0	0	0	73,800	N/A
486	CFD #86 ETIWANDA RIDGE	PARKS & LANDSCAPE	0	0	0	0	15,600	N/A
601	CAPITAL REINVESTMENT	PW ADMIN	54,309	0	0	300,000	0	-100.00 %
601	CAPITAL REINVESTMENT	UTILITIES & STREETS	2,060,673	2,697,441	2,914,707	5,704,972	2,800,000	-50.92 %
601	CAPITAL REINVESTMENT	PARKS & LANDSCAPE	0	0	0	197,297	0	-100.00 %
602	CAPITAL IMPROVEMENT	PARKS & LANDSCAPE	0	0	0	10,511,500	0	-100.00 %
602	CAPITAL IMPROVEMENT	SUPPORT SERVICES	0	0	0	269,090	0	-100.00 %
603	FUTURE CAPITAL PROJECTS	UTILITIES & STREETS	0	0	0	4,521,116	0	-100.00 %
603	FUTURE CAPITAL PROJECTS	SUPPORT SERVICES	0	0	0	650,000	0	-100.00 %
623	SEWER EXPANSION	SUPPORT SERVICES	1,436,188	1,536,973	0	1,575,000	1,575,000	0.00 %
634	LIBRARY CAP IMPROVEMENT	SUPPORT SERVICES	0	0	88,021	210,528	0	-100.00 %
635	PARKS DEVELOPMENT	PARKS & LANDSCAPE	205,855	921,036	2,872,373	6,905,446	273,770	-96.04 %

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>PUBLIC WORKS</b>								
650	CFD #2 VLG OF HERITAGE	PARKS & LANDSCAPE	0	0	0	160,954	0	-100.00 %
651	CFD #3 HUNTER'S RIDGE	PARKS & LANDSCAPE	0	0	0	188,769	0	-100.00 %
660	CFD #71 SIERRA CREST	PARKS & LANDSCAPE	0	0	0	432,256	0	-100.00 %
661	CFD # 80 BELLA STRADA	PARKS & LANDSCAPE	0	0	0	2,214,360	0	-100.00 %
662	CFD #81 GABRIELLA	PARKS & LANDSCAPE	0	0	0	1,318,038	0	-100.00 %
701	SEWER MAINT & OPERATIONS	UTILITIES & STREETS	1,434,625	1,542,109	1,717,613	2,496,328	2,666,220	6.81 %
701	SEWER MAINT & OPERATIONS	SUPPORT SERVICES	12,655,207	14,337,252	15,548,771	16,823,670	16,769,800	-0.32 %
702	SEWER CAPITAL PROJECTS	UTILITIES & STREETS	142,697	200,444	176,736	236,320	236,320	0.00 %
703	SEWER REPLACEMENT	UTILITIES & STREETS	944,940	1,216,103	854,793	4,830,754	1,647,750	-65.89 %
703	SEWER REPLACEMENT	SUPPORT SERVICES	28,779	28,167	186	76,000	76,000	0.00 %
710	WATER UTILITY	PW ADMIN	24,648	5,821	0	46,385	0	-100.00 %
710	WATER UTILITY	SUPPORT SERVICES	19,457	212	1,391	0	0	0.00 %
751	FLEET OPERATIONS	SUPPORT SERVICES	2,483,576	2,633,879	2,769,289	7,178,028	6,317,540	-11.99 %
<b>TOTAL OTHER FUNDS</b>			43,902,418	49,748,715	54,825,689	108,723,630	62,355,430	-42.65 %
<b>TOTAL PUBLIC WORKS</b>			49,490,880	55,374,209	60,743,051	115,502,135	69,137,840	-40.14 %
<b>Total Budgeted Part-Time Positions</b>			10.00	10.00	12.00	12.00	14.00	16.67 %

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: GENERAL FUND**

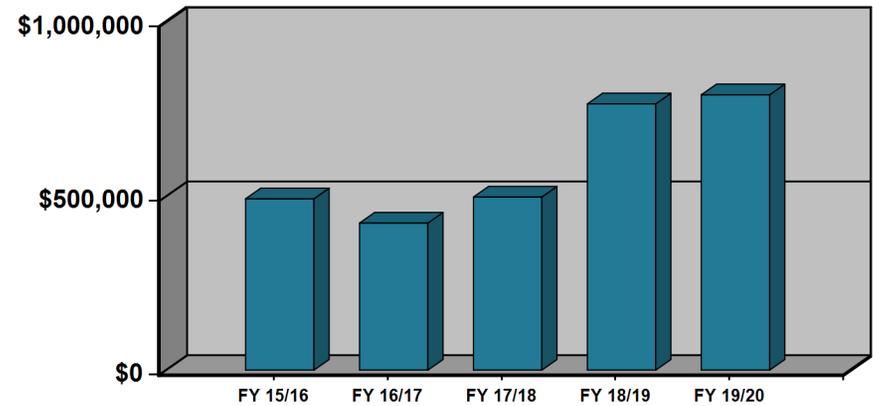
**Division: UTILITIES & STREETS** **Fund Number: 101**

**Mission Statement:**  
 To maintain and perform repairs on existing storm drain conveyance system; to provide vegetation management of roadways and to improve pavement ride quality conditions; and to maintain public health and safety by monitoring and inspection of the right-of-way.

**Selected Service Objectives:**

- To conduct semi-annual storm drain system inspections and provide as needed maintenance activities for system and detention basins
- To provide emergency response during storm events, including the supply of sandbags for residents use
- To maintain and repair damaged storm drain structures

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$136,687	\$137,170	\$144,324	\$253,540	\$276,540	9.07 %
OPERATING COSTS	\$194,193	\$60,651	\$68,753	\$221,000	\$221,000	0.00 %
CONTRACTUAL SERVICES	\$101,872	\$145,430	\$153,399	\$205,000	\$205,000	0.00 %
INTERNAL SERVICE CHARGES	\$60,060	\$79,800	\$81,590	\$86,110	\$89,250	3.65 %
CAPITAL EXPENDITURES	\$0	\$0	\$49,739	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$492,812</b>	<b>\$423,050</b>	<b>\$497,805</b>	<b>\$765,650</b>	<b>\$791,790</b>	<b>3.41 %</b>
Annual Percentage Change		-14.16 %	17.67 %	53.81 %	3.41 %	
Budgeted Staffing Level (FTEs)	1.55	2.05	1.60	2.60	3.70	

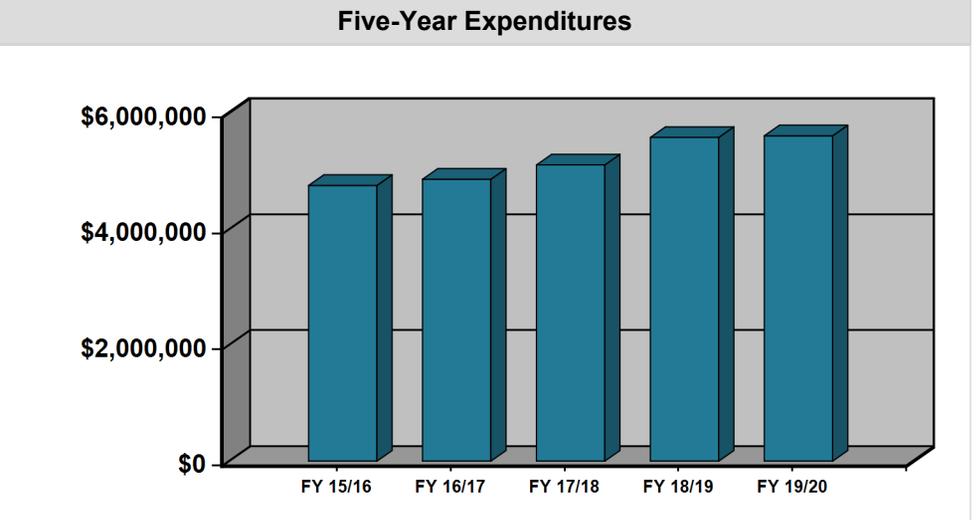
# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To keep the City's parks, landscaping and trees in a safe and aesthetically pleasing state in the most cost efficient manner and to perform weed abatement on vacant City owned property and open space. To provide graffiti abatement services to the community.

- Selected Service Objectives:**
- To perform annual renovation of ball fields, one weekly inspection per playground, once a week mowing, parking lot overlay, fencing program and litter and trash service
  - To provide 72-hour response to hazards and conduct a block trimming program on a once per 5-year cycle
  - To maintain City owned open space areas to meet fire requirements
  - To provide support for City special events
  - To prepare for all opening day ceremonies
  - To maintain pools to California Health and Safety Standards
  - To continue to respond to Graffiti Hotline calls and abate 80% of the graffiti within 24 hours of report and 100% of graffiti within 72 hours of report



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,279,980	\$1,302,903	\$1,405,700	\$1,486,560	\$1,568,790	5.53 %
OPERATING COSTS	\$925,638	\$1,005,338	\$1,301,387	\$1,384,675	\$1,370,850	-1.00 %
CONTRACTUAL SERVICES	\$2,071,591	\$2,093,199	\$1,862,241	\$2,144,667	\$2,121,190	-1.09 %
INTERNAL SERVICE CHARGES	\$478,890	\$462,490	\$528,240	\$569,260	\$552,150	-3.01 %
CAPITAL EXPENDITURES	\$0	\$0	\$12,899	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$4,756,099</b>	<b>\$4,863,930</b>	<b>\$5,110,466</b>	<b>\$5,585,162</b>	<b>\$5,612,980</b>	<b>0.50 %</b>
Annual Percentage Change		2.27 %	5.07 %	9.29 %	0.50 %	
Budgeted Staffing Level (FTEs)	13.55	13.55	13.55	13.05	11.95	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	4.00	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: GENERAL FUND**

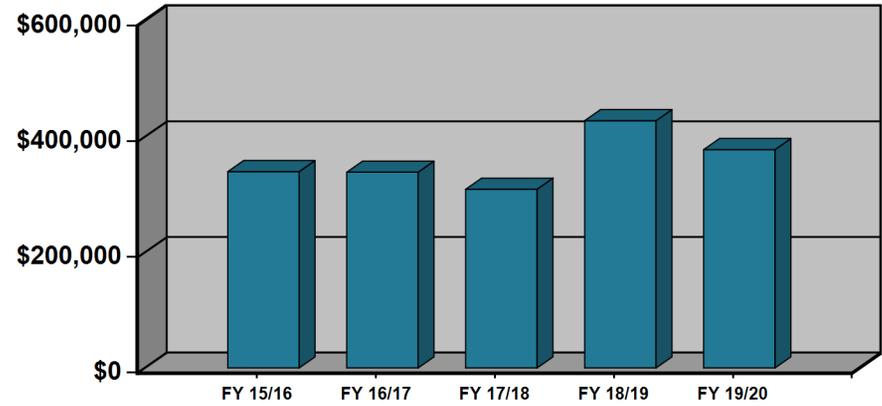
**Division: SUPPORT SERVICES** **Fund Number: 101**

**Mission Statement:**

To provide a household hazardous waste collection program. To participate as a co-permittee in the regional stormwater program and to continue to contribute to the City's efforts to comply with State and Federal stormwater regulations.

**Selected Service Objectives:** **Five-Year Expenditures**

- To conduct inspections, education programs, monitoring service, and compliance activities as they relate to the federally mandated Storm Water Pollution Prevention Program
- To provide residents with weekly access to the City's Household Hazardous Waste and CRT Collection Program
- To provide stormwater information to the public
- To comply with NPDES stormwater permit



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$8,929	\$9,341	\$9,931	\$10,500	\$10,500	0.00 %
OPERATING COSTS	\$41,937	\$42,831	\$21,777	\$39,660	\$39,660	0.00 %
CONTRACTUAL SERVICES	\$256,804	\$253,481	\$240,683	\$339,633	\$304,270	-10.41 %
INTERNAL SERVICE CHARGES	\$31,880	\$32,860	\$36,700	\$37,900	\$23,210	-38.76 %
<b>Total Expenditures</b>	<b>\$339,551</b>	<b>\$338,514</b>	<b>\$309,091</b>	<b>\$427,693</b>	<b>\$377,640</b>	<b>-11.70 %</b>
Annual Percentage Change		-0.31 %	-8.69 %	38.37 %	-11.70 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.00	0.00	0.00	

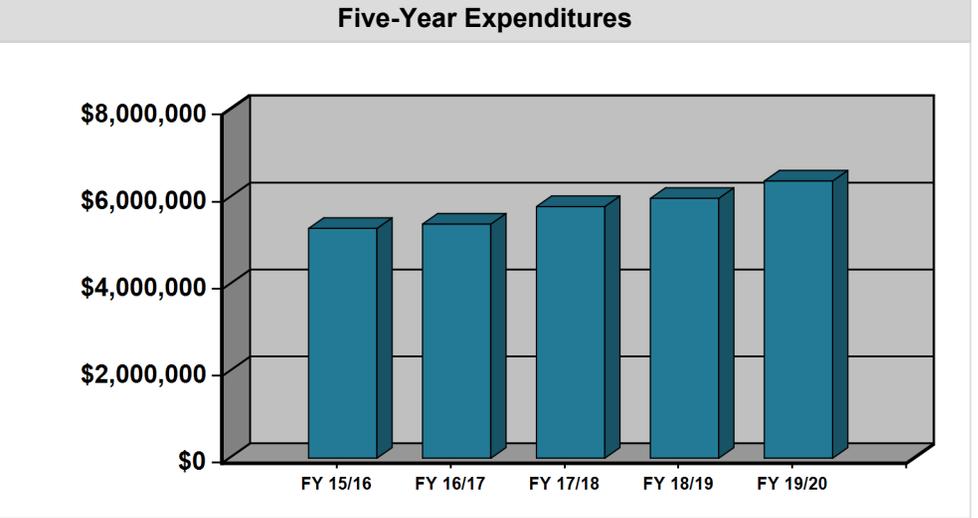
# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: FACILITY MAINTENANCE</b>
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<b>Division: SUPPORT SERVICES</b>	<b>Fund Number: 103</b>
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**Mission Statement:**  
 To provide service that sustains and/or restores City facilities to a safe and economical condition and promotes an appearance that will inspire public confidence.

- Selected Service Objectives:**
- To respond to emergency repairs
  - To provide continuing facility maintenance services
  - To complete capital improvements at the designated facilities that improve the infrastructure
  - To research and implement energy efficiency measures



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,180,296	\$1,238,067	\$1,182,383	\$1,346,615	\$1,404,410	4.29 %
OPERATING COSTS	\$2,247,379	\$2,278,202	\$2,509,935	\$2,457,670	\$2,482,170	1.00 %
CONTRACTUAL SERVICES	\$1,600,060	\$1,568,672	\$1,786,740	\$1,873,934	\$1,732,500	-7.55 %
INTERNAL SERVICE CHARGES	\$258,520	\$262,940	\$286,020	\$299,040	\$354,010	18.38 %
CAPITAL EXPENDITURES	\$0	\$38,208	\$23,664	\$0	\$404,100	N/A
<b>Total Expenditures</b>	<b>\$5,286,255</b>	<b>\$5,386,089</b>	<b>\$5,788,742</b>	<b>\$5,977,259</b>	<b>\$6,377,190</b>	<b>6.69 %</b>
Annual Percentage Change		1.89 %	7.48 %	3.26 %	6.69 %	
Budgeted Staffing Level (FTEs)	12.70	12.70	12.70	12.80	12.80	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: GAS TAX (STATE)</b>
<b>Division: UTILITIES &amp; STREETS</b>	<b>Fund Number: 281</b>
<b>Mission Statement:</b>	
To maintain and perform repairs of approximately 504 miles of streets, alleys, City owned parking lots, and 743 miles of sidewalk. To provide vegetation management of unimproved roadways, road edge grading, right-of-way debris removal, installation and maintenance of traffic control signs and traffic striping.	
<b>Selected Service Objectives:</b>	
<ul style="list-style-type: none"> <li>• To provide support services to hazardous situations that require abatement of oil spills, flood damage, road failure, and vehicle collisions</li> <li>• To continue the pothole repair program</li> <li>• To re-stripe City streets, perform an annual stop sign survey, annual cross-walk and street legend re-painting</li> <li>• To conduct the removal and replacement of damaged sidewalk, curb and gutter</li> <li>• To repair damaged drainage structures on demand</li> <li>• To continue the maintenance and repair of streets, alleys, City-owned parking lots, sidewalks, curbs and gutters, vegetation control, and debris removal</li> </ul> <p>FY 2019-20 includes \$1.6 million funding for Pavement Rehabilitation.</p>	<b>Five-Year Expenditures</b>
<b>Five-Year History</b>	

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$1,018,996	\$967,003	\$1,060,756	\$1,112,120	\$1,130,460	1.65 %
OPERATING COSTS	\$1,553,805	\$1,451,786	\$1,405,869	\$1,426,600	\$1,434,100	0.53 %
CONTRACTUAL SERVICES	\$196,275	\$136,552	\$347,654	\$238,500	\$231,000	-3.14 %
INTERNAL SERVICE CHARGES	\$429,750	\$460,670	\$491,260	\$523,350	\$537,460	2.70 %
CAPITAL EXPENDITURES	\$1,423,920	\$102,526	\$1,933,918	\$831,384	\$1,600,000	92.45 %
<b>Total Expenditures</b>	<b>\$4,622,746</b>	<b>\$3,118,536</b>	<b>\$5,239,457</b>	<b>\$4,131,954</b>	<b>\$4,933,020</b>	<b>19.39 %</b>
Annual Percentage Change		-32.54 %	68.01 %	-21.14 %	19.39 %	
Budgeted Staffing Level (FTEs)	11.35	11.55	11.55	10.85	10.85	
Budgeted Staffing Level (PT FTEs)	2.50	2.50	2.50	2.50	2.50	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SOLID WASTE MITIGATION**

**Division: UTILITIES & STREETS** **Fund Number: 282**

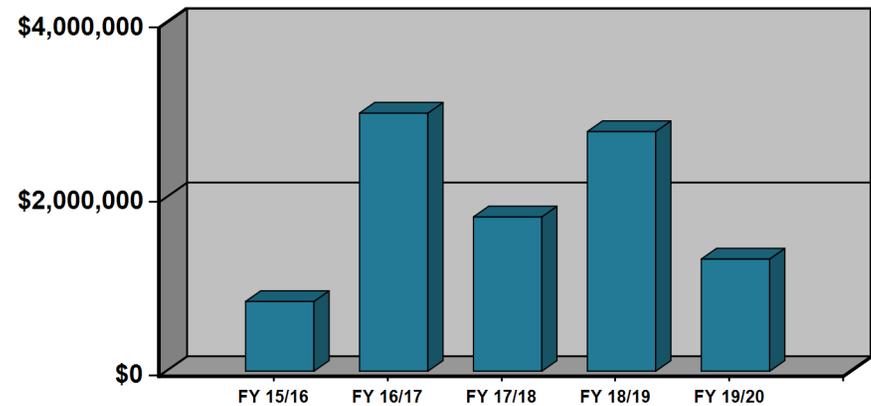
**Mission Statement:**  
To provide maintenance services and improvements that address impacts of the landfill.

**Selected Service Objectives:**

- To provide road and roadside repair of streets impacted by landfill operations
- To provide litter and trash control in areas impacted by landfill operations
- To provide weekly abatement of illegal roadside dumping

FY 2019-20 includes \$600,000 funding for Pavement Rehabilitation.

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$342,213	\$311,182	\$324,282	\$405,110	\$399,890	-1.29 %
OPERATING COSTS	\$7,613	\$41,495	\$37,999	\$58,600	\$58,600	0.00 %
CONTRACTUAL SERVICES	\$70,991	\$83,527	\$11,295	\$10,000	\$10,000	0.00 %
INTERNAL SERVICE CHARGES	\$24,250	\$31,290	\$20,100	\$24,300	\$21,680	-10.78 %
CAPITAL EXPENDITURES	\$357,553	\$2,501,299	\$1,381,437	\$2,258,850	\$800,000	-64.58 %
<b>Total Expenditures</b>	<b>\$802,620</b>	<b>\$2,968,793</b>	<b>\$1,775,113</b>	<b>\$2,756,860</b>	<b>\$1,290,170</b>	<b>-53.20 %</b>
Annual Percentage Change		269.89 %	-40.21 %	55.31 %	-53.20 %	
Budgeted Staffing Level (FTEs)	4.00	3.75	3.75	3.85	3.85	
Budgeted Staffing Level (PT FTEs)	0.50	0.50	0.50	0.50	0.50	

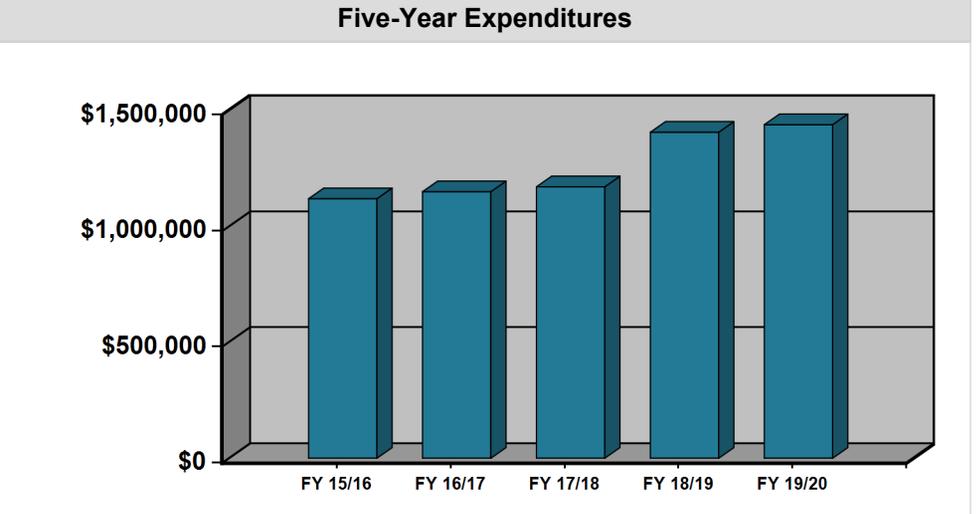
# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: SOLID WASTE MITIGATION</b>
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<b>Division: SUPPORT SERVICES</b>	<b>Fund Number: 282</b>
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**Mission Statement:**  
 To keep Fontana beautiful by providing services that address impacts of the landfill including street sweeping and recycling opportunities to divert waste from the landfill.

- Selected Service Objectives:**
- To enhance recycling programs through education and promotion of City environmental programs and services
  - To review and monitor San Bernardino County’s compliance with the Mid-Valley Landfill Impact Mitigation Memorandum of Understanding
  - To review the City’s commercial recycling program and make changes that would enhance opportunities and incentives for businesses to recycle
  - To conduct waste stream audits of commercial and industrial businesses that would help to reduce the amount of contamination of recyclable materials
  - To review and monitor the waste hauler franchise agreement to ensure compliance
  - To participate in the regional efforts to renew the Waste Disposal Agreement with San Bernardino County
  - To perform bi-weekly street sweeping in residential areas and weekly sweeping in commercial areas and sidewalks along Sierra Avenue



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$199,905	\$206,250	\$207,088	\$234,210	\$289,920	23.79 %
OPERATING COSTS	\$24,788	\$38,767	\$25,224	\$50,400	\$50,400	0.00 %
CONTRACTUAL SERVICES	\$880,909	\$882,877	\$926,130	\$1,107,440	\$1,082,700	-2.23 %
INTERNAL SERVICE CHARGES	\$13,840	\$13,810	\$12,200	\$14,060	\$15,540	10.53 %
CAPITAL EXPENDITURES	\$0	\$8,004	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$1,119,441</b>	<b>\$1,149,708</b>	<b>\$1,170,642</b>	<b>\$1,406,110</b>	<b>\$1,438,560</b>	<b>2.31 %</b>
Annual Percentage Change		2.70 %	1.82 %	20.11 %	2.31 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.55	
Budgeted Staffing Level (PT FTEs)	0.75	0.75	0.75	0.75	0.75	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: ROAD MAINTENANCE &amp; REHAB</b>
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<b>Division: UTILITIES &amp; STREETS</b>	<b>Fund Number: 283</b>
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**Mission Statement:**  
 To improve and maintain the City's infrastructure through the use of Senate Bill -1 (SB1) Road Maintenance & Rehabilitation Account (RMRA).

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>To repave streets annually, utilizing the City's Pavement Management System</li> </ul> <p>FY 2019/2020 includes \$3.5 million funding for Pavement Rehabilitation related to the States RMRA.</p>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>\$0</td> </tr> <tr> <td>FY 16/17</td> <td>\$0</td> </tr> <tr> <td>FY 17/18</td> <td>\$1,213,559</td> </tr> <tr> <td>FY 18/19</td> <td>\$3,394,959</td> </tr> <tr> <td>FY 19/20</td> <td>\$3,508,950</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	\$0	FY 16/17	\$0	FY 17/18	\$1,213,559	FY 18/19	\$3,394,959	FY 19/20	\$3,508,950
Fiscal Year	Expenditure (\$)												
FY 15/16	\$0												
FY 16/17	\$0												
FY 17/18	\$1,213,559												
FY 18/19	\$3,394,959												
FY 19/20	\$3,508,950												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$1,213,559	\$3,394,959	\$3,508,950	3.36 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,213,559</b>	<b>\$3,394,959</b>	<b>\$3,508,950</b>	<b>3.36 %</b>
Annual Percentage Change		0.00 %	N/A	179.75 %	3.36 %	

# Division Budget Summary

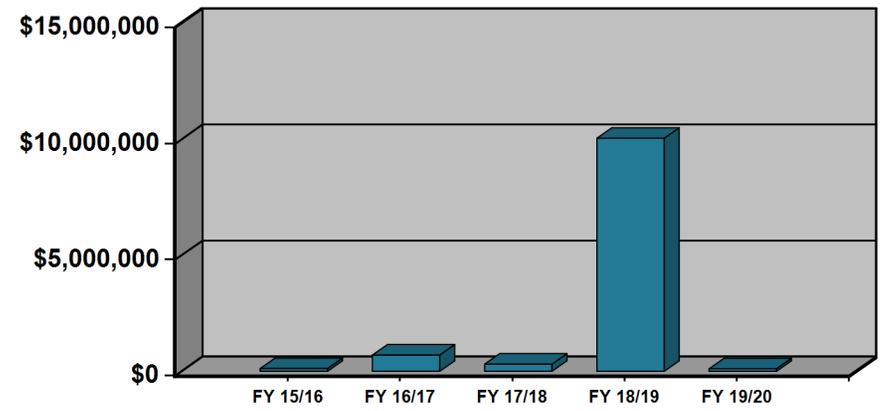
**Department: PUBLIC WORKS** **Fund Title: GRANTS**

**Division: SUPPORT SERVICES** **Fund Number: 301**

**Mission Statement:**  
 To promote the recycling of reusable resources by providing a curbside used oil collection and beverage container recycling programs funded by a state grant.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide curbside used oil collection services to residents
- To recycle used oil and filters collected
- To promote recycling of beverage cans and bottles through installation of recycling containers at City facilities



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$39,996	\$37,450	\$47,063	\$50,330	\$49,640	-1.37 %
OPERATING COSTS	\$62,962	\$63,739	\$54,816	\$22,717	\$53,180	134.10 %
CONTRACTUAL SERVICES	\$9,759	\$12,970	\$3,935	\$9,964,685	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$6,980	\$6,640	\$6,940	\$7,060	\$7,060	0.00 %
CAPITAL EXPENDITURES	\$0	\$581,020	\$197,040	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$119,697</b>	<b>\$701,819</b>	<b>\$309,794</b>	<b>\$10,044,792</b>	<b>\$109,880</b>	<b>-98.91 %</b>
Annual Percentage Change		486.33 %	-55.86 %	3,142.41 %	-98.91 %	
Budgeted Staffing Level (FTEs)	0.70	0.70	0.70	0.70	0.65	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: Landscape Maintenance Districts</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 401-404</b>
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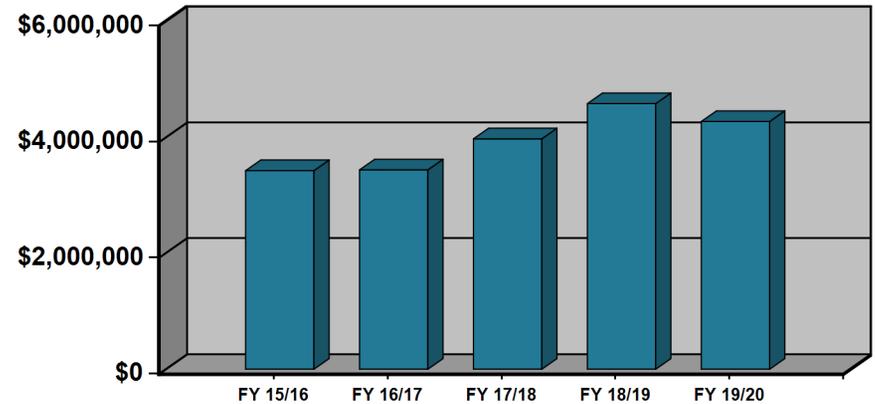
**Mission Statement:**  
To maintain City landscaped areas at a high level in the most cost effective manner.

**Selected Service Objectives:**

- To provide daily litter, trash and restroom service in parks
- To provide litter and landscape maintenance 5 days a week
- To provide tree trimming on a 5-year cycle

Information provided is for the four landscape maintenance districts located throughout the City. Summary information by district is available on page 301 of this document. Detail information by district is located on pages 353 through 373 of the Operating Budget Detail book.

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$614,344	\$623,940	\$632,257	\$750,490	\$724,410	-3.48 %
OPERATING COSTS	\$1,348,979	\$1,291,009	\$1,740,020	\$1,862,725	\$1,858,100	-0.25 %
CONTRACTUAL SERVICES	\$1,343,223	\$1,401,813	\$1,481,989	\$1,794,948	\$1,555,400	-13.35 %
INTERNAL SERVICE CHARGES	\$119,450	\$119,460	\$120,190	\$141,190	\$135,740	-3.86 %
CAPITAL EXPENDITURES	\$0	\$2,768	\$0	\$32,909	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$3,425,995</b>	<b>\$3,438,991</b>	<b>\$3,974,457</b>	<b>\$4,582,262</b>	<b>\$4,273,650</b>	<b>-6.73 %</b>
Annual Percentage Change		0.38 %	15.57 %	15.29 %	-6.73 %	
Budgeted Staffing Level (FTEs)	6.20	6.20	6.20	6.60	6.10	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: LLMD #3 HUNTER`S RIDGE**

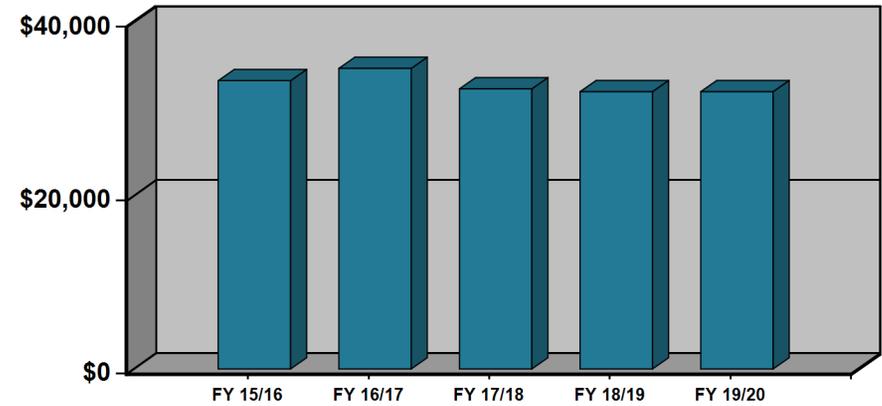
**Division: PARKS & LANDSCAPE** **Fund Number: 406**

**Mission Statement:**

To maintain the street lighting in the traffic medians and right-of-ways, thereby enhancing the appearance of one of the major entries into Fontana.

**Selected Service Objectives:** **Five-Year Expenditures**

- To monitor utility usage
- To inspect and replace lighting as necessary



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$33,268	\$34,686	\$32,330	\$32,000	\$32,000	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$33,268</b>	<b>\$34,686</b>	<b>\$32,330</b>	<b>\$32,000</b>	<b>\$32,000</b>	<b>0.00 %</b>
Annual Percentage Change		4.26 %	-6.79 %	-1.02 %	0.00 %	

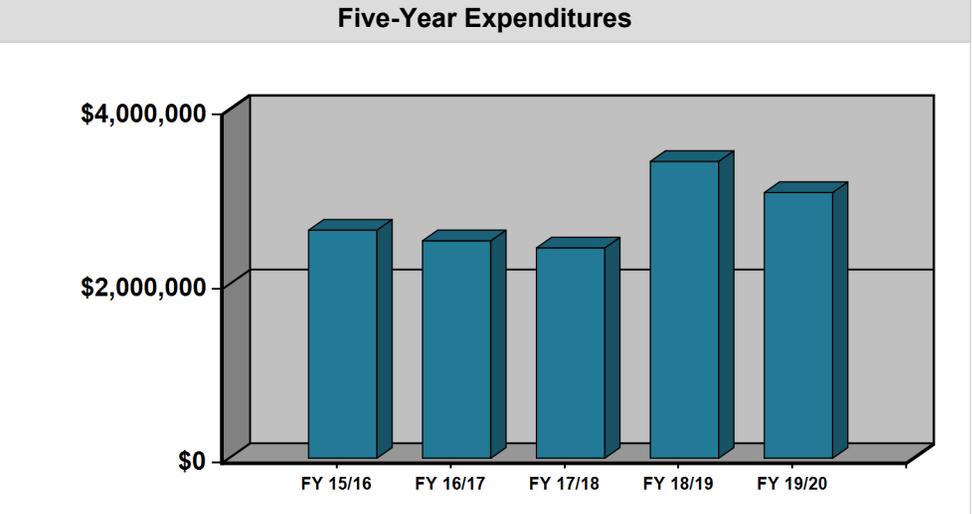
# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: CFD #1 SOUTHRIDGE VILLAGE</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 407</b>
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**Mission Statement:**  
To maintain City landscaped areas at a high level in the most cost effective manner.

- Selected Service Objectives:**
- To provide daily trash and restroom service in parks
  - To maintain pools to meet all California Health and Safety guidelines
  - To trim trees on a 5-year schedule
  - To provide litter control 5 days a week in landscape areas



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$499,625	\$493,126	\$537,804	\$611,660	\$636,010	3.98 %
OPERATING COSTS	\$793,759	\$759,356	\$1,030,599	\$1,047,637	\$1,054,690	0.67 %
CONTRACTUAL SERVICES	\$1,233,626	\$1,152,516	\$752,356	\$1,637,638	\$1,244,000	-24.04 %
INTERNAL SERVICE CHARGES	\$95,770	\$96,090	\$98,090	\$117,060	\$120,530	2.96 %
<b>Total Expenditures</b>	<b>\$2,622,780</b>	<b>\$2,501,088</b>	<b>\$2,418,849</b>	<b>\$3,413,995</b>	<b>\$3,055,230</b>	<b>-10.51 %</b>
Annual Percentage Change		-4.64 %	-3.29 %	41.14 %	-10.51 %	
Budgeted Staffing Level (FTEs)	5.30	5.30	5.30	5.40	5.35	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: Community Facilities Districts</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 408-486</b>
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**Mission Statement:**  
To maintain City landscaped areas at a high level in the most cost effective manner.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To provide daily trash and restroom service in parks</li> <li>• To maintain pools to meet all California Health and Safety guidelines</li> <li>• To trim trees on a 5-year schedule</li> <li>• To provide litter control 5 days a week in landscape areas</li> <li>• To inspect and report outages</li> <li>• To monitor utility usage</li> </ul> <p>Information provided is for the 74 maintenance community facilities districts located throughout the City. Summary information by district is available on pages 301 through 303 of this document. Detail information by district is available on pages 387 through 641 of the Operating Budget Detail book.</p>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="margin-top: 10px; width: 100%; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>3,833,962</td> </tr> <tr> <td>FY 16/17</td> <td>3,886,116</td> </tr> <tr> <td>FY 17/18</td> <td>4,453,160</td> </tr> <tr> <td>FY 18/19</td> <td>4,671,394</td> </tr> <tr> <td>FY 19/20</td> <td>4,974,380</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	3,833,962	FY 16/17	3,886,116	FY 17/18	4,453,160	FY 18/19	4,671,394	FY 19/20	4,974,380
Fiscal Year	Expenditure (\$)												
FY 15/16	3,833,962												
FY 16/17	3,886,116												
FY 17/18	4,453,160												
FY 18/19	4,671,394												
FY 19/20	4,974,380												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$566,845	\$571,348	\$596,147	\$658,360	\$745,960	13.31 %
OPERATING COSTS	\$1,686,374	\$1,728,725	\$2,104,333	\$2,236,170	\$2,279,830	1.95 %
CONTRACTUAL SERVICES	\$1,498,402	\$1,502,803	\$1,629,812	\$1,676,004	\$1,846,710	10.19 %
INTERNAL SERVICE CHARGES	\$82,340	\$83,240	\$87,340	\$100,860	\$101,880	1.01 %
CAPITAL EXPENDITURES	\$0	\$0	\$35,528	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$3,833,962</b>	<b>\$3,886,116</b>	<b>\$4,453,160</b>	<b>\$4,671,394</b>	<b>\$4,974,380</b>	<b>6.49 %</b>
Annual Percentage Change		1.36 %	14.59 %	4.90 %	6.49 %	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: CAPITAL REINVESTMENT</b>
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<b>Division: UTILITIES &amp; STREETS</b>	<b>Fund Number: 601</b>
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**Mission Statement:**  
 To improve and maintain the City's infrastructure through the use of General Fund sources for capital investment projects.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To repave streets annually, utilizing the City's Pavement Management System</li> <li>• To repair and replace concrete annually</li> <li>• To crack seal various streets</li> <li>• To slurry seal various areas City-wide</li> </ul> <p>FY 2019-20 includes \$2.5 million funding for Pavement Rehabilitation and \$300K for sidewalk rehabilitation</p>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$468,883	\$346,650	\$483,479	\$1,146,694	\$300,000	-73.84 %
CAPITAL EXPENDITURES	\$1,591,790	\$2,350,791	\$2,431,228	\$4,558,278	\$2,500,000	-45.15 %
<b>Total Expenditures</b>	<b>\$2,060,673</b>	<b>\$2,697,441</b>	<b>\$2,914,707</b>	<b>\$5,704,972</b>	<b>\$2,800,000</b>	<b>-50.92 %</b>
Annual Percentage Change		30.90 %	8.05 %	95.73 %	-50.92 %	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SEWER EXPANSION**

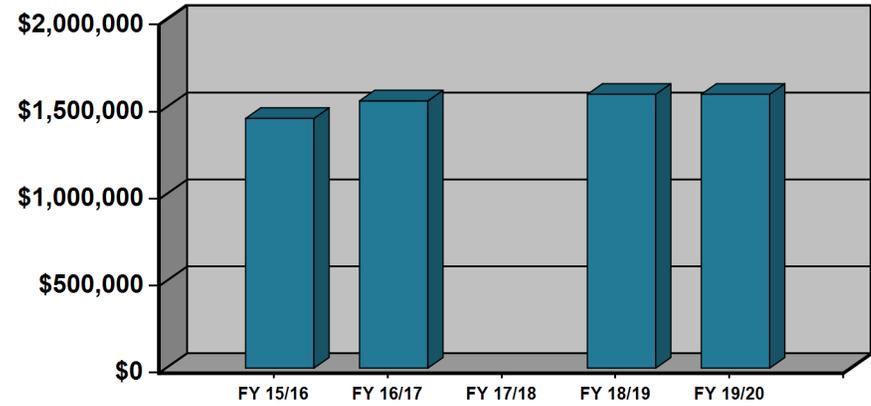
**Division: SUPPORT SERVICES** **Fund Number: 623**

**Mission Statement:**

To collect and report development fees in the City of Fontana to the Inland Empire Utilities Agency (IEUA) pursuant to the IEUA contract and to the City of Rialto pursuant to the Southeast Fontana/Rialto Wastewater agreement.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide accurate monthly reports which indicate the City permits issued and sewer expansion fees collected
- To provide an annual 10-year flow projection based on development growth projections and monthly extra-territorial sewer service development reports
- To develop activity reports to be generated monthly and submitted to the Inland Empire Utility Agency (IEUA) and the City of Rialto by the 15th day of each month



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$1,436,188	\$1,536,973	\$0	\$1,575,000	\$1,575,000	0.00 %
<b>Total Expenditures</b>	<b>\$1,436,188</b>	<b>\$1,536,973</b>	<b>\$0</b>	<b>\$1,575,000</b>	<b>\$1,575,000</b>	<b>0.00 %</b>
Annual Percentage Change		7.02 %	-100.00 %	N/A	0.00 %	

# Division Budget Summary

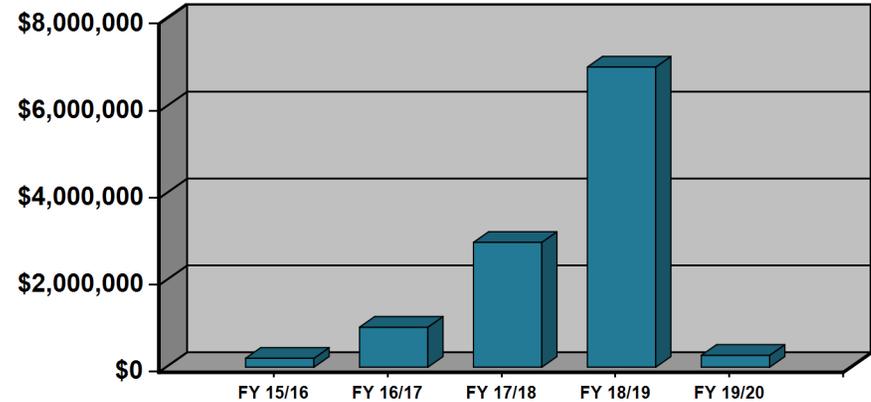
<b>Department: PUBLIC WORKS</b>	<b>Fund Title: PARKS DEVELOPMENT</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 635</b>
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**Mission Statement:**  
To complete park improvement projects.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To provide project management support for ongoing park projects



## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$160,950	\$165,406	\$178,172	\$186,325	\$192,640	3.39 %
OPERATING COSTS	\$1,792	\$1,141	\$2,384	\$22,701	\$6,000	-73.57 %
CONTRACTUAL SERVICES	\$32,274	\$743,989	\$491,848	\$513,399	\$65,000	-87.34 %
INTERNAL SERVICE CHARGES	\$10,840	\$10,500	\$9,390	\$11,040	\$10,130	-8.24 %
CAPITAL EXPENDITURES	\$0	\$0	\$2,190,579	\$6,171,980	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$205,855</b>	<b>\$921,036</b>	<b>\$2,872,373</b>	<b>\$6,905,446</b>	<b>\$273,770</b>	<b>-96.04 %</b>
Annual Percentage Change		347.42 %	211.86 %	140.41 %	-96.04 %	
Budgeted Staffing Level (FTEs)	1.20	1.20	1.20	1.20	1.20	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SEWER MAINT & OPERATIONS**

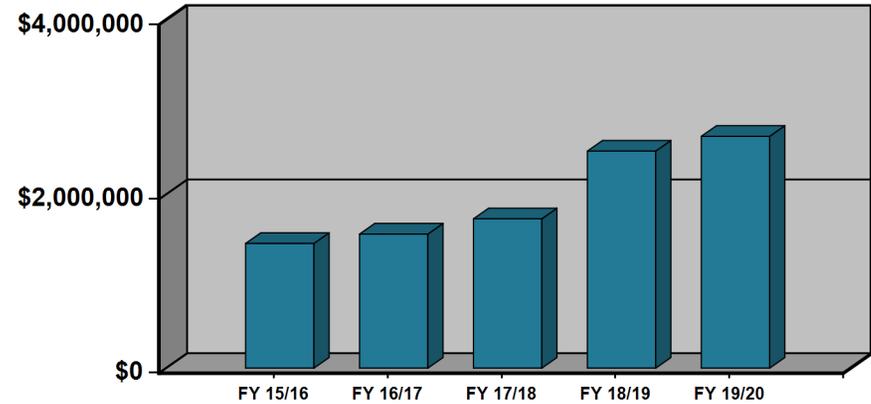
**Division: UTILITIES & STREETS** **Fund Number: 701**

**Mission Statement:**

To provide uninterrupted service for the community to ensure effluent meets the Federal Clean Water Act mandates (40 CFR). This is accomplished by performing routine inspections, monitoring, and performing preventative maintenance of six (6) sewage pump stations and approximately 422 miles of sewer main lines.

**Selected Service Objectives:** **Five-Year Expenditures**

- To continue to perform routine preventative maintenance and repair of six (6) sewage pump stations
- To respond to all sewer mainline and internal blockages within 30 minutes
- To install sewer clean-outs, maintenance boxes and clean City laterals
- To jet rod and perform maintenance on sewer mainlines



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$845,651	\$963,771	\$1,087,255	\$1,303,630	\$1,385,870	6.31 %
OPERATING COSTS	\$194,015	\$149,173	\$177,870	\$294,090	\$248,390	-15.54 %
CONTRACTUAL SERVICES	\$78,939	\$85,314	\$63,349	\$434,378	\$562,000	29.38 %
INTERNAL SERVICE CHARGES	\$316,020	\$343,850	\$389,140	\$414,230	\$434,960	5.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$50,000	\$35,000	-30.00 %
<b>Total Expenditures</b>	<b>\$1,434,625</b>	<b>\$1,542,109</b>	<b>\$1,717,613</b>	<b>\$2,496,328</b>	<b>\$2,666,220</b>	<b>6.81 %</b>
Annual Percentage Change		7.49 %	11.38 %	45.34 %	6.81 %	
Budgeted Staffing Level (FTEs)	9.90	10.95	11.40	12.55	12.05	
Budgeted Staffing Level (PT FTEs)	0.50	0.50	1.50	1.50	1.50	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SEWER MAINT & OPERATIONS**

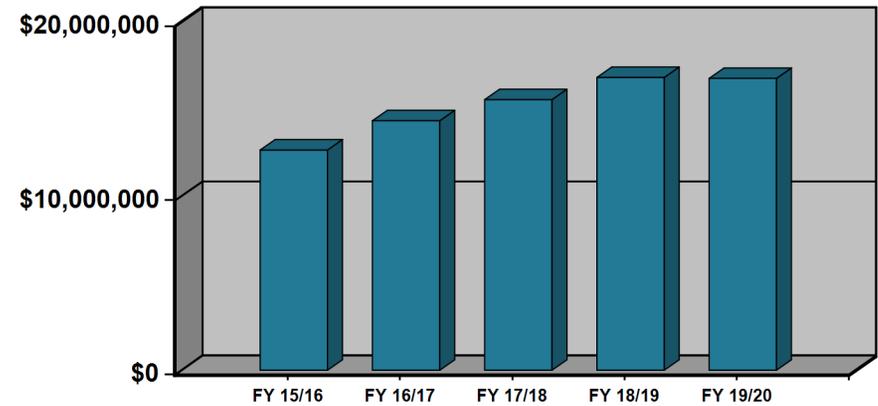
**Division: SUPPORT SERVICES** **Fund Number: 701**

**Mission Statement:**

To provide uninterrupted service for the community to ensure effluent meets the Federal Clean Water Act mandates (40 CFR). This is accomplished by performing routine inspections, monitoring, permitting, and enforcement of the City's local discharge requirements of commercial/industrial dischargers.

**Selected Service Objectives:** **Five-Year Expenditures**

- To collect 254 wastewater samples annually
- To perform monthly pH monitoring
- To inspect all permitted industrial dischargers, audit all new commercial/industrial users connecting to system
- To submit monthly compliance reports to Inland Empire Utilities Agency



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$593,007	\$594,931	\$629,462	\$683,550	\$641,410	-6.16 %
OPERATING COSTS	\$41,365	\$27,079	\$24,889	\$63,460	\$61,860	-2.52 %
CONTRACTUAL SERVICES	\$11,940,455	\$13,623,392	\$14,802,420	\$15,977,310	\$15,976,410	-0.01 %
INTERNAL SERVICE CHARGES	\$80,380	\$91,850	\$92,000	\$99,350	\$90,120	-9.29 %
<b>Total Expenditures</b>	<b>\$12,655,207</b>	<b>\$14,337,252</b>	<b>\$15,548,771</b>	<b>\$16,823,670</b>	<b>\$16,769,800</b>	<b>-0.32 %</b>
Annual Percentage Change		13.29 %	8.45 %	8.20 %	-0.32 %	
Budgeted Staffing Level (FTEs)	4.30	4.30	4.30	4.30	4.80	
Budgeted Staffing Level (PT FTEs)	0.75	0.75	0.75	0.75	0.75	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SEWER CAPITAL PROJECTS**

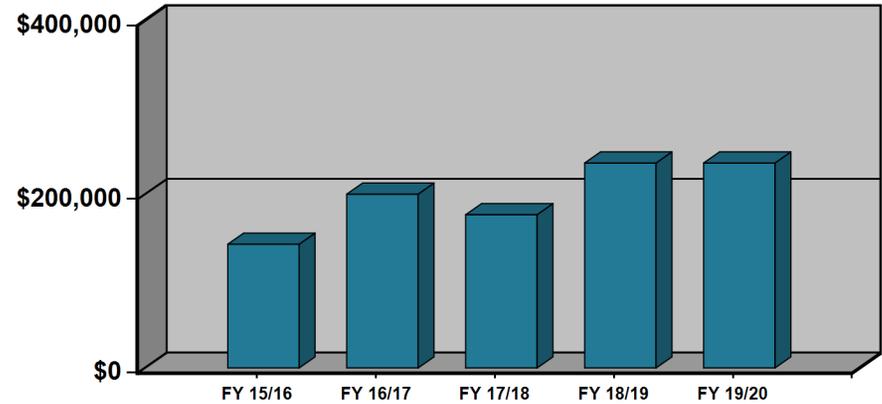
**Division: UTILITIES & STREETS** **Fund Number: 702**

**Mission Statement:**

To manage repayment of the State Revolving Loan. The proceeds of the loan were used to fund the San Bernardino Trunk Sewer Line project. The budgeted debt service amount reflects the imputed interest on the annual payment of \$502,240.

**Selected Service Objectives:** **Five-Year Expenditures**

- To make annual debt service payment to the State of California - State Water Resources Control Board - for State Revolving Fund Loan repayment



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
DEBT SERVICE	\$142,697	\$200,444	\$176,736	\$236,320	\$236,320	0.00 %
<b>Total Expenditures</b>	<b>\$142,697</b>	<b>\$200,444</b>	<b>\$176,736</b>	<b>\$236,320</b>	<b>\$236,320</b>	<b>0.00 %</b>
Annual Percentage Change		40.47 %	-11.83 %	33.71 %	0.00 %	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: SEWER REPLACEMENT</b>
<b>Division: UTILITIES &amp; STREETS</b>	<b>Fund Number: 703</b>
<b>Mission Statement:</b>	
To identify and prioritize sewer collection system structural deficiencies through pipeline assessment inspections and prioritize pipe defects for rehabilitation or replacement projects.	
<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
<ul style="list-style-type: none"> <li>• To perform pipeline assessment of 60 miles of sewer mainline to identify defects</li> <li>• To relocate sewer line as necessary</li> <li>• To rehabilitate sewer mainline pipe defects by utilizing trenchless technology</li> <li>• To replace structural pipe deficiencies which may have resulted from earth movement, corrosion &amp; root infiltration</li> </ul>	
<b>Five-Year History</b>	

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$722,590	\$691,609	\$672,062	\$682,560	\$651,090	-4.61 %
OPERATING COSTS	(\$26,339)	(\$315,991)	(\$495,438)	\$47,800	\$56,800	18.83 %
CONTRACTUAL SERVICES	\$108,169	\$256,616	\$220,976	\$1,318,165	\$205,000	-84.45 %
INTERNAL SERVICE CHARGES	\$140,520	\$139,670	\$138,460	\$140,090	\$134,860	-3.73 %
CAPITAL EXPENDITURES	\$0	\$444,200	\$318,734	\$2,642,139	\$600,000	-77.29 %
<b>Total Expenditures</b>	<b>\$944,940</b>	<b>\$1,216,103</b>	<b>\$854,793</b>	<b>\$4,830,754</b>	<b>\$1,647,750</b>	<b>-65.89 %</b>
Annual Percentage Change		28.70 %	-29.71 %	465.14 %	-65.89 %	
Budgeted Staffing Level (FTEs)	8.05	7.55	7.55	6.80	6.30	

# Division Budget Summary

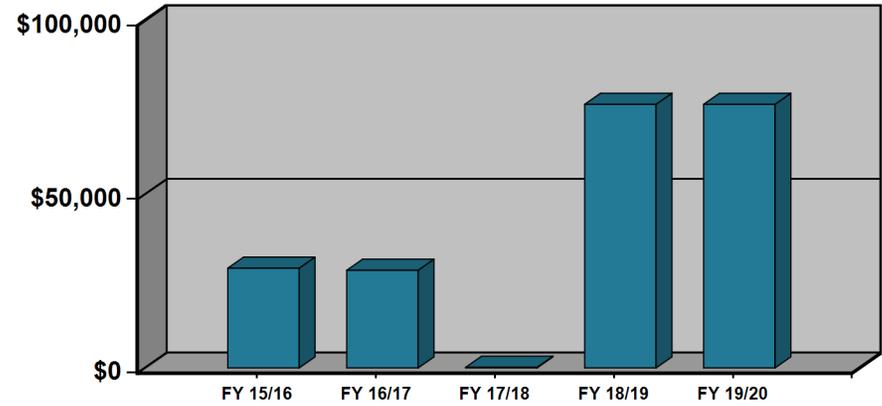
**Department: PUBLIC WORKS** **Fund Title: SEWER REPLACEMENT**

**Division: SUPPORT SERVICES** **Fund Number: 703**

**Mission Statement:**  
 To assist in the assessment of sewer network capacity studies for potential replacing or upsizing of existing sewer mainlines to implement condition assessment and hydraulic analysis programs to restore or improve capacity.

**Selected Service Objectives:** **Five-Year Expenditures**

- To conduct flow monitoring
- To conduct flow studies and analyses



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$179	\$267	\$186	\$1,000	\$1,000	0.00 %
CONTRACTUAL SERVICES	\$28,600	\$27,900	\$0	\$75,000	\$75,000	0.00 %
<b>Total Expenditures</b>	<b>\$28,779</b>	<b>\$28,167</b>	<b>\$186</b>	<b>\$76,000</b>	<b>\$76,000</b>	<b>0.00 %</b>
Annual Percentage Change		-2.13 %	-99.34 %	40,777.80 %	0.00 %	

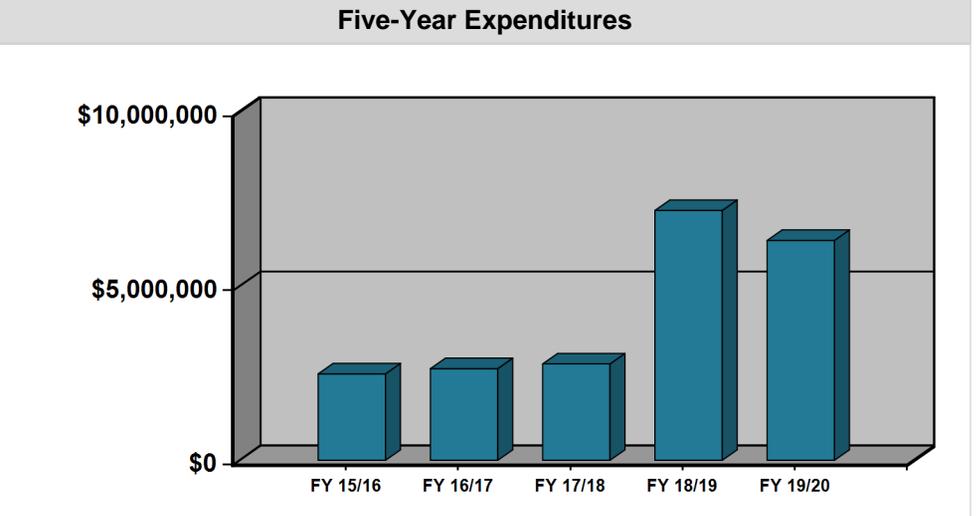
# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: FLEET OPERATIONS**

**Division: SUPPORT SERVICES** **Fund Number: 751**

**Mission Statement:**  
To provide quality service in maintaining the City's Fleet inventory and major pieces of equipment in a safe and reliable condition.

- Selected Service Objectives:**
- To maintain 497 vehicles and mobile equipment
  - To complete preventative maintenance services to unscheduled maintenance services at a ratio of 4 to 1
  - To ensure the fleet operations and maintenance records are in compliance with the Department of Transportation BIT requirements
  - To ensure the City's fueling facilities are in compliance with the California Air Resources Board and Air Quality Management District (AQMD) requirements
  - To monitor change over service contracts and expedite the preparation of new police vehicles for service



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$664,811	\$748,880	\$815,182	\$909,670	\$1,048,320	15.24 %
OPERATING COSTS	\$1,329,588	\$1,323,443	\$1,352,874	\$2,026,750	\$2,053,050	1.30 %
CONTRACTUAL SERVICES	\$437,177	\$512,986	\$555,554	\$899,752	\$893,500	-0.69 %
INTERNAL SERVICE CHARGES	\$52,000	\$48,570	\$45,680	\$54,580	\$50,660	-7.18 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$3,287,276	\$2,272,010	-30.88 %
<b>Total Expenditures</b>	<b>\$2,483,576</b>	<b>\$2,633,879</b>	<b>\$2,769,289</b>	<b>\$7,178,028</b>	<b>\$6,317,540</b>	<b>-11.99 %</b>
Annual Percentage Change		6.05 %	5.14 %	159.20 %	-11.99 %	
Budgeted Staffing Level (FTEs)	7.00	7.00	7.00	7.10	8.10	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	3.00	3.00	3.00	

# Police Department

Effective 7/1/2019

Budgeted 304 FTE Positions

Budgeted 21 Part-Time Positions

## Police Chief

William P. Green

Senior Administrative Secretary (1)

### Police Administration

- Administrative Technician (2)
- Administrative Support Svcs Manager (1)
- Captain (1)
- Communications Supervisor (1)
- Community Policing Technician (1)
- Corporal (1)
- Dispatch Call Taker (4)
- Dispatch Shift Supervisor (4)
- Dispatcher (17)
- Lead Property Control Clerk (1)
- Lieutenant (1)
- Officer (2)
- Property Control Clerk (3)
- Records Specialist (14)
- Records Supervisor (2)
- Secretary (2)
- Senior Administrative Analyst (1)
- Sergeant (3)
- Support Services Supervisor (1)
- Training Specialist (1)

### Field Services

- Administrative Analyst II (2)
- Administrative Clerk (1)
- Captain (1)
- Community Services Officer (6)
- Community Policing Technician (1)
- Computer Forensic Technician (1)
- Corporal (20)
- Evidence Technician (3)
- Lieutenant (6)
- Officer (101)
- Secretary (2)
- Senior Community Services Officer (2)
- Sergeant (12)

### Special Operations

- Animal Service Officer (6)
- Captain (1)
- Code Compliance Inspector (8)
- Community Improvement Program Manager (1)
- Community Policing Technician (5)
- Community Services Officer (1)
- Corporal (6)
- Lieutenant (2)
- Officer (38)
- Records Specialist (2)
- Secretary (2)
- Senior Code Compliance Inspector (2)
- Sergeant (6)
- Supervising Animal Services Officer (1)

# Police Department

Effective 7/1/2019

Budgeted 304 FTE Positions

Budgeted 21 Part-Time Positions

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- Secretary (2)
- Senior Code Compliance Inspector (2)
- Sergeant (6)
- Supervising Animal Services Officer (1)



# Police Department

Fiscal Year 2019-20

## Overview

The Police Department has 304 full time employees (202 sworn and 102 non-sworn) and is comprised of four (4) separate divisions: Office of the Chief of Police, Administrative Services, Field Services and Special Operations. In addition to the main Police Facility there is a contact station located south of Interstate 10.

The Department’s vision statement reads “Dedicated to excellence and professionalism, we are committed to working with the people of Fontana to enhance the safety and security of our diverse community” and their motto is “Service with Integrity.” The Department follows a community-oriented policing philosophy which, through citizen involvement and participation, allows for the greatest impact in helping to address criminal and quality of life issues affecting the people of Fontana.

Code Compliance services complement the law enforcement function by ensuring that local city codes, weed abatement and animal control regulations are adhered to and help sustain a safe and aesthetically pleasing community.

## Goals & Performance Measures

Department Goals	City Council Goal
<b>1</b> To maintain order and security in the community through effective deployment of officers and equipment throughout the City and by responding to calls for service on a 24-7 basis	5
<b>2</b> To provide effective leadership and administrative support by maintaining sound fiscal practices, implementing and utilizing up-to-date technology, providing effective supervision and training, and providing excellent customer service	2
<b>3</b> To enhance partnerships among community residents, foster increased awareness among residents, monitor and assess delivery of services, and stimulate participation in complementary programs and activities	8
<b>4</b> To continue to develop and implement policies to provide better service to the community	5
<b>5</b> To ensure a safe and aesthetically pleasing City through Code Compliance and Animal Services activities	5



# Police Department

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To maintain appropriate levels of response times to calls for service and proactive patrol time for field personnel in correlation to population growth:</b>				
Number of calls for service	129,680	111,159	95,596	1
Response time to Priority One calls (in minutes)	7:30	7:19	7:15	1
Proactive patrol time for officers	53%	52%	51%	1
<b>To maintain Part One Crimes per 1,000 population at equal to existing levels:</b>				
Number of Part One crimes	4,314	3,920	3,568	1
Number of Part One crimes per 1,000 population (crime index)	21.15	19.22	17.49	1
<b>To pursue alternative funding sources to help accommodate service demands:</b>				
Amount secured through alternative funding sources	\$601K	\$1 M	\$950K	2
<b>To maintain traffic collisions per 1,000 population equal to existing levels:</b>				
Number of traffic collision reports processed	3,316	3,149	2,992	1
Number of traffic collisions per 1,000 population	16.26	15.44	14.67	1
<b>To maintain reports and calls for service per officer equal to existing levels:</b>				
Number of non-traffic reports processed	20,339	20,502	20,624	1
Number of reports per sworn position	105	106	106	1
Number of calls for service per sworn position	668	573	493	1
<b>To maintain reports per Records Clerk equal to existing levels:</b>				
Number of reports per Records Clerk	1,479	1,478	1,476	2



# Police Department

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To maintain computer-aided dispatch entries per Dispatcher equal to existing levels:</b>				
Number of computer-aided dispatch entries per Dispatcher	5,187	4,446	3,824	2
<b>To maintain Part One crime clearance rate equal to existing levels:</b>				
Percent of Part One crimes cleared	26%	26%	27%	1
<b>To ensure a safe and aesthetically pleasing City through Code Compliance enforcement and Animal Services activity</b>				
Number of Code Compliance cases	6,728	6,882	7,039	5
Number of Code Compliance cases per 1,000 population	32.98	33.74	34.51	5
Number of Code Compliance cases per Inspector position	672	688	703	5
Number of parcels surveyed for weed/rubbish abatement	100,964	103,464	104,964	5
Number of Animal Services calls for service	9,123	8,512	8,087	5
<b>To positively impact Fontana's youth and reduce crime in residential communities through the Police Explorer Scout and Neighborhood Watch Programs:</b>				
Number of Police Explorer Scouts	31	50	60	3
Number of hours donated to City programs by Explorer Post	19,900	22,000	28,000	3
Number of Neighborhood Watch Programs	152	162	175	3
Number of students graduated from the FLIP program	64	51	62	3

## Accomplishments

- Secured additional grant awards in excess of \$601,000
- Continued partnership with the County of Riverside for animal sheltering services
- The Special Operations Division continues to successfully apply for Alcohol Beverage Control Grants. Funds from the grants assist in various operations to reduce alcohol sales to minors.



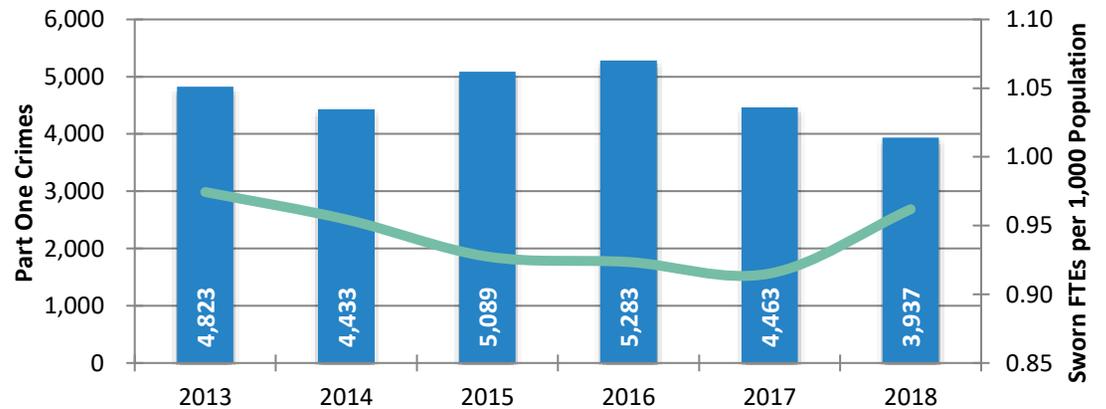
# Police Department

Fiscal Year 2019-20

## Statistics

### Part One Crimes Sworn Positions per 1,000 Population

	2013	2014	2015	2016	2017	2018
Homicide	11	2	7	14	10	8
Rape	33	39	46	69	62	63
Robbery	202	173	213	218	206	195
Assault	480	496	542	569	437	443
Burglary	872	686	764	697	563	542
Larceny	2,217	2,191	2,474	2,550	2,292	1,773
GTA	999	833	1,031	1,149	881	903
Arson	9	13	12	17	12	10
<b>Part One Crimes</b>	<b>4,823</b>	<b>4,433</b>	<b>5,089</b>	<b>5,283</b>	<b>4,463</b>	<b>3,937</b>
Sworn FTEs/1,000 Population	0.97	0.95	0.93	0.92	0.92	0.96



■ Part One Crimes    — Sworn FTEs/1,000 Population

## Departmental Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year	
<b>POLICE</b>								
101	GENERAL FUND	POLICE CHIEF ADMIN	868,013	556,522	662,164	606,195	605,900	-0.05 %
101	GENERAL FUND	PD ADMIN	7,128,373	7,694,689	8,819,127	9,007,843	9,302,810	3.27 %
101	GENERAL FUND	FIELD SERVICES	26,448,035	27,452,189	29,096,597	32,664,886	34,628,060	6.01 %
101	GENERAL FUND	SPECIAL OPERATIONS	13,608,881	15,744,488	16,162,853	17,224,850	16,372,050	-4.95 %
		<b>TOTAL GENERAL FUND</b>	<b>48,053,302</b>	<b>51,447,888</b>	<b>54,740,741</b>	<b>59,503,774</b>	<b>60,908,820</b>	<b>2.36 %</b>
102	CITY TECHNOLOGY	PD ADMIN	35,658	44,140	28,598	24,256	21,180	-12.68 %
102	CITY TECHNOLOGY	FIELD SERVICES	2,275	1,013	16,186	23,683	15,100	-36.24 %
104	OFFICE OF EMERGENCY SVCS	SPECIAL OPERATIONS	35,344	37,141	39,993	48,980	49,170	0.39 %
110	GF OPERATING PROJECTS	PD ADMIN	0	1,736	11,571	42,504	0	-100.00 %
110	GF OPERATING PROJECTS	FIELD SERVICES	0	60,531	27,998	21,771	0	-100.00 %
110	GF OPERATING PROJECTS	SPECIAL OPERATIONS	296,590	147,692	675,014	755,455	875,810	15.93 %
222	CRIME PREV ASSET SEIZURE	SPECIAL OPERATIONS	25,402	18,894	22,248	28,000	31,500	12.50 %
223	FEDERAL ASSET SEIZURE	PD ADMIN	0	2,880	596,262	1,580,578	352,000	-77.73 %
223	FEDERAL ASSET SEIZURE	FIELD SERVICES	382,020	177,278	12,312	50,540	77,710	53.76 %
223	FEDERAL ASSET SEIZURE	SPECIAL OPERATIONS	1,526,373	1,583,258	2,552,618	2,470,720	1,738,230	-29.65 %
224	STATE ASSET SEIZURE	FIELD SERVICES	0	0	14,530	115,470	0	-100.00 %
224	STATE ASSET SEIZURE	SPECIAL OPERATIONS	38,490	39,598	42,448	42,960	44,470	3.51 %
225	PD TRAFFIC SAFETY	SPECIAL OPERATIONS	380,529	344,023	298,605	314,808	199,500	-36.63 %
301	GRANTS	PD ADMIN	0	0	0	3,021	0	-100.00 %
301	GRANTS	FIELD SERVICES	17,202	42,973	463,934	267,203	234,320	-12.31 %
301	GRANTS	SPECIAL OPERATIONS	(37,738)	10,506	16,531	643,100	0	-100.00 %
321	FED LAW ENF BLOCK GRANT	FIELD SERVICES	1,690,024	987,114	210,015	179,577	0	-100.00 %
322	STATE COPS AB3229	FIELD SERVICES	294,299	329,658	518,336	425,676	450,000	5.71 %
362	CDBG	FIELD SERVICES	233,000	0	0	0	0	0.00 %
362	CDBG	SPECIAL OPERATIONS	0	230,584	225,373	242,375	232,500	-4.07 %
636	POLICE CAPITAL FACILITIES	PD ADMIN	0	73,921	363,932	464,235	0	-100.00 %
		<b>TOTAL OTHER FUNDS</b>	<b>4,919,468</b>	<b>4,132,940</b>	<b>6,136,505</b>	<b>7,744,912</b>	<b>4,321,490</b>	<b>-44.20 %</b>
		<b>TOTAL POLICE</b>	<b>52,972,769</b>	<b>55,580,828</b>	<b>60,877,246</b>	<b>67,248,686</b>	<b>65,230,310</b>	<b>-3.00 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>288.00</b>	<b>290.00</b>	<b>293.00</b>	<b>301.00</b>	<b>304.00</b>	<b>1.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>33.00</b>	<b>31.00</b>	<b>18.00</b>	<b>16.00</b>	<b>21.00</b>	<b>31.25 %</b>

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: POLICE CHIEF ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide professional and cost effective law enforcement services to the community.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To modify/implement programs and services as necessary in response to current economic conditions</li> <li>• To assess and monitor tasks assigned to personnel to ensure the most effective use of time and perform program audits on an as needed basis to determine program efficiency and modify as necessary</li> <li>• To focus on the maintenance of Part 1 crimes per 1,000 population at a level lower than or equal to existing levels</li> <li>• To maintain appropriate levels of response time to calls for service and proactive patrol time for field personnel in correlation to population and growth</li> <li>• To constantly monitor the ongoing State and County prisoner early release programs</li> <li>• To implement new programs or modify existing ones in response to the constantly changing crime trends</li> </ul>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$809,800	\$508,257	\$612,627	\$548,730	\$546,320	-0.44 %
OPERATING COSTS	\$18,403	\$10,185	\$14,763	\$11,750	\$12,100	2.98 %
CONTRACTUAL SERVICES	\$0	\$0	\$4,875	\$13,255	\$11,000	-17.01 %
INTERNAL SERVICE CHARGES	\$39,810	\$38,080	\$29,900	\$32,460	\$36,480	12.38 %
<b>Total Expenditures</b>	<b>\$868,013</b>	<b>\$556,522</b>	<b>\$662,164</b>	<b>\$606,195</b>	<b>\$605,900</b>	<b>-0.05 %</b>
Annual Percentage Change		-35.89 %	18.98 %	-8.45 %	-0.05 %	
Budgeted Staffing Level (FTEs)	3.00	2.00	2.00	2.00	2.00	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: PD ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To ensure the efficient operation of the Department through necessary support services.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To continue to pursue alternative funding sources to accommodate service demands and provide community service programs</li> <li>• To oversee revenues and expenditures to ensure department operates in a fiscally responsible manner</li> <li>• To focus on maintaining the number of reports per Records Clerk at a level equal to existing levels</li> <li>• To provide required and necessary training to employees</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>7,128,373</td> </tr> <tr> <td>FY 16/17</td> <td>7,694,689</td> </tr> <tr> <td>FY 17/18</td> <td>8,819,127</td> </tr> <tr> <td>FY 18/19</td> <td>9,007,843</td> </tr> <tr> <td>FY 19/20</td> <td>9,302,810</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	7,128,373	FY 16/17	7,694,689	FY 17/18	8,819,127	FY 18/19	9,007,843	FY 19/20	9,302,810
Fiscal Year	Expenditure (\$)												
FY 15/16	7,128,373												
FY 16/17	7,694,689												
FY 17/18	8,819,127												
FY 18/19	9,007,843												
FY 19/20	9,302,810												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$5,666,430	\$6,158,123	\$7,161,897	\$7,266,355	\$7,577,300	4.28 %
OPERATING COSTS	\$271,780	\$271,452	\$327,808	\$336,697	\$300,450	-10.77 %
CONTRACTUAL SERVICES	\$888,813	\$929,324	\$952,893	\$992,826	\$999,470	0.67 %
INTERNAL SERVICE CHARGES	\$301,350	\$335,790	\$376,530	\$411,965	\$425,590	3.31 %
<b>Total Expenditures</b>	<b>\$7,128,373</b>	<b>\$7,694,689</b>	<b>\$8,819,127</b>	<b>\$9,007,843</b>	<b>\$9,302,810</b>	<b>3.27 %</b>
Annual Percentage Change		7.94 %	14.61 %	2.14 %	3.27 %	
Budgeted Staffing Level (FTEs)	62.00	64.00	65.00	63.00	63.00	
Budgeted Staffing Level (PT FTEs)	8.00	6.00	6.00	6.00	11.00	

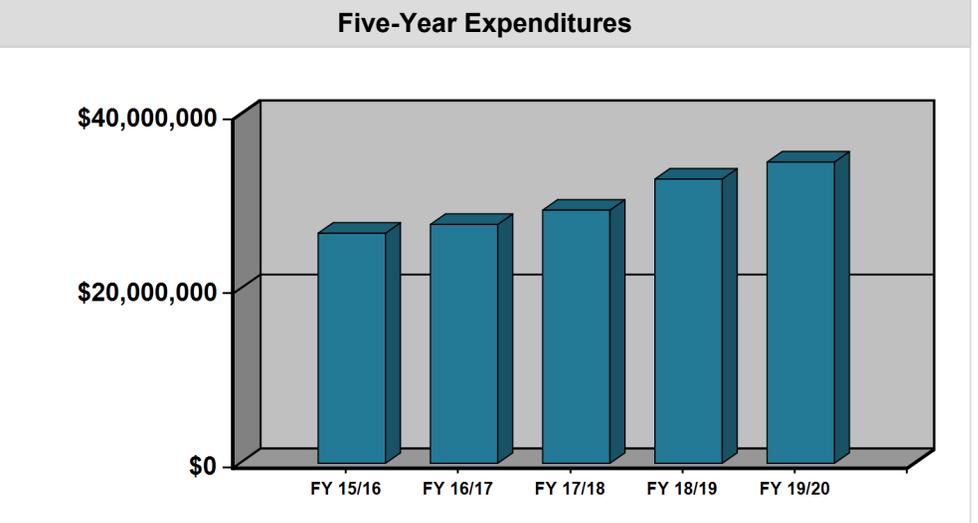
# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To employ problem oriented strategies identifying, responding to, and taking appropriate action in resolving public safety concerns.

- Selected Service Objectives:**
- To continue to monitor free time, part one crimes and response times to respond to new problems as the community changes
  - To focus on the Part One Crime clearance rate at a level lower than or equal to existing levels
  - To focus on maintaining the number of reports and calls for service per officer at a level equal to existing levels
  - To decrease response time to Priority 1 calls
  - To continually enhance our regional efforts affecting crime trends across our neighboring cities



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$23,098,236	\$23,837,173	\$25,359,238	\$28,176,779	\$30,327,810	7.63 %
OPERATING COSTS	\$577,832	\$516,642	\$531,797	\$636,998	\$615,920	-3.31 %
CONTRACTUAL SERVICES	\$262,026	\$436,069	\$409,347	\$749,944	\$568,690	-24.17 %
INTERNAL SERVICE CHARGES	\$2,509,940	\$2,662,305	\$2,796,150	\$3,071,165	\$3,113,140	1.37 %
CAPITAL EXPENDITURES	\$0	\$0	\$65	\$30,000	\$2,500	-91.67 %
<b>Total Expenditures</b>	<b>\$26,448,035</b>	<b>\$27,452,189</b>	<b>\$29,096,597</b>	<b>\$32,664,886</b>	<b>\$34,628,060</b>	<b>6.01 %</b>
Annual Percentage Change		3.80 %	5.99 %	12.26 %	6.01 %	
Budgeted Staffing Level (FTEs)	153.38	152.00	136.67	146.75	158.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	0.00	0.00	0.00	

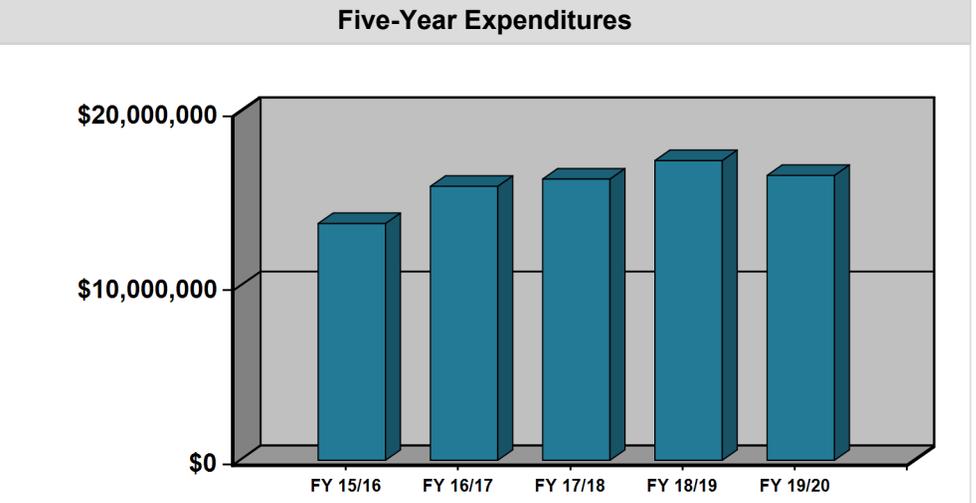
# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide emergency services management and special enforcement support to the Field Services

- Selected Service Objectives:**
- To continue to grow and develop the department’s volunteer and Chaplin programs to assist all divisions of the police department
  - To continue to solve problems through the commitment to the Department’s community oriented problem solving philosophy
  - To work closely with other law enforcement partners to more efficiently and effectively target illegal drug activity
  - To maintain Code Compliance service levels at a level equal to existing levels
  - To maintain Animal Control service levels at existing levels
  - To continue to work collaboratively with the Fire Department to establish newly arranged partnership for emergency services
  - To work closely with KFON to enhance our level of communications with our residents
  - To continue our internet presence by utilizing Social Media websites
  - To work with State and County partners to effectively and efficiently deal with the large number of imposed custodial releases
  - To continue to grow the department’s Explorer Post to enhance recruiting opportunities
  - To enhance visibility to the community by providing Bike Patrol at parks and special events to maintain safety for the community and improve quality of life issues



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$10,858,774	\$12,143,769	\$12,777,506	\$13,731,538	\$12,933,280	-5.81 %
OPERATING COSTS	\$263,730	\$223,749	\$245,214	\$284,372	\$230,700	-18.87 %
CONTRACTUAL SERVICES	\$1,051,727	\$1,424,540	\$1,267,293	\$1,273,540	\$1,219,450	-4.25 %
INTERNAL SERVICE CHARGES	\$1,270,660	\$1,715,633	\$1,797,860	\$1,860,381	\$1,898,620	2.06 %
CAPITAL EXPENDITURES	\$163,990	\$236,797	\$74,979	\$75,019	\$90,000	19.97 %
<b>Total Expenditures</b>	<b>\$13,608,881</b>	<b>\$15,744,488</b>	<b>\$16,162,853</b>	<b>\$17,224,850</b>	<b>\$16,372,050</b>	<b>-4.95 %</b>
Annual Percentage Change		15.69 %	2.66 %	6.57 %	-4.95 %	
Budgeted Staffing Level (FTEs)	52.30	60.03	81.50	81.50	73.50	
Budgeted Staffing Level (PT FTEs)	4.00	4.00	2.00	0.00	0.00	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: CITY TECHNOLOGY</b>
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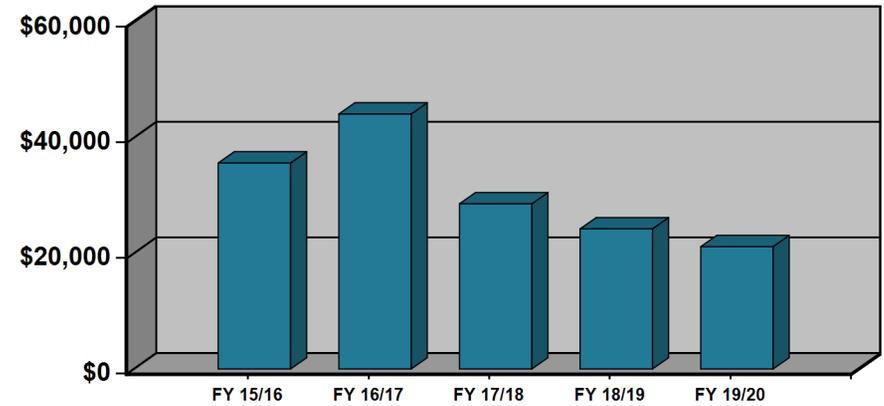
<b>Division: PD ADMIN</b>	<b>Fund Number: 102</b>
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**Mission Statement:**  
To maintain technology needs within the Police Department.

**Selected Service Objectives:**

- To allocate funds as needed for technology related items
- To continue to upgrade policy technology to keep pace with City and Department growth

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$32,306	\$43,235	\$28,598	\$21,708	\$19,680	-9.34 %
CONTRACTUAL SERVICES	\$1,348	\$905	\$0	\$2,548	\$1,500	-41.13 %
CAPITAL EXPENDITURES	\$2,005	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$35,658</b>	<b>\$44,140</b>	<b>\$28,598</b>	<b>\$24,256</b>	<b>\$21,180</b>	<b>-12.68 %</b>
<b>Annual Percentage Change</b>		<b>23.79 %</b>	<b>-35.21 %</b>	<b>-15.18 %</b>	<b>-12.68 %</b>	

# Division Budget Summary

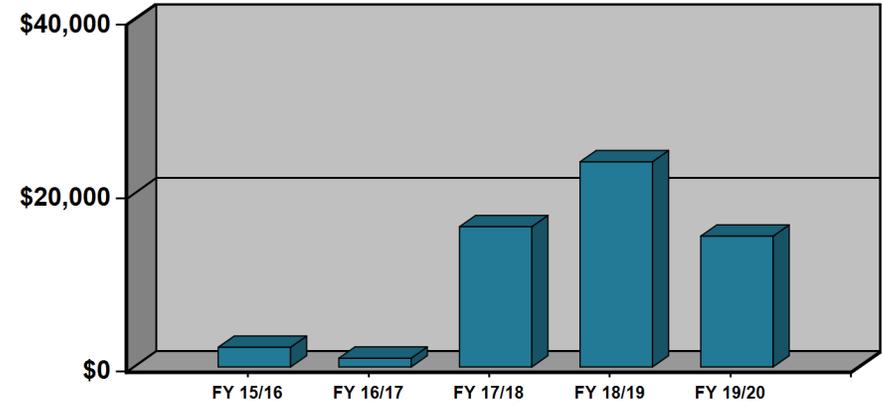
<b>Department: POLICE</b>	<b>Fund Title: CITY TECHNOLOGY</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 102</b>
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**Mission Statement:**  
To provide efficient and effective technology.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To allocate funds as needed for the purchase of technology related items.



## Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$2,275	\$1,013	\$16,186	\$23,683	\$15,100	-36.24 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$2,275</b>	<b>\$1,013</b>	<b>\$16,186</b>	<b>\$23,683</b>	<b>\$15,100</b>	<b>-36.24 %</b>
Annual Percentage Change		-55.47 %	1,497.66 %	46.31 %	-36.24 %	

# Division Budget Summary

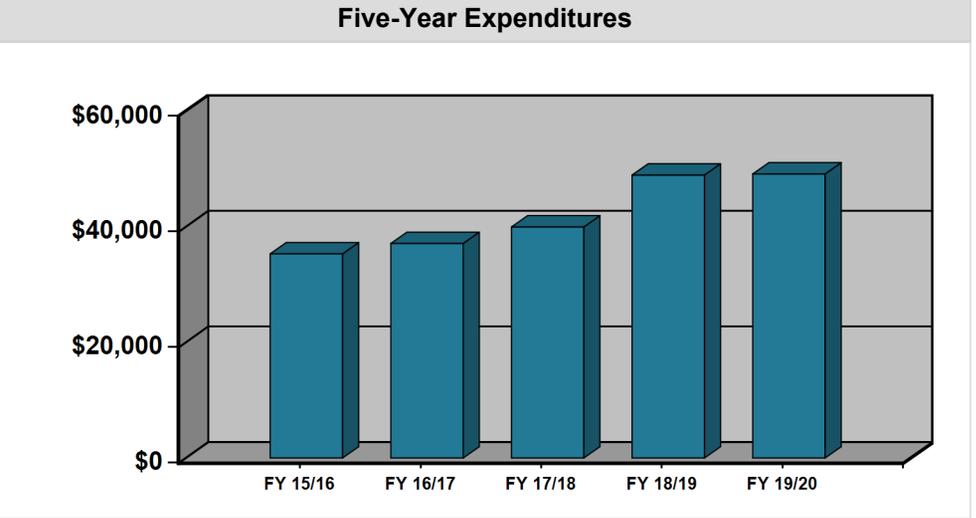
<b>Department: POLICE</b>	<b>Fund Title: OFFICE OF EMERGENCY SVCS</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 104</b>
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**Mission Statement:**  
 To maintain a City-wide fund to ensure the City remains in a "ready state" to respond efficiently to emergencies, disasters and homeland security issues.

**Selected Service Objectives:**

- To seek alternative funding for emergency services and homeland security
- To continue regional involvement in emergency preparedness
- To continue to determine training plans and needs for the City on an annual basis



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	(\$286)	\$2,031	\$3,073	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$35,630	\$35,110	\$36,920	\$48,980	\$49,170	0.39 %
<b>Total Expenditures</b>	<b>\$35,344</b>	<b>\$37,141</b>	<b>\$39,993</b>	<b>\$48,980</b>	<b>\$49,170</b>	<b>0.39 %</b>
<b>Annual Percentage Change</b>		<b>5.08 %</b>	<b>7.68 %</b>	<b>22.47 %</b>	<b>0.39 %</b>	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GF OPERATING PROJECTS</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 110</b>
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**Mission Statement:**  
To partner with the Housing & Urban Development Department to enhance the quality of life in specifically targeted neighborhoods within the City.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To continue to identify and resolve recurring problems in targeted neighborhoods</li> <li>• To increase visibility by utilizing the Bike Unit to patrol City parks, apartment complexes, shopping centers and areas inaccessible to patrol cars</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 15/16</td> <td>300,000</td> </tr> <tr> <td>FY 16/17</td> <td>200,000</td> </tr> <tr> <td>FY 17/18</td> <td>700,000</td> </tr> <tr> <td>FY 18/19</td> <td>800,000</td> </tr> <tr> <td>FY 19/20</td> <td>900,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 15/16	300,000	FY 16/17	200,000	FY 17/18	700,000	FY 18/19	800,000	FY 19/20	900,000
Fiscal Year	Expenditure (\$)												
FY 15/16	300,000												
FY 16/17	200,000												
FY 17/18	700,000												
FY 18/19	800,000												
FY 19/20	900,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$221,423	\$138,582	\$647,214	\$711,675	\$830,760	16.73 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$60,717	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$14,450	\$9,110	\$27,800	\$43,780	\$45,050	2.90 %
<b>Total Expenditures</b>	<b>\$296,590</b>	<b>\$147,692</b>	<b>\$675,014</b>	<b>\$755,455</b>	<b>\$875,810</b>	<b>15.93 %</b>
Annual Percentage Change		-50.20 %	357.04 %	11.92 %	15.93 %	
Budgeted Staffing Level (FTEs)	1.20	0.80	3.71	3.81	4.69	

# Division Budget Summary

**Department: POLICE** **Fund Title: CRIME PREV ASSET SEIZURE**

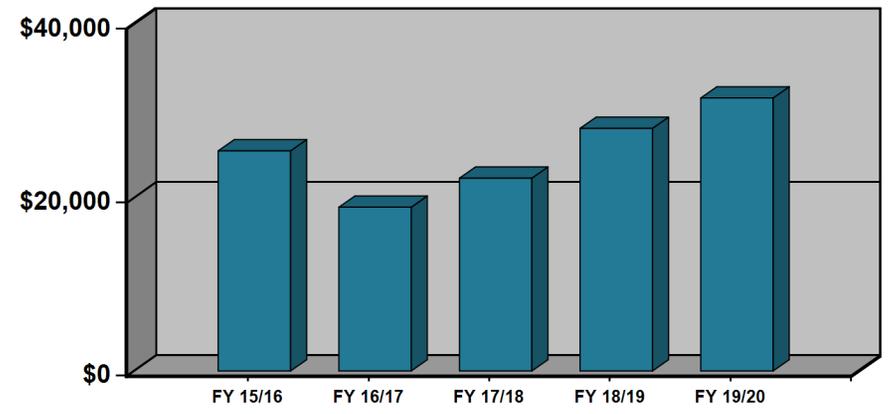
**Division: SPECIAL OPERATIONS** **Fund Number: 222**

**Mission Statement:**  
To fund as many crime prevention programs as possible utilizing funds available from asset seizure cases.

**Selected Service Objectives:**

- To fund supplies for Community Programs such as National Night Out, Neighborhood Watch and Crime Free Multi Housing
- To include funds delegated to the Police Explorer Scout program
- To fund We-Tip service for Fontana Citizens to report any criminal or suspicious activity

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$25,402	\$18,238	\$21,804	\$26,800	\$30,500	13.81 %
CONTRACTUAL SERVICES	\$0	\$656	\$444	\$1,200	\$1,000	-16.67 %
<b>Total Expenditures</b>	<b>\$25,402</b>	<b>\$18,894</b>	<b>\$22,248</b>	<b>\$28,000</b>	<b>\$31,500</b>	<b>12.50 %</b>
Annual Percentage Change		-25.62 %	17.75 %	25.85 %	12.50 %	

# Division Budget Summary

**Department: POLICE** Fund Title: **FEDERAL ASSET SEIZURE**

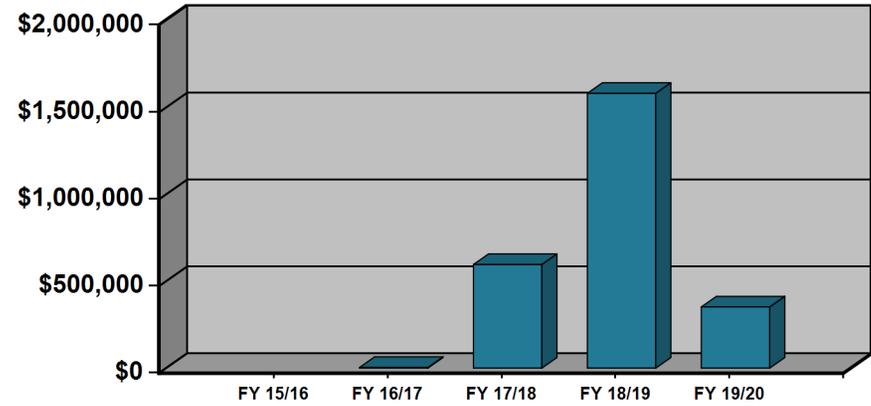
**Division: PD ADMIN** Fund Number: **223**

**Mission Statement:**

To ensure a means of clear communication is available to officers and field staff through the use of up to date technology in order to aid in officer safety and efficiency while serving the community.

**Selected Service Objectives:** **Five-Year Expenditures**

- Work collaboratively with the Information Technology Department
- Replace Mobile Data Computers in police vehicles
- Work within Federal Asset Seizure guidelines



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$3,728	\$808,791	\$352,000	-56.48 %
CONTRACTUAL SERVICES	\$0	\$2,880	\$85,855	\$763,275	\$0	-100.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$506,679	\$8,513	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$2,880</b>	<b>\$596,262</b>	<b>\$1,580,578</b>	<b>\$352,000</b>	<b>-77.73 %</b>
Annual Percentage Change		N/A	20,603.53 %	165.08 %	-77.73 %	

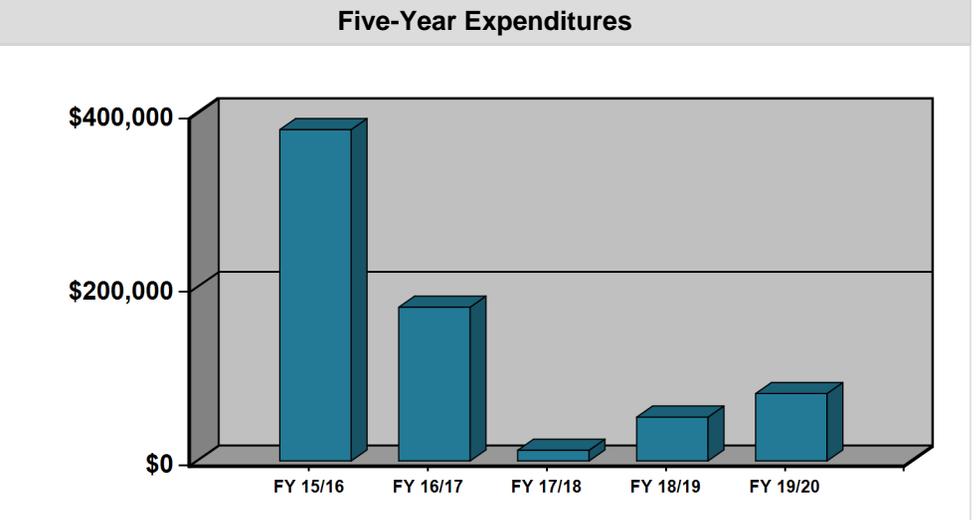
# Division Budget Summary

**Department: POLICE** **Fund Title: FEDERAL ASSET SEIZURE**

**Division: FIELD SERVICES** **Fund Number: 223**

**Mission Statement:**  
 To apply monies seized from drug offenders towards the purchase of equipment and expenses related to authorized law enforcement programs that will best enhance police staff productivity and service to the community.

- Selected Service Objectives:**
- To fund expenses incurred by asset seizure programs
  - To fund law enforcement programs and equipment through available funds
  - To work jointly with the DEA to more effectively target drug related criminal activity
  - To continue to work on a regional approach to effectively target narcotic related activity



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$5,295	\$30,000	\$50,000	66.67 %
OPERATING COSTS	\$393,368	\$176,138	\$7,017	\$12,480	\$10,000	-19.87 %
CONTRACTUAL SERVICES	(\$11,348)	\$1,140	\$0	\$6,260	\$15,000	139.62 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$1,800	\$2,710	50.56 %
<b>Total Expenditures</b>	<b>\$382,020</b>	<b>\$177,278</b>	<b>\$12,312</b>	<b>\$50,540</b>	<b>\$77,710</b>	<b>53.76 %</b>
Annual Percentage Change		-53.59 %	-93.05 %	310.49 %	53.76 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: FEDERAL ASSET SEIZURE</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 223</b>
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**Mission Statement:**  
To apply monies seized from drug offenders towards the purchase of equipment and expenses related to authorized law enforcement programs.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To fund expenses incurred by asset seizure programs</li> <li>• To work more effectively to target drug related criminal activity and increase asset seizure revenues</li> </ul>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$902,551	\$1,064,705	\$1,419,072	\$970,000	\$1,450,000	49.48 %
OPERATING COSTS	\$363,346	\$180,439	\$119,881	\$227,960	\$179,600	-21.21 %
CONTRACTUAL SERVICES	\$30,617	\$84,189	\$3,965	\$16,400	\$30,000	82.93 %
INTERNAL SERVICE CHARGES	\$41,060	\$58,290	\$67,810	\$58,200	\$78,630	35.10 %
CAPITAL EXPENDITURES	\$188,798	\$195,635	\$941,889	\$1,198,160	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$1,526,373</b>	<b>\$1,583,258</b>	<b>\$2,552,618</b>	<b>\$2,470,720</b>	<b>\$1,738,230</b>	<b>-29.65 %</b>
Annual Percentage Change		3.73 %	61.23 %	-3.21 %	-29.65 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: STATE ASSET SEIZURE</b>
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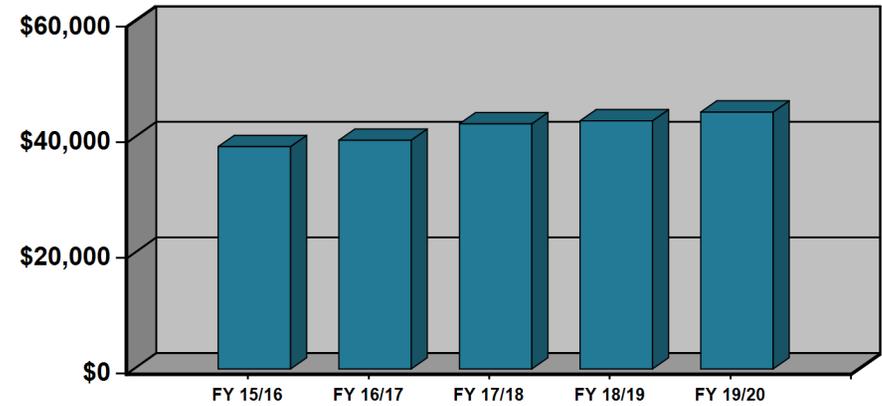
<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 224</b>
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**Mission Statement:**  
To enhance law enforcement abilities within the City by using monies seized from drug offenders.

**Selected Service Objectives:**

- To fund expenses incurred by asset seizure programs
- To pay for permissible law enforcement services, programs and equipment under the state asset seizure guidelines
- To work jointly with the DEA to more effectively target drug related criminal activity
- To work regionally with our neighboring cities to address narcotic related criminal activity

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$36,020	\$37,198	\$40,288	\$40,530	\$42,180	4.07 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$2,470	\$2,400	\$2,160	\$2,430	\$2,290	-5.76 %
<b>Total Expenditures</b>	<b>\$38,490</b>	<b>\$39,598</b>	<b>\$42,448</b>	<b>\$42,960</b>	<b>\$44,470</b>	<b>3.51 %</b>
Annual Percentage Change		2.88 %	7.20 %	1.21 %	3.51 %	
Budgeted Staffing Level (FTEs)	0.50	0.50	0.50	0.50	0.50	

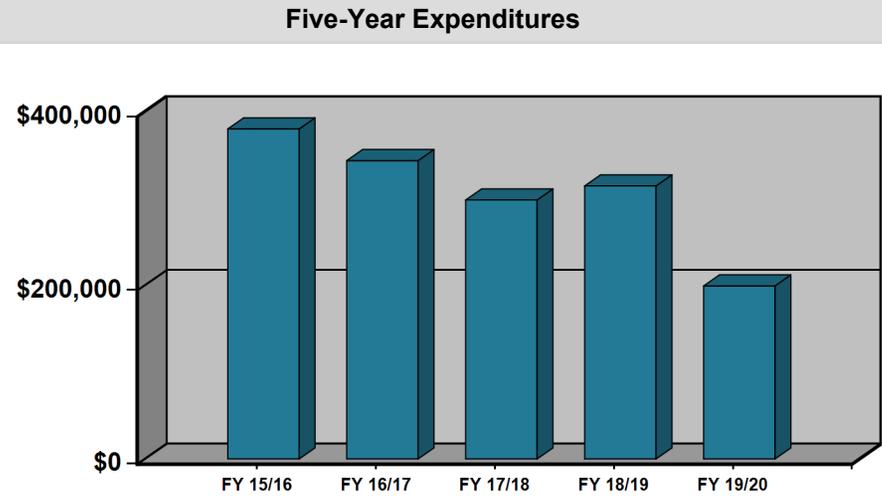
# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: PD TRAFFIC SAFETY</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 225</b>
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**Mission Statement:**  
 To maintain a permanent, self sustaining Traffic Offender Fund for the purpose of receiving and expending fees collected for the impounding/towing of vehicles and use of those funds on traffic enforcement activities.

- Selected Service Objectives:**
- To work to ensure that the Traffic Safety Offender Fund will sustain traffic program related expenses which can reasonably be handled through generated revenues
  - To focus on maintaining or reducing traffic collisions per 1,000 population at a level equal to existing levels



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$257,458	\$290,119	\$225,902	\$135,908	\$0	-100.00 %
OPERATING COSTS	\$31,478	\$27,402	\$35,586	\$124,106	\$149,500	20.46 %
CONTRACTUAL SERVICES	\$63,983	\$26,502	\$37,117	\$54,794	\$50,000	-8.75 %
INTERNAL SERVICE CHARGES	\$27,610	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	\$380,529	\$344,023	\$298,605	\$314,808	\$199,500	-36.63 %
Annual Percentage Change		-9.59 %	-13.20 %	5.43 %	-36.63 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GRANTS</b>
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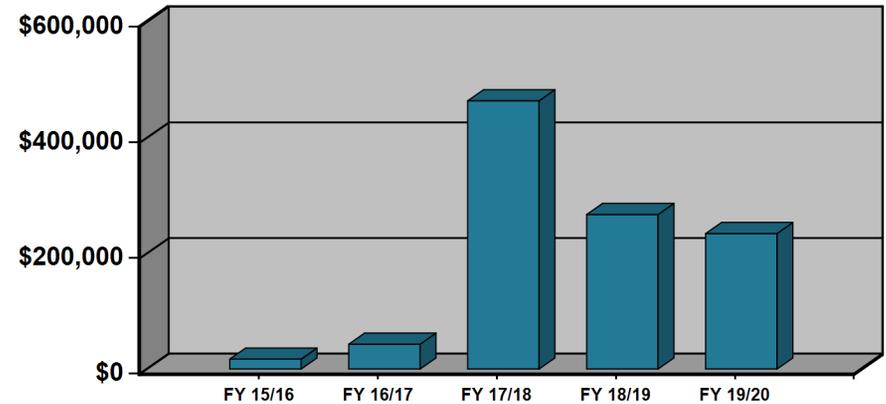
<b>Division: FIELD SERVICES</b>	<b>Fund Number: 301</b>
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**Mission Statement:**  
 To expand innovative crime programs that benefit the Fontana community by seeking available monies through alternative funding sources.

**Selected Service Objectives:**

- To participate in selected multi-agency task force operations that have benefit to the community and law enforcement operations
- To continue participation in the regional grand theft auto task force known as SANCATT
- To continue to seek alternative funding sources that can help deliver frontline law enforcement services, equipment and facilities upgrades and expansion

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$17,202	\$42,973	\$144,092	\$215,030	\$222,270	3.37 %
OPERATING COSTS	\$0	\$0	\$311,842	\$40,713	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$8,000	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$11,460	\$12,050	5.15 %
<b>Total Expenditures</b>	<b>\$17,202</b>	<b>\$42,973</b>	<b>\$463,934</b>	<b>\$267,203</b>	<b>\$234,320</b>	<b>-12.31 %</b>
Annual Percentage Change		149.81 %	979.60 %	-42.40 %	-12.31 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.00	1.00	1.00	

# Division Budget Summary

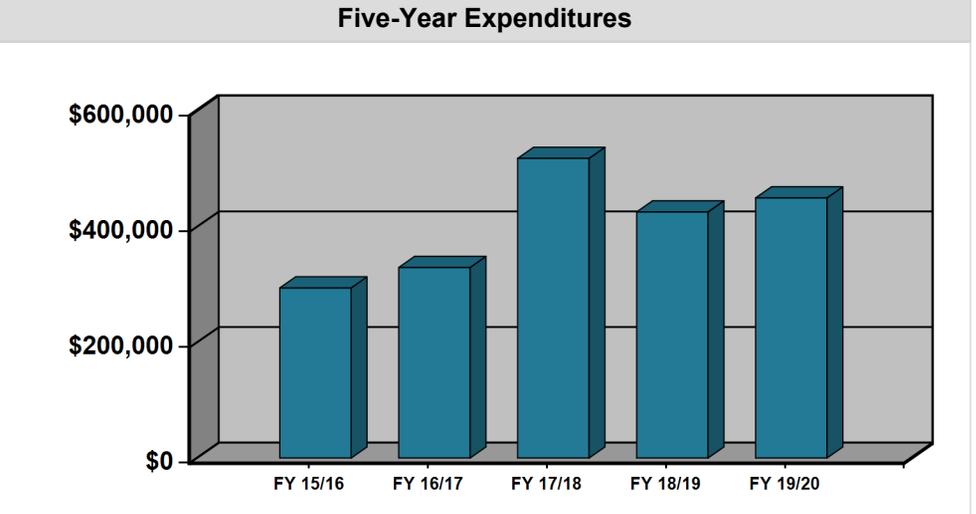
<b>Department: POLICE</b>	<b>Fund Title: STATE COPS AB3229</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 322</b>
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**Mission Statement:**  
 To utilize funds available to expand innovative crime programs which benefit front line law enforcement and the residents of Fontana.

**Selected Service Objectives:**

- To utilize State COPS funds to help fund helicopter patrol services
- To utilize State COPS funds to help fund the Police Cadet Program
- To remain active in the legislative process to ensure funding appropriations from the State budget to law enforcement agencies



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$134,760	\$53,761	\$80,974	\$108,800	\$146,150	34.33 %
OPERATING COSTS	\$124,949	\$35,887	\$174,180	\$22,983	\$60,000	161.06 %
CONTRACTUAL SERVICES	\$0	\$240,010	\$263,181	\$288,673	\$235,920	-18.27 %
INTERNAL SERVICE CHARGES	\$34,590	\$0	\$0	\$5,220	\$7,930	51.92 %
<b>Total Expenditures</b>	<b>\$294,299</b>	<b>\$329,658</b>	<b>\$518,336</b>	<b>\$425,676</b>	<b>\$450,000</b>	<b>5.71 %</b>
Annual Percentage Change		12.01 %	57.23 %	-17.88 %	5.71 %	
Budgeted Staffing Level (PT FTEs)	20.00	20.00	10.00	10.00	10.00	

# Division Budget Summary

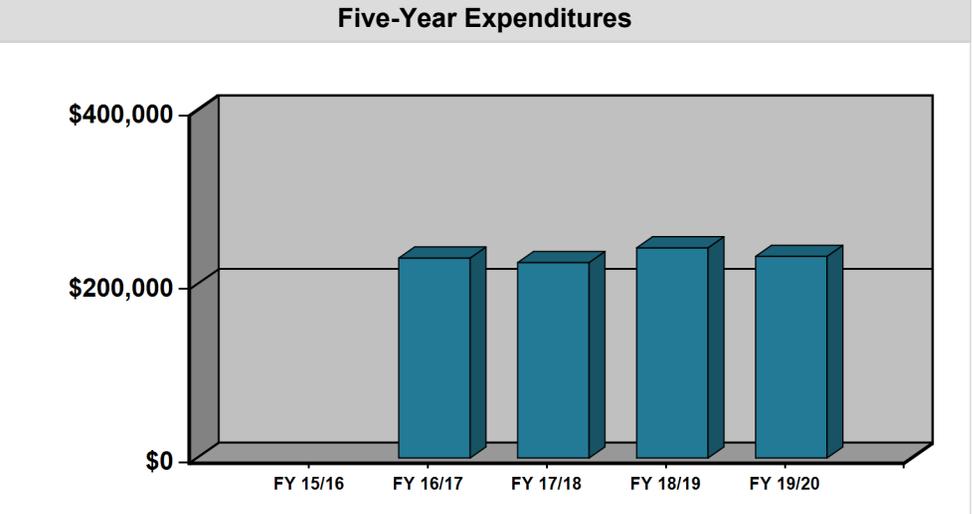
<b>Department: POLICE</b>	<b>Fund Title: CDBG</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 362</b>
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**Mission Statement:**  
 Through the City, partner with the Housing & Urban Development Department to enhance the quality of life in specifically targeted neighborhoods within the City.

**Selected Service Objectives:**

- To continue to identify and resolve recurring problems in targeted neighborhoods
- To increase visibility by utilizing the Bike Unit to patrol City parks, apartment complexes, shopping centers and areas inaccessible for patrol cars



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$230,584	\$225,373	\$242,375	\$232,500	-4.07 %
OPERATING COSTS	\$0	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$230,584</b>	<b>\$225,373</b>	<b>\$242,375</b>	<b>\$232,500</b>	<b>-4.07 %</b>
Annual Percentage Change		N/A	-2.26 %	7.54 %	-4.07 %	

# *Fontana Fire Protection District*

*Organization Chart  
Constitutional Spending Limit  
Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balances  
Fund Revenue Summary  
Fund Revenue Detail  
Total Expenditures  
Schedule of Interfund Transfers  
District Summary – Budget by Fund  
Division Summaries by Fund*

# *Fontana Fire Protection District*

*Organization Chart  
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# Fontana Fire Protection District

Effective 7/1/2019

Budgeted 129 FTE Positions

**Division Chief**  
Jeffrey Birchfield

**Emergency Manager**

**Staff Analyst (1)**

Office Assistant (3)

**Battalion Chief (4)**

**Fire Prevention Supervisor (1)**

**Station 71**  
Captain (6)  
Engineer (6)  
Firefighter (6)  
Firefighter/PM (9)

**Station 72**  
Captain (3)  
Engineer (3)  
Firefighter (3)  
Firefighter/PM (6)

**Station 73**  
Captain (3)  
Engineer (3)  
Firefighter (3)  
Firefighter/PM (6)

**Station 74**  
Captain (3)  
Engineer (3)  
Firefighter/PM (3)

**Station 77**  
Captain (3)  
Engineer (3)  
Firefighter (6)  
Firefighter/PM (6)

**Station 78**  
Captain (3)  
Engineer (3)  
Firefighter (3)  
Firefighter/PM (6)

**Station 79**  
Captain (3)  
Engineer (3)  
Firefighter/PM (3)

- Fire Prevention Officer (4)
- Fire Prevention Specialist (1)
- Front Counter Technician (1)
- Office Assistant (3)
- Senior Plans Examiner (1)

# Fire Protection District

# Constitutional Spending Limit

The voters of California, during a special election in 1979, approved Article XIII(B) of the California State Constitution which provides that the Fire District's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limit.

In 1980 the State Legislature added Section 9710 to the Government Code providing that the governing body of each local jurisdiction must establish, by resolution, an appropriations limit for the following year. The appropriations limit for any fiscal year is equal to the previous year's limit adjusted for population changes and the changes in the US Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided each year by the California Department of Finance.

The Fire District's limitation is calculated each year and established by a resolution of the City Council as part of the annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the Fire District's appropriation limit for Fiscal Year 2019-20 is \$144,312,999. Appropriations subject to the limitation in the 2019-20 Operating Budget total \$34,345,000, which is \$109,967,999 or 76% less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the Fire Protection District, but will be monitored annually and budget adjustments recommended if they are required in future years.

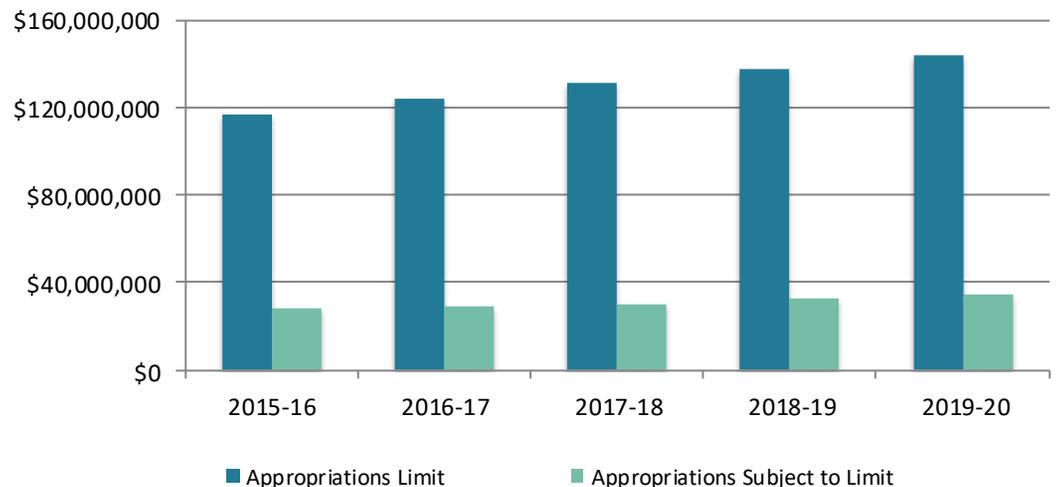
### Appropriations Limit

2018-19 Appropriations Limit	\$137,244,887
2019-20 Adjustment Factors:	
Population (1.25%)	1.0125
Per capita income change (3.85%)	1.0385
Total adjustment	<u>1.0515</u>
2019-20 Appropriations Limit	<u>\$144,312,999</u>

### Appropriations Subject to Limit

Proceeds of taxes	
Less: qualified capital outlay	
Appropriations subject to limit	<u>\$34,345,000</u>
Percentage of Appropriations Limit used	24%

**Five-Year History of Appropriations Limit**





# Fontana Fire Protection District

Fiscal Year 2019-20

## Overview

The Fontana Fire District serves the City of Fontana and its sphere of influence. The District is served by seven fire stations. The district's administrative offices are located at 17001 Upland Avenue and the fire prevention offices are located at City Hall, 8353 Sierra Avenue. The District is staffed with 129 full-time personnel: 113 safety employees and 16 non-safety employees. Emergency response, administrative and support services are provided through a contract under the umbrella of the San Bernardino County Fire Department.

"Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community supported by centralized management and services" is the District's Mission Statement. Its Vision Statement reads, "Committed to providing premier fire services in Southern California." The District's Service Motto is "Duty, Honor, and Community" and its Standard of Commitment is "Where courage, integrity and service meet."

## Goals & Performance Measures

Department Goals		City Council Goal
1	The appropriate response time for all service calls is to arrive on scene in six minutes or less, which allows personnel time to control a fire or mitigate a medical emergency before it has reached its maximum intensity	5
2	To ensure that the City and its residents are prepared to effectively respond to major disasters by providing information and education in fire safety and emergency preparedness	5,8
3	To comply with all Federal, State, and County requirements for emergency response and planning	5
4	To enhance capabilities through technology to expand and improve local business pre-plan program	2
5	To achieve an Insurance Service Office (ISO) rating of a "Class 1" Fire Department	5

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To maintain appropriate levels of response times to calls for service:</b>				
Six minutes or less for 1 <sup>st</sup> Unit	90%	90%	90%	1
Eight minutes or less for 2 <sup>nd</sup> Unit	90%	90%	90%	1
Twelve minutes or less for full assignment	90%	90%	90%	1



# Fontana Fire Protection District

Fiscal Year 2019-20

## Accomplishments

- Completed construction of the Emergency Operations Center (EOC).
- Replaced one (1) fire engine at Fire Station 74

Fontana Fire Protection District  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

		Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>							
396	FONTANA FIRE DISTRICT GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
497	FONTANA FIRE DISTRICT	8,523,545	35,925,530	0	(33,955,500)	(2,282,100)	8,211,475
498	FFD - CFD 2002-2	3,809,961	336,380	0	(225,000)	0	3,921,341
<b>Total Special Revenue Funds</b>		<b>\$12,333,506</b>	<b>\$36,261,910</b>	<b>\$0</b>	<b>(\$34,180,500)</b>	<b>(\$2,282,100)</b>	<b>\$12,132,816</b>
<b>Capital Project Fund:</b>							
696	FIRE CAPITAL PROJECTS	\$3,084,783	\$67,510	\$2,282,100	(\$1,785,900)	\$0	\$3,648,493
<b>TOTAL FIRE DISTRICT FUNDS</b>		<b>\$15,418,289</b>	<b>\$36,329,420</b>	<b>\$2,282,100</b>	<b>(\$35,966,400)</b>	<b>(\$2,282,100)</b>	<b>\$15,781,309</b>

## Fund Revenue Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<b>City Of Fontana</b>	0	0	0	0	0	0.00 %
<b>Fontana Fire District</b>	29,544,049	32,216,792	32,904,461	34,890,142	36,329,420	4.13 %
Special Revenue Funds	29,457,596	32,201,035	32,875,572	34,853,142	36,261,910	4.04 %
396 FONTANA FIRE DIST GRANTS	0	0	66,904	35,242	0	-100.00 %
497 FONTANA FIRE DISTRICT	29,142,582	31,916,997	32,501,669	34,512,900	35,925,530	4.09 %
498 FFD - CFD 2002-2	315,014	284,038	306,999	305,000	336,380	10.29 %
Capital Project Funds	86,453	15,757	28,889	37,000	67,510	82.46 %
696 FIRE CAPITAL PROJECT	86,453	15,757	28,889	37,000	67,510	82.46 %
<b>Total All Entities</b>	29,544,049	32,216,792	32,904,461	34,890,142	36,329,420	4.13 %

# Fontana Fire District Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Fontana Fire District Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>396 - FONTANA FIRE DIST GRANTS</b>						
5349	HOMELAND SECURITY GRANT	0	0	66,904	35,242	0
TOTAL FONTANA FIRE DIST GRANTS REVENUES		0	0	66,904	35,242	0
<b>497 - FONTANA FIRE DISTRICT</b>						
5010	CURRENT SEC & UNSEC	15,947,708	17,617,762	18,487,760	20,000,000	20,800,000
5017	OTHER PROPERTY TAX	0	1,403,459	428,191	0	0
5019	RDA PASS THROUGHs	11,393,941	11,222,299	11,928,430	12,750,000	13,260,000
6310	INTEREST - INVESTMENTS	133,836	4,721	(4,557)	80,000	34,430
5253	FIRE PLANNING FEES	46,295	58,092	47,577	50,000	70,000
5254	FIRE PREVENTION PERMITS	403,741	374,113	337,688	370,000	500,000
5275	FIRE BUILDING FEES	195,896	195,650	170,204	160,000	200,000
5277	ANNUAL FIRE INSPECTIONS	0	10,700	75,208	70,000	35,000
5714	ARCHIVE SCAN FEE	15,064	24,101	25,068	26,800	20,000
6830	CONTRIBUTION FROM CITY	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
TOTAL FONTANA FIRE DISTRICT REVENUES		29,142,582	31,916,997	32,501,669	34,512,900	35,925,530
<b>498 - FFD - CFD 2002-2</b>						
6210	ASSESSMENT/SPECIAL TAX	270,931	268,187	296,642	285,000	285,000
6310	INTEREST - INVESTMENTS	44,083	15,851	10,357	20,000	51,380
TOTAL FFD - CFD 2002-2 REVENUES		315,014	284,038	306,999	305,000	336,380
<b>Capital Project Funds</b>						
<b>696 - FIRE CAPITAL PROJECT</b>						
6310	INTEREST - INVESTMENTS	86,453	15,757	28,889	37,000	67,510
TOTAL FIRE CAPITAL PROJECT REVENUES		86,453	15,757	28,889	37,000	67,510

## Expenditure Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<i>City Of Fontana</i>	0	0	0	0	0	0.00 %
<i>Fontana Fire District</i>	31,369,447	32,418,215	33,194,051	37,085,085	35,966,400	-3.02 %
<i>Special Revenue Funds Total</i>	27,299,005	28,544,436	30,926,045	33,319,684	34,180,500	2.58 %
396 FONTANA FIRE DIST GRANTS	0	0	66,904	35,242	0	-100.00 %
497 FONTANA FIRE DISTRICT	27,299,005	28,544,436	30,859,141	33,124,442	33,955,500	2.51 %
498 FFD - CFD 2002-2	0	0	0	160,000	225,000	40.63 %
<i>Capital Project Funds Total</i>	4,070,442	3,873,779	2,268,006	3,765,401	1,785,900	-52.57 %
696 FIRE CAPITAL PROJECT	4,070,442	3,873,779	2,268,006	3,765,401	1,785,900	-52.57 %
<b>Total All Entities</b>	31,369,447	32,418,215	33,194,051	37,085,085	35,966,400	-3.02 %

**Fontana Fire District**  
**Schedule of Interfund Transfers**

Fiscal Year 2019/2020

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>497 - FONTANA FIRE DISTRICT</b>				
	50100497 - FIRE DISTRICT ADMIN	TO FIRE CAPITAL FUND #696 - EQUIPMENT RESERVE	-	1,632,100
		TO FIRE CAPITAL FUND #696 - PROJECT FUNDING	-	650,000
	Total Budget Unit/Project - 50100497		\$0	\$2,282,100
<b>TOTAL 497 - FONTANA FIRE DISTRICT</b>			<b>\$0</b>	<b>\$2,282,100</b>
<b>696 - FIRE CAPITAL PROJECT</b>				
	50300696 - FIRE CAPITAL PROJECT	FROM FIRE DISTRICT FUND #497 - EQUIPMENT RESERVE	1,632,100	-
		FROM FIRE DISTRICT FUND #497 - PROJECT FUNDING	650,000	-
	Total Budget Unit/Project - 50300696		\$2,282,100	\$0
<b>TOTAL 696 - FIRE CAPITAL PROJECT</b>			<b>\$2,282,100</b>	<b>\$0</b>
<b>Total Fontana Fire District</b>			<b>\$2,282,100</b>	<b>\$2,282,100</b>
<b>Total Interfund Transfers</b>			<b>\$2,282,100</b>	<b>\$2,282,100</b>

## District Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
396	FONTANA FIRE DIST GRANTS	0	0	66,904	35,242	0	-100.00 %
497	FONTANA FIRE DISTRICT	27,299,005	28,544,436	30,859,141	33,124,442	33,955,500	2.51 %
498	FFD - CFD 2002-2	0	0	0	160,000	225,000	40.63 %
696	FIRE CAPITAL PROJECT	4,070,442	3,873,779	2,268,006	3,765,401	1,785,900	-52.57 %
<b>TOTAL FONTANA FIRE DISTRICT</b>		31,369,447	32,418,215	33,194,051	37,085,085	35,966,400	-3.02 %

# Division Budget Summary

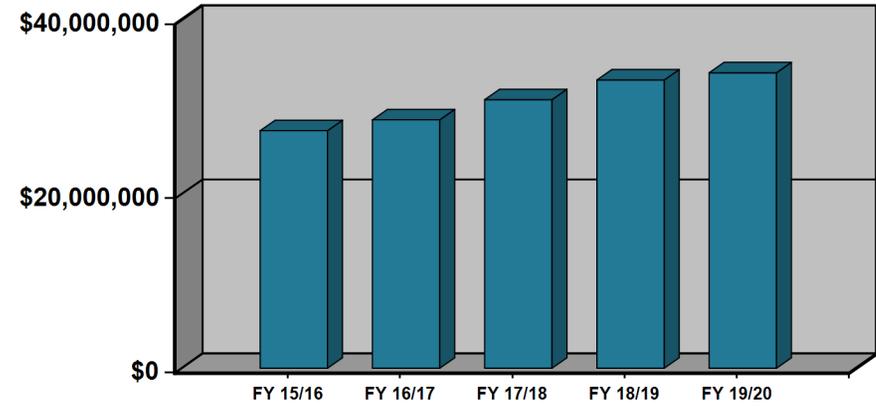
<b>Department: FONTANA FIRE DISTRICT</b>	<b>Fund Title: FONTANA FIRE DISTRICT</b>
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<b>Division: FONTANA FIRE DISTRICT</b>	<b>Fund Number: 497</b>
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**Mission Statement:**  
 Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of the City of Fontana through a balance of regionalized services delivery and accountability to the local community supported by centralized management and services.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
-------------------------------------	-------------------------------

- Additional Fire Emergency Management Position to non-suppression personnel



## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$4,862	\$2,626	\$5,461	\$13,000	\$13,000	0.00 %
OPERATING COSTS	\$4,505	\$2,272	\$9,635	\$7,170	\$5,000	-30.26 %
CONTRACTUAL SERVICES	\$24,445,138	\$25,827,848	\$27,949,446	\$29,759,572	\$30,381,200	2.09 %
CONTRIBUTIONS TO	\$2,844,500	\$2,711,690	\$2,894,600	\$3,344,700	\$3,556,300	6.33 %
Total Expenditures	\$27,299,005	\$28,544,436	\$30,859,141	\$33,124,442	\$33,955,500	2.51 %
Annual Percentage Change		4.56 %	8.11 %	7.34 %	2.51 %	

# Division Budget Summary

<b>Department: FONTANA FIRE DISTRICT</b>	<b>Fund Title: FFD - CFD 2002-2</b>
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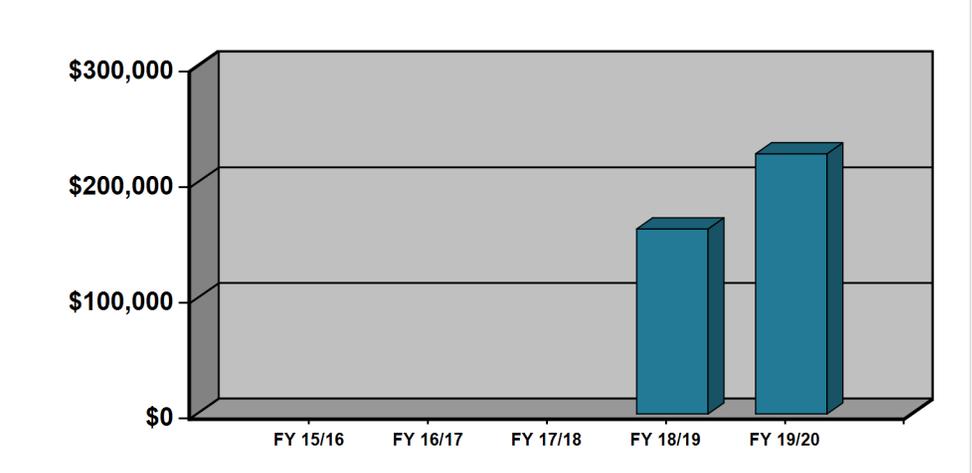
<b>Division: FONTANA FIRE DISTRICT</b>	<b>Fund Number: 498</b>
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**Mission Statement:**

Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of the City of Fontana through a balance of regionalized services delivery and accountability to the local community supported by centralized management and services.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To make technology improvements to training room at Station 72
- To replace obsolete USAR equipment at Station 72
- To replace utility pick-up truck at Station 73



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$0	\$160,000	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$225,000	N/A
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$160,000</b>	<b>\$225,000</b>	<b>40.63 %</b>
<b>Annual Percentage Change</b>		<b>0.00 %</b>	<b>0.00 %</b>	<b>N/A</b>	<b>40.63 %</b>	

# Division Budget Summary

<b>Department: FONTANA FIRE DISTRICT</b>	<b>Fund Title: FIRE CAPITAL PROJECT</b>
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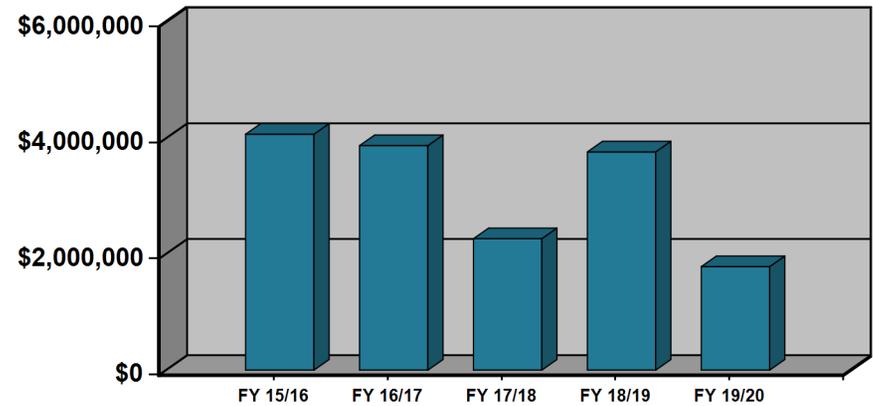
<b>Division: FONTANA FIRE DISTRICT</b>	<b>Fund Number: 696</b>
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**Mission Statement:**

Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of the City of Fontana through a balance of regionalized services, delivery and accountability to the local community supported by centralized management and services.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
-------------------------------------	-------------------------------

- To purchase a new engine for Fire Station 79
- To replace two (2) cardiac monitors
- To purchase five (5) CPR compression machines



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$107,002	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$175,902	\$53,774	\$18,194	\$10,000	\$1,000	-90.00 %
CONTRACTUAL SERVICES	\$224,642	\$311,201	\$218,807	\$84,894	\$547,700	545.16 %
INTERNAL SERVICE CHARGES	\$8,860	\$0	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$3,367,036	\$3,103,004	\$1,580,805	\$3,214,607	\$940,300	-70.75 %
CONTRIBUTIONS TO	\$187,000	\$405,800	\$450,200	\$455,900	\$296,900	-34.88 %
<b>Total Expenditures</b>	<b>\$4,070,442</b>	<b>\$3,873,779</b>	<b>\$2,268,006</b>	<b>\$3,765,401</b>	<b>\$1,785,900</b>	<b>-52.57 %</b>
<b>Annual Percentage Change</b>		<b>-4.83 %</b>	<b>-41.45 %</b>	<b>66.02 %</b>	<b>-52.57 %</b>	

# Community Senior Center *Community Senior Center*



The Community Senior Center has many rooms designed to meet and exceed the needs of the City's residents and seniors, including rooms where the community can participate in classes and leisure activities.

# *Fontana Housing Authority*

*Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balances  
Fund Revenue Detail  
Authority Summary – Budget by Fund  
Division Summaries by Fund*

# *Fontana Housing Authority*

*Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balances  
Fund Revenue Detail  
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Division Summaries by Fund*



# Fontana Housing Authority

Fiscal Year 2019-20

## Overview

The Fontana Housing Authority (FHA) was formed on May 3, 1994, as a separate legal entity governed by California State Housing Authority Law. Its mission is to actively improve, increase and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

As the Fontana Housing Authority implements various programs and projects, specific funding sources are also identified to finance these activities. The initial and primary funding sources have been the Fontana Redevelopment Agency's (RDA) Low and Moderate Income Housing Fund (now defunct) and U.S. Department of Housing and Urban Development Program Grants. Fontana Housing Authority activities are administered through the Housing Division of the Administrative Services Administration Department. Two employees are dedicated to proactively manage various housing programs, projects and activities.

### **Neighborhood Stabilization Program (NSP) I and III**

This program is a Federal grant received by City of Fontana. The program is designed to address the issues associated with foreclosed properties, that are vacant and bank-owned. Through this program, eligible foreclosed properties are identified, purchased, rehabbed and sold to income eligible buyers (120% of median income). Through NSP I & III, the City received \$8.6M. 25% of the NSP funding received is required to be used to purchase, rehab and rent single family homes to low income residents.

### **First Time Home Buyer Programs**

Although not administered by the FHA, programs are available such as the San Bernardino County Homeownership Assistance Program to assist participants with finding an appropriate mortgage lender and available down payment assistance programs. Some participants may also qualify to receive a Housing Choice Voucher (HCV) to offset their mortgage payment. Public Housing and HCV Program participants that meet the eligibility criteria have the option of purchasing a home through the Homeownership Assistance Program. <http://www.hacsb.com/residents/homeownership-assistance-program>

### **Housing Rehabilitation Program (HRP)**

The Housing Rehabilitation Program is funded annually with Community Development Block Grant (CDBG) funds. The program is designed to assist low and moderate income residents of owner-occupied homes to preserve their housing by making needed repairs and code violation corrections. Assistance is offered as a grant and/or 0% interest, no payment loan. There are currently 36 applicants in various stages of processing. To date, approximately \$1.2 million has been spent for these applicants.



# Fontana Housing Authority

Fiscal Year 2019-20

## Overview - continued

### Multi-Family Revitalization Program

This program proactively facilitates the acquisition, substantial rehabilitation and professional management of selected apartment buildings and/or neighborhoods located throughout the City of Fontana. It is specifically designed to address the negative impacts created within the community by substandard apartment buildings and serves as a vehicle for reducing code enforcement activity and Police Department calls for service. The area primarily targeted for program assistance is bordered by Arrow Highway on the north, San Bernardino Avenue on the south, Citrus Avenue on the west and Juniper Avenue on the east.

## Goals & Performance Measures

Department Goals		City Council Goal
1	With the use of Low/Mod funds, Affordable Housing Trust funds, and HOME funds to construct a new affordable, multi-family community. A TCAC application anticipated to be submitted in March 2019.	9
2	Proactively facilitate the acquisition, substantial rehabilitation and professional management of selected apartment buildings and singles family homes located throughout the City	9
3	Administer the Housing Authority's Low and Moderate Income Housing Fund	9
4	Administer the Affordable Housing Trust Fund	9
5	Administer the Federal Community Development Block Grant (CDBG)	9
6	Administer the Federal Emergency Solutions Grant (H-ESG)	7
7	Administer the Federal HOME Program designed for multi-family revitalization and/or new construction	9
8	Administer Federal NSP program designed for the purchase, rehabilitation and re-sale of foreclosed homes	9

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To continue to create home ownership opportunities:</b>				
Number of Neighborhood Stabilization Program homes purchased (I & III)	0	0	1	6
Number of Neighborhood Stabilization Program homes rehabbed (I & III)	1	2	1	6
Number of Neighborhood Stabilization Program homes rented (I & III)	0	2	2	2,6
Number of Neighborhood Stabilization Program homes sold (I & III)	0	1	1	6



# Fontana Housing Authority

Fiscal Year 2019-20

## Goals & Performance Measures - continued

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To continue to create and/or preserve affordable multi-family housing:</b>				
Number of units acquired and/or preserved	0	0	0	2
Number of units rehabilitated	0	0	0	2
Number of units created	69	0	60	1
<b>To continue to create and/or preserve affordable senior multifamily housing:</b>				
Number of units acquired and/or preserved	0	0	0	2
Number of units rehabilitated	0	0	0	2
Number of units created	0	0	0	4

## Accomplishments

- Continued to administer \$772,667 in HOME funds and \$166,466 in H-ESG
- The Sierra/Ramona project is a proposed development of 60 affordable, multi-family units with land acquisition in March 2018 and a TCAC application anticipated to be submitted in March 2019

Fontana Housing Authority  
 Unreserved Fund Balances  
 Fiscal Year 2019/2020

		Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>							
290	SUCCESSOR TO LOW/MOD INCOME HOUSING	\$193,021	\$2,700	\$0	\$0	\$0	\$195,721
297	HOUSING AUTHORITY - LMIHF	12,975,944	672,100	0	(909,860)	0	12,738,184
<b>Total Special Revenue Funds</b>		<b>\$13,168,965</b>	<b>\$674,800</b>	<b>\$0</b>	<b>(\$909,860)</b>	<b>\$0</b>	<b>\$12,933,905</b>
<b>Capital Project Fund:</b>							
638	AFFORDABLE HOUSING TRUST	\$3,054,750	\$577,020	\$0	(\$500)	\$0	\$3,631,270
697	FONTANA HOUSING AUTHORITY	2,059,999	225,370	0	(667,550)	0	1,617,819
<b>Total Capital Project Funds</b>		<b>\$5,114,749</b>	<b>\$802,390</b>	<b>\$0</b>	<b>(\$668,050)</b>	<b>\$0</b>	<b>\$5,249,089</b>
<b>TOTAL HOUSING AUTHORITY FUNDS</b>		<b>\$18,283,714</b>	<b>\$1,477,190</b>	<b>\$0</b>	<b>(\$1,577,910)</b>	<b>\$0</b>	<b>\$18,182,994</b>

## Fund Revenue Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<b>Housing Authority</b>	1,852,692	1,289,269	1,247,317	1,532,290	1,477,190	-3.60 %
Special Revenue Funds	639,241	416,830	440,002	487,200	674,800	38.51 %
290 HOUSING SUCCESSOR-LOW/MOD	2,890	975	738	1,200	2,700	125.00 %
297 HOUSING AUTHORITY - LMIHF	636,351	415,855	439,264	486,000	672,100	38.29 %
Capital Project Funds	1,213,451	872,439	807,315	1,045,090	802,390	-23.22 %
638 AFFORDABLE HOUSING TRUST	981,458	654,239	731,461	804,000	577,020	-28.23 %
697 FONTANA HOUSING AUTHORITY	231,993	218,200	75,854	241,090	225,370	-6.52 %
<b>Total All Entities</b>	1,852,692	1,289,269	1,247,317	1,532,290	1,477,190	-3.60 %

# Housing Authority Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>Housing Authority Revenue Detail</i></b>						
<b>Special Revenue Funds</b>						
<b>290 - HOUSING SUCCESSOR-LOW/MOD</b>						
6310	INTEREST - INVESTMENTS	2,890	975	738	1,200	2,700
TOTAL HOUSING SUCCESSOR-LOW/MOD REVENUES		2,890	975	738	1,200	2,700
<b>297 - HOUSING AUTHORITY - LMIHF</b>						
6310	INTEREST - INVESTMENTS	145,536	(54,568)	72,244	100,000	236,100
6313	INTEREST - HOUSING NOTES	381,342	302,486	205,613	250,000	250,000
6332	MISC RENTS/LEASES	0	61,387	62,558	25,000	75,000
6450	MISCELLANEOUS INCOME	109,473	106,550	98,849	111,000	111,000
TOTAL HOUSING AUTHORITY - LMIHF REVENUES		636,351	415,855	439,264	486,000	672,100
<b>Capital Project Funds</b>						
<b>638 - AFFORDABLE HOUSING TRUST</b>						
6310	INTEREST - INVESTMENTS	22,454	10,767	7,256	18,000	47,020
5257	HOUSING FEE-RESIDENT SFD	652,050	240,300	(72,179)	400,000	250,000
5258	HOUSING FEE-RESIDENT MFD	69,090	45,402	25,004	40,000	40,000
5259	HOUSING FEE-COMM OFFICE	49,395	0	6,166	20,000	20,000
5262	HOUSING FEE-COMM RETAIL	9,877	70,970	61,824	55,000	50,000
5263	HOUSING FEE-INDUST MFG	9,353	0	983	21,000	20,000
5264	HOUSING FEE-INDUST WARE	169,237	34,350	244,129	250,000	150,000
6830	CONTRIBUTION FROM CITY	0	252,450	458,279	0	0
TOTAL AFFORDABLE HOUSING TRUST REVENUES		981,458	654,239	731,461	804,000	577,020
<b>697 - FONTANA HOUSING AUTHORITY</b>						
6310	INTEREST - INVESTMENTS	34,934	14,796	12,920	18,000	37,310
6313	INTEREST - HOUSING NOTES	42,809	66,792	0	75,000	55,000
6330	LEASES - CELL TOWERS	20,628	20,628	20,628	23,000	23,000
6332	MISC RENTS/LEASES	114,898	98,947	38,431	115,040	100,010
6450	MISCELLANEOUS INCOME	18,724	17,037	3,875	10,050	10,050
TOTAL FONTANA HOUSING AUTHORITY REVENUES		231,993	218,200	75,854	241,090	225,370

## Authority Summary

Fund	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Current Budget	2019/2020 New Budget	% Change From Prior Year
<b>Housing Authority</b>	620,116	516,294	4,625,718	6,179,329	1,577,910	-74.46 %
<b>Special Revenue Funds Total</b>	338,817	367,206	4,226,690	4,363,279	909,860	-79.15 %
297 HOUSING AUTHORITY - LMIHF	338,817	367,206	4,226,690	4,363,279	909,860	-79.15 %
<b>Capital Project Funds Total</b>	281,298	149,089	399,028	1,816,050	668,050	-63.21 %
638 AFFORDABLE HOUSING TRUST	2,305	0	0	1,000,500	500	-99.95 %
697 FONTANA HOUSING AUTHORITY	278,993	149,089	399,028	815,550	667,550	-18.15 %
<b>Total All Entities</b>	620,116	516,294	4,625,718	6,179,329	1,577,910	-74.46 %

## Agency Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
297	HOUSING AUTHORITY - LMIHF	338,817	367,206	4,226,690	4,363,279	909,860	-79.15 %
638	AFFORDABLE HOUSING TRUST	2,305	0	0	1,000,500	500	-99.95 %
697	FONTANA HOUSING AUTHORITY	278,993	149,089	399,028	815,550	667,550	-18.15 %
<b>TOTAL HOUSING AUTHORITY</b>		620,116	516,294	4,625,718	6,179,329	1,577,910	-74.46 %
<b>Total Budgeted Full-Time Positions</b>		3.00	3.00	2.00	1.50	1.04	-30.67 %

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN** **Fund Title: HOUSING AUTHORITY - LMIHF**

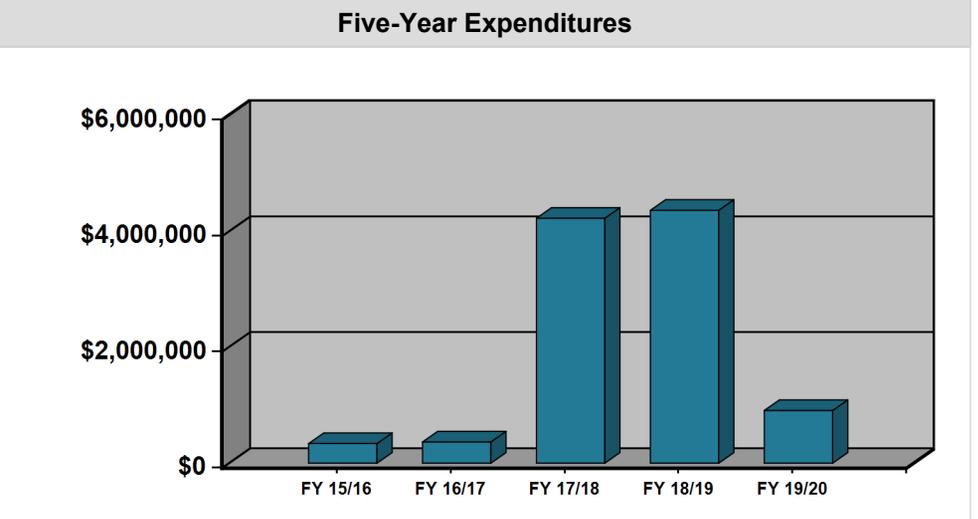
**Division: HOUSING DEVELOPMENT** **Fund Number: 297**

**Mission Statement:**  
To continue to pursue financing alternatives to help actively improve, increase and develop quality neighborhoods and affordable housing opportunities throughout the City of Fontana.

**Selected Service Objectives:**

- To continue to administer funds for oversight, monitoring and project management
- To use existing and potential funds to assist in creating and acquiring/rehabilitating affordable housing units
- To close out project with Developer constructing a new affordable, multifamily community near the former Westech College
- To finalize City loan closing with Developer to construct a new affordable, multifamily apartment community on the SW corner of Sierra Ave & Ramona Ave

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$7,392	\$152,404	\$174,523	\$189,330	\$159,920	-15.53 %
OPERATING COSTS	\$106,081	\$121,716	\$113,399	\$63,102	\$142,670	126.09 %
CONTRACTUAL SERVICES	\$196,239	(\$96,653)	\$817,003	\$4,052,347	\$55,500	-98.63 %
INTERNAL SERVICE CHARGES	\$5,800	\$16,520	\$15,250	\$17,100	\$14,870	-13.04 %
CAPITAL EXPENDITURES	\$2,606	\$18	\$3,056,115	\$1,500	\$0	-100.00 %
CONTRIBUTIONS TO	\$20,700	\$173,200	\$50,400	\$39,900	\$536,900	1,245.61 %
<b>Total Expenditures</b>	<b>\$338,817</b>	<b>\$367,206</b>	<b>\$4,226,690</b>	<b>\$4,363,279</b>	<b>\$909,860</b>	<b>-79.15 %</b>
Annual Percentage Change		8.38 %	1,051.04 %	3.23 %	-79.15 %	
Budgeted Staffing Level (FTEs)	0.00	1.04	1.04	1.09	0.90	

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN**      **Fund Title: AFFORDABLE HOUSING TRUST**

**Division: HOUSING DEVELOPMENT**      **Fund Number: 638**

**Mission Statement:**

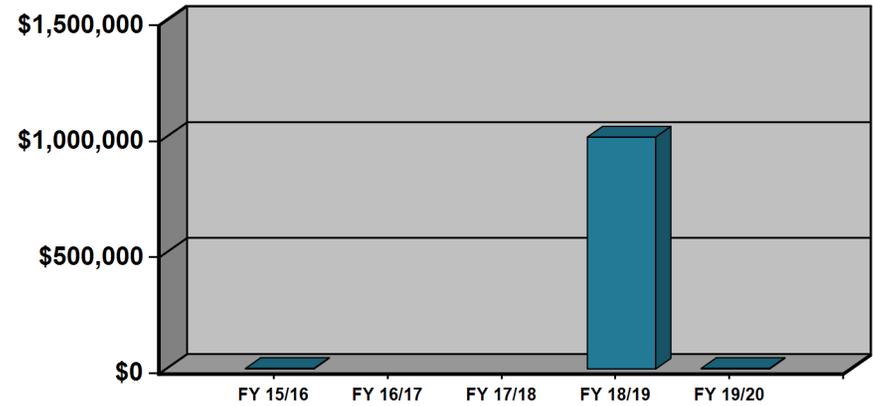
To enhance the public welfare and assure that future housing and non-residential development contributes to the attainment of the City's affordable housing goals by increasing the production of residential units affordable to households of very-low, low, and moderate income, and by providing funds for the development of very-low, low, and moderate income housing.

**Selected Service Objectives:**

- To administer and comply with the Affordable Housing Trust Fund regulations
- To construct, rehabilitate or subsidize affordable housing or assist other government entities, private organizations or individuals to do so

Unspent project funding in FY 2018-19 will carry forward into FY 2019-20 with the First Quarter Budget Review

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$5	\$0	\$0	\$500	\$500	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$1,000,000	\$0	-100.00 %
CONTRIBUTIONS TO	\$2,300	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$2,305</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,500</b>	<b>\$500</b>	<b>-99.95 %</b>
Annual Percentage Change		-100.00 %	0.00 %	N/A	-99.95 %	

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN** **Fund Title: FONTANA HOUSING AUTHORITY**

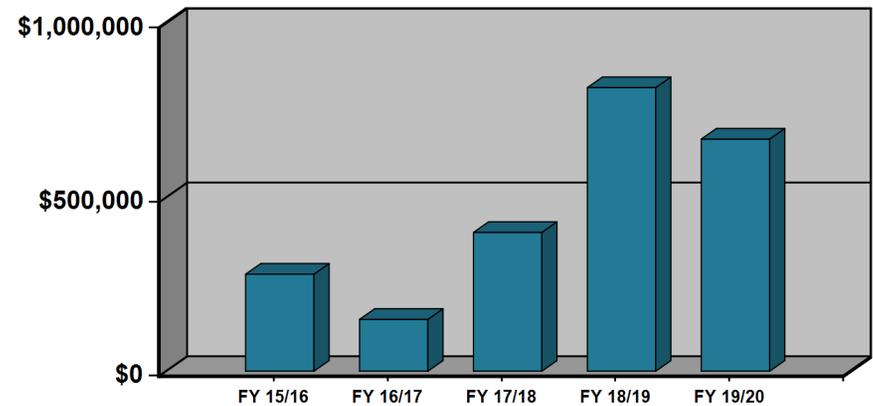
**Division: HOUSING DEVELOPMENT** **Fund Number: 697**

**Mission Statement:**

To actively improve, increase and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

**Selected Service Objectives:** **Five-Year Expenditures**

- To continue implementation of the Multifamily Revitalization Program designed to facilitate the acquisition, substantial rehabilitation and professional management of selected apartment projects and/or neighborhoods
- To make capital improvements to Fontana Housing Authority-owned properties in order to maintain the City's standard of high quality affordable housing



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	% Change From Prior Year
PERSONNEL SERVICES	\$156,892	\$1,527	\$1,565	\$0	\$6,500	N/A
OPERATING COSTS	\$56,951	\$27,595	\$35,559	\$121,550	\$129,050	6.17 %
CONTRACTUAL SERVICES	\$231	\$37,547	\$312,243	\$658,000	\$464,000	-29.48 %
INTERNAL SERVICE CHARGES	\$10,620	\$420	\$370	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$16,500	\$36,000	\$990	\$0	\$0	0.00 %
CONTRIBUTIONS TO	\$37,800	\$46,000	\$48,300	\$36,000	\$68,000	88.89 %
<b>Total Expenditures</b>	<b>\$278,993</b>	<b>\$149,089</b>	<b>\$399,028</b>	<b>\$815,550</b>	<b>\$667,550</b>	<b>-18.15 %</b>
Annual Percentage Change		-46.56 %	167.64 %	104.38 %	-18.15 %	
Budgeted Staffing Level (FTEs)	1.04	0.00	0.00	0.00	0.00	

# Senior Prom Senior Prom



The "Senior" Prom held at the Fontana Senior Community Center. Must be 55+ or accompanied by a senior.

# *Fontana Community Foundation*

*Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balance  
Fund Revenue Detail  
Foundation Summary – Budget by Fund  
Division Summaries by Fund*

# *Fontana Community Foundation*

*Overview, Goals & Performance Measures, Accomplishments  
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Division Summaries by Fund*



# Fontana Community Foundation

Fiscal Year 2019-20

## Overview

The Fontana Community Foundation was created on April 27, 2005 and is a separate legal entity of the City governed by California State Law. The Foundation is legally chartered as a Section 501(c)(3) non-profit organization within the Internal Revenue Code. The Foundation oversees the actions of unincorporated divisions (such as the Fontana Library Foundation Division) within the City structure. The annual Foundation budget identifies the current efforts to receive, invest, and utilize funds and property for the purposes for which the Foundation (and unincorporated divisions) was formed. To accomplish these objectives, the annual budget contains the revenue and expenditure projections associated with the Foundation’s work plan for the year.

## Goals & Performance Measures

Department Goals		City Council Goal
1	To lessen the burdens of government by aiding and assisting in the implementation, improvement and maintenance of public services which preserve and promote the health, welfare and education of residents	7
2	To receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts and bequests for the purposes for which the Foundation was formed	7
3	To meet all legal and contractual obligations related to Foundation activities	7
4	To continue to promptly and professionally evaluate proposals that may come before the Foundation	7

Performance Measures	Actual 2017-18	Estimated 2018-19	Target 2019-20	Department Goal
<b>To raise funds annually in support of various projects and programs:</b> Amount of funds raised in support of various projects and programs	\$0	\$0	\$500	1,2

## Accomplishments

- Worked with grant consulting firm

Fontana Community Foundation  
 Unreserved Fund Balance  
 Fiscal Year 2019/2020

	Estimated Fund Balance June 30, 2019	Budget				Projected Fund Balance June 30, 2020
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Fund:</b>						
499 COMMUNITY FOUNDATION	\$131,877	\$1,850	\$0	(\$500)	\$0	\$133,227

# Community Foundation Revenues

## Five-Year Summary

		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Community Foundation Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>499 - COMMUNITY FOUNDATION</b>						
6310	INTEREST - INVESTMENTS	1,985	670	507	750	1,850
6425	DONATIONS	5	6	0	0	0
TOTAL COMMUNITY FOUNDATION REVENUES		1,991	676	507	750	1,850

## Foundation Summary

Fund	Division	2015/2016 Actual	2016/2017 Actual	2017/2018 Actual	2018/2019 Current	2019/2020 New Budget	% Change From Prior Year
499	COMMUNITY FOUNDATION	20	84	70	500	500	0.00 %
	<b>TOTAL COMMUNITY FOUNDATION</b>	20	84	70	500	500	0.00 %

# Division Budget Summary

<b>Department: CITY ADMINISTRATION</b>	<b>Fund Title: COMMUNITY FOUNDATION</b>
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<b>Division: CITY MANAGER</b>	<b>Fund Number: 499</b>
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**Mission Statement:**

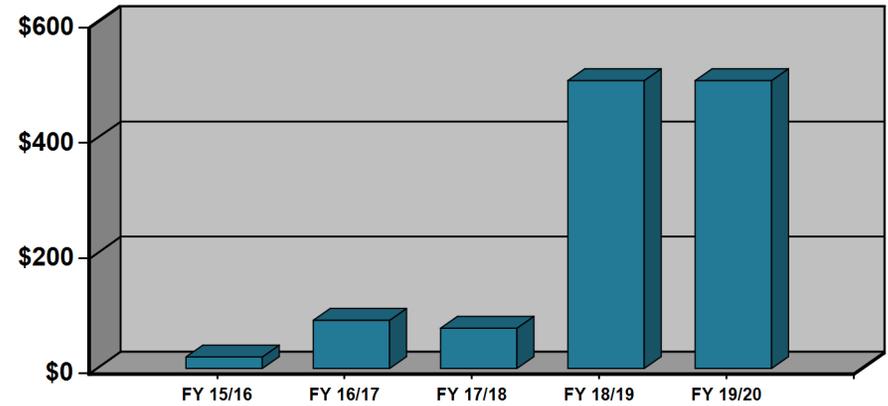
[Copied from previous fiscal year statement. Please go to the Interactive Version and then click `Edit` button below to change and save this text.]  
 To lessen the burdens of government by aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health, welfare, and education of the local citizenry of the City of Fontana.

**Selected Service Objectives:**

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- To receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts, bequests and the like for the purpose for which this Foundation is formed
- To form unincorporated divisions responsible for futherance of one or more of such public services as deemed appropriate by the Board of Directors of this Foundation

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 15/16	FY 16/17	FY 17/18	Current FY 18/19	New FY 19/20	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$20	\$84	\$70	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$500	\$500	0.00 %
<b>Total Expenditures</b>	<b>\$20</b>	<b>\$84</b>	<b>\$70</b>	<b>\$500</b>	<b>\$500</b>	<b>0.00 %</b>
Annual Percentage Change		318.50 %	-16.37 %	614.29 %	0.00 %	

# FONTANA FARMERS' MARKET

FONTANA, CALIFORNIA

SATURDAYS, 8AM-12PM

LOCATED AT THE CORNER OF SIERRA & ARROW

# *Farmers' Market* *Farmers' Market*



Partnering with Southland Farmers' Market Association (SFMA), Fontana Farmers' Market will be held at the corner of Sierra & Arrow every Saturday from 8 am to 12 noon where residents can enjoy locally grown fresh fruits and vegetables.

# *Appendices*

*Financial Structure*

*Financial Policies*

*Constitutional Spending Limit*

*Long-Term Debt*

*Employee Compensation and Benefits*

*Position History*

*Guide to Funds*

*Legislative Summary*

*Acronyms*

*Glossary*

*Resolutions*

# *Appendices*

*Financial Structure*

*Financial Policies*

*Constitutional Spending Limit*

*Long-Term Debt*

*Employee Compensation and Benefits*

*Position History*

*Guide to Funds*

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*Acronyms*

*Glossary*

*Resolutions*

## Description of Entity

The City of Fontana was incorporated on June 25, 1952, under the laws of the State of California and enjoys all the rights and privileges applicable to a General Law City. It operates under a Council-Manager form of government, and currently provides a wide variety of services to its citizens, including police, public services, community development, general administrative and other services. As required by generally accepted accounting principles, the City's financial statements present the City of Fontana (the primary government) and its component units. The component units discussed below are included in the reporting entity on a blended basis because their governing bodies are the same as the primary government and because of their operational or financial relationship with the City of Fontana.

### **Blended Component Units:**

The **Fontana Industrial Development Authority** was established February 3, 1981, pursuant to Government Code Section 91500 of the State of California for the purpose of encouraging and financing industrial development within areas of the City of Fontana. There was no activity for the year being reported therefore the Fontana Industrial Development Authority is not presented in this report.

The **Fontana Public Financing Authority** was established on May 2, 1989, pursuant to Government Code Section 6500 of the State of California (Joint Exercise of Powers). Its purpose is to assist in the financing of capital improvements and working capital requirements of the City, the Redevelopment Agency and any other eligible local agencies.

The **Fontana Housing Authority** was established May 3, 1994, pursuant to Government Code Section 34240 of the State of California for the purpose of rehabilitating and increasing the low- and moderate-income housing stock in the City of Fontana.

The **Fontana Community Foundation** was established on April 27, 2005, pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986 for the purpose of aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health and welfare and education of local citizenry of the City of Fontana.

The **Fontana Fire Protection District** was established on July 1, 2008 pursuant to the State of California Health and Safety Code Section 13800 for the purpose of providing fire suppression, emergency medical, fire prevention and education services within the city limits and the unincorporated area within the District's Sphere of Influence.

The **Fontana Public Facilities Financing Authority** was established on September 9, 2014, pursuant to Government Code Section 6500 of the State of California (Joint Exercise of Powers). Its purpose is to assist in the financing of capital improvements and working capital requirements of the City and any other eligible local agencies.

## Basis of Accounting

The City consists of many entities, each with a separate function and legal restrictions on the use of resources. In a public sector, a city government may have a variety of "funds" that provide the basis for separately recording the financial data related to a specific entity. A fund is an accounting entity with a set of self-balancing accounting records. Each fund has been established because of some restriction on the use of resources received by that fund.

The City uses the modified accrual basis for accounting and budgeting of governmental fund types which include the General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

The City's proprietary fund types (the Enterprise Funds and the Internal Service Fund) use the accrual basis of accounting and budgeting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized in the period incurred.

The management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. The internal controls in existence within the City's system are sufficient to ensure, in all material aspects, both the safety of the City's assets and the accuracy of the financial record keeping system.

## Fund Types

### Governmental Fund Types

**General Fund** is the general operating fund of the City. It is used to account for all the general revenue of the City not specifically levied or collected for other City funds and for expenditures related to the rendering of general services by the City. This is the largest operating fund in the City.

**Other General Funds** have been established to set aside financial resources for specific purposes and are funded by transfers from the General Fund based on need.

**Special Revenue Funds** are used to account for revenues derived from specific sources which are required by law or administrative regulation to be accounted for in separate funds.

**Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, the City's general long-term debt obligations, including principal, interest and related costs.

**Capital Project Funds** are used to account for financial resources used for the acquisition or construction of major capital facilities.

## Proprietary Fund Types

**Enterprise Funds** are used to account for City operations that are financed and operated in a manner similar to private business enterprises. The costs of providing these services to the general public on a continuing basis are financed or recovered primarily through user charges.

**Internal Service Funds** are used to account for the financing of goods and services provided by one department to other departments within the City on a cost reimbursement basis.

## Fiduciary Fund Types

**Trust & Agency Funds** are used to account for assets held by the City as an agent for individuals and other governmental units in a fiduciary capacity. Disbursements from these funds are made in accordance with fiscal agreements or the applicable legislative requirements for each fund.

## Account Groups

The **General Long-Term Debt Account Group** is used to account for the City's outstanding long-term liabilities that are expected to be paid from future revenues of the governmental funds.

The **General Fixed Asset Account Group** is used to account for all of the City's fixed assets except those accounted for in the proprietary funds. These assets are not financial resources available for expenditure.

# Appendices

# Financial Structure

The City of Fontana’s financial system is organized around a structure that is commonly found in most public agencies. The City maintains this type of formal structure to maintain accountability over the assets and other financial resources for which it has control.

## Fund

Each Fund represents a self-balancing group of accounts that allow for the proper segregation of the City’s financial resources. For example, the General Fund accounting structure accumulates and tracks funds collected for the purpose of providing services that fulfill the general government role of the City.

## Department

The functions carried out by the City are organized by Department. The leadership and staff assigned to each department are charged with carrying out these assigned functions.

## Division

In certain cases, functions carried out by a particular department are numerous and diverse. In these instances, the department is further organized by divisions as reflected in the various departmental organization charts.

## Budget Unit

The Budget Unit is used within the City’s financial system to identify a division or program area with a department. A department can have one or more cost centers assigned to it in order to capture costs for each separate function.

## Object Code

The basis unit of the City’s financial system is the object code. Its purpose is to provide a means of separating each type of cost from another.



The City Council adopts the City-wide Operating Budget at the Department level.

# Appendices

# Financial Structure

**Total Annual Budget  
Fiscal Year 2019-20  
\$236,242,110**

Modified Basis of Budgeting

**General Fund  
\$101,977,600**

**Other General Funds  
\$21,702,620**

102 City Technology	4,671,520
103 Facility Maintenance	7,434,270
104 Office Of Emergency Svcs	49,170
105 KFON	242,470
106 Self-Insurance	5,862,230
107 Retirees Medical Benefit	2,400,000
108 Supplemental Retirement	30,210
110 GF Operating Projects	875,810
125 Storm Water Compliance	136,940

**Special Revenue Funds  
\$71,565,780**

221 State Traffic Cong Relief	-
223 Crime Prev Asset Seizure	31,500
223 Federal Asset Seizures	2,167,940
224 State Asset Seizures	44,470
225 PD Traffic Safety	199,500
241 Air Quality Mgmt District	16,000
242 Measure I - TCR	-
243 Traffic Safety	156,540
245 Measure I Reimb 2010-2040	-
246 Measure I Local 2010-2040	1,988,580
281 Gas Tax (State)	4,933,020
282 Solid Waste Mitigation	2,775,860
283 Road Maintenance & Rehab	3,508,950
301 Grants	790,220
321 Fed Law Enf Block Grant	-
322 State Cops AB3229	450,000
362 CDBG	2,135,290
363 Home Program	720,000
385 After School Program	3,215,690
401-404 Landscape Maint Districts	4,273,650
406 Lighting Maint District	32,000
407-486 Community Facility Districts	9,035,710
497 Fontana Fire District	33,955,500
498 FFD - CFD 2002-2	225,000
297 Housing Authority - LMIHF	909,860
499 Community Foundation	500

**Debt Service Funds  
\$3,127,770**

580 General Debt Service	3,127,770
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**Capital Project Funds  
\$9,477,900**

601 Capital Reinvestment	3,800,000
602 Capital Improvement	300,000
603 Future Capital Projects	800,000
620 San Sevaine Flood Control	100,960
622 Storm Drain	125,000
623 Sewer Expansion	1,575,000
630 Circulation Mitigation	11,600
631 Fire Assessment	-
632 General Government	-
633 Landscape Medians	30,080
634 Library Capital Imprvmt	-
635 Parks Development	281,310
636 Police Capital Facilities	-
637 Underground Utilities	-
696 Fire Capital Project	1,785,900
638 Affordable Housing Trust	500
697 Fontana Housing Authority	667,550

Accrual Basis of Budgeting

**Internal Service Fund  
\$6,317,540**

**Enterprise Funds  
\$22,072,900**

701 Sewer Maint & Operations	20,056,840
702 Sewer Capital Projects	292,310
703 Sewer Replacement	1,723,750
710 Water Utility	-

## ***Budgeting Policy***

- The City will adopt an annual budget for the fiscal year beginning July 1 no later than June 30 of the same year.
- The adopted budget will be balanced with current year operating expenditures fully funded by current year revenues and identified undesignated/unreserved fund balance.
- Fund balance reserves will be used only for non-recurring expenditures such as capital projects and not for on-going operations.
- Long-term debt will be used for capital improvements or special projects that cannot be financed from current revenues.
- The City Manager is authorized to implement programs as approved in the adopted budget.
- The City Manager may transfer appropriations between divisions, projects and programs within the same department and fund in order to implement the adopted budget.
- The City Manager is authorized to carry over appropriations into the next fiscal year, reporting them to the City Council in the First Quarter Budget Report.
- The City Manager is authorized to close projects and return any unused portion to fund balance.
- Quarterly budget reports will be presented to the City Council to provide information on the status of the City's financial condition.

## ***Capital Improvement Policy***

- Capital projects involve the purchase or construction of major fixed assets such as land, buildings or permanent improvements including additions, replacements and major alterations having a long life expectancy and costing \$10,000 or more.
- Capital projects will be funded from the General Fund using a 10% minimum guide of recurring appropriations when possible.
- Capital projects may be funded from other funds provided it is an appropriate use and there is sufficient fund balance.
- The City will identify the estimated costs and potential funding sources for each capital project prior to its submittal to the City County for approval.
- The City will coordinate the development of the Seven-Year Capital Improvement Program (CIP) with the development of the annual Operating Budget.

## ***Revenue Policy***

- The City will encourage diversified revenue that is locally generated to shelter it from fluctuations in any one revenue source.
- The City will follow an aggressive policy of auditing and collecting all locally generated taxes.
- The City will establish and maintain all user charges and fees based on the cost of providing services.

## Purchasing Policy

Purchasing Limits:	Less than \$2,500	No bid necessary, may use CalCard
	\$2,501 to \$10,000	Minimum of three (3) telephone quotes
	\$10,001 to \$25,000	Minimum of three (3) written quotes
	More than \$25,000	Formal bid
Contract Signing Limits:	\$5,000 or less	Deputy City Manager
	\$25,000 or less	City Manager
	\$25,001 or more	City Manager with City Council approval

In April 2009, the City adopted the California Uniform Construction Cost Accounting Act which provides the advantage of a streamlined awards process, as well as reductions in advertising to reporting paperwork.

- Projects of \$30,000 or less may be performed by the agency's own workforce, negotiated contract or purchase order; and
- Projects of \$125,000 or less may be contracted by informal procedures.

## Reserve Policy

Adequate reserve levels are a necessary component of the City's overall financial management strategy. It is the responsibility of the City Council to maintain a sufficient level of reserve funds to provide for the orderly provision of services to the citizens of the City of Fontana. The City Council has the authority to decide the circumstances under which the reserves can be used. The City Manager and the Management Services Director may, from time to time, make recommendations as to the level of reserve funds necessary for prudent fiscal management. Reserve levels shall be reviewed at least annually during the budget process to ensure that they are consistent with the conditions faced by the City.

- **Contingency Reserve.** The City will maintain a contingency reserve of at least 15% of the appropriate operating expenditures (excluding transfers out) adopted at the beginning of the fiscal year, which would be sufficient to finance operations for a period of two months. The primary purpose of this reserve is to protect the City's ability to provide ongoing services to its citizens in the case of an unanticipated event.
- **Economic Uncertainty Reserve.** The City will maintain an economic uncertainty reserve of at least 10% of the budgeted recurring revenues (excluding transfers in and development-related revenue) adopted at the beginning of the fiscal year. The primary purpose of this reserve is to avoid the need for service level reductions in the event an economic downturn causes

revenues to come in lower than budget. This reserve may be increased from time to time in order to address specific anticipated revenue shortfalls (state actions, etc.).

- **PERS Reserve.** The City will maintain a PERS (Public Employees’ Retirement System) reserve in order to smooth out fluctuations in PERS rates. The reserve will be funded by funding the PERS employer contributions at the average normal rate over the prior nine years (16% for miscellaneous employees and 34% for safety employees). Budgeted contributions that exceed actual contributions will increase the reserve amount; actual contributions that exceed the budgeted contributions will decrease the reserve amount.
- **Expenditure Control Budget Reserve.** Expenditure control budgeting (ECB) provides an incentive for departments to achieve efficiencies in providing funded service levels. At the end of each year, costs savings are calculated on a department-by-department basis and 50% of that amount is reserved on a departmental basis for one-time expenditures in future years. The use of ECB funds is subject to City Council approval.
- **Other Designations and Reserves.** In addition to those already identified, fund balance levels will be sufficient to fund other reserves and designations required by contractual obligations, state law, or general accepted accounting principles (GAAP).
- **Other General Funds.** Similar to reserves, “Other General Funds” have been established to set aside financial resources for specific purposes and are funded by transfers from the General Fund based on need:
  - Fund 102 City Technology
  - Fund 103 Facility Maintenance
  - Fund 104 Office of Emergency Services
  - Fund 105 Government Access/KFON
  - Fund 106 Self Insurance
  - Fund 107 Retiree Medical Benefits
  - Fund 108 Supplemental Retirement Plan
  - Fund 109 Grant Administration
  - Fund 110 General Fund Operating Projects
  - Fund 125 Storm Water Compliance

## Investment Policy

The Investment Policy shall be reviewed annually to ensure its consistency with the overall objectives of the City and its relevance to current law and financial and economic trends, and submitted to the City Council for adoption in January. The policy applies to all funds and investment activities under the direct authority of the City. Financial assets held and invested by trustees or fiscal agents are subject to the regulations established by the State of California pertaining to investments by local agencies as well as the related bond indentures.

Cash management and investment transactions are the responsibility of the Management Services Director or designee. Criteria for selecting investments in order of priority are safety, liquidity and yield. The City operates its pooled cash investments under the "Prudent Person Rule." Under the provisions of the City's investment policy and in accordance with Section 53601 of the California Government Code, the City may invest in the following types of investments:

- State Treasurer's Local Agency Investment Fund (LAIF)
- Corporate Obligations (medium-term notes and bonds)
- U.S. Government Securities
- Mutual Funds
- Bankers' Acceptances

- Mortgage Pass-Through Securities (FHLMC or FNMA)
- Commercial Paper
- Certificates of Deposit
- Negotiable Certificates of Deposit
- Investment Contracts

In order to minimize the impact of market risk, it is the intent that all investments will be held to maturity. In order to implement this policy, the following guidelines will be used:

**Liquidity.** Approximately 10% of the portfolio shall be held in short-term investments (less than 12 months) as insufficient liquidity could cause the premature sales of a security at a price below the original investment cost.

**Average Weighted Maturity.** The average weighted maturity of the portfolio should not exceed two and one-half years.

**Duration.** The target duration of the portfolio shall be two years.

**Diversification of Maturities.** Projected cash flow requirements are the primary factor to be used in determining investment maturity terms. After cash flow needs have been met, yield considerations will be the next factor used in determining maturity terms, with the expectation that longer maturity periods will generally yield greater returns. However, the City will diversify its investments by maturity in order to avoid over concentration (in excess of 25%) in a specific maturity sector.

**Sale of Securities.** Investments may be sold prior to maturity for cash flow or appreciation purposes. However, no investment shall be made based solely on earnings anticipated from capital gains.

**Maximum Maturity.** As previously stated, the maximum maturity term of any investment shall not exceed five (5) years unless prior express authority from Council has been granted.

The Management Services Department shall prepare and submit a monthly investment report to the City Council within 30 days after the end of the reporting period.

## ***Cost Allocation Policy***

The Cost Allocation Plan is a basic information tool in a number of financial and budgetary decision making situations. The Cost Allocation Plan can be used to identify indirect costs incurred by the City in administering and providing support services to special projects, funds and contracts. By identifying total project costs, the Cost Allocation Plan can be used to determine the level of support and to reimburse the General Fund for the indirect costs incurred.

As with any allocation process, the bases must be: (1) reasonable and consistently applied, (2) supported by accurate and current data, (3) appropriate to the particular cost being distributed, and (4) must result in an accurate measure of the benefits provided to each activity of the organization.

# Appendices

# Constitutional Spending Limit

The voters of California, during a special election in 1979, approved Article XIII(B) of the California State Constitution which provides that the City's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limit.

In 1980 the State Legislature added Section 9710 to the Government Code providing that the governing body of each local jurisdiction must establish, by resolution, an appropriations limit for the following year. The appropriations limit for any fiscal year is equal to the previous year's limit adjusted for population changes and the changes in the US Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided each year by the California Department of Finance.

The City's limitation is calculated each year and established by a resolution of the City Council as part of the annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the City's appropriation limit for Fiscal Year 2019-20 is \$278,316,831. Appropriations subject to the limitation in the 2019-20 Operating Budget total \$97,776,560, which is \$180,540,271 or 65% less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the City of Fontana, but will be monitored annually and budget adjustments recommended if they are required in future years.

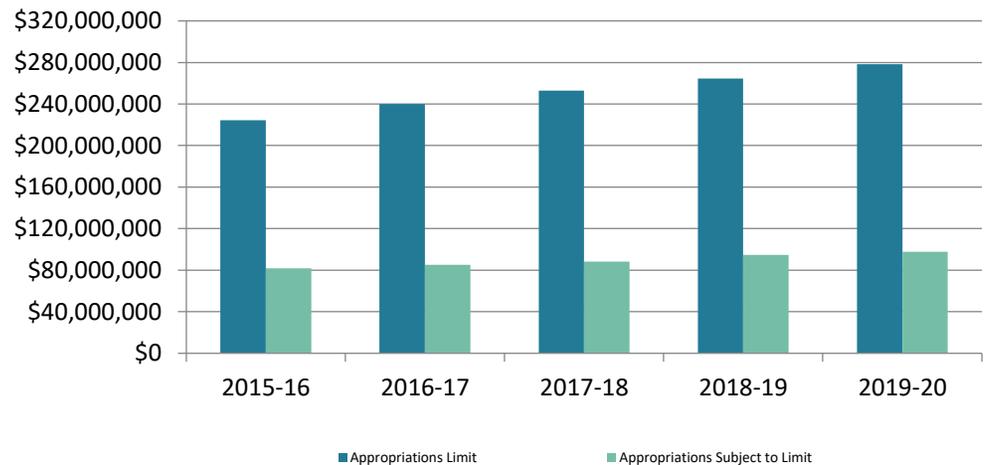
### Appropriations Limit

2018-19 Appropriations Limit	\$264,685,526
2019-20 Adjustment Factors:	
Population (1.25)	1.0125
Per capita income change (3.85%)	1.0385
Total adjustment	<u>1.0515</u>
2019-20 Appropriations Limit	<u>\$278,316,831</u>

### Appropriations Subject to Limit

Proceeds of taxes	
Less: qualified capital outlay	
Appropriations subject to limit	<u>\$97,776,560</u>
Percentage of Appropriations Limit used	35%

### Five-Year History of Appropriations Limit



# Appendices

# Long-Term Debt

The City's Debt Management Policy was adopted by the City Council on June 13, 2017. Pursuant to State of California Government Code Section 43605, the City's legal bonded indebtedness shall not exceed 15% of the assessed value of all real and personal property in the City. This code section, however, does not apply to bonded indebtedness of the former Fontana Redevelopment Agency. As of June 30, 2018, the City had bonded indebtedness of \$39,685,000 against its debt limit of \$2,658,185,395, leaving a legal debt margin of \$2,618,500,395. The percentage of the legal debt limit authorized is 1.49%.

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET GENERAL BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Fiscal Year	Population	Assessed Value*	General Bonded Debt	Ratio of General Bonded Debt to Assessed Value	General Bonded Debt Per Capita
2017/2018	212,000	\$17,721,235,967	\$39,685,000	0.22%	\$187
2016/2017	212,786	16,819,161,359	40,740,000	0.24%	191
2015/2016	209,895	15,982,106,642	41,755,000	0.26%	199
2014/2015	204,312	15,224,465,093	43,780,000	0.29%	214
2013/2014	202,177	13,988,600,102	52,490,000	0.38%	260
2012/2013	200,974	13,596,277,647	54,825,000	0.40%	273
2011/2012	199,898	4,449,513,025	57,040,000	1.28%	285
2010/2011	198,456	4,439,875,114	59,160,000	1.33%	298
2009/2010	190,356	4,548,702,154	55,770,000	1.23%	293
2008/2009	189,021	5,060,047,199	57,725,000	1.14%	305
2007/2008	188,498	4,513,150,799	59,685,000	1.32%	317
2006/2007	181,640	3,335,536,689	20,355,000	0.61%	112

\*Due to the dissolution of the Redevelopment Agency on January 31, 2012, total assessed value for the City is no longer reduced by the incremental value of the redevelopment project areas beginning in 2012/2013.

# Appendices

# Long-Term Debt

There are a number of limitations and restrictions contained in the various bond indentures. The City is in compliance with all significant limitations and restrictions. The following is a summary of changes in Long-Term Debt of the City for the Fiscal Year ended June 30, 2018:

	Balance June 30, 2017	Additions	Retirements	Balance June 30, 2018	Amounts Due Within One Year	Amounts Due in More Than One Year
<b>Governmental Activities:</b>						
Lease Revenue Bonds	\$41,740,000	-	\$1,055,000	\$39,685,000	\$1,105,000	\$38,580,000
Claims and judgments	19,091,925	1,071,853	7,693,059	12,470,719	7,299,210	5,171,509
Compensated absences	7,988,442	7,110,413	6,326,404	8,772,451	6,947,296	1,825,155
Other post employment benefits	69,156,580	3,419,171	2,467,790	70,107,961	-	70,107,961
Net pension liability	122,721,890	30,587,491	12,037,613	141,271,768	-	141,271,768
Loan payable - SANBAG	3,873,854	-	-	3,873,854	-	3,873,854
<b>Total</b>	<b>\$263,572,691</b>	<b>\$42,188,928</b>	<b>\$29,579,866</b>	<b>\$276,181,753</b>	<b>\$15,351,506</b>	<b>\$260,830,247</b>
			Unamortized bond premium	2,932,714		2,932,714
				<b>\$279,114,467</b>		<b>\$263,762,961</b>
<b>Business-Type Activities:</b>						
Compensated absences	\$277,188	\$289,294	\$274,094	\$292,388	\$289,124	\$3,264
Net pension liability	4,025,449	1,289,608	406,319	4,908,738	-	4,908,738
Loans payable	9,886,898	-	803,786	9,083,112	818,233	8,264,879
	<b>\$14,189,535</b>	<b>\$1,578,902</b>	<b>\$1,484,199</b>	<b>\$14,284,238</b>	<b>\$1,107,357</b>	<b>\$13,176,881</b>
				<b>\$293,398,705</b>		<b>\$276,939,842</b>

## ***Lease Revenue Bonds***

The 2010 Lease Revenue Bonds were issued to fund a portion of the construction of Fire Station No. 71. Principal and interest payments are made from the lease income. The bonds pay interest semi-annually at rates ranging from 5.721% to 8.413%, with a final maturity in September 2042. The bonds were issued as Taxable Recovery Zone Economic Development Bonds pursuant to the American Reinvestment and Recovery Act (ARRA) on December 8, 2011, and thus entitled to a 45% Federal rebate of interest costs. The balance as of June 30, 2018 was \$5,260,000.

The 2014 Lease Revenue Bonds were used to refinance the 2007 Lease Revenue Bonds with an outstanding balance of \$43,935,000. The 2007 Lease Revenue Bonds were issued to refund the 1999 Certificates of Participation (Empire Center Project) and to finance certain capital improvements. Principal and interest payments are made from lease income. The bonds pay interest semi-annually at rates ranging from 3.875% to 5.00% and mature from September 2015 through September 2037. The principal balance as of June 30, 2018 was \$34,425,000.

## ***Loans Payable***

In March 2007, the City received approval from the State of California Water Resources Control Board for the San Bernardino Trunk Sewer Project. The Project was being funded by the State Revolving Fund on a reimbursement basis for construction costs incurred in relation to the project. The project was done in three phases, with each of the three phases being funded by a separate loan from the State Revolving Fund. The loans will be repaid in twenty annual installments that commenced in the fiscal year ended June 30, 2011. The principal balance as of June 30, 2018 was \$9,083,112.

## ***Other Bond Programs***

The City has entered into a number of bond programs to provide low-interest financing for various developments within the City. Although the City has arranged these financing programs, these debts are not payable from any revenues or assets of the City. Neither the faith or credit, nor the taxing power of the City, or any political subdivision of the City, is pledged to repay the indebtedness. Generally, the bondholders may look only to assets held by trustees for security on the indebtedness. Accordingly, these debts do not constitute an obligation of the City.

**Summary of Debt Service Requirements as of June 30, 2018**

	Year Ending June 30,	Lease Revenue Bonds	Loans Payable	Total
	2019	\$3,105,711	\$984,819	\$4,090,530
	2020	3,107,761	984,819	4,092,580
	2021	3,111,529	984,819	4,096,348
	2022	3,116,714	984,818	4,101,532
	2023	3,112,889	984,818	4,097,707
	2024-2028	15,576,903	4,924,089	20,500,992
	2029-2033	15,557,115	213,179	15,770,294
	2034-2038	15,516,085	-	15,516,085
	2039-2043	2,418,318	-	2,418,318
		<u>\$64,623,025</u>	<u>\$10,061,361</u>	<u>\$74,684,386</u>
Less: interest		24,938,024	978,249	25,916,273
Add: unamortized bond premium		<u>2,932,714</u>	<u>-</u>	<u>2,932,714</u>
		<u>\$42,617,715</u>	<u>\$9,083,112</u>	<u>\$51,700,827</u>
				<u>241,697,879</u>
				<u>\$293,398,706</u>

## Schedule of Payments on Long-Term Bond Debt Fiscal Year 2019-20

Due Date	Fund	Description	Principal	Interest	Total
09/01/19	580	2010 Fire Station No. 71 LRBS <sup>(1)</sup>	\$60,000	\$216,356	\$276,356
09/01/19	580	2014 Lease Revenue Refunding Bonds	1,105,000	769,900	1,874,900
03/01/20	580	2010 Fire Station No. 71 LRBS <sup>(1)</sup>	-	214,230	214,230
03/01/20	580	2014 Lease Revenue Refunding Bonds	-	742,275	742,275
			<u>\$1,165,000</u>	<u>\$1,942,761</u>	<u>\$3,107,761</u>

<sup>(1)</sup> Interest is offset by 45% Federal subsidy for ARRA Taxable Recovery Zone Bonds

# Appendices

# Employee Compensation and Benefits

## Full-Time Employees

One of the City’s financial policies is to “pay competitive market level compensation to our employees.” Salary survey comparison with surrounding cities vary by bargaining unit. The City completes salary surveys periodically to determine if employee wages are at market levels. These surveys may be part of multi-year labor agreements.

Each classification title within the City has a corresponding salary range. As part of the budget preparation for salaries and benefits each year, merits and Cost of Living Allowances (COLAs) are estimated and included in the budget. Each position that is eligible for a merit is calculated at 5% per step. Executives are evaluated each year by the City Manager and may be given a Cost of Living Increase.

## Retirement

The City is a member of the California Public Employee Retirement System (CalPERS). Employees in the PERS system are not covered by Social Security. CalPERS rates fall into two categories, Miscellaneous and Safety. Fiscal Year 2019-20 rates and contribution amounts are as follow:

### Miscellaneous

Entry Date:	Retirement Formula	Employer Normal Cost Rate	Employee Contribution Amount
Member hired before 7/1/11 <sup>(1)</sup>	2.5% @ 55	9.032%	8% (City pays 5%)
Member hired before 1/1/13 <sup>(2)</sup>	2% @ 55	9.032%	7%
Member hired after 1/1/13 <sup>(2)</sup>	2% @ 62	9.032%	6.25%

Employer Unfunded Accrued Liability Contribution Amount (prepayment option): \$3,868,549

### Safety

Entry Date:	Retirement Formula	Employer Normal Cost Rate	Employee Contribution Amount
Member hired before 7/1/11 <sup>(1)</sup>	3% @ 50	19.221% (Employee pays 3%)	9% (City pays 9%)
Member hired before 1/1/13 <sup>(2)</sup>	3% @ 55	19.221%	9%
Member hired after 1/1/13 <sup>(2)</sup>	2.7% @ 57	19.221%	11.25%

Employer Unfunded Accrued Liability Contribution Amount (prepayment option): \$6,447,653

<sup>(1)</sup>Upon retirement, employee’s “final compensation” will be based on the highest one-year salary.  
<sup>(2)</sup>Upon retirement, employee’s “final compensation” will be based on the final three-year average salary.

# ***Appendices***

# ***Employee Compensation and Benefits***

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## ***Cafeteria Plan***

The City provides a specific dollar amount to each employee based on their bargaining unit to use toward the purchase of health insurance, dental insurance, life insurance and other related benefits. Employees who show proof of outside insurance coverage can receive any unused amount as taxable compensation.

## ***Medicare***

All employees hired after April 1, 1986, contribute a portion of gross salary for Medicare coverage as determined by Federal regulations.

## ***Overtime***

Non-exempt employees who work more than 40 hours in a work week are entitled to overtime pay calculated at the rate of time and one-half. All overtime requires the prior approval of the department head. Overtime budgets are based on estimated annual usage.

## ***Bilingual Differential***

The City pays \$100 per pay period to those employees who are assigned to assist with providing translation to and from a foreign language and other related services. Eligible employees must pass a test to qualify for this special pay.

## ***Standby Duty***

Employees who are assigned to be near at hand and ready to respond immediately to an emergency are compensated at a rate of \$200 per week.

## ***Other Special Pay***

Employees may be eligible to other special pays according to their bargaining unit.

## ***Longevity Pay***

Employees may be eligible to receive longevity based on their bargaining unit and years of continuous service.

## ***Holidays***

The City observes eleven (11) fixed holidays and three (3) floating holidays. The holidays shall have the same hour equivalent as the employee's regular work schedule. Floating holidays must be used within the fiscal year and may not be carried over from year to year.

# ***Appendices***

# ***Employee Compensation and Benefits***

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## ***Leave Accrual***

Regular employees accrue personal leave at a rate based on their bargaining unit and years of service. The number of personal leave hours that can be carried over from year to year is limited to a maximum of two and one half (2.5) years accrual for the six different bargaining units in the City.

## ***Leave Cash Out***

Personal leave, compensatory leave or a combination of both may be cashed out annually by benefited employees in an amount based on their bargaining unit. As part of the budget process, maximum leave cash out amounts are calculated then prorated based on historical usage.

## ***Part-Time Employees***

Classified part-time employees are eligible for personal leave on a pro rate basis and are paid for City designated holidays only if the holidays occur on days they are regularly scheduled to work. They are eligible for CalPERS retirement benefits if they exceed one thousand (1,000) hours worked per fiscal year. They are eligible to participate in the Cafeteria Plan and receive a contribution equal to 50% of the benefit provided to regular full-time employees.

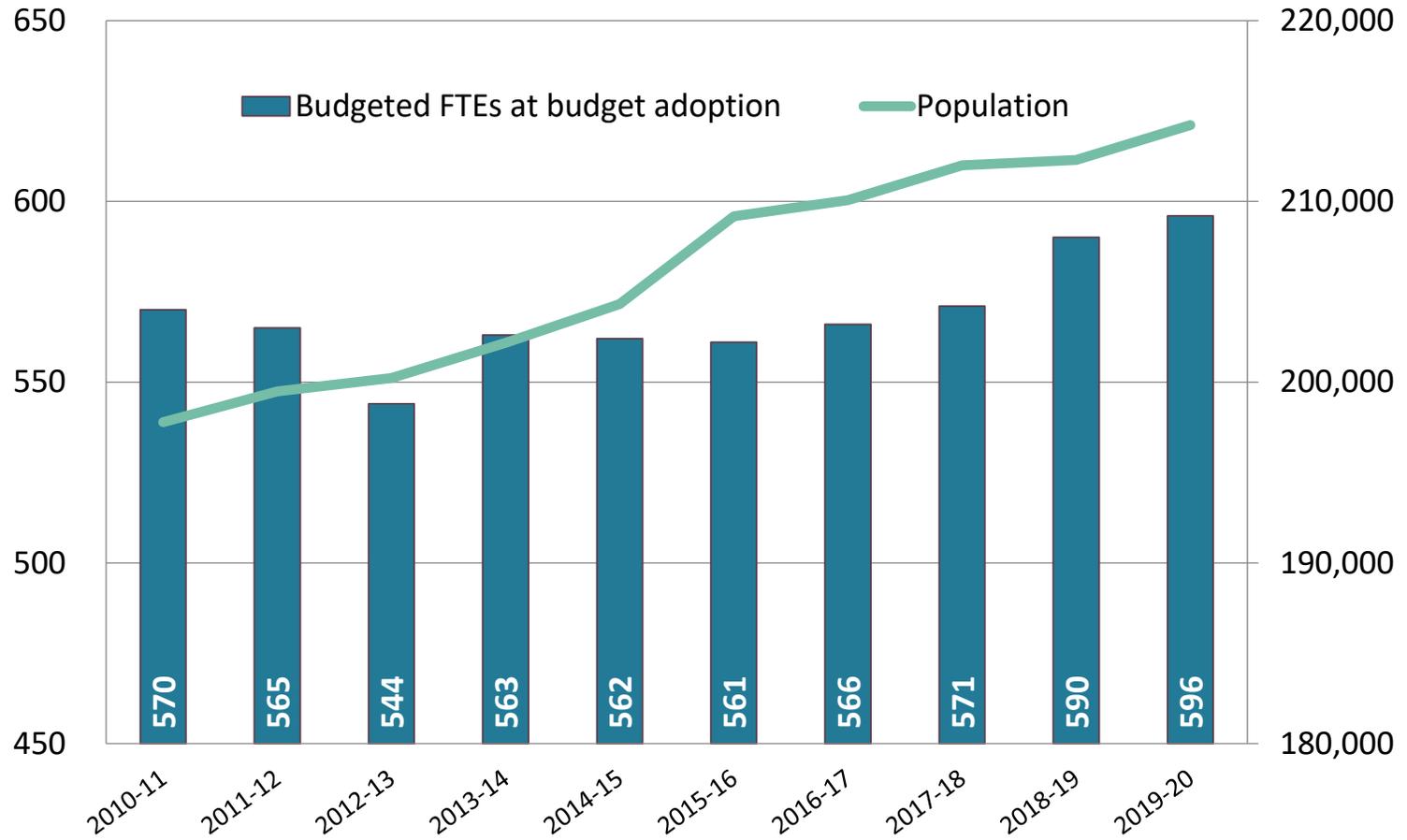
The City has a large number of non-classified (regular, seasonal, and temporary) part-time positions and corresponding salary table. With the enactment of California's New Paid Sick Leave Law (AB 1522), non-classified part-time employees who, on or after July 1, 2015 will presumably work in California 30 or more days within a year from the commencement of employment are entitled to 24 hours of paid sick days per calendar year. The City of Fontana has adopted Administrative Policy 20-43 to comply with this new law. Non-classified part-time employees participate in either the Public Agency Retirement System (PARS) or, if eligible, the CalPERS retirement system.

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
ELECTED OFFICIALS	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
CITY MANAGER	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	5.00	5.00	5.00
HUMAN RESOURCES	7.00	7.00	6.00	6.00	7.00	8.00	8.00	8.00	9.00	9.00	9.00
ADMINISTRATIVE SERVICES	6.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
OFFICE OF THE CITY CLERK	5.00	5.00	5.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
COMMUNITY SERVICES	44.00	43.00	43.00	43.00	44.00	44.00	46.00	46.00	46.00	46.00	46.00
INFORMATION TECHNOLOGY	23.00	23.00	22.00	23.00	23.00	23.00	23.00	24.00	24.00	25.00	26.00
MANAGEMENT SERVICES	23.00	23.00	22.00	21.00	23.00	23.00	22.00	22.00	22.00	22.00	22.00
DEVELOPMENT SERVICES	6.00	6.00	4.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00
COMMUNITY DEVELOPMENT	38.00	38.00	29.00	29.00	29.00	29.00	28.00	30.00	31.00	31.00	32.00
ENGINEERING	38.00	37.00	32.00	32.00	31.00	29.00	29.00	29.00	31.00	34.00	34.00
PUBLIC WORKS	91.00	91.00	93.00	93.00	93.00	93.00	94.00	94.00	95.00	95.00	96.00
POLICE	279.00	276.00	273.00	291.00	288.00	288.00	290.00	292.00	306.00	301.00	304.00
TOTAL FULL-TIME POSITIONS	570.00	565.00	544.00	563.00	562.00	561.00	566.00	571.00	591.00	590.00	596.00



# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>CITY ADMINISTRATION</b>											
<b>ELECTED OFFICIALS</b>											
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Council Members	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
City Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL ELECTED OFFICIALS</b>	<b>7.00</b>										
<b>CITY MANAGER</b>											
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant to the City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Communications & Marketing Mgr	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Marketing Communications Asst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
<b>TOTAL CITY MANAGER</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>TOTAL CITY ADMIN</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>
<b>HUMAN RESOURCES</b>											
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	3.00	3.00	3.00	4.00	4.00	4.00
Human Resources Clerk	1.00	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Human Resources Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	3.00	3.00
Senior Human Resources Analyst	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL HUMAN RESOURCES</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>ADMINISTRATIVE SERVICES</b>											
Deputy City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Administrative Secretary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Economic Development Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Economic Development Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Housing Development Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Housing Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Project Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Senior Administrative Secretary	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ADMIN SERVICES</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>								
<b>OFFICE OF THE CITY CLERK</b>											
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Bureau of Records & Elections Mgr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Administrative Clerk	2.00	2.00	1.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Annexation Program Coordinator	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Administrative Analyst	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
<b>TOTAL CITY CLERK</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>						

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>COMMUNITY SERVICES</b>											
Community Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Aide	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Analyst	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Clerk	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Aquatics Coordinator	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Cable Production Specialist	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cable Television Operations Asst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Services Coordinator	26.00	26.00	25.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Community Services Manager	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Community Services Supervisor	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Marketing & Comm Specialist	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Production Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Aide	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL COMMUNITY SERVICES</b>	<b>44.00</b>	<b>43.00</b>	<b>43.00</b>	<b>43.00</b>	<b>44.00</b>	<b>44.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>INFORMATION TECHNOLOGY</b>											
Information Technology Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Systems Analyst	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00
Call Center Technician	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Database Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Engineering Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Information Systems Div Mgr	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Information Technology Mgr	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Application Prog/Dev	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00
IT Business Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
IT Senior Technician	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Support Supervisor	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Technician	0.00	0.00	0.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Network Administrator	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Network/Security Administrator	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Network Operations Division Mgr	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety Applications Specialist	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety Systems Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Aide	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Business Analyst	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Service Desk Supervisor	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Software Development Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Systems/Network Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Systems Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Web Developer Programmer	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL INFORMATION TECH</b>	<b>23.00</b>	<b>23.00</b>	<b>22.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>24.00</b>	<b>24.00</b>	<b>25.00</b>	<b>26.00</b>

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>MANAGEMENT SERVICES</b>											
Management Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	7.00	7.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Accountant	0.00	0.00	0.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Accounting Technician	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Budget Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Customer Service Coordinator	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Customer Service Supervisor	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Finance Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Payroll Clerk	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Coordinator	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Payroll Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Purchasing Specialist	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Resource Budget Officer	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Accountant	3.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Internal Auditor	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL MANAGEMENT SVCS</b>	<b>23.00</b>	<b>23.00</b>	<b>22.00</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>
<b>TOTAL ADMIN SERVICES</b>	<b>101.00</b>	<b>100.00</b>	<b>97.00</b>	<b>98.00</b>	<b>100.00</b>	<b>100.00</b>	<b>101.00</b>	<b>102.00</b>	<b>102.00</b>	<b>103.00</b>	<b>104.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>DEVELOPMENT SERVICES</b>											
Deputy City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Secretary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Administrative Aide	2.00	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Annexation Program Coordinator	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Assistant Engineer	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Development Services Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Supervising Real Property Agent	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL DEVELOPMENT SVCS</b>	<b>6.00</b>	<b>6.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>COMMUNITY DEVELOPMENT</b>											
Community Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building and Safety Director	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building Official	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Planning Manager	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Clerk	1.00	1.00	1.00	1.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Planner	5.00	5.00	5.00	5.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Associate Planner	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Building Inspector	6.00	6.00	4.00	4.00	4.00	4.00	4.00	4.00	5.00	5.00	5.00
Building Permit Aide	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Building Permit Technician	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Dev Services Project Coordinator	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Dev Services Representative	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Development Services Supervisor	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Planning Compliance Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Planning Inspector	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Planning Technician	1.00	1.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	2.00
Plans Examiner	2.00	2.00	2.00	2.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00
Principal Planner	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Building Inspector	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Planner	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00	3.00
Senior Plans Examiner	1.00	1.00	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00	0.00
Supervising Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Plans Examiner	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
<b>TOTAL COMMUNITY DEV</b>	<b>38.00</b>	<b>38.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>28.00</b>	<b>30.00</b>	<b>31.00</b>	<b>31.00</b>	<b>32.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

v	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>ENGINEERING</b>											
Engineering Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	2.00	2.00	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Administrative Clerk	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Technician	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Assistant Engineer	8.00	8.00	7.00	8.00	8.00	5.00	4.00	4.00	4.00	5.00	5.00
Associate Engineer	2.00	2.00	1.00	1.00	2.00	3.00	4.00	4.00	4.00	4.00	4.00
Building Permit Aide	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00	2.00
Dev Services Permit Aide	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00	2.00
Engineering Manager	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Engineer Technician	2.00	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00
GIS Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Landscape Project Coordinator	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Landscape Technician	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Principal Civil Engineer	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Principal Planner Transportation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works Inspection Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Public Works Inspector	4.00	4.00	3.00	2.00	2.00	3.00	3.00	3.00	4.00	4.00	4.00
Secretary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Associate Engineer	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Civil Engineer	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00
Senior Engineer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00
Senior Public Works Inspector	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00	1.00
Senior Traffic Engineer	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Senior Traffic Signal Technician	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Strategic Transportation Eng Mgr	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Technical Engineer	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Supervising Traffic Systems Spec	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Traffic Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Traffic Signal Maintenance Tech	1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00	2.00	2.00
WQMP Compliance Inspector	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
<b>TOTAL ENGINEERING</b>	<b>38.00</b>	<b>37.00</b>	<b>32.00</b>	<b>32.00</b>	<b>31.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>31.00</b>	<b>34.00</b>	<b>34.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>PUBLIC WORKS</b>											
Public Works Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Administrative Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Aquatics Maintenance Worker	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Chief Equipment Mechanic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00
Environmental Control Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Control Specialist	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Environmental Control Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Control Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Equipment Mechanic	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Equipment Operator	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	6.00	6.00	6.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Landscape Technician	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Maintenance Services Crew Chief	6.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Maintenance Services Worker	34.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00
Mechanics Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Park Development Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Parks and Landscape Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Parks Maintenance Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Parks Technical Crew Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Project Coordinator	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Public Works Manager	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	4.00
Pump Maintenance Assistant	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Pump Maintenance Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>PUBLIC WORKS (continued)</b>											
Senior Environmental Control Tech	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Facilities Maintenance Tech	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Maintenance Services Worker	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Tree Trimmer Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Utilities and Street Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Welder	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL PUBLIC WORKS</b>	<b>91.00</b>	<b>91.00</b>	<b>93.00</b>	<b>93.00</b>	<b>93.00</b>	<b>93.00</b>	<b>94.00</b>	<b>94.00</b>	<b>95.00</b>	<b>95.00</b>	<b>96.00</b>
<b>TOTAL DEVELOPMENT SVCS</b>	<b>173.00</b>	<b>172.00</b>	<b>158.00</b>	<b>158.00</b>	<b>157.00</b>	<b>155.00</b>	<b>156.00</b>	<b>158.00</b>	<b>162.00</b>	<b>165.00</b>	<b>167.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>POLICE</b>											
<b>SWORN</b>											
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Police Chief	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Captain	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Police Corporal	27.00	26.00	26.00	27.00	27.00	27.00	27.00	27.00	27.00	27.00	27.00
Police Lieutenant	9.00	9.00	9.00	8.00	8.00	8.00	8.00	8.00	9.00	9.00	9.00
Police Officer*	124.00	123.00	123.00	137.00	135.00	134.00	134.00	134.00	144.00	139.00	141.00
Police Sergeant	23.00	23.00	21.00	21.00	21.00	21.00	21.00	21.00	20.00	20.00	21.00
<b>TOTAL SWORN</b>	<b>187.00</b>	<b>185.00</b>	<b>183.00</b>	<b>197.00</b>	<b>195.00</b>	<b>194.00</b>	<b>194.00</b>	<b>194.00</b>	<b>204.00</b>	<b>199.00</b>	<b>202.00</b>
<b>NON-SWORN</b>											
Accounting Technician	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Administrative Analyst/Crime II	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Administrative Services Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Admin Support Svcs Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Administrative Technician	2.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Animal Services Officer	4.00	4.00	4.00	4.00	4.00	4.00	4.00	6.00	6.00	6.00	6.00
Code Compliance Inspector	6.00	6.00	7.00	7.00	7.00	8.00	8.00	8.00	8.00	8.00	8.00
Code Compliance Technician	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Communications Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Imp Program Mgr	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Policing Technician	5.00	5.00	6.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Community Service Officer	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	8.00	8.00	8.00
Computer Forensics Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Dispatch Call Taker	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Dispatch Shift Supervisor	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Dispatcher	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00
Emergency Services Technician	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Evidence Technician	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Lead Property Control Clerk	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2018-19	2019-20
<b>POLICE</b>											
<b>NON-SWORN (continued)</b>											
Maintenance Coordinator	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Property Control Clerk	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Public Information Officer	0.00	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Records Clerk	14.00	14.00	14.00	14.00	14.00	14.00	15.00	15.00	16.00	16.00	16.00
Records Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Secretary	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	6.00	6.00	6.00
Senior Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	1.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Code Enforcement Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Community Service Officer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Animal Svc Officer	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Code Enf Inspector	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supervising Property Control Clerk	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Support Service Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Training Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL NON-SWORN</b>	<b>92.00</b>	<b>91.00</b>	<b>90.00</b>	<b>94.00</b>	<b>93.00</b>	<b>94.00</b>	<b>96.00</b>	<b>98.00</b>	<b>102.00</b>	<b>102.00</b>	<b>102.00</b>
<b>TOTAL POLICE</b>	<b>279.00</b>	<b>276.00</b>	<b>273.00</b>	<b>291.00</b>	<b>288.00</b>	<b>288.00</b>	<b>290.00</b>	<b>292.00</b>	<b>306.00</b>	<b>301.00</b>	<b>304.00</b>
*Includes the following "unfunded positions" used to recruit for replacement of retiring officers									5.00	0.00	0.00
<b>TOTAL FULL TIME POSITIONS</b>	<b>570.00</b>	<b>565.00</b>	<b>544.00</b>	<b>563.00</b>	<b>562.00</b>	<b>561.00</b>	<b>566.00</b>	<b>571.00</b>	<b>591.00</b>	<b>590.00</b>	<b>596.00</b>

## General Funds

- 101** General Fund - to account for all financial resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.
- 102** City Technology - to account for financial resources set aside for technology related services and technology related equipment.
- 103** Facility Maintenance - to account for expenditures related to the maintenance and repair of City-owned facilities.
- 104** Office of Emergency Services (OES) - to account for the City's ongoing emergency preparedness training administered by the Police Department.
- 105** KFON - to capture 1% of the gross revenue pursuant to the franchise agreement between the City and Time Warner Cable which is set aside to provide the community with Public Education and Government Access Channel (PEG) equipment and peripheral funding. Funds can be used for non-personnel operating expenses, consultant services and projects that upgrade audio visual equipment and general channel services.
- 106** Self-Insurance - to account for financial resources set aside for personal liability, vehicle liability, unemployment and workers' compensation.
- 107** Retirees Medical Benefits - to account for financial resources set aside to pay for the monthly medical premiums of retired City of Fontana employees.
- 108** Supplemental Retirement - to account for financial resources set aside to pay for the safety employees who have elected to retire prior to the increase in the CALPERS 3% at 50 formula for safety employees.
- 110** General Fund Operating Projects - to account for non-capital projects funded by the General Fund.
- 125** Storm Water Compliance Fund - to comply with Storm Water regulations.

## Special Revenue Funds

- 201** Municipal Services Fiscal Impact - to account for moneys paid by developers of new development projects to mitigate their negative impact on the City's services and General Fund.
- 221** AB2928 State Traffic Congestion Relief – to account for funds relative to a comprehensive transportation funding measure for almost \$5 billion in congestion relief, transportation system connectivity and goods movement projects. The bill also provides over \$1.4 billion in additional funds over five years for local street and road maintenance, transit operations and State Transportation Improvement Program projects.
- 222** Crime Prevention Seizure - to account for the receipt of 15% of Federal seizures from illegal narcotic activities, and the expenditure of such assets to fund crime prevention programs such as DARE.
- 223** Federal Asset Seizures - to account for the receipt of seized assets from illegal narcotic activities obtained through cooperation with Federal agencies and the expenditure of such assets for local law enforcement purposes.
- 224** State Asset Seizures - to account for the receipt of seized assets from illegal narcotic activities obtained through cooperation with State agencies and the expenditure of such assets for local law enforcement purposes.
- 225** Office of Traffic Safety - to account for alternative funding for traffic officers.
- 241** Air Quality Management District (AQMD) - to account for receipts from the South Coast Air Quality Management District used for the purpose of reducing air pollution from motor vehicles.
- 242** Traffic Congestion Relief (Measure I) - to account for the receipt of voter-approved (Measure I approved 1989) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.
- 243** Traffic Safety - to account for fines collected on vehicle code infractions and the use of expenditures for traffic safety purposes.
- 244** Prop 1B – to account for funds received through the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act of 2006 - A "Local Streets and Roads Improvement Allocation" provided to the city based on population; to be used on street improvement projects.
- 245** Measure I 2010-2040 Reimb – to account for the receipt of voter-approved (Measure I extended 2004) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.

## Special Revenue Funds - continued

- 246** Measure I 2010-2040 Local – to account for the receipt of voter-approved (Measure I extended 2004) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.
- 281** Gas Tax - to account for receipts and expenditures of money apportioned by the State and Highway Code §'s 2105, 2106, 2107 and 2107.5. Gas Tax moneys can only be used to construct and maintain streets and highways.
- 282** Solid Waste Mitigation - to account for moneys paid by the County of San Bernardino to mitigate the increased volume of refuse disposed at the landfill located within the City of Rialto.
- 283** Road Maintenance and Rehab – to account for receipts and expenditures of money apportioned by the State under the Road Repair and Accountability Act of 2017 for road maintenance and rehabilitation projects for cities and counties.
- 290** Housing Successor Low/Mod Income Housing - to account for the former Redevelopment Agency's low and moderate income housing activities.
- 297** Housing Authority - Low/Mod Income Housing Fund - to account for the assets and activities transferred from the former Redevelopment Agency's low and moderate income housing fund.
- 301** Grants - to account for miscellaneous Federal, State, and County grants requiring segregated fund accounting.
- 302** Economic Stimulus - to account for the economic stimulus moneys received from the Federal government under the American Recovery and Reinvestment Act requiring segregated fund accounting.
- 321** Federal Law Enforcement Block Grant - to account for Federal block grant funds used to enhance policing services.
- 322** State COPS AB3229 Program - to account for State grant funds used to enhance policing services.
- 362** Housing and Community Development Block Grants (CDBG) - to account for the receipts and expenditures of the City's entitlements under Federal Community Development Block Grant (CDBG) programs of the U.S. Department of Housing and Urban Development (HUD).
- 363** Home Program - to account for the activity of improving the supply of high quality multifamily properties available to low income households at affordable rent levels.

## Special Revenue Funds - continued

- 365** Down Payment Assistance Program - to track expenditures for the HUD first time homebuyer assistance program.
- 381** Advance Funded State Grants - to account for State grants that are advance funded. The State requires interest tracking on these advanced funds.
- 385** After School Program - to account for after school programs funded through Proposition 49.
- 396** Fontana Fire District Grants - to account for Federal, State, and County grants requiring segregated fund accounting.
- 401** Landscape Maintenance District (LMD) #1 - to account for special benefit assessments levied on property owners for landscape maintenance in various zones throughout the City.
- 402** Landscape Maintenance District (LMD) #2 - to account for special benefit assessments levied on property owners in the Village of Heritage for landscape maintenance.
- 403** Landscape Maintenance District (LMD) #3-1 Empire Center - to account for special benefit assessments levied on property owners in the Empire Center area for landscape maintenance.
- 404** Landscape Maintenance District (LMD) #3 Hunter's Ridge - to account for special benefit assessments levied on property owners in Hunter's Ridge for landscape maintenance.
- 406** Local Lighting Maintenance District (LLMD) #3 Hunter's Ridge - to account for special assessments levied on property owners in the Hunter's Ridge area to pay for street lighting.
- 407** Community Facilities District (CFD) #1 Southridge - to account for special taxes levied on property owners in Southridge Village for landscape maintenance, police and fire services.
- 408** Community Facilities District (CFD) #6 The Landings - to provide maintenance of street lights, landscaping, parks and parkways.
- 409** Community Facilities District (CFD) #6-1 Stratham - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 410** Community Facilities District (CFD) #6-2 North Morningside - to provide maintenance of street lights, landscaping, parks and parkways.
- 411** Community Facilities District (CFD) #6-3a Bellgrove II - to provide maintenance of street lights, landscaping, parks and parkways.
- 412** Community Facilities District (CFD) #7 Country Club Estates - to provide maintenance of street lights, landscaping, parks and parkways.
- 413** Community Facilities District (CFD) #8 Presley - to provide maintenance of street lights, landscaping, parks and parkways.
- 414** Community Facilities District (CFD) #9M Morningside - to provide maintenance of street lights, landscaping, parks and parkways.
- 415** Community Facilities District (CFD) #10M Jurupa Industrial Center - to provide maintenance of street lights, landscaping, parks and parkways.
- 416** Community Facilities District (CFD) #12 Sierra Lakes - to provide maintenance of street lights, landscaping, parks and parkways.
- 417** Community Facilities District (CFD) #13M Summit Heights - to provide maintenance of street lights, landscaping, parks and parkways.
- 418** Community Facilities District (CFD) #14M Sycamore Hills - to provide maintenance of street lights, landscaping, parks and parkways.
- 419** Community Facilities District (CFD) #15M Tract # 16158 - to provide maintenance of street lights, landscaping, parks and parkways.
- 420** Community Facilities District (CFD) #16M Ventana Point - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 421** Community Facilities District (CFD) #18M Badiola Homes - to provide maintenance of street lights, landscaping, parks and parkways.
- 422** Community Facilities District (CFD) #20M Cottages - to provide maintenance of street lights, landscaping, parks and parkways.
- 423** Community Facilities District (CFD) #21M Western Division - to provide maintenance of street lights, landscaping, parks and parkways.
- 424** Community Facilities District (CFD) #23 CDS Homes - to provide maintenance of street lights, landscaping, parks and parkways.
- 425** Community Facilities District (CFD) #24M - to provide maintenance of street lights, landscaping, parks and parkways.
- 426** Community Facilities District (CFD) #25M - to provide maintenance of street lights, landscaping, parks and parkways.
- 427** Community Facilities District (CFD) #27M - to provide maintenance of street lights, landscaping, parks and parkways.
- 428** Community Facilities District (CFD) #28M - to provide maintenance of street lights, landscaping, parks and parkways.
- 429** Community Facilities District (CFD) #29M - to provide maintenance of street lights, landscaping, parks and parkways.
- 430** Community Facilities District (CFD) #23M - to provide maintenance of street lights, landscaping, parks and parkways.
- 431** Community Facilities District (CFD) #34M - to provide maintenance of street lights, landscaping, parks and parkways.
- 432** Community Facilities District (CFD) #33M - to provide maintenance of street lights, landscaping, parks and parkways.
- 433** Community Facilities District (CFD) #31 Citrus Heights North - to provide maintenance of street lights, landscaping, parks and parkways.
- 434** Community Facilities District (CFD) #32M - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 435** Community Facilities District (CFD) #35M - to provide maintenance of street lights, landscaping, parks and parkways.
- 436** Community Facilities District (CFD) #36M - to provide maintenance of street lights, landscaping, parks and parkways.
- 437** Community Facilities District (CFD) #38M - to provide maintenance of street lights, landscaping, parks and parkways.
- 438** Community Facilities District (CFD) #37 Montelago - to provide maintenance of street lights, landscaping, parks and parkways.
- 439** Community Facilities District (CFD) #39M - to provide maintenance of street lights, landscaping, parks and parkways.
- 440** Community Facilities District (CFD) #40M - to provide maintenance of street lights, landscaping, parks and parkways.
- 441** Community Facilities District (CFD) #41M - to provide maintenance of street lights, landscaping, parks and parkways.
- 442** Community Facilities District (CFD) #42M - to provide maintenance of street lights, landscaping, parks and parkways.
- 443** Community Facilities District (CFD) #44M - to provide maintenance of street lights, landscaping, parks and parkways.
- 444** Community Facilities District (CFD) #45M - to provide maintenance of street lights, landscaping, parks and parkways.
- 445** Community Facilities District (CFD) #46M - to provide maintenance of street lights, landscaping, parks and parkways.
- 446** Community Facilities District (CFD) #47M - to provide maintenance of street lights, landscaping, parks and parkways.
- 447** Community Facilities District (CFD) #48M - to provide maintenance of street lights, landscaping, parks and parkways.
- 448** Community Facilities District (CFD) #49M - to provide maintenance of street lights, landscaping, parks and parkways.
- 449** Community Facilities District (CFD) #50M - to provide maintenance of street lights, landscaping, parks and parkways.
- 450** Community Facilities District (CFD) #51M - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 453** Community Facilities District (CFD) #53M - to provide maintenance of street lights, landscaping, parks and parkways.
- 454** Community Facilities District (CFD) #54M - to provide maintenance of street lights, landscaping, parks and parkways.
- 455** Community Facilities District (CFD) #55M - to provide maintenance of street lights, landscaping, parks and parkways.
- 456** Community Facilities District (CFD) #56M - to provide maintenance of street lights, landscaping, parks and parkways.
- 457** Community Facilities District (CFD) #57M - to provide maintenance of street lights, landscaping, parks and parkways.
- 458** Community Facilities District (CFD) #58M - to provide maintenance of street lights, landscaping, parks and parkways.
- 459** Community Facilities District (CFD) #59M - to provide maintenance of street lights, landscaping, parks and parkways.
- 460** Community Facilities District (CFD) #60M - to provide maintenance of street lights, landscaping, parks and parkways.
- 461** Community Facilities District (CFD) #61M - to provide maintenance of street lights, landscaping, parks and parkways.
- 462** Community Facilities District (CFD) #62M - to provide maintenance of street lights, landscaping, parks and parkways.
- 463** Community Facilities District (CFD) #63M - to provide maintenance of street lights, landscaping, parks and parkways.
- 464** Community Facilities District (CFD) #64M - to provide maintenance of street lights, landscaping, parks and parkways.
- 465** Community Facilities District (CFD) #65M - to provide maintenance of street lights, landscaping, parks and parkways.
- 467** Community Facilities District (CFD) #67M - to provide maintenance of street lights, landscaping, parks and parkways.
- 468** Community Facilities District (CFD) #68M - to provide maintenance of street lights, landscaping, parks and parkways.
- 469** Community Facilities District (CFD) #69M - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 470** Community Facilities District (CFD) #70M Avellino – to provide maintenance of street lights, landscaping, parks and parkways.
- 471** Community Facilities District (CFD) #71M Sierra Crest – to provide maintenance of street lights, landscaping, parks and parkways.
- 472** Community Facilities District (CFD) #72M – to provide maintenance of street lights, landscaping, parks and parkways.
- 473** Community Facilities District (CFD) #73M – to provide maintenance of street lights, landscaping, parks and parkways.
- 474** Community Facilities District (CFD) #74M – to provide maintenance of street lights, landscaping, parks and parkways.
- 475** Community Facilities District (CFD) #75M – to provide maintenance of street lights, landscaping, parks and parkways.
- 476** Community Facilities District (CFD) #76M – to provide maintenance of street lights, landscaping, parks and parkways.
- 477** Community Facilities District (CFD) #77M – to provide maintenance of street lights, landscaping, parks and parkways.
- 478** Community Facilities District (CFD) #78M – to provide maintenance of street lights, landscaping, parks and parkways.
- 479** Community Facilities District (CFD) #79M – to provide maintenance of street lights, landscaping, parks and parkways.
- 480** Community Facilities District (CFD) #80M – to provide maintenance of street lights, landscaping, parks and parkways.
- 481** Community Facilities District (CFD) #81M – to provide maintenance of street lights, landscaping, parks and parkways.
- 483** Community Facilities District (CFD) #83M – to provide maintenance of street lights, landscaping, parks and parkways.
- 484** Community Facilities District (CFD) #84M – to provide maintenance of street lights, landscaping, parks and parkways.
- 485** Community Facilities District (CFD) #85 The Meadows – to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 486** Community Facilities District (CFD) #86 Etiwanda Ridge – to provide maintenance of street lights, landscaping, parks and parkways.
- 497** Fontana Fire District - to account for costs associated with the Fontana Fire Protection District, a separate legal entity governed by California State Health and Safety Code for the purpose of providing fire suppression, emergency medical, fire prevention and education services within the City limits and unincorporated area with the City's Sphere of Influence.
- 498** FFD – Community Facilities District (CFD) 2202-2 - to account for special taxes levied on property developed after January 2, 2001 to finance fire protection and suppression services within the Community Facilities District.
- 499** Fontana Community Foundation – to account for the revenues and expenditures of the Fontana Community Foundation.

## Debt Service Funds

- 580** General Debt Service - to account for debt service payments on general City obligations.
- 581** Fontana Gateway Assessment District - to account for special tax assessment receipts and debt service payments on Fontana Gateway Assessment District No. 89-1 limited obligation bonds.

## Capital Project Funds

- 601** Capital Reinvestment - to account for moneys transferred from the General Fund to be expended on discretionary infrastructure projects.
- 602** Capital Improvement - to account for moneys expended on miscellaneous capital improvements.
- 603** Future Capital Projects - to account for capital improvement reimbursements from the San Bernardino Associated Governments (SANBAG) to be used for general infrastructure improvements throughout the City.
- 620** San Sevaine Flood Control - to account for flood control fees collected for the construction of flood control improvements in the San Sevaine Area.

## Capital Project Funds - continued

- 621** Upper Etiwanda Flood Control - to account for flood control fees collected for the construction of flood control improvements.
- 622** Storm Drainage - to account for receipts from drainage fees imposed on developers for the purpose of constructing storm drainage facilities within the City limits.
- 623** Sewer Expansion - to account for developer impact fees used by the Inland Empire Utilities Agency for the expansion and construction of sewer treatment facilities.
- 630** Circulation Mitigation - to account for developer impact fees expended for traffic studies, planning, and construction of traffic flow improvements.
- 631** Fire Assessment - to account for developer impact fees expended for fire prevention and protection.
- 632** General Government - to account for developer impact fees used for the capital construction of City facilities.
- 633** Landscape Improvements - to account for development impact fees used to improve public landscaping City-wide.
- 634** Library Capital Improvement - to account for developer impact fees to be used for the construction of library facilities.
- 635** Parks Development - to account for receipts and expenditures from park development fees for new parks and renovation of existing parks.
- 636** Police Capital Facilities - to account for development impact fees to fund capital improvements of police facilities and equipment.
- 637** Underground Utilities - to account for developer fees used for offsetting the cost of relocating electrical and cable lines underground to enhance the appearance and the safety of the community.
- 638** Affordable Housing Trust - to account for inclusionary housing and affordable housing developer impact fees to be used to construct, rehabilitate or subsidize affordable housing that complies with the Affordable Housing Trust Fund regulations.
- 657** Community Facilities District (CFD) #31 Citrus Heights North - to account for bond proceeds used to finance infrastructure improvements in the Citrus Heights North CFD.

## Capital Project Funds - continued

- 658** Community Facilities District (CFD) #37 Montelago - to account for bond proceeds used to finance infrastructure improvements in the Montelago CFD.
- 659** Community Facilities District (CFD) #70 Avellino - to account for bond proceeds used to finance infrastructure improvements in the Avellino CFD.
- 660** Community Facilities District (CFD) #71 Sierra Crest - to account for bond proceeds used to finance infrastructure improvements in the Sierra Crest CFD.
- 661** Community Facilities District (CFD) #80 Bella Strada - to account for bond proceeds used to finance infrastructure improvements in the Bell Strada CFD.
- 662** Community Facilities District (CFD) #81 Gabriella - to account for bond proceeds used to finance infrastructure improvements in the Gabriella CFD.
- 696** Fire Capital Project - to account for moneys expended on capital improvements and equipment replacement for the Fontana Fire Protection District.
- 697** Fontana Housing Authority - to account for costs associated with the Housing Authority, a separate legal entity governed by California State Housing Authority law. The Housing Authority uses funds from the Fontana Redevelopment Agency's Low and Moderate Income Housing Fund and Federal Department of Housing and Urban Development Program Grants to actively improve and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

## Proprietary Funds

- 701** Sewer Maintenance and Operation - to account for the maintenance and operation of the sewer system, which is funded by user charges and other fees.
- 702** Sewer Capital - to account for the City's association with the Fontana wastewater facility. To account for the ongoing expansion of the sewer system which is funded by connection charges and other fees.
- 703** Sewer Replacement - to account for funds reserved for the eventual replacement of the City's sewer system.

## **Proprietary Funds - continued**

**710** Water Utility - to account for the City's water operations.

**751** Fleet Operations - to account for motor vehicle services provided to the City's fleet used by the various departments.

## **Major Funds**

Major funds represent the significant activities of the City and basically include any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget. Under this provision, the following funds qualify as major funds:

**Governmental Fund Type Funds** - General Fund and Fontana Fire District Fund.

## State Propositions by Number

- No. 1A (2004) **Protection of Local Government Revenues.** Protects local funding for public safety, health, libraries, parks and other locally delivered services by prohibiting the State from reducing property tax proceeds and requiring that local sales tax revenues remain with local government and be spent for local purposes. Allows provisions to be suspended only if the Governor declares a fiscal necessity and two-thirds of the Legislature approve the suspension, with suspended funds to be repaid within three years. **Impact on Fontana: Revenue stabilization.**
- No. 1A (2006) **Transportation Funding Protection.** Protects transportation funding for traffic congestion relief projects, safety improvements, and local streets and roads and prohibits the state sales tax on motor vehicle fuels from being used for any purpose other than transportation improvements. Authorizes loans of these funds only in the case of severe state fiscal hardship, restricts loans to no more than twice in any 10-year period, and requires loans to be fully repaid within three years.
- No. 1B (2006) **Highway Safety, Traffic Reduction, Air Quality, and Port Security.** Makes safety improvements and repairs to state highways, upgrades freeways to reduce congestion, repairs local streets and roads, upgrades highways along major transportation corridors, improves seismic safety of local bridges, expands public transit, helps complete the state's network of carpool lanes, reduces air pollution, and improves anti-terrorism security at shipping ports by providing for a bond issue not to exceed \$19.925 billion. **Impact on Fontana: \$2.9 received for FY 2007-08 and \$2.7 for FY 2008-09.**

### Effects of Proposition 1A

- Strengthens prohibitions against unfunded state mandates by requiring the state to suspend state mandates in any year the Legislature does not fully fund those laws
- Expands definition of state mandate to include transfer of responsibility of a program for which the state previously had full or partial responsibility
- Prohibits the state from:
  - Reducing the local Bradley-Burns Uniform Sales and Use Tax rate or altering its method of allocation unless to comply with federal law or an interstate compact
  - Decreasing VLF revenue from the 0.65% rate without providing replacement funding to cities and counties
  - Shifting property taxes from cities, counties or special districts with certain exceptions
  - Failing to reimburse cities and counties for the 0.25% local sales tax shifted under the triple flip

## State Propositions by Number - continued

- No. 2 (1998) **Transportation Funding:** Requires loans of transportation related revenues to the General Fund be repaid the same fiscal year, or within three fiscal years if the Governor declares an emergency significantly impacting the General Fund or GF revenues are less than the previous fiscal year's adjusted revenues. Allows loans of certain transportation related revenues to local entities conditioned upon repayment, with interest, within four years. Designates local transportation funds as trust funds prohibiting abolition of such funds created by law. Restricts allocations from local transportation funds to designated purposes relating to local transportation.
- No. 4 (1979) **Limitation of Government Appropriations:** Also called the Gann Initiative, establishes and defines annual appropriation limits on state and local government entities based on annual appropriations for the prior fiscal year. Requires adjustments for changes in cost of living, population and other specified factors. Although most appropriations are subject to the limit, the law exempts capital outlay, debt service and local government subventions. If the limit is exceeded, the surplus must be returned to the taxpayers within two years. **Impact on Fontana: City historically falls well below the Gann spending limit – see page 391.**
- No. 8 (1979) **Temporary Decline in Value:** Allows the Assessor to temporarily lower assessments when the market value on January 1 is lower than the factored base year value for that year. Reductions in assessed values are temporary and reviewed annually until factored base year value is again lower than the market value and reinstated and the property will be subject to regular annual 2% increases.
- No. 13 (1978) **Tax Limitation:** Limits ad valorem taxes on real property to 1% of assessed value with Fiscal Year 1975-76 as the base year, and limits assessment increases to 2% per year. Allows reassessments to market value only when a property is sold. Prohibits state lawmakers from imposing new taxes without a 2/3 vote of the legislature, and prohibits local governments from enacting most new taxes without a 2/3 vote of the electorate. **Impact on Fontana: Beginning July 1, 1978, annual losses in property tax revenues.**

### Effects of Proposition 13

- Lowered tax burden for elderly and low-income homeowners (proportionate to income)
- Disparate treatment of similarly situated properties
- Disconnect between service costs and revenues deters balanced planning
- Local agency property tax revenues cut by nearly 60%
- Tax rates and shares out of sync with service demands
- Greater reliance on state General Fund for county and school spending
- Greater reliance in cities and counties on user fees and local taxes

## State Propositions by Number - continued

No. 22 (2010) **The Local Taxpayer, Public Safety, and Transportation Protection Act.** Prohibits the state, even during a period of severe financial hardship, from delaying the distribution of tax revenues for transportation, redevelopment, or local government projects and services. Specifically, closes loopholes to prevent taking local taxpayer funds currently dedicated to cities, counties, special districts and redevelopment agencies and revokes the State's authority to borrow local government property tax funds. It prohibits the State from redirecting, borrowing or taking the gasoline excise tax (HUTA) allocated to cities and counties for local street and road maintenance and improvements, and prohibits the State from taking or redirecting public transportation account revenues dedicated to public transit.

No. 26 (2010) **Stop Hidden Taxes Initiative.** In some instances, may require new fees, or existing fees that are extended or increased, to be classified as special taxes requiring approval by two-thirds vote of local voters. It adds a new definition of "tax" into the California Constitution providing that any government-imposed charge, levy or exaction of any kind is a tax unless it falls into one of seven express exemptions. Aimed at fees imposed by state and local governments commonly referred to as "regulatory fees." These fees are placed on a particular class of persons or businesses from which the revenues are used to provide a benefit to the public as well as the fee payor, and are typically intended to mitigate the societal and environmental impacts of a business' or person's activities.

### Prop 26 Regulatory Fees - Exceptions

- A charge imposed for a specific benefit conferred or privilege granted directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government. (e.g., planning permits)
- A charge imposed for a specific government service or product provided directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of providing the service or product. (e.g., user fees)
- A charge imposed for the reasonable regulatory costs to a local government for issuing licenses and permits, performing investigations, inspections and audits, enforcing agricultural marketing orders, and the administrative enforcement and adjudication thereof. (e.g., pet licenses)
- A charge imposed for entrance to or use of local government property. (e.g., facility rental fees)
- A fine, penalty, or other monetary charge imposed by the judicial branch of government or a local government as a result of a violation of law, including late payment fees, fees imposed under administrative citation ordinances, parking violations, etc. (e.g., code enforcement fees, parking fines)
- A charge imposed as a condition of property development. (e.g., building permit fees)
- Assessments and property related fees. (e.g., sewer fees)

## State Propositions by Number - continued

- No. 30 (2012) **Sales and Income Tax Increase Initiative.** Besides increase sales and income taxes, initiative guarantees funding for public safety services realigned from state to local governments. **Impact on Fontana: approximately \$900,000 received to date.**
- No. 42 (2002) **Transportation Congestion Improvement Act.** Requires, effective July 1, 2003, existing revenues resulting from state sales and use taxes on the sale of motor vehicle fuel be used for transportation purposes as provided by law until June 30, 2008. Requires, effective July 1, 2008, existing revenues resulting from state sales and use taxes on the sale of motor vehicle fuel be used for public transit and mass transportation; city and county street and road repairs and improvements; and state highway improvements. Imposes the requirement for two-thirds of the Legislature to suspend or modify the percentage allocation of the revenues. **Impact on Fontana: \$363,481 received for FY 2002-03; \$720,226 for FY 2005-06. FY 2003-04 & FY 2004-05 allocations previously suspended were repaid with interest in FY 2006-07 totaling \$1.1 million. Received \$1.6 million for FY 2008-09; \$1.7 for FY 2009-10.**
- No. 46 (1986) **Property Taxation:** Provides a further exception to the 1% Proposition #13 limit - it is not applicable to bonded indebtedness for the acquisition or improvement of real property approved on or after July 1, 1978, by two-thirds of the votes cast by the voters voting on the proposition.

### TCRP: Prop 42 Allocations

- Five-year plan with \$678 million per year of funding for 141 designated traffic congestion relief projects from gasoline sales tax revenue previously deposited in the state General Fund
- TCRP allocated remaining gasoline sales tax revenues as follows:
  - 20% to public transportation
  - 40% to transportation improvement projects funding the in state Transportation Improvement Program
  - 20% to county street and road improvements
  - 20% to city street and road improvements
- Essential allocation structure remained, although portions of the program were not funded in some years due to severe state General Fund deficits
- TCRP concluded in FY 2007-08 when funding for the 141 designated projects was completed
- Thereafter, all gasoline sales tax revenues were allocated on the 20/40/20/20 formula
- **Funds were effectively eliminated for FY 2010-11 with the signing of the Gas Tax Swap in March 2010 (ABx8 9)**

## State Propositions by Number - continued

- No. 47 (1986) **Allocation of Vehicle License Fee Taxes to Counties and Cities.** Requires all revenues from taxes imposed pursuant to the Vehicle License Fee Law to be allocated to counties and cities on and after July 1 following its adoption, except fees on trailer coaches and mobile homes and the costs of collection and refunds.
- No. 49 (2002) **State Grants for Before and After School Programs.** Increases state grant funds available for Before and After School Programs providing tutoring, homework assistance, and educational enrichment. Establishes priority for continued funding level for schools already receiving grants. Makes public elementary, middle and junior high schools, including charter schools, eligible for grants ranging from \$50,000 to \$75,000. Provides priority for additional funding for schools with predominantly low-income students. Declares that funding for before and after school programs shall be above Proposition 98 base funding, and at least \$85 million for first year increasing to \$550 million annually if state revenues grow. **Impact on Fontana: Provides funding for After School Program, \$3.7 million budgeted for FY 2018-19.**
- No. 57 (2004) **California Economic Recovery Bond Act:** A one-time Economic Recovery Bond of up to \$15 billion to pay off the state's accumulated General Fund deficit as of June 30, 2004, and replace the \$10.7 billion deficit-financing bonds authorized by the Legislature in 2003. The bond to be repaid through multi-step process that "freed up" a revenue stream dedicated solely to repayment of the bond. The **"Triple Flip"** diverts one-quarter cent of the sales tax from local governments to a special fund dedicated to the bond's repayment, the diversion of property taxes from school districts to local governments to offset their sales tax loss, and added General Fund payments to school districts to replace their diverted property taxes. **Impact on Fontana: Approximately 25% of sales tax revenue was received twice a year, one-half in January and one-half in May, rather than on a monthly basis which negatively impacted cash flow. Triple Flip "unwind" occurred during FY 2015-16.**
- No. 62 (1986) **Taxation. Local Governments and Districts.** Enacts statutes regarding new or increased taxation by local governments and districts. Imposition of special taxes, defined as taxes for special purposes, will require approval by two-thirds of voters.
- No. 98 (1988) **School Funding.** Establishes a minimum annual funding level for K-12 schools and community colleges, constituting over 70 percent of total K-12 funding and about two-thirds of total community college funding. It includes complicated formulas that basically provide a guaranteed funding source that grows each year with the economy and the number of students which is funded through a combination of State General Fund and local property tax revenues. **Impact on Fontana: Created need for ERAF shifts.**

## State Propositions by Number - continued

- No. 111 (1990) **Traffic Congestion Relief and Spending Limitation Act of 1990.** Enacts a statewide traffic congestion relief program and updates the spending limit on state and local government to better reflect the needs of a growing California population. It provides new revenues to be used to reduce traffic congestion by building state highways, local streets and roads, and public mass transit facilities.
- No. 172 (1993) **Local Public Safety Protection and Improvement Act of 1993.** Establishes a permanent statewide half-cent sales tax for support of local public safety functions in cities and counties to partially replace the property taxes shifted from local agencies to local school districts as part of the 1993-94 state budget agreement. **Impact on Fontana: Revenue of \$1.4 million budgeted for FY 2018-19.**
- No. 218 (1996) **Voter Approval for Local Government Taxes.** Requires *all* local property-related fees to comply as follows: (1) No property owner's fee may be more than the cost to provide service to that property owner's land. (2) No fee may be charged for fire, police, ambulance, library service, or any other service widely available to the public. (3) No fee revenue may be used for any purpose other than providing the property-related service. (4) Fees may only be charged for services immediately available to property owners. Before adopting a new or increasing an existing property-related fee, information about the fee must be mailed to every property owner, reject the fee if a majority of the property owners protest in writing, and hold an election on the fee. **Impact on Fontana: The City has conducted several Prop. 218 proceedings for revenues such as landscape and lighting assessments and sewer fees.**

### Effects of Proposition 218

- Establishes clear Constitutional standard distinguishing locally imposed general taxes (majority voter requirement) from special taxes (super majority requirement)
- Provides citizens with the power to repeal taxes, assessments, fees and charges that are subject to Proposition 218
- Establishes a formal balloting procedure for the adoption of benefit assessments imposed on property
- Requires distinction between special benefits and general benefits regarding assessments
- Requires assessment of public property within an assessment district
- Places the burden of proof for demonstrating special benefit on the local agency imposing the property assessment
- Establishes new category of fees called "property-related fees" requiring new approval procedures and substantive provisions for those fees

## Assembly Bills by Number

- AB 8 (1979) State law that allocates property tax revenues to local governments and schools.
- AB 10 (2013) **Minimum Wage Increase.** State law which increases the minimum wage on or after July 1, 2014, to not less than \$9 per hour; and on or after January 1, 2016, to not less than \$10 per hour. **Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.**
- AB 63 (2000) **Taxation Disclosure.** Permits, under specified conditions, the disclosure of tax information to tax officials of any city until December 31, 2008. **Impact on Fontana: Allows City staff to cross reference existing business license records with those of the Franchise Tax Board.**
- AB 213 (2019) **VLF License Fee Adjustments.** This measure would restore funding to approximately 140 cities that had annexed inhabited territory in reliance on previous financial incentives, then suffered significant fiscal harm when those funds were swept away due to the passage of SB 89 (2011). This bill also offers similar incentives to support future annexations of inhabited territory to improve services to affected residents consistent with state Local Formation Commission (LAFCO) policies. **Impact on Fontana: \$900,000 budgeted for FY 2019-20 to fund five (5) new police officer positions.**
- AB 717 (1995) **Certification and Training of Inspectors, Plans Examiners, and Building Officials.** Establishes specific certification, training, and continuing education requirements for construction inspectors, plans examiners, and building officials, as defined, who are employed by a local agency in a temporary or permanent capacity. Exempts from its training and certification requirements any person currently and continuously employed by a local agency who is a construction inspector, plans examiner, or building official, for not less than two years prior to the effective date of the bill, until that person obtains new employment. **Impact on Fontana: The City is providing continuing education for appropriate Building and Safety staff.**
- AB 939 (1989) **California Integrated Waste Management Act of 1989.** Established the current organization, structure and mission of the California Integrated Waste Management Board (CIWMB). The purpose was to direct attention to the increasing waste stream and decreasing landfill capacity, and to mandate a reduction of waste being disposed. Cities and counties were required to meet diversion goals of 25% by 1995 and 50% by 2000. **Impact on Fontana: The City has consistently met the diversion goals.**

## Assembly Bills by Number - continued

- AB 990 (1999) **Sales and Use Tax.** Authorizes cities and counties to collect information from persons seeking to engage in the business of selling tangible personal property and to require that they provide their State Board of Equalization permit number. **Impact on Fontana: Allows City staff to cross reference existing business license records with those of the Board of Equalization.**
- AB 1234 (2005) **Compensation and Ethics Training of Local Officials.** Rules governing compensation of local officials and requirement for biennial ethics training courses.
- AB 1290 (1993) **Community Redevelopment Reform Act of 1993.** Revised the definition of a blighted area and enacted numerous revisions in the Community Redevelopment Law, including the imposition of specified time limitations on redevelopment plans, the requirement of the adoption of implementation plans describing the goals and objectives of redevelopment agencies, and the inclusion of specified information on statements of indebtedness required to be filed by redevelopment agencies. **Impact on Fontana: The City adopted AB 1290 limitations for all Redevelopment Project Areas on November 15, 1994.**
- AB1484 (2012) **AB X1 26 Cleanup/Enforceable Obligations.** Expands the definition of “enforceable obligation” to include loans between the agency and the host city or county within two years of the date of creation of the redevelopment agency or within two years of the date of the creation of a project area if the loan is specific to that project area. Other loans may also be deemed enforceable obligations provided that the oversight board makes a finding that the loan was for legitimate redevelopment purposes. Other provisions clarify the functions of successor agencies and oversight boards. **Impact on Fontana: Could allow reconsideration of Enforceable Obligations previously rejected by State Department of Finance.**
- AB 1522 (2014) **Paid Sick Days for Part-Time Employees.** Enacted the Healthy Workplaces, Healthy Families Act of 2014 to provide that an employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the commencement of employment is entitled to paid sick days for prescribed purposes, to be accrued at a rate of no less than one hour for every 30 hours worked. **The City of Fontana has adopted a policy to accrue 24 hours of paid sick leave annually for part-time employees, the cost of which will vary from year to year. The annual cost to the City is estimated at \$150,000.**

## Assembly Bills by Number - continued

- AB1600 (1987) **Developer Fees.** Counties and cities can charge developer impact fees to pay for public works. ***The City of Fontana charges several developer fees enacted under AB 1600.***
- AB 1602 (2005) **Supplemental VLF Amounts for Inhabited Annexations.** Provided new allocations of Vehicle License Fee (VLF) revenues to cities to remedy the negative effects of certain provisions of the VLF for Property Tax swap of 2004. For cities that annex areas after August 5, 2004 (the date of the swap), this bill provided additional per capita allocation for each person residing in the annexed area at the time of annexation that continues into the future increasing by a growth factor. The per capita amount is derived by multiplying \$50 times the growth in total VLF revenues from the most recent fiscal year since 2004-05, divided by the growth in population, approximately mirroring the overall annual change in VLF per capita revenues. ***Impact on Fontana: The City recently annexed 32 "islands" adding 14,000+ new residents. SB 89 (2011) eliminated this funding.***
- Mitigation Fee Act  
AB 1600**

  - Fees imposed to mitigate the impact of the development on the community
  - Fees must be expended for which they are charged
  - Revenue deposited in separate dedicated capital facility account
  - Requires annual report and findings with regard to unexpended portion
- AB 1768 (2002) **Education Revenue Augmentation Fund (ERAF) Shift.** Required a shift of \$75 million of tax increment statewide from redevelopment agencies to ERAF to meet the 2002-03 state budget shortfall. ***Impact on Fontana: One-year shift from Fontana RDA of \$1.1 million.***
- AB 2220 (2016) **City Elections by District.** Authorizes the legislative body of a city to adopt an ordinance that requires the members of the legislative body to be elected by district or by district with an elective mayor without being required to submit the ordinance to the voters for approval. ***Impact on Fontana: Savings from holding a special election.***
- AB 2928 (2000) **Comprehensive Transportation Funding Measure.** Transfers \$4.9 billion from a combination of General Fund and gasoline sales tax revenue to the Traffic Congestion Relief Fund (TCRF) by 2005-06 to fund 141 specific transportation projects over a six-year period. Due to the state's fiscal condition in the early 2000s, much of this funding was loaned to the General Fund. Later statutes extended the transfer through 2007-08 and specified repayment of prior-year loans. To date, \$3.1 billion has been transferred, and payments on prior-year loans will likely be made into the next decade.

## Assembly Bills by Number - continued

- AB 3229 (1996) **Local Law Enforcement Supplemental Funding.** Allocates \$100 million annually for Citizens Option for Public Safety (COPS) program. **Impact on Fontana: \$325,000 revenue budgeted for FY 2018-19 to partially fund part-time cadets and helicopter program.**
- ABX1 26 (2011) **Redevelopment Agency Dissolution Act.** Phases out the current tax increment funding mechanism for redevelopment agencies and returns property tax revenues to schools, special districts, cities and counties to help sustain their core functions. The failure of the legislative body of the city/county to enact a continuation ordinance to enable its redevelopment agency to continue normal operations on or before October 1, 2011, would lead to the dissolution of the RDA as of October 1, 2011. (see below for lawsuit information)
- ABX1 27 (2011) **Redevelopment Agency Continuation Act.** Allows redevelopment agencies to avoid dissolution by opting into the Voluntary Alternative Redevelopment Program (VARP). To qualify for the VARP, the sponsor community of an RDA must agree to pay its proportionate shares of \$1.7 billion in FY 2011-12 and \$400 million annually for subsequent years for redistribution locally. (see below for lawsuit information)
- ABX4 26 (2009) The California Redevelopment Association (CRA) filed a lawsuit challenging the constitutionality of both ABX1 27 and ABX1 26 because they violate Proposition 22 which was passed by the voters in 2010. On December 29, 2011, the California Supreme Court issued their decision declaring that ABX1 27 was invalid and that ABX1 26 was valid, and revised the effective dates and deadlines. **Impact on Fontana: While the full impact is still unclear, no tax increment will be available in the future for projects.**
- ABX8 6 (2010) **Supplemental Educational Revenue Augmentation Fund (SERAF).** Required a two-year shift of \$2.05 billion of tax increment statewide from redevelopment agencies to SERAF to meet the 2009-10 state budget shortfall. The California Redevelopment Association (CRA) filed a lawsuit challenging the constitutionality of the shift, but the Court ruled in favor of the State. **Impact on Fontana: Year one shift from Fontana RDA of \$33.5 million, year two shift of \$6.9 million.**

## Assembly Bills by Number - continued

- ABX8 9 (2010) **Gas Tax SWAP.** Repeals the state sales tax on gasoline; increases the excise tax on gasoline by 17.3 cents and adds annual index that is intended to ensure the new excise tax keeps pace with revenues expected from the sales tax on gas; and increase the sale tax on diesel by 1.75 percent and allocates 75 percent to local transit agencies and 25 percent to state transit programs. The excise tax on diesel is reduced from 18 cents to 13.6 cents. Sales tax revenues from diesel must go to transit funding. In FY 2010-11, the revenues would be allocated to (1) transportation debt service, (2) \$54 million monthly set aside for future appropriation by the legislature, and (3) the remainder allocated 50% to State Transportation Improvement Program (STIP) and 50% evenly split between cities and counties using current HUTA formulas. Beginning in FY 2011-12, the revenues will be allocated to (1) transportation debt service and (2) the remainder allocated 44% to STIP, 12% to State Highway Operation and Protection Program (SHOPP), the state's highway safety improvement program, and 44% evenly split between cities and counties using current HUTA formulas. The law includes expressed legislative intent to fully replace the local streets and road funds cities and counties would have received under Proposition 42 state sales tax on gasoline with allocations from the new higher motor vehicle excise tax (HUTA) rate. **Impact on Fontana: Unknown at this time.**
- ABX8 5 (2010) **Payment Delays.** Provides that, as a way to deal with anticipated cash flow problems, the State will defer the apportionment of certain revenues from the Highway Users Tax Account (HUTA) in the Transportation Tax Fund, thus deferring the transfer of these revenues to local agencies. Also provides that during the period of that deferral, local agencies receiving Prop 1B funds may borrow from those funds to pay for local street and road maintenance and operations. If the local agency borrow from its Prop 1B funds, must repay the borrowed funds with interest (computed at the current average rate of interest earned by the local agency on amounts currently on deposit) within the same fiscal year in which the funds were borrowed, and must use both the repaid Prop 1B funds and the resulting interest for Prop 1B projects. **Impact on Fontana: Monthly HUTA payments for July 2010 through March 2011 of approximately \$1.4 million were paid in April 2011. Proposition 22, passed in November 2010, disallows these delays in the future.**
- ABX8 14 (2010)

## Senate Bills by Number - continued

- SB3 (2016) **Minimum Wage Increase.** State law which increases the minimum wage on or after January 1, 2017, to not less than \$10.50 per hour; on or after January 1, 2018, to not less than \$11 per hour; on or after January 1, 2019, to not less than \$12 per hour; on or after January 1, 2020, to not less than \$13 per hour; on or after January 1, 2021, to not less than \$14 per hour; on or after January 1, 2022, to not less than \$15 per hour. **Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.**
- SB 89 (2011) **Vehicle License Fee Shift.** Effective July 1, 2011, shifts all City VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and, prior to that, by the state general fund. **Impact on Fontana: Loss of per capita VLF estimated at \$670,000 annually and special allocation for newly incorporated annexations estimated at \$790,000 annually.**
- SB 90 (1972) **Property Tax Relief Act.** Limits the ability of local agencies and school districts to levy taxes. To offset these limitations, the Legislature declared its intent to reimburse local agencies and school districts for the costs of new programs or increased levels of service mandated by state government. **Impact on Fontana: The FY 2018-19 budget includes revenues of \$100,000 for mandated cost reimbursement although the actual amount received each year varies since the State does not consistently fund the claims.**
- SB 211 (2001) **Redevelopment Indebtedness.** Allows redevelopment agencies to eliminate the time for incurring indebtedness for redevelopment plans adopted prior to 1994, but makes them subject to statutory tax sharing. **Impact on Fontana: The City eliminated the deadline to incur indebtedness and triggered the statutory tax sharing in the North Fontana Project Area in 2003, and in the Sierra Corridor Project Area in 2007.**
- SB 1029 (2016) **CDIAC Data Collection and Reporting Processes.** Requires that the report of proposed issuance of debt submitted to the California Debt and Investment Advisory Commission (CDIAC) include a certification by the issuer that it has adopted local debt policies, which include specified provisions concerning the use of debt and that the contemplated debt issuance is consistent with those debt policies. Also requires state or local agency to submit an annual report for any issue of debt for which it has submitted a report of final sale on or after January 21, 2017, to include specified information about debt issued and outstanding, and the use of proceeds from debt during the reporting period. **The Fontana City Council adopted the Debt Management Policy on June 13, 2017.**

## Senate Bills by Number - continued

- SB 1045 (2003) **ERAF II.** Required redevelopment agencies statewide to shift \$135 million to ERAF to reduce the amount of State funding for schools for 2003-04. **Impact on Fontana: One-year shift from Fontana RDA of \$2.0 million.**
- SB 1096 (2004) **ERAF III.** Local governments agreed to a two-year property tax reduction (2004-05 and 2005-06) and shift of \$1.3 billion per year to the State in exchange for support of Proposition 1A, a voter-approved ballot measure that offers protection to local governments from future state revenue losses. Also required redevelopment agencies statewide to shift \$250 million for 2004-05 and \$250 million for 2005-06 to ERAF. **Impact on Fontana: Reduction in General Fund property tax of approximately \$2 million (two-year impact) and two-year shift from Fontana RDA of \$8.6 million.**
- SB 1135 (1993) **Education Revenue Augmentation Fund (ERAF) Shifts.** Together with SB 617 and SB 844, required payments from redevelopment agencies for the 1992-93, 1993-94 and 1994-95 fiscal years to the state to meet its obligations to fund education at specified levels under Proposition 98. Three-year shift of \$330 million. **Impact to Fontana: Three-year shift from Fontana RDA of \$4.9 million.**

## Other Legislation

Improvement Bond Act of 1915	(1915)	One of the traditional benefit assessment laws that pay for public works with assessment bonds. <b>The City issued Fontana Gateway Assessment District No. 89-1 Limited Obligation Bonds under this Act in 1990; the bonds were paid off in March 2008.</b>
Landscaping and Lighting Act of 1972	(1972)	Local governments levy benefit assessments to pay for public works and public services. <b>The City has five landscaping and lighting districts formed under this Act.</b>
Brown Act	(1953)	<b>Open meeting law for local governments.</b> Enacted to safeguard the public's ability to obtain access to and participate in local government meetings and deliberations.
California Environmental Quality Act	(1970)	<b>California Environmental Quality Act.</b> Requires public agencies to consider the environmental effects of development projects.
Measure I	(1989)	<b>Traffic Congestion Relief.</b> Approved by San Bernardino County voters in November 1989, authorizes the San Bernardino County Transportation Authority to impose a one-half of one percent sales tax applicable in the incorporated and unincorporated territory of the County of San Bernardino for a period not to exceed twenty years. San Bernardino Associated Governments (SANBAG), acting as the Authority, is authorized to administer the programs described in the Measure. Revenue from the tax can only be used for transportation improvement and traffic management programs authorized in the Expenditure Plan. In November 2004, San Bernardino County voters overwhelming voted to continue Measure I for an additional 30 years beyond its expiration date in 2010. <b>Impact on Fontana: For the first 14 years, the tax has provided more than \$16 million for Fontana's streets and roads. Additional Measure I funds totaling \$768 million have been pooled by all of the cities and unincorporated areas in the valley to support freeway improvements, Metrolink trains, Omnitrans subsidies for elderly and disabled riders, major streets that serve as transportation arteries, ridesharing programs, landscaping and traffic management. FY 2018-19 budget includes Measure I revenues of \$3.5 million.</b>
Measure C	(2006)	<b>School Bonds.</b> In June 2006, voters in the Fontana Unified School District (FUSD) approved \$275 million general obligation bonds to build new schools and modernize or repair existing schools. The bond will pay for 13 new schools by imposing a tax of \$59.90 per year for every \$100,000 of a home's assessed value for the next 20 years.

## Other Legislation - continued

Mello-Roos Community Facilities Act	(1982)	<b>Mello-Roos Community Facilities Act.</b> Allows local agencies to levy special taxes to pay for public works and some public services. <b><i>The City of Fontana has formed several CFDs to fund infrastructure and services.</i></b>
Public Records Act	(1958)	Requires public access to public records with limited exceptions.
Quimby Act	(1975)	Authorizes cities and counties to pass ordinances requiring that developers set aside land, donate conservation easements, or pay fees for park improvements. Revenues generated through the Quimby Act cannot be used for the operation and maintenance of park facilities.
Uniform Public Construction Cost Accounting Act	(1983)	Allows local agencies to use alternative bidding procedures when they hire contractors to perform public works projects. Specifically, projects of \$30,000 or less may be performed by the agency's own workforce, negotiated contract or purchase order; and projects of \$175,000 or less may be contracted by informal procedures as set forth in the statute. <b><i>The City of Fontana adopted the Act in June 2009.</i></b>

### Community Facilities Districts

- May be used to finance the purchase, construction, improvement, expansion or rehabilitation of any real or tangible property with an estimated useful life of five or more years
- Subject to certain restrictions, may also finance services including
- Tax levied by ordinance approved by a two-thirds vote of the registered voters living within the district
- If fewer than 12 registered voters, by landowner vote
- Taxes adjusted annually by resolution
- Taxes collected two a year along with property tax and subject to the same penalties and foreclosure procedures

## Senate Bills by Number

- SB1 (2016) **Road Repair and Accountability Act of 2017.** Addresses basic road maintenance, rehabilitation and critical safety needs on both the state highway and local streets and road system by increasing per gallon fuel excise taxes, increasing diesel fuel sales taxes and vehicle registration fees, and providing for inflationary adjustments to tax rates in future years. **Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.**

### The Road Repair and Accountability Act of 2017

#### Additional taxes:

- 12 cents per gallon on gasoline effective November 1, 2017 plus inflationary adjustments
- 20 cents per gallon on diesel fuel effective November 1, 2017 plus inflationary adjustments
- Additional annual vehicle registration tax of \$25 to \$175 based on market value of vehicle effective January 1, 2018
- Additional annual \$100 vehicle registration tax on zero emissions vehicles models 2020 or later effective July 1, 2020

#### For maintenance and rehabilitation:

- \$1.5 billion annually for state highway system
- \$1.5 billion annual for local streets and roads
- \$200 million for State-Local-Partnership Program for existing and aspiring self-help jurisdictions
- \$100 million for active transportation programs

Requires transparency from local agencies on what projects they fund with new revenues. Cities and counties required to send list to California Transportation Commission (CTC), before and after expenditure, of the projects proposed to be funded.

- Lists must be adopted as part of the jurisdiction's budget and include description and location of project, proposed schedule of completion, and estimated useful life of the project
- Lists must be submitted to receive funds, but can be changed to adapt to local needs as long as changes are consistent with bill requirements
- Contains local agency maintenance of effort (MOE) requirement

# Appendices

# Acronyms

<b>AB</b>	Assembly Bill
<b>ABC</b>	Alcohol Beverage Commission
<b>ADA</b>	American Disabilities Act
<b>ADDI</b>	American Dream Down Payment Assistance Initiative
<b>AQMD</b>	Air Quality Management District
<b>ARC</b>	Annual Required Contribution
<b>ARRA</b>	American Reinvestment and Recovery Act
<b>ASP</b>	After-School Program
<b>ATP</b>	Active Transportation Program
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CaIPERS</b>	California Public Employees Retirement System
<b>CALTRANS</b>	California Department of Transportation
<b>CAP</b>	Cost Allocation Plan
<b>CDBG</b>	Community Development Block Grant
<b>CDIAC</b>	California Debt and Investment Advisory Commission
<b>CEQA</b>	California Environmental Quality Act
<b>CERT</b>	Community Emergency Response Team

<b>CFD</b>	Community Facilities District
<b>CIP</b>	Capital Improvement Program
<b>CMP</b>	Congestion Management Plan
<b>CMTA</b>	California Municipal Treasurers Association
<b>COLA</b>	Cost of Living Adjustment
<b>COPS</b>	Citizens Option for Public Safety
<b>CPI</b>	Consumer Price Index
<b>CSMFO</b>	California Society of Municipal Finance Officers
<b>CTC</b>	California Transportation Commission
<b>DDA</b>	Developer Disposition Agreement
<b>DDR</b>	Due Diligence Review
<b>DIF</b>	Development Impact Fee
<b>DMV</b>	Department of Motor Vehicles
<b>DOF</b>	Department of Finance
<b>EDU</b>	Equivalent Dwelling Unit
<b>ERAF</b>	Educational Revenue Augmentation Fund
<b>ESG</b>	Emergency Shelter Grant
<b>FEMA</b>	Federal Emergency Management Agency

# Appendices

# Acronyms

<b>FETHAP</b>	Fontana Employee/Teacher Home-Ownership Program
<b>FHLB</b>	Federal Home Loan Bank
<b>FHLMC</b>	Federal Home Loan Mortgage Corporation
<b>FNMA</b>	Federal National Mortgage Association
<b>FPPC</b>	Fair Political Practices Commission
<b>FTE</b>	Full Time Equivalent
<b>FUSD</b>	Fontana Unified School District
<b>FWRP</b>	Fontana Wastewater Reclamation Facility
<b>FY</b>	Fiscal Year
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GASB</b>	Governmental Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>GIS</b>	Geographic Information System
<b>HAP</b>	Homeownership Assistance Program
<b>HHW</b>	Household Hazardous Waste
<b>HOME</b>	Home Investment Partnership Program
<b>HSIP</b>	Highway Safety Improvement Program
<b>HUD</b>	Housing and Urban Development

<b>HUTA</b>	Highway Users Tax Account
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>ICSC</b>	International Council of Shopping Centers
<b>IEUA</b>	Inland Empire Utilities Agency
<b>ISTEA</b>	Intermodal Surface Transportation Efficiency Act
<b>JPA</b>	Joint Powers Authority
<b>LADWP</b>	Los Angeles Department of Water and Power
<b>LAFCO</b>	Local Agency Formation Commission
<b>LAIF</b>	Local Agency Investment Fund
<b>L.F.</b>	Linear Foot
<b>LLMD</b>	Local Lighting Maintenance District
<b>LMD</b>	Landscape Maintenance District
<b>LMIHF</b>	Low/Moderate Income Housing Fund
<b>MGD</b>	Millions of Gallons per Day
<b>MHZ</b>	Megahertz
<b>MOE</b>	Maintenance of Effort
<b>MOU</b>	Memorandum of Understanding
<b>MSFIF</b>	Municipal Services Fiscal Impact Fund

# Appendices

# Acronyms

<b>MWD</b>	Metropolitan Water District
<b>NHF</b>	National Homebuyers Fund
<b>NSP</b>	Neighborhood Stabilization Program
<b>OES</b>	Office of Emergency Services
<b>O&amp;M</b>	Operations & Maintenance
<b>OPA</b>	Owner Participation Agreement
<b>OPEB</b>	Other Post-Employment Benefits
<b>OSR</b>	Open Space and Recreation
<b>OTS</b>	Office of Traffic Safety
<b>PARS</b>	Public Agency Retirement Services
<b>PDF</b>	Portable Document Format
<b>PEG</b>	Public, Education and Government
<b>PEPRA</b>	California Public Employees' Pension Reform Act of 2013
<b>PERL</b>	Public Employees Retirement Law
<b>PERS</b>	Public Employees Retirement System
<b>POST</b>	Police Officers Standards and Training
<b>PT FTE</b>	Part-time Equivalent
<b>PTAF</b>	Property Tax Administration Fee

<b>PUC</b>	Public Utilities Commission
<b>RACES</b>	Radio Amateur Civil Emergency Services
<b>RDA</b>	Redevelopment Agency
<b>RMRA</b>	Road Maintenance and Rehabilitation Account
<b>ROPS</b>	Recognized Obligation Payment Schedule
<b>ROW</b>	Right of Way
<b>RPTTF</b>	Redevelopment Property Tax Trust Fund
<b>RTIP</b>	Regional Transportation Improvement Program
<b>SANBAG</b>	San Bernardino Associated Governments
<b>SANCATT</b>	San Bernardino County Auto Theft Task Force
<b>SB</b>	Senate Bill
<b>SBCFCD</b>	San Bernardino County Flood Control District
<b>SBCTA</b>	San Bernardino County Transportation Authority
<b>SBOE</b>	State Board of Equalization
<b>SBPEA</b>	San Bernardino Public Employees Association
<b>SCAG</b>	Southern California Association of Governments
<b>SCE</b>	Southern California Edison

<b>SCMAF</b>	Southern California Municipal Athletic Federation
<b>SEMS</b>	Standardized Emergency Management System
<b>SERAF</b>	Supplemental Education Revenue Augmentation Fund
<b>SLESF</b>	Supplemental Law Enforcement Services Fund
<b>STP</b>	State Transportation Program
<b>TCAC</b>	Tax Credit Allocation Committee
<b>TOT</b>	Transient Occupancy Tax
<b>UAL</b>	Unfunded Accrued Liability
<b>UPS</b>	Uninterrupted Power System
<b>UUT</b>	Utility Users Tax
<b>VCP</b>	Vitrified Clay Pipe
<b>VLF</b>	Vehicle License Fee

*All entries are alphabetized by letter rather than by word so that multiple-word terms are treated as single words. In order to gain a fuller understanding of a term, it will sometimes help to refer to the definition of another term. In these cases, the additional term is printed in SMALL CAPITALS.*

**A-87 Cost Allocation Plan**, is a circular published by the Federal Government's Office of Management and Budget (OMB) that establishes principles and standards for determining costs applicable to Federal grants, contracts, and other agreements. These principles and standards recognize "Total Cost" as allowable direct cost plus allowable indirect costs, less applicable credits. The significant difference between this plan and a "Full Cost Allocation Plan" is that "Legislative" costs are not allowable under the A-87 plan.

**Account**, assets, liabilities, income and expenses as represented by individual ledger pages to which debit and credit entries are chronologically posted to record changes in value. Examples are cash, accounts receivable, accrued interest and expenses.

**Account Number**, numeric identification of the account.

**Accrual Basis or Accrual Method**, accounting method whereby income and expense items are recognized as they are earned or incurred, even though they may not yet have been received or actually paid in cash. The alternative is Cash Basis. The City of Fontana uses the widely recognized method of a "Modified Accrual." Method depends on the Fund.

**Actual Cost**, amount paid for an asset; not its market value, insurable value, or retail value. It generally includes freight-in and installation costs, but not interest on the debt to acquire it.

**Accrued Liability**, also called "Actuarial Accrued Liability" or "Entry Age Normal Accrued Liability," total dollars needed as of the valuation date to fund all benefits earned in the past by current members.

**Actuarial Valuation**, determination, as of a valuation date of the Normal Cost, Accrued Liability, and related actuarial present values for a pension plan.

**Administrative Expense**, often grouped with General Expenses, expenses that are not as easily associated with a specific function as are direct costs of manufacturing, selling or providing services. It typically includes expenses of the headquarters office and accounting.

**Adopted Budget**, a budget which typically has been reviewed by the public and approved by the legislature prior to the start of the fiscal year. The legal authority to expend money for specified purposes in the fiscal year time period.

**Ad Valorem**, Latin for according to value. An ad valorem tax is assessed on the value of goods or property; not on the quantity, weight, extent, etc.

**Agency Fund**, a fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

**Allocable Costs**, are costs that are allocable to a particular cost objective to the extent of benefits received by such objective.

**Appropriation**, is the legal authority to expend up to a certain amount of funds during the budget period. For most local governments, the ADOPTED BUDGET document is the source for all or most appropriations.

# Appendices

# Glossary

**Audit**, an examination of systems, procedures, programs and financial data. The end product of an audit is a report issued by an independent auditor describing how well a local government's financial statements describe its financial condition and the results of its operations.

**Balanced Budget**, a budget in which planned expenditures do not exceed planned funds available.

**Bond**, an interest-bearing promise to pay a specified sum of money. The principle amount due on a specific date.

**Budget**, is a financial plan, including estimated revenues and expenditures, for a specific period of time. The ADOPTED BUDGET is approved by the legislature prior to the start of the fiscal year; a REVISED BUDGET may be approved during the fiscal year if necessary.

**Budgetary Control**, the control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

**Budget Document**, the governmental entities detailed financial plan of estimated revenues and expenditures for a specific period of time, normally for 12 months.

**Budget Unit**, a seven digit number assigned to separate entities of a business of which to track costs.

**Budget Year**, is the FISCAL YEAR for which the budget is being considered; fiscal year following the CURRENT YEAR.

**Burden**, see OVERHEAD.

**Calendar Year**, continuous period beginning January 1 and

ending December 31. This may differ from an organization's FISCAL YEAR.

**CALPERS**, California Public Employees Retirement System, a mandatory fringe benefit for City employees.

**Capital Expenditure**, an acquisition or an improvement (as distinguished from a repair) that will have a life of more than one year and costs more than \$5,000.

**Capital Improvement Program (CIP)**, a comprehensive plan which projects the capital needs of the community. Capital improvement plans are essential to sound infrastructure and financial planning. The annual capital budget is derived from the long-term CIP.

**Capital Outlay**, see CAPITAL EXPENDITURE.

**Capital Project Funds**, contain money restricted for construction and acquisition of major capital facilities.

**Carryover or Carry Forward** process of carrying a budgeted and encumbered item from the current fiscal year to the next fiscal year.

**Cash Basis or Cash Method**, is an accounting method that recognizes income and deductions when money is received or paid.

**Classic Member (under PEPRA)**, a member who joined CalPERS prior to January 1, 2013, and who is not defined as a New Member.

**Community Development Block Grant (CDBG)**, funds allocated to local government from the federal government based on a formula, but required to be applied for and used

within a broad function areas such as community development.

**Comprehensive Annual Financial Report (CAFR)**, official annual financial report of a government.

**Consumer Price Index (CPI)**, measure of change in consumer prices, as determined by a monthly survey of the U.S. Bureau of Labor Statistics. Many pension and employment contracts are tied to changes in consumer prices as protection against inflation and reduced purchasing power. Among the CPI components are the costs of housing, food, transportation, and electricity. Also known as the cost-of-living index.

**Contingency**, a budgetary reserve set aside for emergency or unanticipated expenditures.

**Contractual Services**, a series of OBJECT CODES which include the expense of services procured independently by contract or agreement with person, firms, corporations or other governmental units.

**Cost Accounting**, is the continuous process of analyzing, classifying, recording and summarizing cost data within the confines and controls of a formal cost accounting system and reporting them to users on a regular basis.

**Cost Allocation Plan**, the documentation identifying, accumulating, and distributing allowable costs under grants and contracts together with the allocation method used.

**Cost Approach**, method of appraising property based on adding the reproduction cost of improvements, less depreciation, to the market value of the site.

**Cost Basis**, original price of an asset, used in determining depreciation and capital gains or losses. It usually is the purchase price, but in the case of an inheritance or gift is the market value of the asset at the time of receipt.

**Cost of Living Allowance (COLA)**, adjustment of wages designed to offset changes in the cost of living, usually as measured by the CONSUMER PRICE INDEX. COLAs are key bargaining issues in labor contracts and are politically sensitive elements of social security payments and federal pensions because they affect millions of people.

**Current Cost**, present market value of a product or asset, as contrasted with its acquisition cost.

**Current Year**, is the FISCAL YEAR in progress.

**Debt Service Fund**, a fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Deficit**, (1) Insufficiency in an account or number, whether as the result of defaults and misappropriations or of mistakes or shrinkage in value. (2) Excess of the government's spending over its REVENUES.

**Deflation**, decline in the prices of goods and services. Deflation is the reverse of INFLATION; it should not be confused with disinflation which is a slowing down in the rate of price increases.

**Demand**, economic expression of desire, and ability to pay, for goods and services. Demand is neither need nor desire, the essence of demand is the willingness to exchange value (goods, labor, money) for varying amounts of goods or services, depending upon the price asked.

**Department**, an element of an organization. The City of Fontana regards Departments as the highest level of summary within the organization. These Departments consist of the lower levels of Divisions and Programs.

**Depreciation**, loss in value of an asset, whether due to physical changes, obsolescence, or factors outside of the asset.

**Designated Fund Balance**, Management's intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the City Council.

**Development**, in real estate, the process of placing improvements on or to a parcel of land; projects where such improvements are being made. Such improvements may include drainage, utilities, subdividing, access, buildings, and any combination of these elements.

**Direct Costs**, labor and materials that can be identified in the product or SERVICE provided.

**Direct Labor**, cost of personnel that can be identified in the product or SERVICE, such as SALARY of the person who provides the direct service.

**Discount Rate Assumption**, the actuarial assumption that was called "investment return" in earlier CalPERS reports or "actuarial interest rate" in Section 20014 of the California Public Employees' Retirement Law (PERL).

**Discretionary Cost**, costs changed easily by management decisions such as advertising, repairs and maintenance, and research and development; also called managed costs.

**Division**, an organizational element, below Department and

above Programs in the City of Fontana's organizational hierarchy.

**Division Overhead**, the cost of the DIVISION'S INDIRECT LABOR and material/supplies divided by the DIVISIONS DIRECT SALARY AND WAGES cost. The result is expressed as a percentage to be applied to direct salary and wages.

**Economic Growth Rate**, rate of change in the Gross National Product (GNP) as expressed in an annual percentage. If adjusted for inflation, it is called the *real economic growth rate*.

**Economies of Scale**, reduction of the costs of production of goods due to increasing the size of the producing entity and the share of the total market for the goods. For example, the largest auto producer may be able to produce a given car for a lower cost than any of its competitors.

**Efficiency**, measure of productivity relative to the input of human and other resources; originally a measure of the effectiveness of a machine in terms of the ratio of work output to energy input.

**Encumbrance**, obligations in the form of purchase orders, contracts or other commitments. They cease to be encumbrances when paid, cancelled or when the actual liability is set up.

**Enterprise Funds**, contain financial records of self-supporting operations such as Sewer Operations.

**Entry Age Normal Cost Measure**, an actuarial cost method designed to fund a member's total plan benefit over the course of his or her career, designed to yield a rate expressed as a level percentage of payroll.

**Expenditure**, is the disbursement of money to cover the expenses of a governmental agency's operations. Expenditures relate to the acquisition of goods and services while expenses relate to the utilization of goods and services.

**Expense**, the actual use of resources, rather than the acquisition of goods and services. Cost incurred in operating and maintaining property.

**Fee**, cost of service.

**Fiduciary Funds** are one of the three types of funds utilized by government agencies. These are also referred to as Trust and Agency Funds. These funds account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

**Fiscal Year (FY)**, is the 12-month period in which a governmental agency operates. The fiscal year for the City of Fontana begins July 1 and ends June 30.

**Fixed Cost**, a cost that remains constant regardless of volume or demand. Fixed costs include salaries, interest expense, rent, depreciation, and insurance expenses.

**Franchise**, a special privilege granted by a government permitting the continued use of public property, such as refuse disposal and cable television, and usually involving the elements of monopoly and regulation.

**Fringe Benefits**, compensation that an employer contributes to its employees such as social security, retirement, life/health insurance, or training supplements. Fringe benefits can be either mandatory, such as social security contributions, or voluntary, such as retirement and

health insurance benefits. The COST ALLOCATION PLAN specifically defines FRINGE BENEFITS as the OBJECT CODES that start with the number 7100, specifically: PERS Retirement, CAFETERIA BENEFIT PLAN, FICA Hospitalization and Worker's Compensation.

**Fringe Benefit Rate**, the COST ALLOCATION PLAN expresses this percentage rate based on the calculation of FRINGE BENEFIT costs divided by SALARY & WAGES costs.

**Full-Time Equivalent (FTE)**, a term used to refer to the number of hours for which a position is budgeted. Most full-time employees are paid for 2,080 hours in a year.

**Fund**, a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances and changes therein which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Three *Types* of funds utilized by government agencies: GOVERNMENTAL, PROPRIETARY and FIDUCIARY.

**Fund Accounting**, system used by nonprofit organizations, particularly governments. Since there is no profit motive, accountability is measured instead of profitability. The main purpose is stewardship of financial resources received and expended in compliance with legal requirements. Financial reporting is directed at the public rather than investors.

**Fund Balance**, the balance of net financial resources that are spendable or available for appropriation.

**GANN Appropriations Limit**, this term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local

governmental agencies can receive and spend each year.

**General and Administrative Expense (G & A)**, the cost of administration that operates in an indirect manner. Specially such indirect services as accounting, payroll, human resources and building use are part of the G&A expense.

**General Fund**, accounts for such general revenue sources as taxes, fines, licenses and fees. One General Fund exists per government and is usually the largest fund utilized.

**General Obligation Bond or GO Bonds** are usually limited by state law as to the amount as well as the length of indebtedness that a government can have. These "Full Faith and Credit" bonds are secured by all of the financial assets of the local government, including property taxes.

**Generally Accepted Accounting Principles (GAAP)**, conventions, rules and procedures that define accepted accounting practice, including broad guidelines as well as detailed procedures.

**Government Accounting**, principles and procedures in accounting for federal, state and local governmental units. The National Council on Governmental Accounting establishes rules. Unlike commercial accounting for corporations, encumbrances and budgets are recorded in the accounts. Assets of a governmental unit are restricted for designated purposes.

**Government Enterprise**, governmentally sponsored business activity. A utility plant may be a government enterprise, which raises revenue by charging for its services.

**Government Funds**, this category of funds accounts for all records of operations not normally found in business; GENERAL

FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS and CAPITAL PROJECT FUNDS are subsets of this category.

**Grant**, restricted funding source for a project.

**Historical Cost**, actual expenses incurred during previous fiscal years and is the basis for how trends are determined. Accounting principle requiring that all financial statement items be based on original cost or acquisition cost.

**Hourly Billing Rate**, the rate of a position on an hourly schedule including the cost of the positions hourly SALARY plus the hourly FRINGE BENEFITS costs, plus the DIVISION or DEPARTMENT OVERHEAD costs plus the City's GENERAL AND ADMINISTRATIVE costs. This "TOTAL" labor cost per hour is used to determine various costs of services provided to the public.

**Indirect Cost**, costs which cannot be easily seen in the product or service. Electricity, hazard insurance on the building, and data processing costs are examples of this.

**Indirect Labor**, wages and related costs of support for administrative employees whose time is not charged directly to the project or service. The efforts of these personnel benefit many of the products or services and direct charging to the project is not realistic.

**Indirect Overhead**, narrower term than INDIRECT COSTS, referring to OVERHEAD items only.

**Inflation**, rise in the prices of goods and services, as happens when spending increases relative to the supply of goods on the market.

**Infrastructure**, support structures within a DEVELOPMENT; i.e., streets, curbs, gutters, sewers, storm drains, street

# Appendices

# Glossary

lighting, etc. Sometimes financed by special assessment or Mello-Roos bonds.

**Internal Service Funds**, account for the financing of goods or services provided by one department or agency to other departments or governmental agencies on a cost reimbursement basis.

**Long-term Debt**, debt with a maturity of more than one year after the date of issue.

**Low/Moderate Housing**, prior to February 1, 2012, State law required that 20% of gross Redevelopment tax increment be set aside to fund housing opportunities for low and moderate-income families.

**Maintenance**, necessary care and management of equipment and operations. All mechanical equipment and organizations need continual maintenance to forestall the total breakdown of the system.

**Major Fund**, any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget.

**Material**, goods used in the providing services or products.

**Modified Accrual Basis**, governmental accounting method. Revenue is recognized when it becomes available and measurable.

**Motor Vehicle In Lieu**, State subvention revenue calculated annually by the State on a per capita basis.

**Net**, figure remaining after all relevant deductions have been

made from the gross amount; to arrive at the difference between positive and negative amounts.

**New Member (under PEPRA)**, includes an individual who becomes a member of CalPERS for the first time on or after January 1, 2013, and who was not a member of another public retirement system prior to that date, and who is not subject to reciprocity with another public retirement system.

**Normal Cost**, the annual cost of service accrual for the upcoming fiscal year for active employees, should be viewed as the long term contribution rate.

**Object Codes**, are specific numerical classifications for which money is allocated for disbursements.

**Operating Budget**, plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

**Operating Expense**, a series of object codes which include expenditures for goods and services which primarily benefit the current period and are not defined as personnel services, contractual services or capital outlays.

**Operational Audit**, process to determine ways to improve production and services. Contrast external audit, which relates to financial statements.

**Operations & Maintenance**, supplies and other materials used in the normal operations of City department including s books, maintenance materials and contractual services.

**Organization**, organized structure of roles and

responsibilities functioning to accomplish predetermined objectives.

**Organization Chart**, chart showing the interrelationships of positions within an organization in terms of authority and responsibilities. There are basically three patterns of organization: line organization, functional organization and line and staff organization.

**Overhead**, indirect expenses of running an organization not directly associated with a particular item of service. For example, wages paid to an employee providing a service and the costs of the required materials for performing the service are DIRECT COSTS. Electricity, and building insurance are overhead expenses. By applying a factor called the burden rate, cost accounting attempts to allocate OVERHEAD, where possible, to the cost of the services provided.

**Overtime**, time worked in excess of an agreed upon time for normal working hours by employees. Hourly or non exempt employees must be compensated at the rate of one and one-half their normal hourly rate for overtime work beyond 40 hours in a workweek. Working on holidays or weekends is sometimes referred to as overtime work.

**Payroll**, aggregate periodic amount an organization pays its workers, lists of employees and their compensation.

**PEPRA**, California Public Employees' Pension Reform Act of 2013, impacts new public employees and establishes a cap on the amount of compensation that can be used to calculate a retirement benefit.

**Per Capita**, by or for each individual. Anything figured per capital is calculated by the number of individuals involved and is divided equally among all. For example, if property taxes

total \$1 million in a city and there are 10,000 inhabitants, the per capita property tax is \$100.

**Period**, interval of time as long or short as fits the situation.

**PERS**, Public Employees Retirement System, a mandatory fringe benefit for City employees.

**Personnel Services Costs**, a category summarizing OBJECT CODES of SALARY AND WAGES and FRINGE BENEFIT COSTS.

**Prepaid Expense**, amounts that are paid prior to the period they cover. Such expenses often include insurance and rent.

**Prior Year**, is the FISCAL YEAR preceding the CURRENT YEAR.

**Project**, a specified task requiring a concentrating effort. Under the project will be a job usually identifying a specific area of improvement and funding

**Projection**, estimate of future performance made by economists, corporate planners and credit and securities analysts, typically using historic trends and other assumed input.

**Proprietary Funds** are one of three major fund types. These funds account for records of operations similar to those found in a business, such as ENTERPRISE FUNDS and INTERNAL SERVICE FUNDS.

**Pro Rata**, proportionate allocation. For example, a pro rata property tax rebate might be divided proportionately (prorated) among taxpayers based on their original assessments, so that each gets the same percentage.

**Public Employees' Retirement Law (PERL)**, contains the

primary CalPERS constitutional provisions, statutes and regulations.

**Purchase**, acquisition that is bought, as contrasted with an exchange, gift, donation or inheritance.

**Redevelopment Agency (RDA)**, was a separate legal entity governed by the California Community Development Law. All redevelopment agencies were dissolved by the State on February 1, 2012.

**Resolution**, legal order by a government entity.

**Revenue**, is the money received by a governmental agency to operate. Also referred to as collections or receipts.

**Revenue Sources**, are specific areas from which revenue is derived, i.e. ad valorem taxes, sales tax, etc.

**Rollover**, similar to carryover, yet used primarily in adjusting anticipated or budgeted amounts in future years to actual amounts.

**Salary**, regular compensation received by an employee as a condition of employment. Salaries are composed of basic wage and performance based pay.

**Salary & Wages**, an employee's monetary compensation for employment. This cost allocation plan defines these as all object codes in the range of numbers 7011 through 7030. For example: Full time employees, part times employees, overtime, special duty pay, uniform allowance and annual leave payoff.

**Service**, work done by one person that benefits another.

**Service Departments**, sections, programs or departments of an organization giving service.

**Shortfall**, smaller amount than planned or budgeted as in a revenue shortfall caused by less than planned DEVELOPMENT activity and charges.

**Special Assessments**, a compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**Special Revenue Funds**, contain resources that are legally restricted for specific purposes.

**Spreadsheet**, table of numbers arranged in rows and columns, related by formulas.

**Staff**, in general, persons in an organization.

**Standard Cost**, has been defined as a forecast or predetermination of what costs should be under normal conditions, thus serving as a basis of cost control.

**Straight Time**, standard time or number of hours worked established for a particular work period. An employee working straight time is not being paid OVERTIME.

**Support Cost Centers**, cost centers providing support services (indirect) to service cost centers (direct). The payroll function could be considered a support cost center whereas the police patrol function would be considered a service cost center as it provides a direct service to the public.

**Surplus**, in general, any excess amount. Remainder of funds appropriated for a particular expense.

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**Take Home Pay**, amount of wages a worker actually receives after all deductions including taxes, have been made.

**Target**, desired amount or level of performance to obtain.

**Taxes**, compulsory charges levied by a government to finance services performed for the common benefit. Does not include specific charges made against particular persons or property to current or permanent benefits, such as special assessments, or charges for services rendered only to those paying such charges.

**Total Cost**, are costs including all ancillary costs. For example, the total cost of a project would include the DIRECT COSTS and INDIRECT COSTS.

**Transfers In/Out**, authorized exchanges of cash or other resources between funds.

**Trend**, in general, any direction of movement.

**Undesignated Fund Balance**, available expendable financial resources in a governmental fund that are not the object of tentative management plans (designations).

**Unfunded Liability (UAL)**, when a plan's Value of Assets is less than its Accrued Liability, the difference is the plan's Unfunded Liability.

**Unit Cost**, compare the volume of work anticipated to the items needed to complete the work and the funds required to purchase these items.

**User Charges/Fees**, the payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Variable**, data item that can change its value; also called a *factor* or *element*.

**Variance**, difference between actual experience and budgeted or projected experience in any financial category.

**Worksheet**, paper used for intermediate calculations.

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# ***Appendices***

# ***Resolutions***

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- Resolution of the City Council of the City of Fontana adopting the City's operating budget for the Fiscal Year 2019/2020.
  - Resolution of the City Council of the City of Fontana establishing an appropriations limit of \$278,316,831 pursuant to Article XIII (B) of the California Constitution for Fiscal Year 2019/2020.
  - Resolution of the City Council of the City of Fontana adopting the Fiscal Years 2019/2020 – 2025/2026 Capital Improvement Program.
  - Resolution of the Fontana Fire Protection District adopting the District's operating budget for Fiscal Year 2019/2020.
  - Resolution of the Fontana Fire Protection District establishing an appropriations limit of \$144,312,999 pursuant to Article XIII (B) of the California Constitution for Fiscal Year 2019/2020.
  - Resolution of the Fontana Housing Authority adopting the Authority's operating budget for Fiscal Year 2019/2020.
  - Resolution of the Fontana Community Foundation adopting the Foundation's operating budget for Fiscal Year 2019/2020.

**RESOLUTION NO. 2019-076**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FONTANA ADOPTING THE CITY'S OPERATING BUDGET FOR THE FISCAL YEAR 2019/2020**

**WHEREAS**, The City of Fontana is comprised of the following fund types: Governmental Funds and Proprietary Funds;

**WHEREAS**, the Governmental Fund group is comprised of the following funds: General Fund, Other General Funds, Special Revenue Funds, Debt Service Funds and Capital Project Funds;

**WHEREAS**, the Proprietary Fund group is comprised of the following funds: Enterprise Funds and Internal Service Funds;

**NOW, THEREFORE, BE IT RESOLVED**, determined, and ordered by the City Council of the City of Fontana that, the City's Operating Budget for the Fiscal Year 2019/2020, submitted by the City Manager to the City Council, is herewith adopted for the City of Fontana for the Fiscal Year 2019/2020.

**NOW, THEREFORE, BE IT FURTHER RESOLVED**, that the 2019/2020 Operating Budget Appropriations are as follows:

General Fund	\$101,977,600
Other General Funds	21,702,620
Special Revenue Funds	36,474,920
Debt Service Funds	3,127,770
Capital Project Funds	7,023,950
Enterprise Funds	22,072,900
Internal Service Fund	<u>6,317,540</u>
Total Operating Budget	<u>\$198,697,300</u>

**APPROVED AND ADOPTED** this 19<sup>th</sup> day of June, 2019.

**READ AND APPROVED AS TO LEGAL FORM:**

    /s/ Jeff Ballinger      
City Attorney

**RESOLUTION NO. 2019-076**

I, Tonia Lewis, City Clerk of the City of Fontana, California, and Ex-Officio Clerk of the City Council do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the City Council at a regular meeting thereof, held on the 19<sup>th</sup> day of June, 2019 by the following vote to wit:

**AYES:** Mayor Warren, Mayor Pro Tem Armendarez, Council Members Roberts, Sandoval and Cothran  
**NOES:** None  
**ABSENT:** None

    /s/ Tonia Lewis  
City Clerk of the City of Fontana

    /s/ Acquanetta Warren  
Mayor of the City of Fontana

**ATTEST:**

    /s/ Tonia Lewis  
City Clerk

**RESOLUTION NO. 2019-077**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FONTANA ESTABLISHING AN APPROPRIATIONS LIMIT OF \$278,316,831 PURSUANT TO ARTICLE XIII (B) OF THE CALIFORNIA CONSTITUTION FOR FISCAL YEAR 2019/2020**

**WHEREAS**, Article XIII (B) of the California Constitution provides that the total annual appropriations subject to limitation of the State and of each local government entity for the prior year is to be adjusted for changes in either the growth in the California Per Capita Income or the growth in the non-resident assessed valuation due to new construction and the changes in population within either its own jurisdiction or county in which the public entity is located, and

**WHEREAS**, pursuant to said Article XIII (B) of the California Constitution, the City Council of the City deems it to be in the best interest of the City of Fontana to establish an appropriations limit for Fiscal Year 2019/2020, and

**WHEREAS**, the City of Fontana has determined that said appropriations limit for Fiscal Year 2019/2020 be established in the amount of \$278,316,831, calculated using the growth factor in the California Per Capita Income and change in population within the City of Fontana.

**NOW, THEREFORE, BE IT RESOLVED**, determined, and ordered by the City Council of the City of Fontana that said appropriations limit herein established may be changed as deemed necessary by resolution of the City Council.

**APPROVED AND ADOPTED** this 19<sup>th</sup> day of June, 2019.

**READ AND APPROVED AS TO LEGAL FORM:**

\_\_\_\_\_/s/ Jeff Ballinger  
City Attorney







**RESOLUTION NO. FFD 2019-003**

**A RESOLUTION OF THE FONTANA FIRE PROTECTION DISTRICT ADOPTING THE DISTRICT'S OPERATING BUDGET FOR THE FISCAL YEAR 2019/2020**

**WHEREAS**, the Fontana Fire Protection District is comprised of the Fontana Fire District Grants Fund; Fontana Fire District Fund; Community Facility District (CFD) 2002-2; and the Fire Capital Projects Fund;

**NOW, THEREFORE, BE IT RESOLVED**, determined, and ordered by the Fontana Fire Protection District that, the Fontana Fire Protection District's Operating Budget for the Fiscal Year 2019/2020, submitted by the City Manager of the City of Fontana is herewith adopted for the Fontana Fire Protection District of the City of Fontana for Fiscal Year 2019/2020.

**NOW, THEREFORE, BE IT FURTHER RESOLVED**, that the 2019/2020 Operating Budget Appropriations are as follows:

Special Revenue Funds	\$34,180,500
Capital Project Funds	<u>1,785,900</u>
Total Operating Budget	<u>\$35,966,400</u>

**APPROVED AND ADOPTED** this 19<sup>th</sup> day of June, 2019.

**READ AND APPROVED AS TO LEGAL FORM:**

/s/ Jeff Ballinger  
General Counsel

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Fire Protection District, do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Fire Protection District at a regular meeting on the 19<sup>th</sup> day of June, 2019, by the following vote to-wit:

**AYES:** President Roberts, Vice President Sandoval, Commissioners Warren, Armendarez and Cothran  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
Clerk of the Fontana Fire Protection District

**ATTEST:**

/s/ John B. Roberts  
President of the Fontana Fire Protection District

/s/ Tonia Lewis  
Clerk of the Fontana Fire Protection District

**RESOLUTION NO. FFD 2019-004**

**A RESOLUTION OF THE FONTANA FIRE PROTECTION DISTRICT ESTABLISHING AN APPROPRIATIONS LIMIT OF \$144,312,999 PURSUANT TO ARTICLE XIII (B) OF THE CALIFORNIA CONSTITUTION FOR FISCAL YEAR 2019/2020**

**WHEREAS**, Article XIII (B) of the California Constitution provides that the total annual appropriations subject to limitation of the State and of each local government entity for the prior year is to be adjusted for changes in either the growth in the California Per Capita Income or the growth in the non-resident assessed valuation due to new construction and the changes in population within either its own jurisdiction or county in which the public entity is located, and

**WHEREAS**, pursuant to said Article XIII (B) of the California Constitution, the Fontana Fire Protection District deems it to be in the best interest of the Fontana Fire Protection District to establish an appropriations limit for Fiscal Year 2019/2020, and

**WHEREAS**, the Fontana Fire Protection District has determined that said appropriations limit for Fiscal Year 2019/2020 be established in the amount of \$144,312,999, calculated using the growth factor in the California Per Capita Income and change in population within the City of Fontana.

**NOW, THEREFORE, BE IT FURTHER RESOLVED**, determined, and ordered by the Fontana Fire Protection District that said appropriations limit herein established may be changed as deemed necessary by resolution of the City Council.

**APPROVED AND ADOPTED** this 19<sup>th</sup> day of June, 2019.

**READ AND APPROVED AS TO LEGAL FORM:**

\_\_\_\_\_/s/ Jeff Ballinger  
General Counsel



**RESOLUTION NO. FHA 2019-002**

**A RESOLUTION OF THE FONTANA HOUSING AUTHORITY ADOPTING THE AUTHORITY'S OPERATING BUDGET FOR THE FISCAL YEAR 2019/2020**

**WHEREAS**, the Fontana Housing Authority is comprised of the following fund types: Special Revenue Funds and Capital Project Funds;

**NOW, THEREFORE**, be it resolved, determined, and ordered by the Fontana Housing Authority that the Operating Budget for the Fiscal Year 2019/2020, submitted by the Executive Director, is hereby adopted.

**NOW, THEREFORE**, be it also resolved, that the 2019/2020 Operating Budget Appropriations are as follows:

Special Revenue Funds	\$ 909,860
Capital Project Funds	<u>668,050</u>
Total Operating Budget	<u>\$1,577,910</u>

**APPROVED AND ADOPTED** this 19<sup>th</sup> day of June, 2019.

**READ AND APPROVED AS TO LEGAL FORM:**

/s/ Jeff Ballinger  
General Counsel

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Housing Authority, do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Housing Authority at a regular meeting on the 19<sup>th</sup> day of June, 2019, by the following vote to-wit:

**AYES:** Chair Armendarez, Vice Chair Cothran and Authority Members Warren, Roberts and Sandoval  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
Secretary of the Fontana Housing Authority

**ATTEST:**

/s/ Jesse Armendarez  
Chairperson of the Fontana Housing Authority

/s/ Tonia Lewis  
Secretary of the Fontana Housing Authority

